

NOTICE OF USE OF TREASURY SHARES

Singapore, July 31, 2026 – Pursuant to Rule 704(28) of the Listing Manual of the Singapore Exchange Securities Trading Limited, Sembcorp Industries Ltd (the “**Company**” and together with its subsidiaries, the “**Group**”) wishes to announce the following details on the use of treasury shares:

a)	Date of the sale, transfer, cancellation and/or use:	July 31, 2026	
b)	Purpose of such sale, transfer, cancellation and/or use:	Award of 224,200 shares under the Sembcorp Industries Performance Share Plan 2020 to a Director of the Company and employees of the Group.	
c)	Number of treasury shares sold, transferred, cancelled and/or used:	224,200	
d)	Number of treasury shares before and after such sale, transfer, cancellation and/or use:	Before change	7,357,474
		After change	7,133,274
e)	Percentage of the number of treasury shares against the total number of shares outstanding in a class that is listed before and after such sale, transfer, cancellation and/or use:	Before change	0.41
		After change	0.40
f)	Value of the treasury shares if they are used for a sale or transfer, or cancelled:	S\$1,320,683.51	

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