



### A POPULAR SELLING BRAND IN OVER 80 COUNTRIES









**AROME** 















## MEWAH INTERNATIONAL INC.

We are a global agri-business focused on edible oils and fats with refineries and processing facilities in Malaysia and Singapore, established brands and sales to customers in over 100 countries.

We are strategically positioning ourselves to become a global consumer products business by expanding range of consumer products, offering specialised applications and customer solutions while consolidating our position in oils and fats business.



Sales volume of

3.9 million M.T.

Sales in over

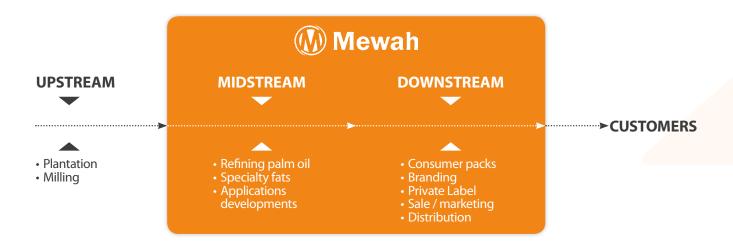
100 countries

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## CORPORATE PROFILE

Our operations are integrated throughout the value chain of edible oils and fats, from sourcing of raw materials, refining, processing, packing, branding to marketing and distributing to end customers under our own brands.



Mewah Group is an integrated agri-business focused on edible oils and fats. One of the largest palm oil processors in the world by capacity, Mewah produces a wide range of refined and fractionated vegetable oils and fats principally from palm oil. It also produces oils and fats from lauric oils, such as palm kernel oil and coconut oil; and from soft oils, such as soybean oil, canola oil, sunflower seed oil and corn oil. Featuring integrated operations throughout the edible oils and fats value chain, from sourcing and processing of raw materials to packing, branding, merchandising, shipping and distribution of the products, Mewah's products are sold to customers in more than 100 countries, duly supported by its wide range of brands including long established and well recognized Oki and Moi brands.

Mewah has been in operation since the 1950s. Since then it has established packing operations importing RBD palm oil and RBD palm olein from refineries in Johor, Malaysia, repacking them in the facilities in Singapore and distributing them first in Singapore and later, globally. In 1987, Mewah commenced refining crude palm oil in its first refinery in Selangor, Malaysia with a production capacity of 400 MT a day or approximately 140,000 MT annually.

Today, Mewah has grown to be one of the largest edible oils and fats businesses with a current total refining capacity of 10,000 MT a day or 3.5 million MT annually. Mewah currently has four refineries and processing plants, two packing plants, a biodiesel plant and a dairy manufacturing facility in Malaysia and one packing plant in Singapore.

Mewah strives to be a global consumer products business by expanding range of consumer products, offering specialised applications and customer solutions while consolidating its position in oils and fats business.

To support its strategic vision and growth plans, after remaining privately controlled business for over 50 years, Mewah went public in 2010 and got listed on the mainboard of the Singapore Exchange Securities Trading Limited. Since going public, Mewah has invested in a new palm-oil refinery, a palm-oil based dairy manufacturing facility and a biodiesel plant in Malaysia. It has also added rice, dairy, palm-based soap and detergents to its product portfolio.

The addition of rice and dairy products to our product portfolio has helped us to offer wider range of consumer products to our existing and new customers who import and distribute various end products in the destination markets. The addition of new products under our own brands not only opens up new opportunities for us but also provides significant synergies to our existing business.

#### **BUSINESS SEGMENTS**

The Group's business consists of two business segments namely the Bulk segment and Consumer Pack segment.

#### **BULK SEGMENT**

Our bulk segment produces and sells vegetable-based edible oil and fat products in bulk. These products are refined and fractionated from palm oil, lauric oils, and soft oils. The main bulk edible oils and fats we produce are RBD palm oil, RBD palm olein and RBD palm stearin. RBD palm oil is a major component used in the manufacturing of margarines and shortenings and is also used for frying. RBD palm olein is mainly used as cooking oil and in industrial applications for processed foods such as fries and chips. RBD palm stearin is used mainly to manufacture margarine, shortenings, soaps and detergents.

We also produce specialty fats and oils in bulk form. We sell our specialty fats and oils in bulk form primarily to distributors and factories involved in the production of confectionery, bakery products and other food items.

We source the raw materials for our bulk edible oils and fats division, primarily palm oil as well as lauric oils and soft oils, mainly from suppliers in Malaysia where our manufacturing operations are located, or from Indonesia and South America. Our bulk edible oil products are sold to refiners, processors, wholesalers and retailers in the food, animal feed and oleochemicals industries.

#### **CONSUMER PACK SEGMENT**

Our consumer pack products division produces vegetable-based edible oil and fat products, including specialty fats, in the form of consumer packs and sells under our own brands such as Oki and Moi, and under the brands of third parties, primarily to importers and distributors at destination markets who in turn sell to supermarkets and retailers for sale to households and other consumers. Our specialty fats and confectionary oils are sold primarily to distributors, and factories involved in the production of confectionery, bakery products and other food items. We have recently added rice and dairy products in our portfolio, to be sold in consumer pack form, under our own house brands.

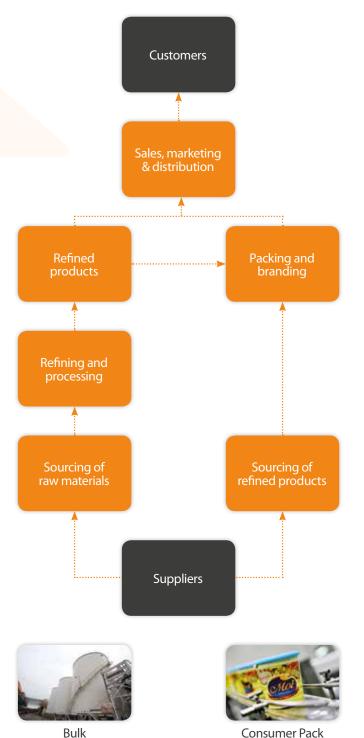
The raw materials for our consumer pack products are primarily palm, lauric and soft oils that are sourced in bulk, together with the raw materials for the rest of our business divisions mainly from suppliers located in Malaysia. Our consumer pack products are produced at our Westport and Pasir Gudang refineries in Malaysia and at our packing plants in Malaysia and Singapore.

We manufacture our own packaging for our consumer pack products at our packing plants in Malaysia as well as purchase from third parties.

Our consumer pack products are marketed and sold by our sales offices located in Singapore, Malaysia, Australia, China, India, Europe, Russia and West Africa to customers in more than 100 countries around the world.

Our buyers, importers and distributors of oils and fats have been having long lasting relationship with us. Recent addition

of rice and palm oil based dairy products to our portfolio not only adds new stream of income but also helps us to serve our existing customers better as they normally deal in a basket of commodities.



#### **MANUFACTURING OPERATIONS**

With current refining capacity of 3.5 million MT per annum, we are one of the largest palm oil processors in the world. The large size of our plants enables us to achieve economies of scale as we are able to spread capital expenditures and fixed costs over a large volume of products produced and lower our cost of production per MT at each plant.

We currently have four refineries in Malaysia, two packing plants in Malaysia and one packing plant in Singapore. Our refineries in Westport, Pasir Gudang and Sabah are situated near to ports that are located along major shipping routes and have pumping facilities that allow us to receive CPO supplies from and deliver our bulk products to sea-calling vessels directly. We have also recently invested in a palm-oil based dairy manufacturing facility and a biodiesel plant in Westport, Malaysia.

Our plant at Semenyih is strategically located inland near many of our local customers. All our refineries and packing plants are strategically located to easy access of raw materials and distribution facilities which reduces the time to market our products at lower costs.

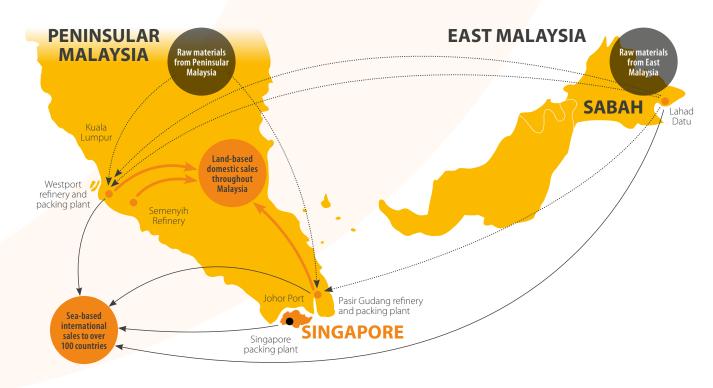
Apart from the refining of CPO and CPKO (Crude Palm Kernel Oil), our facilities in Malaysia are also able to carry out numerous other functions, such as fractionation and hydrogenation, neutralising, winterizing and texturising, which allow us to produce a variety of products and customise products to suit our customers' need. With high capacity utilisation, our refineries are one of the most efficiently run refineries in the world. Most of our refineries and processing facilities are ISO certified to provide assurance to our customers that our quality management systems meet specific standards. We have also received various other accreditations and certifications, such as Halal and HACCP certifications, which allow our products to be sold in diversified markets and broader range of customers.

### MERCHANDISING AND GLOBAL DISTRIBUTION CAPABILITIES

We sell and distribute our bulk and consumer pack products to customers in more than 100 countries in Asia Pacific, the Indian sub-continent, Middle East, Africa and Europe through a well-established global sales and distribution network. We distribute our products through our own distribution network of sales and marketing offices in Singapore, Malaysia, Australia, China, India, Europe, Russia and West Africa. In addition, we employ a multi-cultural marketing team which gives us competitive advantage in accessing and understanding the respective local markets. Aside from the high and consistent quality of our products which plays a fundamental role in our merchandising and distribution network, we are also able to develop products to meet our customers' specifications and assist them in designing, packaging and branding of products under their respective brands. This has allowed us to forge strong relationship with our key customers from around the world, many of them are well-known large companies, in addition to our timely and reliable supplies of edible oil and fat to meet their needs.

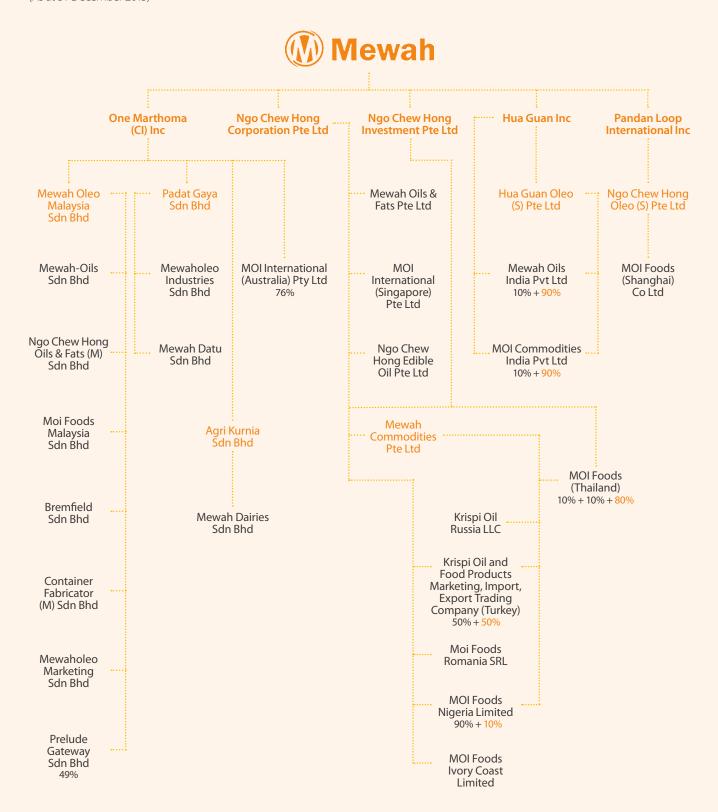
#### **CONSUMER BRANDS**

We have a wide range of consumer pack products marketed under our house brands, such as 'Oki', 'Mona', 'Moi', 'Krispi', 'Deli', 'Turkey', 'Cabbage', 'Mewah' and 'Fry-ola', we believe many of them are established and well-recognised names. Our 'Oki' and 'Moi' brands are some of the leading brands of edible oils in Africa. Our consumer pack products are available in countries in the Asia Pacific, the Indian sub-continent, Middle East, Africa and Europe. Following more than 50 years experience in establishing and promoting our brands, we have developed and acquired in-depth knowledge of the types of products, packaging, pricing and display that will appeal to consumers of our targeted markets. As such, we are well positioned to take advantage of potentially growing markets for our consumer pack products.



### GROUP STRUCTURE

(As at 31 December 2015)



- 1. Ownerships are held 100% by the respective holding companies, unless stated otherwise.
- 2. The chart presents only selective companies. For complete list of Group's subsidiaries, please refer to pages 109 to 116.

# CHAIRMAN'S MESSAGE

The Group's strategic position in the industry remains intact with large scale integrated refineries, long established standing in the trade, ability to offer a basket of commodities under proprietary brands to customers in over 100 countries.

In 2015, the world economy continued to be plagued by plummeting oil and commodity prices, which resulted in flat and moderate growth in many countries. These developments negatively impacted destination markets' demand for palm oil.

On the other hand, although crude palm oil (CPO) prices remained range-bound, the volatile and weakening ringgit drove CPO prices to drop significantly, closing the year 21% lower than 2014 in US dollars terms. In addition, the stockpiles in Indonesia and Malaysia, which collectively account for 86% of global palm oil supply, also contributed to steep discounts for spot and nearby months.

A prudent strategy supported by weaker currencies in operating countries helped the Group to achieve higher net profit for the year. In addition, the Group's investment in new products such as rice and dairy had resulted in strengthened products offering to customers and added value to the Group's portfolio. The Group's continued focus on the Consumer Pack segment had also empowered the Group to forge ahead.

Amid challenging global economic conditions, low crude palm oil and alternative vegetable oil prices are expected to keep CPO prices in the medium term. The increasing gap between production and demand is expected to keep pressure on palm

oil producers and in turn on refiners. Excess refining capacity in Indonesia will continue to add pressure on refining margins. Overall palm oil industry is expected to remain under pressure until the global outlook improves. Nonetheless, the Group's strategic position in the industry remains intact with large scale integrated refineries, long established standing in the trade, ability to offer a basket of commodities under proprietary brands to customers in over 100 countries. Supported by strong balance sheet, the Group remains well positioned to grow our business to greater heights in due course.

In a challenging year like this one, we are especially thankful for the unwavering support we get from our shareholders. Therefore, the Group proposes a final exempt dividend of 0.45 Singapore cent per ordinary share for the full year.

Similarly, I will like to offer my heartfelt appreciation to our Board of Directors and employees'. Thanks to their commitment and dedication, we are confident that we will continue to add value to our customers, and forge ahead as one.

#### **Dr Cheo Tong Choon**

Chairman and Executive Director

### CEO'S MESSAGE

2015 was a satisfactory year amid globally challenging environment. Net Profit, after a low of US\$2.7 million for 2014, rebounded to US\$6.5 million for 2015.

2015 was a satisfactory year amid globally challenging environment. Net Profit, after a low of US\$2.7 million for 2014, rebounded to US\$6.5 million for 2015.

As global economies slowed down and financial uncertainties increased, the Group remained prudent in the trade-flow participation and registered marginal drop in sales volume by 3.3% to 3,883,000 metric tonne (MT) from historical high of 4,015,700 MT achieved by the Group in 2014. During the times when the going was tough, the Group took a cautious approach to avoid any unwarranted risks, including being selective in choosing customers and participating in trade flows. The Group also tightened shipment and payment terms amidst the worsening global outlook. Although this led to a drop in the sales volume for the year, the Group's competitive position in the industry, financial flexibility and liquidity remained strong.

The decrease in sales volume was fortunately more than offset by improvement in the operating margins. An improvement of 3% in operating margin per MT from US\$23.6 in 2014 to US\$24.3 in 2015 helped the Group to sustain its total operating margin despite facing tough operating conditions. Though operating margins for Bulk division came under pressure during the year dropping from US\$14.6 to US\$13.0 per MT, Consumer Pack division on the strength of our packing, branding and multiproduct offerings to our customers registered impressive growth in margins from US\$45.6 to US\$56.4 for the year.

For the year, the Group's profit before tax improved to US\$12.7 million in 2015 compared to US\$3.6 million in 2014. This was partly due to a reduction of US\$9.2 million in other operating expenses. Weakening currencies in our operating countries also helped to keep our operating costs low.

During tough market conditions, the Group continued to strengthen its global distribution capabilities. We are particularly pleased to increase our sales to customers in Europe and America.

The Group's balance sheet remained strong with debt to equity ratio of 0.76 or net debt to equity ratio of 0.67. Carrying higher inventories this year, the Group had a cycle time of 68 days compared to 48 days last year.

#### **Looking Ahead**

The last few years had been tough for the commodities market and, particularly, the palm oil industry. We believe that the current global uncertainties and challenging operating conditions for the palm oil industry are resulting consolidation in the industry and will benefit stronger players in the long run. For that reason, the Group will continue to strengthen our business model by investing in manufacturing facilities within palm oil industry as well as adding new products to our portfolio to embrace new opportunities in the ever-changing environment.

In the short run, it is expected that the palm oil industry will remain under pressure until the global outlook improves. Therefore, the Group will continue to operate cautiously during these tough and challenging times. We are optimistic the support of our shareholders, employees, customers, suppliers and bankers, will enable us to forge ahead and triumph all challenges.

#### **Ms Michelle Cheo**

Chief Executive Officer and Executive Director

# BOARD OF DIRECTORS

#### **EXECUTIVE DIRECTORS**

#### DR CHEO TONG CHOON @ LEE TONG CHOON

Chairman of Board of Directors

Appointed as Director on 29 October 2010 Last re-elected on 28 April 2015

- Member of Board of Directors
- Member of Nominating Committee

As the Chairman of the Board, Dr Cheo Tong Choon @ Lee Tong Choon is responsible for leading the Board, facilitating effective contribution from non-executive directors, effective communication with shareholders and promoting high standards of corporate governance. He is responsible for setting the strategic direction of our Group. Dr Cheo has been leading the Group for the past three decades. Under his direction, our Group has expanded into refining, manufacturing and trading of palm oil and related products. Dr. Cheo also oversaw the expansion of the Group into new businesses including biodiesel, rice, dairy and soap.

Dr Cheo obtained a Doctor of Medicine (MD) degree from the University of Saskatchewan, Canada and is a member of the Royal Colleges of Physicians of the United Kingdom in internal medicine. He practiced as a registered medical practitioner from 1975 to 1986 with a group of medical specialists, Drs Bain & Partners in Singapore, before he took over the leadership role in our Group.

#### **MS MICHELLE CHEO HUI NING**

Chief Executive Officer

Appointed as Director on 29 October 2010 Last Re-elected on 25 April 2013

• Member of Board of Directors

Ms Michelle Cheo Hui Ning is responsible for the formulation and execution of overall strategy of the Group, project execution and day-to-day operations. Ms Cheo joined the Group in 2003 and has been the leading force to get the Group listed on Singapore Exchange and expand the Group into specialty fats, dairy and biodiesel business. Prior to joining the Group, she worked with Exxon Mobil from 1997 to 2003 in Louisiana, USA and Singapore. Ms Cheo graduated in 1997 and holds a Chemical Engineering degree from Imperial College, University of London. She also obtained a Master of

Business Administration degree from INSEAD in 2004. She is on the committee of Career Women's Group of the Singapore Chinese Chamber of Commerce and the Committee on Future Economy Sub-Committee on Future Corporate Capabilities and Innovation (MNCs/LLEs).

#### **MS BIANCA CHEO HUI HSIN**

Chief Operating Officer

Appointed as Director on 29 October 2010 Last Re-elected on 28 April 2014

• Member of Board of Directors

Ms Bianca Cheo Hui Hsin joined our Group in 2004 and heads the Consumer Pack segment of which she has overall responsibility. Ms Cheo has been instrumental in introducing new products to the consumer pack division, leading the Group's foray into rice, soap and dairy products. She has also expanded the Group's presence in West Africa, Europe and South America. Ms Cheo was responsible for executing the Group's listing on the Singapore Stock Exchange.

Prior to joining our Group, she practiced law in Singapore with Allen & Gledhill LLP from 2000 to 2003 and with Norton Rose LLP from 2003 to 2004. Ms Cheo graduated from the King's College University of London, with a Bachelor of Laws in 1998 and was admitted as an advocate and solicitor of the Supreme Court of Singapore in 2000.

#### **MS WONG LAI WAN**

Head, Risk Management

Appointed as Director on 29 October 2010 Last Re-elected on 25 April 2013

• Member of Board of Directors

Ms Wong Lai Wan joined our Group in 1987 as a chemist. She has held various portfolios in quality control, production, operations, logistics, marketing, trading, business development and risk management. She is currently responsible for the business development, operational controls and risk management of our Group. She started her career with Pan Century Edible Oils Sdn Bhd as a chemist from 1985 to 1987 before joining the Group. Ms Wong graduated with a Bachelor of Science degree in Chemistry with First Class Honours from Universiti Kebangsaan Malaysia in 1985.

#### **MS LEONG CHOI FOONG**

Head, Finance and Accounts, (Malaysia)

Appointed as Director on 29 October 2010 Last Re-elected on 28 April 2014 • Member of Board of Directors

Ms Leong Choi Foong joined the Group in 1990 as the Finance Manager. She held various positions before her appointment as Group Treasurer in 2010. Currently as Finance and Accounts Head for Malaysia, she is responsible for finance, accounts and taxation functions for our Malaysia business. Prior to joining our Group, she worked as a tax and audit assistant with Othman Hew & Co. between 1980 and 1983 and as a financial and management accountant at Southern Bank Berhad, which is now part of CIMB

Bank Berhad, between 1984 and 1990. Ms Leong obtained a Bachelor of Accounting degree from the University of Malaya in 1980. She is a member of the Malaysian Association of Certified Public Accountants and a chartered accountant certified by the Malaysian Institute of Accountants.

#### INDEPENDENT DIRECTORS

#### **MR ROBERT LOKE TAN CHENG**

Independent Director

Appointed as Director on 28 April 2015

- · Member of Board of Directors
- · Lead Independent Director
- Chairman of Nominating Committee, Remuneration Committee
- Member of Audit Committee

Mr Robert Loke Tan Cheng has over 30 years banking experience with major global, regional and investment banks in Asia. Mr Loke led Bangkok Bank Berhad, Malaysia for 9 years before retiring as Chief Executive and Executive Director in 2015. In the past, Mr Loke held various positions in risk management and operational banking with Nomura Singapore Limited, Keppel Tatlee Bank, OCBC Group, Allied Irish Bank and Chase Manhattan Bank.

Mr Loke was Executive Director of Bangkok Bank Berhad, Malaysia and Director for Bangkok Bank Nominees, Malaysia from 2007 to 2015. He was also member of the Association of Banks in Singapore's (ABS) Standing Committee for Risk Management and the Vice-Chairman of the ABS's Credit Risk task force from 2005 to 2006.

Mr Loke obtained Post Graduate Diploma in Management from McGill University in 1979. He also obtained MBA and Electrical Engineering with cum Laude (Distinction) from Concordia University in 1980 and 1978 respectively.

#### **DR FOO SAY MUI (BILL)**

Independent Director

Appointed as Director on 28 April 2015

- Member of Board of Directors
- Chairman of Audit Committee
- Member of Remuneration Committee, Nominating Committee

Dr Foo Say Mui (Bill) has over 30 years' experience in financial services including holding senior positions in banks including ANZ and Schroders. During his tenure at ANZ from 1999 to 2015, his positions included Singapore CEO and Vice Chairman of South and South East Asia. Working with Schroders from 1993 to 1999, Dr Foo held various positions including as President Director Indonesia and Regional Head of Investment Banking.

Dr Foo has served as an Independent Director and Chair of various Audit Committees on boards including International Enterprise Singapore, Temasek Life Sciences Ventures Pte Ltd and Yellow Pages Ltd. He is currently serving on the boards of several organisations including Unigestion Asia Pte Ltd, Salvation Army Advisory Board, Heartware Network, National University of Singapore President's Advancement Advisory Council and International Institute for Strategies Studies (Asia) Ltd.

Dr Foo holds a B. Admin from Concordia University, MBA from McGill University and an Honorary Doctor of Commerce from James Cook University.

### BOARD OF DIRECTORS

#### TAN SRI DATO' IR MUHAMMAD RADZI BIN HAJI MANSOR

Independent Director

Appointed as Director on 29 October 2010 Last Re-elected on 28 April 2015

- · Member of Board of Directors
- Member of Audit Committee, Nominating Committee, Remuneration Committee

Tan Sri Dato' Ir Muhammad Radzi has extensive and varied corporate experience in various organisations in Malaysia. He was Chairman of Telekom Malaysia Berhad and its group of companies from 1999 to 2009. He was also a member of the board of directors of Multimedia Development Corporation Sdn Bhd from May 2005 to May 2011.

Tan Sri Dato' Ir Muhammad Radzi is currently Chairman of Kumpulan Fima Berhad (Malaysia), Chairman of International Food Corporation Limited (Papua New Guinea), President Commissioner of PT XL Axiata Tbk (Indonesia), Chairman of MMSB Consult Sdn Bhd, Chairman of Orenda Kuantum Digital Sdn Bhd and APEC Business Advisory Council (ABAC Malaysia) member.

Tan Sri Dato' Ir Muhammad Radzi graduated with a Diploma in Electrical Engineering from Faraday House Engineering College, London in 1962, and a Master of Science degree in Technological Economics from the University of Stirling, Scotland in 1975. He is also

- (i) Chartered Engineer with Institution of Engineering and Technology (MIET), UK
- (ii) Registered Professional Engineer with Institution of Engineers Malaysia (MIEM)
- (iii) Fellow of Asean Academy of Engineering and Technology (AAET)
- (iv) Fellow of Institute of Marketing Malaysia
- (v) Fellow of Institute of Directors Malaysia
- (vi) Honorary Fellow of ASEAN Federation of Engineering Organisation
- (vii) Pro-Chancellor of Multimedia University, Cyberjaya

#### TAN SRI DATUK DR ONG SOON HOCK

Independent Director

Appointed as Director on 29 October 2010 Last Re-elected on 28 April 2015

- Member of Board of Directors
- Member of Nominating Committee

Tan Sri Datuk Dr Ong Soon Hock has been a pioneer in contributing to the group of palm oil industry. He was a Director of the Malaysian Palm Oil Promotion Council from 1990 to 1996 and was Director General of the Palm Oil Research Institute of Malaysia from 1987 to 1989 where he remained as an advisor until 1990. His contributions to the palm oil industry have led to his receiving several prestigious awards including Merdeka Award, Palm Oil Industry Leadership (PILA) Award and Pioneer in Tocotrienol Research from the Oxygen Club of California. He has 40 years of research and development experience in lipid chemistry and is the registered holder of 16 patents in the field of palm oil related technology.

Tan Sri Datuk Dr Ong is Emeritus Professor of University Science Malaysia (USM). As Chairman of Programme Advisory Committee Panel on Food, Nutrition and Quality, Chairman of MPOB Nutrition Projects Committee and as Chairman of International Advisory Panel on Nutrition, Dr Ong is actively involved in various research projects of Malaysian Palm Oil Board. He is also member of the Boards of Directors of Country Heights Holdings Berhad and Chairman of the Committee on College of Higher Education for the proposed Stella Maris College.

Tan Sri Datuk Dr Ong graduated with a Bachelor of Science degree with First Class Honours and obtained a Master of Science from the University of Malaya. He also obtained a Doctor of Philosophy (PhD) in organic chemistry from King's College University of London. He was Fulbright-Hays Fellow at MIT. He was Visiting Professor at Dyson Perrins Laboratory, University of Oxford. He is a Senior Fellow of the Academy of Science Malaysia with the title "Academician", Fellow of King's College, London and Fellow of TWAS Academy of Sciences. In February 2016, he was awarded Hon D.Sc by University of Nottingham.

# SENIOR MANAGEMENT

#### DR CHEO TONG CHOON @ LEE TONG CHOON

Dr Cheo Tong Choon @ Lee Tong Choon is our Chairman and Executive Director. Details of his working experience and qualifications are set out in "Board of Directors".

#### **MS MICHELLE CHEO HUI NING**

Ms Michelle Cheo Hui Ning is our Executive Director and Chief Executive Officer. Details of her working experience and qualifications are set out in "Board of Directors".

#### **MS BIANCA CHEO HUI HSIN**

Ms Bianca Cheo Hui Hsin is our Executive Director and Chief Operating Officer. Details of her working experience and qualifications are set out in "Board of Directors".

#### **MR RAJESH CHOPRA**

Mr Rajesh Chopra, Group Chief Financial Officer joined Mewah in May 2010 and led the Group to public listing. He currently leads the Finance, Accounts, Corporate Affairs and Investors Relations functions of the Group. His past employments include 12 years engagement with Olam International Limited and 4 years with Tata Steel Ltd. He completed his audit articleship with Ernst and Young group from 1988 to 1991.

Mr Chopra obtained a Bachelor of Commerce (Honours) degree from Delhi University, became a Chartered Accountant of the Institute of Chartered Accountants of India and Cost and Works Accountant of the Institute of Cost and Works Accountants of India. He also obtained a Masters of Business Administration from the London Business School, University of London. He is also a holder of the Certificate in Investor Relations from the Investor Relations Society of UK and Investor Relations Professionals Association (Singapore).

#### **MR SHYAM KUMBHAT**

Mr Shyam Kumbhat is the Head, Trading and Merchandising. He is responsible for overseeing our palm oil bulk trading and marketing activities. He joined our Group in 1995 as the president of Mewah Oils & Fats Pte Ltd. He has more than 40 years of experience in the edible oils and fats industry. Prior to joining our Group, Mr Kumbhat worked with Pan Century Edible Oils Sdn Bhd, a member of the India-based multinational Birla Group as Vice President, Marketing from 1977 to 1995. He obtained a Bachelor of Commerce degree with a major in Advanced Accountancy from the University of Rajasthan Jaipur, India in 1962.

#### **MS WONG LAI WAN**

Ms Wong Lai Wan is our Executive Director and Head, Risk Management. Details of her working experience and qualifications are set out in "Board of Directors".

#### **MS LEONG CHOI FOONG**

Ms Leong Choi Foong is our Executive Director and Finance and Accounts Head, Malaysia. Details of her working experience and qualifications are set out in "Board of Directors".

#### **MS AGNES LIM SIEW CHOO**

Ms Agnes Lim Siew Choo is the Head, Operations in Malaysia. She joined our Group in 1988 as Factory Operations Executive, and subsequently progressed to overseeing the factory operations of our Malaysian subsidiaries as the Group expanded. Her present portfolio spans Production, Quality Assurance, Procurement, as well as ensuring all local and overseas delivery commitments. Prior to joining us, Ms Lim worked with Southern Edible Oils Sdn Bhd from 1983 to 1988 as an Operations Executive, and was responsible for receiving and dispatching edible oil, production planning and the fulfillment of local and overseas shipment requirements. She obtained a Bachelor of Arts degree from The University of York, in Toronto, Canada in 1982.

# ADDING VALUE















# **OPERATIONS AND FINANCIAL REVIEW**

	FY 2013	FY 2014	FY 2015
INCOME STATEMENT			
Revenue	3,194	3,439	2,675
Operating margin	115.5	94.6	94.2
Profit after tax	20.9	2.7	6.5
Earnings per share (US cents per share)	1.39	0.18	0.43
BALANCE SHEET			
Fixed investments	366	382	331
Working capital	393	424	477
Total investments	759	806	808
Equity	557	536	485
Gross debt	265	331	369
Cash	63	61	46
Net debt (Gross debt less Cash)	202	270	323
Total capital	759	806	808
Conso deletto agrifici	0.40	0.63	0.76
Gross debt to equity	0.48	0.62	0.76
Net debt to equity	0.36	0.50	0.67
Net asset value per share (US cents per share)	37.25	35.92	32.47
In US\$' million, unless stated otherwise			
	EV 0040	F1/224/	5140045
	FY 2013	FY 2014	FY 2015
SEGMENTAL PERFORMANCE			
Sales volume (MT'000)			
Bulk	2,707	2,852	2,872
Consumer Pack	1,026	1,164	1,011
Total	3,733	4,016	3,883
Operating margin (US\$'million)			
Bulk	73.7	41.6	37.2
Consumer Pack	41.7	53.0	57.0
Total	115.5	94.6	94.2
lotal	115.5	94.0	94.2
Operating margin per MT (US\$)			
Bulk	27.2	14.6	13.0
Consumer Pack	40.6	45.6	56.4
Total	30.9	23.6	24.3

# OPERATIONS AND FINANCIAL REVIEW

#### **PALM OIL INDUSTRY IN 2015**

Crude Palm oil ("CPO") prices remained range-bound between 2,100 and 2,300 ringgit for most of the year, though they breached the level of 2,100 ringgit for a short duration to touch a low of 1,850 ringgit. However volatile and weakening ringgit during the year resulted in high volatility in CPO prices in dollar terms resulting in pricing dropping 34% by end of August before closing the year 21% lower.

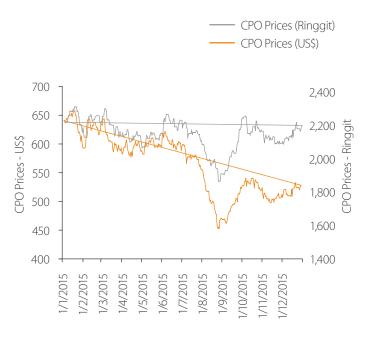
Low energy prices making production of bio-diesel commercially unviable, falling soybean oil prices, global economic slowdown and financial uncertainties during the second half of the year put pressure on demand side for palm oil and the inventory buildups reached record highs in Malaysia and Indonesia. Prices received some support towards the end of the year as concerns on supply side started cropping up. Due to El-Nino in 2015, production is expected to shrink in 2016.

Under widespread global slowdown and financial difficulties, Group remained selective in trade participations. It particularly witnesses weakened demand from middle-east amid high geopolitical risks, particularly for its bulk division. However, Group's competitive position in the Industry helped with participation in large part of the value chain including packing, branding and distribution of consumer pack products though it long-established customer network helped the Group to sustain its sales volumes at resilient margins.

#### **GROUP'S SALES VOLUME**

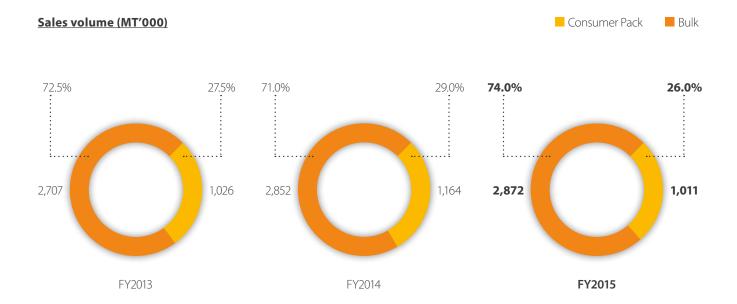
The Group recorded sales volume of 3,883,000 MT compared to historical high of 4,015,700 MT last year. Sales volume for 2015 was 3.3% lower than volume achieved last year mainly due to weaker destination demand towards the end of the year. Bulk

#### **CPO prices (ringgit and US\$)**



segment registered volume growth of 0.7% and contributed 74.0% of total volume. Consumer Pack segment slipped 13.1% and contributed 26.0% of total volume.

Our palm-based oils and fats business registered sales volume of 3.7 million MT and was significantly higher than the production from our recently increased installed capacity of 3.5 million MT.



#### **GEOGRAPHICAL SPREAD**



#### **WELL DIVERSIFIED SALES REVENUE**

The Group reported sales revenue of US\$2,675 million in 2015, 22.2% lower than last year mainly due lower average selling prices.

Bulk segment registered revenue drop of 20.1% and contributed 70.1% of total revenue. Consumer Pack segment recorded revenue drop of 26.7% and contributing 29.9% of total revenue.

We strive to diversify our sales revenue across the globe and our efforts continued in 2015. Based on billing address of the customers, 47% of total sales were made as destination sales, selling the products to customers in countries other than Malaysia and Singapore. Destination sales remained diversified with Middle East, Africa, Rest of Asia and rest of world contributing 25%, 25%, 21% and 29% of total destination sales respectively. Destination sales to America and Europe contributed 24% of sales compared to 15% last year.

Destination sales for both Bulk and Consumer Pack segments remained strong. 29% of Bulk segment sales were made to destination markets with Middle East, Rest of Asia and rest

of world contributing 38%, 38% and 24% respectively. 89% of Consumer Pack segment sales were made to destination markets with Africa, Middle East, Europe, Asia and rest of world contributing 43%, 17%, 17%, 8% and 15% respectively.

	FY 2014	FY 2015
Malaysia/Singapore	52%	53%
Destination	48%	47%
Total	100%	100%
Africa	29%	25%
Middle East	31%	25%
Rest of Asia	21%	21%
America	8%	11%
Europe	7%	13%
Pacific Oceania	4%	5%



#### **OPERATING MARGINS**

The Group measures and tracks the performance in terms of Operating Margin per MT sales volume and resultant total operating margin. OM is calculated by adjusting the depreciation in cost of sales, selling and distribution expenses and foreign exchange differences in other gains or losses to gross profit.

Over the period of last five decades, we have developed a proven integrated business model of participating in the midstream and downstream parts of the value chain in the attractive palm oil industry, built inherent operational flexibility, developed sound risk management practices, and established our own brands and global distribution capabilities that have helped us to deliver robust operating margins during normal industry conditions and resilient margins during tough economic cycles.

Amid tough operating conditions for the industry, our operating margin remained resilient at US\$24.3 per MT, compared to US\$23.6 achieved last year. Industry conditions, particularly for the refiners, remained challenging resulting in Bulk segment margin decreasing to US\$13.0 per MT compared to US\$14.6 achieved last year. Despite lower margins achieved for Bulk segment, our Group's integrated business model with participation in large part of the value chain and ability to sell in global markets under its own brands through well established distribution networks helped to maintain healthy margins for the Consumer Pack business. Consumer Pack segment margins improved to US\$56.4 per MT compared to US\$45.6 last year. Addition of rice and dairy products, duly supported by our recent investment in dairy manufacturing facilities, has improved our competitive position in the consumer products business. Bulk and Consumer Pack segments contributed 39.5% and 60.5% of total operating margin respectively.

Total	FY 2014	FY 2015	Change %
Sales volume (MT'000)	4,015.7	3,883.0	-3.3%
OM per MT (US\$)	23.6	24.3	3.0%
Operating margin (US\$mil)	94.6	94.2	-0.4%

Bulk	FY 2014	FY 2015	Change %
Sales volume (MT'000)	2,852.2	2,871.7	0.7%
OM per MT (US\$)	14.6	13.0	-11.0%
Operating margin (US\$mil)	41.6	37.2	-10.6%

Consumer Pack	FY 2014	FY 2015	Change %
Sales volume (MT'000)	1,163.5	1,011.3	-13.1%
OM per MT (US\$)	45.6	56.4	23.7%
Operating margin (US\$mil)	53.0	57.0	7.5%



#### **STRONG BALANCE SHEET**

We manage our capital structure very actively by maintaining prudent debt to equity ratio and maintaining healthy combination of equity, long-term debt and short-term debt to fund long-term investment and working capital.

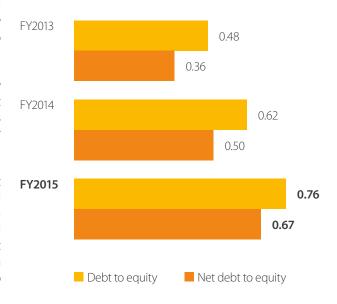
As at 31 Dec 2015, we maintained prudent debt to equity ratio of 0.76 or net debt to equity ratio of 0.67. Current low net debt to equity ratio, well below our target limit of 1.5 leaves enough scope for us to raise additional debt to support our growth plans.

Due to nature of our investments, we target to keep net debt to equity ratio of less than 1.0 for long term investments and less than 2.0 for working capital. As at 31 Dec 2015, long-term investments of US\$331.1 million were funded by equity and long-term debt of 84.7% and 15.3% respectively giving net debt to equity ratio of 0.18. Working capital of US\$476.6 million were funded by equity and current net-debt of 42.8% and 57.2% respectively giving net debt to equity ratio of 1.34.

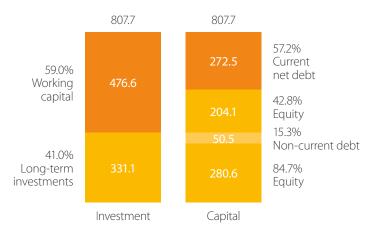
We maintain adequate working capital credit lines to support our business. Our current working capital lines utilisation was 45.4% of total credit lines available.

Though we have efficient, large scale, integrated production facilities and strong distribution network, we had a cycle time of 68 days in 2015 due to the Group carried higher inventories.

#### **Debt to equity and net debt to equity**



#### **Balance sheet (US\$'mil)**



# FORGING AHEAD





# FORWARD LOOKING STRATEGY

To grow our business in a sustainable way, we strive to become a global consumer products business by expanding range of consumer products, offering specialised applications and customer solutions while consolidating our position in oils and fats business.

We are one of the key players in the palm oil industry participating in the midstream and downstream part of the value chain. Over the past five decades, we have built a strong platform to deliver value over time. To further grow our business in a sustainable way, we strive to become a global consumer products business by expanding range of consumer products, offering specialised applications and customer solutions while consolidating our position in oils and fats business and increasing our distribution network.

Last couple of years has been tough for the commodities in general and palm oil industry in particular. We believe that the current global uncertainties and challenging operating conditions for the Palm oil industry are resulting in the industry to consolidate and will benefit stronger players in the long run. We continue to build a strong platform by investing in manufacturing facilities within palm oil value chain and also by adding new products to our portfolio to embrace new opportunities in the ever-changing environment.

We have recently completed our fourth refinery in Sabah, Malaysia, increasing our installed capacity from 2.8 million MT to 3.5 million MT. Strategically located within the Palm Oil Industrial Cluster of Lahad Datu, the investment further consolidates our position as an integrated vegetable oil and fats business. It will not only increase our refining capacity but also increase our access to CPO while opening up new destination markets.

To participate in the larger part of the value chain within Palm Oil Industry, we have also recently invested in a biodiesel plant in Westport, Selangor, Malaysia, next to our largest refinery which opens up new growth opportunities in the downstream part of the value chain of palm oil industry.

We have also recently completed the installation of a manufacturing facility in Malaysia to produce dairy products. As palm oil is one of the important raw materials for the production of dairy products, the investment will have production synergies with our current palm oil business. The investment is also expected to have significant marketing and distribution synergies with our current Consumer Pack segment.

We continue to explore more consumer products that could be sold as a basket of products to our existing and prospective customers. We have included rice in our product portfolio, sourcing rice from Asia and selling in Africa and Middle East under our own brands.

Working closely with the customers, we continue to develop and offer specialised applications and customer solutions for different industries such as confectionaries, bakeries, food ingredients and infant nutrition businesses. Investing in brands remains of paramount important to us.

We continue to make efforts to improve our customer reach across the globe by partnering with local players and increasing our own presence in key geographies to be able to increase our market share and also to service our customers better.



### RESEARCH AND DEVELOPMENT

With the increasing consumer awareness on healthy food products, our R&D direction is aligned with global trends. Innovation and renovation activities have focused on developing healthier alternatives to current product offerings.





At Mewah Group, the driving force behind our R&D is the passion for innovation and the satisfaction of fulfilling customers' needs.

R&D is a catalyst of change in product innovation and renovation which drives the company's growth. We strive to increase our value added products portfolio to draw a clear differentiation from competitors.

The fundamental of R&D is the mastermind of Product Technology and Process Technology which translates consumer requirements into products at quality and competitive position guided by pragmatic and dynamic commercial insights.

Our Innovation and Knowledge Management Centre (IKMC) consists of technologists with expertise in bakery, confectionary fat, non-food as well as applications and pilot plants to support R&D activities of different categories.

We are backed by our dedicated team and state-of-the art facilities such as Nuclear Magnetic Resonance spectrophotometer, Gas Chromatography, High Pressure Liquid Chromatography and texture analyser equipment to facilitate the R&D process of designing products solutions that meet the dynamic landscape. Besides having the pilot scale plants to furnish us for running trials on our distinctive formulations for existing range of products, our newly installed enzymatic inter-esterification and computerised-

controlled hydrogenation pilot plant also help to enhance our research and development capabilities for product range diversification. Application and sensory facilities are well-equipped in our research centre as to ensure that solutions provided to customers meet their intended purposes.

Though at its early stages, our R&D department for dairy products has developed a wide portfolio in line with other global dairy players. We are on the right track to achieve more in the forthcoming years. We have already developed the range for Sweetened Creamer products successfully and are working on new formulations to extend our range of offerings to meet different consumer requirements and different consumer segments.

As customers are our top priority, we strive towards excellence for product innovation and quality to deliver cost-effective and quality solutions through our passion for R&D and embracing the good manufacturing practices.

With the increasing consumer awareness on healthy food products, our R&D direction is aligned with global trends. Innovation and renovation activities have focused on developing healthier alternatives to current product offerings.

With our R&D capacity and capability built over decades, we are committed to bring the Mewah Group to greater heights by collaborating with reputable research centres for greater technological developments.

### RISK MANAGEMENT

Our system comprises of processes and policies designed to address risks such as commodity prices, foreign currency exchange rates, interest rates, counterparties' credit and liquidity.



As a result of our Group's global operating and financing activities, we are exposed to various types of market risks, including fluctuations in agricultural commodity prices, foreign currency exchange rates, interest rates, counterparty credit and liquidity risk. We use certain financial instruments to hedge the risk of commercial exposures and we do not hold such financial instruments for speculative purposes. These market risk management activities are governed by our risk management system that is designed to identify, quantify, monitor and manage various risks encountered in our operations and minimise the adverse effects from the unpredictability of financial market risks on our financial performance.

Our system comprises of processes and policies designed to address risks such as commodity prices, foreign currency exchange rates, interest rates, counterparties' credit and liquidity. Our risk management system is based on the following main principles:

#### **RISK GOVERNANCE STRUCTURE**

The on-going compliance of these risk management processes and policies are carried out by the heads of the respective operating units. Our risk governance structure consists of a team of employees led by our Executive Director, Ms Wong Lai Wan in the Risk Department of our Singapore office, who is responsible for monitoring and improving the overall effectiveness of our risk management system, the review and setting of trade positions and limits to manage our overall risk exposure. The Risk Department monitors and assesses

risks on a regular basis and holds periodical meetings with our marketing and operations teams. The Risk Department has the authority to make temporary increases or changes to risk limits but such increases or changes must at all times remain within our overall risk management guidelines and framework of the Group.

Where the execution of any activity will result in the breach of any applicable limits in our risk management guidelines and framework, specific approval for that activity must be sought, and obtained from the Executive Risk Management Team prior to the execution of the activity. Any risk-related issues which are outside the scope of our risk management guidelines and framework are reported to the committee consisting of our Executive Directors, Dr Cheo Tong Choon @ Lee Tong Choon, Ms Michelle Cheo, Ms Bianca Cheo, Ms Wong Lai Wan and our Group Chief Financial Controller, Mr Rajesh Chopra (the "Executive Risk Management Team").

#### **SETTING OF RISK LIMITS**

The Executive Risk Management Team establishes and reviews periodically our overall risk tolerance thresholds, measured in terms of Value-At-Risk ("VAR"). The team is responsible for overall systems, procedures and processes for risk management including derivatives trading. Such risk tolerance threshold is based on a percentage of total shareholders' funds, and/or the budgeted annual operating profit, after taking into account, among other things, the Executive Risk Management Team's view on the overall production capacity of refining

### RISK MANAGEMENT

and processing operations and the market in which trading activities take place, the price (and price trend) of raw materials, the track record of management in managing its risk exposures in the prior period, and the financial budgets including projected sales volume and turnover. The risk tolerance threshold is also based on the counterparty's background, financial performance and management team. The risk tolerance threshold refers to the maximum potential loss if all trading and operations across all products and geographical regions materialise at the same time. Such threshold limits are approved and reviewed by Audit Committee.

#### **REPORTING AND REVIEWING STRUCTURE**

Our Risk Department is responsible for the capture and measurement of Group-wide risk and ensuring compliance with our risk management system, procedures and processes. The Risk Department analyses and reviews our daily risk exposure with oversight from the Executive Risk Management Team. Any changes to our risk management system, standards, practices, policies and risk appetite require the approval of our Board. With respect to risks related to the use of derivative financial instruments, once limits for derivatives positions have been established by our Executive Risk Management Team, our Risk Department monitors our trading activities to ensure compliance with these limits. If additional exposure

is required, the trading department approaches the Risk Department to approve an increase in the limits. On a case-by-case basis, the Risk Department makes a recommendation to the Executive Risk Management Team to change established limits. If approved by the Executive Risk Management Team, the revised limits implemented and monitored by the Risk Department. Any breach (whether of trading limits or non-adherence to established policies), disclosed or revealed by the Risk Department, will be acted upon by the Executive Risk Management Team. Where the Executive Risk Management Team considers the breach to be significant (whether in terms of financial impact or otherwise), the Executive Risk Management Team will report the breach to the Board.

Our Internal Audit Department reviews our internal control systems regularly on an annual basis to ensure compliance with the risk management system and internal control procedures of the Company. Any material findings such as breaches of trading limits or non-adherence to established risk management policies will be reported to our Audit Committee as and when they arise. Our Audit Committee regularly reviews our internal control systems, internal audit reports and risk tolerance threshold limits. The Company also engages external professionals from time to time to review and improve on our internal control systems.



## CORPORATE SOCIAL RESPONSIBILITY

At Mewah Group, we believe that corporate success and social welfare are interdependent and as such we believe in Creating Share Value, or CSV. We strive to create value for our shareholders by being responsible for our activities on the environment, consumers, employees, suppliers, competitors and communities we operate in. As a socially responsible corporation, we strive to honour the triple bottom line: People, Planet and Profit.

Our Corporate Social Responsibility Policy or CSR Policy can be divided into following broader categories:

- Ethical Business Conduct
- · Human Capital-Talent Management
- Fair Employment Practices
- · Workplace Health and Safety
- Community
- Environment

#### **ETHICAL BUSINESS CONDUCT**

We value the principles of integrity, honesty and accountability and to be in full compliance with the law of every country and region we operate in. We are committed to conducting our business responsibly through:

- · Ethical business practices throughout our operations;
- Fair treatment of all our stakeholders including our employees, supplier, customers, services providers and all other parties that deal with us in our business operations;
- High standards for all matters relating to health, safety, security and the environment;
- · Transparent business policies and practices.

#### **HUMAN CAPITAL - TALENT MANAGEMENT**

The Group is committed to recruit, employ and promote employees on the sole basis of the qualifications and abilities needed for the work to be performed.

The Group recognises that one of the cornerstones of its success is our employees and we believe in investing in our people. We believe that having a highly motivated, well trained and involved set of employees is crucial to the enduring success of our corporation.

To this end, we will ensure that our employees are developed to their fullest potential and talent, and their competency are fully recognised and rewarded. Department heads, who are also their mentors, will continuously assess and evaluate their subordinates to ensure that there is a structured career development in accordance with their potential, talent and competency.

We will continue to attract, motivate and retain our talented employees at all levels by providing them with job security and growth opportunities. We strive to provide all employees with career and personal development opportunities and



to promote a continuous learning through training and development, job rotations and overseas assignments. We continuously recruit fresh graduates from reputable universities worldwide to be part of our team. Potential leaders will undergo a comprehensive, 2-year Leadership Training Programme to prepare them to take on challenging roles within the Group.

It is our view that an all-rounder workforce is essential for motivation and enduring. Aside from providing job satisfaction, we encourage our employees to have a balanced work life by organising and promoting social activities.

#### **FAIR EMPLOYMENT PRACTICES**

We believe in providing equal opportunities and follow fair employment practices. The Group recognises the value of its employees and long term retention as key to the success of the business. The Group aims to attract and retain skilled employees by giving them job security.

#### **WORKPLACE HEALTH AND SAFETY**

The Group aims to provide each employee with a safe place to work. All group locations are required to abide by local health and safety regulations. We conduct regular work risk assessments, vigorously taking action to address any identified risks by setting up protective guidance, employing the usage of personal protective equipment, embarking on work sites audits and inspections, as well as regular reviews and controls of safety risks. We strive to achieve zero loss work day due to work place accidents.

All our refineries have adopted the latest OHSAS (International Occupational Health and Safety Management System) guidelines with the objective to build a demonstrably sound occupational health and safety workplace. Mewaholeo Industries Sdn Bhd was the first company under Mewah Group to be certified with OHSAS 18001 in February 2010. All our refineries have the quality management system ISO 9001, ISO 14001 and HACCP in place. Additionally, Mewah Oils Sdn Bhd and Mewaholeo Industries have been certified for food safety with FSSC 22000.

#### **COMMUNITY**

We encourage our businesses units to support the particular needs of local communities by contributing to local charities and through employee-participation events to achieve a better sustainable way of living for those less fortunate in the society. In 2015, the activities included visiting various children's welfare and old folks' homes, organising blood donation drive, giving donations to various charitable organisations contributing time, essential items, and financial support. We also work to continuously improve the activities by communicating and contributing widely with the society.

Despite the scale of the task, we believe in returning back to community, we care.

#### **ENVIRONMENT**

#### **Our Sustainability Vision**

As an integrated agribusiness, we face a complex myriad of issues relating to our supply chain, our refinery operation and our market place. Over the years, we have established strategies which emphasis on delivering high quality and sustainable palm oil. We believe that environmental sustainability can only come about by working closely with all the major industry stakeholders in the supply chain. Therefore, we have made the sustainable palm oil sourcing as the backbone of our sourcing strategy. At the same time, we recognise the importance of Traceable Palm Oil and we are looking forward that our palm oil are traceable from ports and refineries back to oil palm mills and plantations.

#### **Sustainable Palm Oil Policy**

We have published our Sustainable Palm Oil Policy with four specific objectives:

- 1. To build a traceable and transparent supply chain.
- 2. To accelerate the journey to no deforestation.
- 3. To reject oil palm development in forested peatland plantation with peat soil deeper than 3 metres planted after May 2013.
- 4. To ensure protection of the rights of workers, indigenous peoples and local communities.

Underlining these commitments, we have channeled our energy and resources on sustainable growth and improved operations. We have been collaborating closely with all relevant stakeholders to develop and implement a defined action plan. Sustainability is a long and continuous journey but we will definitely persevere

to achieve our common objectives of ensuring our palm products are produced in a sustainable manner.

#### **Traceable Palm Oil Framework**

Mewah Group has developed a Traceable Palm Oil Framework to trace the origin of our palm oil. At the initial stage, we review each of our suppliers through desktop assessment and in-house risk profiling analysis. With the traceability process developing well, we are progressing fast to the next step of assessing the suppliers' practices. Based on the risk analysis results, our sustainability team will perform the site assessment of the suppliers' mills based on general guidelines, procedures and questionnaires that are in line with industrial standards.

At the time of publishing of this report, approximate 90% of our CPO supply was fully Traceable to Known Mill. Additionally, we also have the visibility of over 200 CPO mills in Malaysia, representing over 50% of the total operating CPO mills in Malaysia.

#### **RSPO Certification Status**

Mewah Group has long been committed to the RSPO certification. We have been a member of the RSPO since 2010, and have been actively involved in many aspects of its initiatives, including contributing to its various working groups.

Today, our Peninsular Malaysia refineries are fully certified for Segregation and Mass Balance. We also have stepped up our efforts to certify our newly commissioned refinery Mewah Datu Sdn Bhd in 2014 for Segregation and Mass Balance, to put it at par with all other manufacturing entities of Mewah Group.

#### **International Sustainability & Carbon Certification (ISCC)**

ISCC is an international system for certifying biomass and bioenergy. It incorporates sustainability criteria such as reduction of greenhouse gas emissions, sustainable use of land, protection of natural biospheres and social sustainability. Mewah Oils Sdn Bhd is the first refinery in Mewah Group to be certified with ISCC. Additionally, our biodiesel factory, Bremfield Sdn Bhd which has recently commissioned in 2014, has already secured ISCC certificate.

The achievement of ISCC certification signifies that the Group's relevant products comply with the strict sustainability criteria set by the European Union's Renewable Energy Directive. Certification of other refineries will be determined based on commercial consideration.

Everiustion

Company	Sustainability Certification	Start of validity of certificate	of validity of certificate
Mewah Oils Sdn Bhd	RSPO Mass Balance (MB) and Segregation (SG)	23 November 2010	22 November 2020
Mewaholeo Industries Sdn Bhd	RSPO Mass Balance (MB) and Segregation (SG)	31 May 2012	30 May 2017
MOI Foods Malaysia Sdn Bhd	RSPO Mass Balance (MB) and Segregation (SG)	9 September 2011	8 September 2016
Ngo Chew Hong Oils & Fats (M) Sdn Bhd	RSPO Mass Balance (MB)	15 October 2011	14 October 2016
Mewah Oils Sdn Bhd	ISCC EU – Refinery	15 September 2014	14 September 2016
Bremfield Sdn Bhd	ISCC EU - Biodiesel Plant	25 November 2015	24 November 2016

The Board of Directors of Mewah considers good corporate governance as a fundamental part of its responsibilities to protect and enhance shareholder value and the financial performance of the Group. The Group is committed to maintain a high standard of corporate governance on the principles of effective leadership, accountability, integrity and openness as set out by the revised Code of Corporate Governance 2012 (the "2012 Code") issued by the Monetary Authority of Singapore. Any deviations have been disclosed and explained.

Guideline	Disclosure	Page of reference in this report
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#### **PRINCIPLE 1**

### The Board's conduct of affairs Executive Board to lead and control the company

#### Board Responsibility

Mewah is led and controlled by an effective Board that works closely with management for the success of the Group. The Board is responsible for providing entrepreneurial leadership, setting strategic objectives, and ensuring that the necessary financial and human resources are in place for the Group to meet its objectives. The Board has overall responsibility in establishing a framework of prudent and effective controls which enables risks to be assessed and managed effectively.

While providing leadership and strategic direction, the Board gives due recognition to expectations of different stakeholders such as shareholders, lenders, employees, government agencies, suppliers, customers, competitors, business partners and service providers. The Board is responsible in ensuring that the direction set is aligned to the Group's established values and standards and due weightage is given to sustainability issues. It is also responsible for reviewing the management performance on a regular and continuous basis.

All Board members contribute their independent judgment, diversified knowledge and experience to decide on issues of strategy outlook, social and environmental issues, resources, standards of conduct and review of performance.

#### **Board Committees**

To assist the Board in the execution of its duties, the Board has delegated specific functions to the following board committees:

- Audit Committee, responsible for the functions as set out in Principle 12 of this report.
- Nominating Committee, responsible for the functions as set out in Principle 4 of this report.
- Remuneration Committee, responsible for the functions as set out in Principle 7 of this report.

#### Board Meeting and Attendance

The Board convenes scheduled meeting on a quarterly basis to coincide with the announcement of the Group's quarterly results. Ad hoc meetings are convened between the scheduled meetings as and when necessary to attend any pressing matters requiring the Board's consideration and decision. To facilitate the Board's decision-making process, the Company's Articles of Association provides for Directors to participate in Board meetings by teleconference or video conference. Decisions of the Board and Board Committees may also be obtained via circulation.

The Directors' attendance at the Board and board committee meetings during the financial year ended 31 December 2015 is set out as follows:

		Audit Committee	Nominating Committee	Remuneration Committee
Name	<b>Board Meeting</b>	Meeting	Meeting	Meeting
Dr Cheo Tong Choon @ Lee Tong Choon	4		2	
Ms Michelle Cheo Hui Ning	4			
Ms Bianca Cheo Hui Hsin	4			
Ms Wong Lai Wan	4			
Ms Leong Choi Foong	4			
Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor	4	4	2	2
Tan Sri Datuk Dr Ong Soon Hock	4		2	
Mr Giam Chin Toon (Retired on 28 April 2015)	1 out of 1	1 out of 1	1 out of 1	1 out of 1
Mr Lim How Teck (Retired on 28 April 2015)	1 out of 1	1 out of 1	1 out of 1	1 out of 1
Mr Robert Loke Tan Cheng (Appointed on 28 April 2015)	3 out of 3	3 out of 3	1 out of 1	1 out of 1
Dr Foo Say Mui (Bill) (Appointed on 28 April 2015)	3 out of 3	3 out of 3	1 out of 1	1 out of 1
No. of meetings held	4	4	2	2

#### Matters requiring Board approval

The Board sets the strategic direction for the management and day-to-day operational decisions are taken by the management. The following matters of strategic importance have been reserved for the Board's decision:

- Group's strategy and business plans
- Capital expenditure, investments and divestments exceeding certain material limits
- All capital-related matters including increase, decrease or reorganisation
- Dividend policy and dividend payments
- Risk strategy and risk limit approvals
- Approval of credit limits and trade terms with related parties

#### Induction, orientation and training

At the time of appointment, directors are provided with formal letters setting out their duties and obligations. The Group also conducts an orientation program for new directors to familiarise them with the business activities of the Group, its strategic direction and corporate governance practices. First time directors are provided training on areas such as accounting, risk management, legal, compliance and industry-specific knowledge. All the directors are given regular training and updates specific matters relevant to facilitate them to carry out their role effectively. The directors are also encouraged to participate in external training at the Group's expense. During the year, two new directors were appointed and adequate induction and training was provided in the areas of understanding our business, accounting, financing, risk management and compliances. To facilitate ongoing knowledge enhancement for existing directors, the following orientations and trainings were provided during the year:

- Challenges being faced by palm oil industry and Group's strategy to strengthen its position in the value chain.
- Group strategic plans to expand consumer products business with specific focus on rice and diary.
- Risk management practices for Group's trading and operating activities.
- Group's capital structure and financing planning.

- Update on new legislations, regulations and developments relevant to the Group.
- External seminars and conferences for specific directors on taxes, compliances, industry specific knowledge and leadership programs.

#### **PRINCIPLE 2**

### **Board Composition and Guidance**Strong and independent element on the Board

#### **Board Composition**

The Board comprises nine members, four of whom are Non-Executive Independent Directors. The current Board possesses diversified and varied expertise and knowledge in the areas of the Group's palm oil business and geographical operations, as well as in the areas of strategy formulation, manufacturing, marketing, legal, taxation, finance, accounting and corporate compliances. With their varied experience in different industries and areas of expertise, Non-Executive Directors play a crucial role in challenging the Board to develop strategies in the best interest of the Group. They also contribute independent perspective in reviewing the performance of the management in meeting agreed goals and objectives and monitor performance.

The Group emphasises great importance to gender equality. The Company has four women on the Board, namely Ms Michelle Cheo Hui Ning, Ms Bianca Cheo Hui Hsin, Ms Wong Lai Wan and Ms Leong Choi Foong.

The composition and the effectiveness of the Board are reviewed on an annual basis by the Nominating Committee to ensure that there is an appropriate mix of expertise and experience to fulfil its duties. In line with periodical renewal of the Board to gain diversified and varied expertise, two new Independent Directors were appointed in 2015.

The nature of the current Directors' appointments on the Board and details of their membership on board committees are set out below:

Name	Board Membership	Audit Committee	Nominating Committee	Remuneration Committee
Dr Cheo Tong Choon @ Lee Tong Choon	Executive Director and Chairman of Board		Member	
Ms Michelle Cheo Hui Ning	Executive Director and Chief Executive Officer			
Ms Bianca Cheo Hui Hsin	Executive Director and Chief Operating Officer			
Ms Wong Lai Wan	Executive Director and Head, Risk Management			
Ms Leong Choi Foong	Executive Director and Head, Finance and Accounts (Malaysia)			
Mr Robert Loke Tan Cheng	Lead Independent Director	Member	Chairman	Chairman
Dr Foo Say Mui (Bill)	Independent Director	Chairman	Member	Member
Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor	Independent Director	Member	Member	Member
Tan Sri Datuk Dr Ong Soon Hock	Independent Director		Member	

#### Independence of Directors

All Non-Executive Directors are independent i.e. they have no relationship with the Group, its related companies, its 10% shareholders, or their officers that could interfere, or be reasonably perceived to interfere, with the exercise of the director's independent business judgment with a view to the best interests of the Group, and they are able to exercise objective judgment on corporate affairs independently from management and its 10% shareholders.

All directors are required to disclose timely, any relationship or appointments which would impair their independence to the Board. Based on the evaluations and results of a review conducted by the Nominating Committee, the Board views all Non-Executive Directors of the Company as independent and that there are no relationships which are likely to affect the director's judgment. Also, none of the Non-Executive Director has served on the Board beyond nine years from the date of his first appointment.

#### **PRINCIPLE 3**

### Chairman and Chief Executive Officer Separate Chairman and Chief Executive Officer

#### Chairman and Chief Executive Officer

The roles of the Chairman and the Chief Executive Officer ("CEO") are separate to ensure an appropriate balance of power, increased accountability and greater capacity of the Board for independent decision making.

The Chairman, Dr Cheo Tong Choon @ Lee Tong Choon is an Executive Director and is responsible for leading the Board and facilitating its effectiveness while promoting a culture of openness and debate within the Board. He, as the Chairman, sets the agenda, ensures that the directors receive complete, adequate and timely information and that adequate time is available for discussion for matters on the agenda, particularly on matters relating to strategies. He is also responsible for constructive relations within the Board, and between the Board and the management. He is responsible to facilitate effective contribution of Non-Executive Directors, effective communication with shareholders and promoting standards of corporate governance.

As an Executive Director, Dr Cheo also plays an important role to align the management with the Board and ensure the execution of the strategies and direction decided by the Board. Dr Cheo has been the force behind the success of the Group and works closely with the CEO and the management.

Ms Michelle Cheo Hui Ning, daughter of Dr Cheo Tong Choon @ Lee Tong Choon is the CEO and the Executive Director. She is responsible for execution of overall strategy of the Group and day-to-day operations.

#### Lead Independent Director

Since the Chairman and the CEO are immediate family members, the Board has appointed Mr. Robert Loke Tan Cheng as the Lead Independent Director. The Lead Independent Director has a pivotal role to ensure a balance of power and

authority, such that no one individual represents a considerable concentration of power. The Lead Independent Director acts as a bridge between the Independent Directors and the Chairman as well as representing shareholders' interests. He also provides continuity of leadership at the Board level in the absence of the Chairman.

On the sidelines of every board meeting, the Independent Directors meet without the presence of the other directors and the feedback is provided by the Lead Independent Director to the Chairman after the meeting.

#### **PRINCIPLE 4**

#### **Board Membership**

### Formal and transparent process for the appointment of new directors to the Board

The Board has established a Nominating Committee (the "NC") to make recommendations to the Board on all Board appointments. NC comprises Lead Independent Director Mr Robert Loke Tan Cheng, Independent Directors Dr Foo Say Mui (Bill), Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor, Tan Sri Datuk Dr Ong Soon Hock and Executive Director Dr Cheo Tong Choon @ Lee Tong Choon. The Chairman of the Nominating Committee is Mr Robert Loke Tan Cheng.

#### NC is responsible for:

- (i) reviewing and assessing candidates for directorships (including Executive Directorships) before making recommendations to the Board for appointment of Directors;
- (ii) re-nomination of the Directors in accordance with the Articles of Association, having regard to the Director's contribution and performance;
- (iii) determining annually whether or not a Director is independent; and
- (iv) deciding whether or not a Director is able to and has been adequately carrying out his duties as a director.

The NC also makes recommendations on training and professional development needs of the Directors and how the Board's performance is to be evaluated. The Board has implemented a process to be carried out by the NC for assessing the effectiveness of the Board as a whole and for assessing the contribution by each individual Director to the effectiveness of the Board. Details of the process are explained under Principle 5, Board Performance.

The Board has not set the maximum number of board representations which any director may hold. The NC continuously assesses the performance of individual directors taking into consideration the director's number of board representation and other principal commitments. The NC is satisfied that sufficient time and attention is being given to the affairs of the Group by each director.

Each member of the NC is required to abstain from deliberating, participating or voting in the matters relating to him including the assessment of his performance and re-nomination as director.

All Board appointments are approved by way of written resolutions or approved by the shareholders at any general meeting based on the recommendations of the NC. In searching, nominating and selecting new directors, the NC will continue to tap on the resources of directors' personal contacts and recommendations of potential candidates and participate in the shortlisting and interviewing process, if required. The NC will engage external agencies to assist if required, at the expense of the Group.

In assessing re-appointment of the directors, the NC evaluates based on several criteria including qualifications, contributions and independence of the directors. In accordance with the Company's Articles of Association, each director shall retire at least once every three years. A retiring director shall be eligible for re-election subject to approval by the shareholders at the Annual General Meeting ("AGM"). New directors appointed by the Board will hold office only until the next AGM following their appointments and they will be eligible for re-election. Such Directors are not taken into account in determining the number of Directors who are to retire by rotation. The Board generally does not have a practice of appointing alternate directors. However, new directors appointed by the

shareholders in any general meeting shall retire at least once every three years.

Key information regarding each director's qualifications, shareholdings, relationships (if any), date of first appointment, directorship and other principal commitments is presented in the 'Board of Directors' and 'Directors' Statement' of this Annual Report.

#### **PRINCIPLE 5**

#### **Board Performance**

### Formal assessment of the effectiveness of the Board and its members

The NC has in place a process for the evaluation of the Board's effectiveness as a whole, its board committees and a process for assessing the contribution by the Chairman and each individual director to the effectiveness of the Board. The evaluation is done through written assessments by individual directors. The assessment is based on objective performance criteria including the Board's understanding of the Group's business operations, development of strategic directions, the effectiveness of the Board meetings to facilitate discussion and decision on critical and major corporate matters, as well as individual's contribution and commitment to their roles. The collated findings are reported and recommendations are submitted to the Board for review and to further enhance the Board's effectiveness.

#### **PRINCIPLE 6**

#### **Access to Information**

### Board members to have complete, adequate and timely information

The Group recognises that the flow of relevant information on an accurate and timely basis is critical for the Board to be effective in discharge of its duties. Management is therefore expected to provide the Board with accurate information in a timely manner concerning the Group's progress or shortcomings in meeting its strategic business objectives or financial targets and other information relevant to the strategic issues facing the Group.

As a general rule, board papers and related materials e.g. background or explanatory information, are required to be sent to directors at least three calendar days before the board meeting so that the members may better understand the matters prior to the board meeting to enable constructive discussion and queries to be raised in the meeting. However, sensitive matters may be tabled at the meeting itself or discussed without any papers being distributed. The directors are also provided with the names and contact details of the Group's senior management and the Company Secretary to facilitate direct access to the senior management and the Company Secretary.

The role of the Company Secretary is clearly defined and includes the responsibility of ensuring that the board procedures are followed and that applicable rules and regulations are complied with. The Company Secretary is required to attend all board meetings. The appointment and removal of the Company Secretary is a matter for the Board as a whole.

Subject to the approval of the Chairman, the directors, whether as a Group or individually, may seek and obtain independent professional advice to assist them in their duties, at the expense of the Group.

#### **PRINCIPLE 7**

### **Procedures for Developing Remuneration Policies**A formal and transparent procedure for developing policy

The Remuneration Committee (the "RC") comprises entirely of Independent Directors. The RC is chaired by Mr Robert Loke Tan Cheng with Dr Foo Say Mui (Bill) and Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor as its members.

The RC is responsible for recommending to the Board a framework of remuneration for the Directors and key executives, and determining specific remuneration packages for each Director and the Chief Executive Officer. The recommendations of the RC are submitted for endorsement by the entire Board. All aspects of remuneration, including but

not limited to directors' fees, salaries, allowances, bonuses, options and benefits in kind are covered by the Remuneration Committee. Each member of the Remuneration Committee is required to abstain from voting on any resolutions and making recommendations and/ or participating in any deliberations of the Remuneration Committee in respect of his or her own remuneration package.

The RC has access to appropriate advice from within and/or outside the Group on the remuneration of Directors and key executives. It ensures that in the event of such advice being sought, existing relationships, if any, between the Group and its appointed remuneration consultants will not affect the independence and objectivity of the remuneration consultants. The RC did not engage any remuneration consultants for the financial year 2015.

The RC is also responsible in reviewing the Group's obligations arising in the event of termination of the Executive Directors' and key management personnel's contract of service, to ensure that such contracts of service contain fair and reasonable termination clauses which are not overly generous. The RC aims to be fair and avoid rewarding poor performance.

#### **PRINCIPLE 8**

#### **Level and Mix of Remuneration**

Alignment of remuneration to long term interest and risk policies of the company

A competitive remuneration and reward system based on individual performance is important to retain and incentivise the best talents. The Group's level and mix of remuneration is aligned with the long term interests and risks policies of the Group and is also responsive to the economic climate as well as the performance of the Group, business units and individuals.

Non-Executive Directors are paid directors' fees. No additional fee is paid for their appointments on other board committees. Executive Directors and the CEO do not receive directors' fees but are remunerated as members of management.

#### **PRINCIPLE 9**

#### **Disclosure on Remuneration**

Clear disclosure of remuneration policy, level and mix of remuneration, and procedure for setting remuneration

The breakdown of the remuneration of the Directors and Employees who are immediate family members of a director of the Company, for the financial year ended 31 December 2015 is as follows:

Name	Fixed Salary	Variable Income	Benefits in Kind	Total	Remuneration Band (S\$'000)
Executive Directors					
Dr Cheo Tong Choon @ Lee Tong Choon	80%	20%	<1%	100%	3,250 to 3,500
Ms Michelle Cheo Hui Ning	80%	20%	<1%	100%	1,000 to 1,250
Ms Bianca Cheo Hui Hsin	79%	20%	1%	100%	1,000 to 1,250
Ms Wong Lai Wan	65%	31%	4%	100%	250 to 500
Ms Leong Choi Foong	81%	18%	1%	100%	250 and below
Independent Non-Executive Directors					
Mr Giam Chin Toon (retired as Director on 28 April 2015)	100%	-	-	100%	250 and below
Mr Lim How Teck (retired as Director on 28 April 2015)	100%	-	-	100%	250 and below
Mr Robert Loke Tan Cheng (appointed as Director on 28 April 2015)	100%	-	-	100%	250 and below
Dr Foo Say Mui (Bill) (appointed as Director on 28 April 2015)	100%	-	-	100%	250 and below
Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor	100%	-	-	100%	250 and below
Tan Sri Datuk Dr Ong Soon Hock	100%	-	-	100%	250 and below
Name		onship with a	any director a reholder	nd/or	Remuneration Band (S\$'000)
Employees who are immediate family members of a Director (remuneration exceeding \$\$50,000)					
Mr Cheo Jian Jia	Son of Dr Cheo Tor Ms Michelle Cheo	-	-		250 to 500
Ms Cheo Chong Cher					250 to 500
Ms Cheo Sor Cheng Angeline	Sisters of Dr Ch	eo Tona Choa	on @ Lee Tona (	hoon.	250 to 500
Ms Cheo Su Ching	Sisters of Dr Cheo Tong Choon @ Lee Tong Choon;  Aunts of Ms Michelle Cheo Hui Ning and		250 to 500		
Ms Alicia Cheo	Ms Bianca Cheo Hui Hsin			250 and below	
Ms Cheo Soh Hua @ Lee Soh Hua					250 and below
Mr Cheo Teong Eng	Brother of Dr Cheo of Ms Michelle Cheo				250 and below

#### **Top Five Key Management Personnel**

Remuneration paid to the top five key management personnel ranged between \$\$250,000 and \$\$1,750,000 and aggregated to \$\$3,424,000 56%, 43%, 1% of which was fixed salary, variable income and benefits in kind respectively.

In considering the disclosure of remuneration of the directors, immediate family members of a director or key management personnel, the Group measures the industry conditions in which the Group operates and considers the confidential nature of the remuneration. The Group believes that more detailed disclosures such as disclosure of remuneration on individually named basis for key personnel, exact amounts for directors, and disclosure in incremental bands of \$\$50,000 for the immediate family members of the directors would be detrimental to the long term interest of the Group and in attracting, retaining and motivating the employees of the Group.

Remuneration of Executive Directors and key executives includes a variable component which is linked directly to performance measures identified by the Group. The quantum of variable component is dependent on the individual performance against those measures that includes knowledge and understanding of the Group and industry, execution of strategies, personal qualities, as well as performance of the Group in general. The Company does not have contractual provisions to reclaim incentive components of remuneration from Executive Directors and key management personnel in exceptional circumstances of misstatement of financial results, or of misconduct resulting in financial loss to the Company as it is of the view that, in any case, it has legal recourse under such circumstances.

The Company did not have any employee share schemes for the financial year 2015.

### PRINCIPLE 10 Accountability

### Balanced and understandable assessment of the Company's performance, position and prospects

The Board has embraced openness and transparency in the conduct of the Group's affairs, whilst preserving the commercial interests of the Group. Financial reports and other price-sensitive information are disseminated to shareholders through announcements via SGXNET to the SGX, press releases, the Company's website, and public webcast and media and analyst briefings.

The Board reviews the financial reports to ensure that the disclosure of material information to shareholders is in

compliance with statutory requirements and the Listing Manual of the SGX-ST and approves the financial reports before the release. As recommended in the Guidebook for Audit Committees in Singapore, the Board also reviews and approves any media release of its financial results. Negative Assurance statements given by the Board to accompany the quarterly financial results announcements are supported by management's representations to the Board on the integrity of the Group's financial statements and internal control systems.

# PRINCIPLE 11 Risk Management and Internal Controls Sound system of internal controls; PRINCIPLE 13 Internal Audit

Establishment of an effective internal audit function

Based on the internal controls established and maintained by the Group, work performed by the internal auditors, work performed by external auditors for the purpose of the statutory audit and reviews performed by management, various board committees and the Board, the Audit Committee and the Board are satisfied with the adequacy and effectiveness of the internal controls including financial, operational, compliance and information technology controls, and risk management systems.

The Chief Executive Officer and Chief Financial Officer have also provided a written confirmation to the Board that to the best of their understanding (a) the financial records have been properly maintained, the financial statements give a true and fair view of the Group's operations and finances and (b) the Group's risk management and internal control systems are effective.

The internal audit function of the Group is carried out by inhouse Group Internal Audit Department ("IA"). The IA is suitably staffed by qualified executives who carry out their work based on the Standards for the Professional Practice of Internal Auditing set by The Institute of Internal Auditors. The IA's direct and primary line of reporting is to the Chairman of the Audit Committee, and administratively to the Chief Executive Officer. The Audit Committee approves the hiring, removal, evaluation, and compensation of the head of IA.

The role of the internal auditors is to assist the Audit Committee to provide reasonable assurance that the Group maintains a sound system of internal controls by regular monitoring of key controls and procedures and ensuring their effectiveness, undertaking investigations as directed by the Audit Committee, and conducting regular in-depth audits of high risk areas.

The Audit Committee ensures that the IA are adequately resourced and have appropriate standing within the Group and ensures, on an annual basis, the adequacy of the internal audit function and reviews the adequacy and effectiveness of the internal audit function.

The Group's IA conduct an annual review of the effectiveness of the Group's material internal controls, including financial, operational, compliance, information technology controls, and risk management. Any material non-compliance or failures in internal controls and recommendations for improvements are reported to the Audit Committee. The Audit Committee also reviews the effectiveness of the actions taken by management on the recommendations made by the internal and external auditors in this respect.

The Group Internal Audit adopted a risk-based auditing approach that focuses on material internal controls, including financial, operational and compliance controls. Audits were carried out on all significant business units in the Group, inclusive of limited review performed on dormant and inactive companies. All the Group Internal Audit's reports are submitted to the Audit Committee for deliberation with copies of these reports extended to the Chairman, Chief Executive Officer and the relevant senior management officers. In addition, IA's summary of findings and recommendations are discussed at the Audit Committee meetings.

#### **PRINCIPLE 12**

#### **Audit Committee**

### Establishment of Audit Committee with written terms of reference

The Audit Committee ("AC") comprises entirely non-executive and Independent Directors, namely Dr Foo Say Mui (Bill), Mr Robert Loke Tan Cheng and Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor. The Board considers the members of the AC are appropriately qualified with sufficient and relevant financial management expertise and experience to discharge its functions. The AC is also kept abreast of changes to accounting standards and issues which have a direct impact on financial statements through meetings with the external auditors who will update the AC on recent related

developments. It held four meetings in FY 2015. The AC has met with the internal and external auditors without the presence of the management during the year.

The AC is guided by the following terms of reference which defines its scope of authority:

- (i) commissioning internal investigations and reviewing any (for example, in relation to any suspected fraud or irregularity or suspected infringement of any Singapore laws or regulations or rules of the SGX-ST or any other regulatory significant findings and otherwise carrying out its obligations under Rule 719 of the SGX-ST Listing Manual authority of Singapore, which has or is likely to have a material impact on the Company's operating results or financial position);
- (ii) reviewing the adequacy of the Group's internal controls, including financial, operational, compliance and information technology controls at least annually;
- (iii) recommending the appointment and dismissal of internal auditors and reviewing the adequacy and effectiveness of the Group's internal audit function at least annually, including the adequacy of internal audit resources and its appropriate standing within the Group, as well as the scope and results of the internal audit procedures;
- (iv) reviewing the scope, approach and results of the audit and its effectiveness, and the independence and objectivity of the external auditor;
- (v) nominating external auditors for re-appointment;
- (vi) reviewing the integrity of any financial information presented to the Company's shareholders;
- (vii) reviewing interested person transactions and potential conflicts of interest, if any;
- (viii) reviewing all hedging policies and instruments to be implemented by the Group, if any;
- (ix) reviewing all investment instruments that are not principal protected;
- (x) reviewing and evaluating the Group's administrative, operating and internal accounting controls and procedures; and
- (xi) reviewing the Group's risk management structure and any oversight of risk management processes and activities to mitigate and manage risk at acceptable levels determined by the Board.

# CORPORATE GOVERNANCE

Each member of the Audit Committee must abstain from voting on any resolution in respect of matters in which he is interested.

The Audit Committee has conducted annual review on the independence and objectivity of the external auditors as well as non-audit services provided by them and is satisfied that the nature and extent of such services do not affect the independence of the external auditor. Details of the fees paid and payable to the auditors in respect of audit and non-audit services are set out in the notes to financial statements of this Annual Report. The Group has complied with Rule 712, and Rule 715 read with Rule 716 of the SGX Listing Manual in relation to its auditors.

The Group has put in place a policy on whistle-blowing, approved by the Audit Committee and endorsed by the Board to facilitate the reporting of activities or practices which are malpractice, illegal act or omission of work by an employee. Details of the whistle blowing policies and arrangements have been made available to all employees. By creating an atmosphere of openness and trust, the Group encourages the employees to use internal mechanisms for reporting any malpractice, illegal acts or omissions by any of Group's employees or ex-employees and such reports will be treated fairly and be protected from reprisal.

PRINCIPLE 14

**Shareholder Rights** 

All shareholders are treated fairly and equitably;

**PRINCIPLE 15** 

**Communication with shareholders** 

 $Regular, effective \, and \, fair \, communication \, with \, shareholders;$ 

**PRINCIPLE 16** 

**Conduct of shareholder meetings** 

Greater shareholder participation at Annual General Meetings

The Group values engagement with its shareholders and believes in regular, effective and fair communication with its shareholders. The Group is committed to upholding high standard of disclosure and continues to keep all stakeholders informed of its corporate activities on a timely and consistent basis. The Company disseminates all price sensitive and material information to its shareholders via SGXNET on a non-selective basis. Financial and other performance data of the Group as well as business units, where appropriate, is provided to shareholders in order to have a better insight into the Group's performance. The date of the release of quarterly results is disclosed at least two weeks prior to the date of announcement through SGXNET. On the day

of announcement, the financial statements as well as the accompanying press release and presentation slides are released onto the SGX-ST website as well as on the Company website at www.mewahgroup.com.

All shareholders of the Company whose names are registered in the Depository Register and the Register of Members are entitled to attend the general meetings of the Company. If any shareholder is unable to attend, he or she is allowed to appoint up to two proxies to vote on his or her behalf at the meeting through proxy forms sent in advance. Shareholders are informed of shareholders' meetings through notices published in the newspapers and reports or circulars sent to all shareholders. All shareholders have the opportunity to participate effectively in and vote at general meetings of shareholders and have been informed of the rules, including voting procedures, which govern general meetings of shareholders. They are encouraged to meet with the Board and senior management to have a greater insight into the Group's developments.

At shareholders' meetings, each distinct issue is proposed as a separate resolution and the results of the votes are announced at the shareholders' meetings.

The Chairmen of each board committee and management are required to be present to address questions at the Annual General Meeting. External auditors are also present at such meetings to assist the directors to address shareholders' queries, if necessary. Minutes of shareholder meetings are available upon request by registered shareholders.

To show appreciation for the support of the shareholders, the Board of Directors has proposed a final exempt dividend of S\$0.0045 per ordinary share.

### Dealings in Securities

The Group has adopted a Best Practice Code – Trading in Company's Securities. As per the policy, the Company, its Directors and all employees of the Group are prohibited from dealing in the Company's shares two weeks before the announcement of the Group's first quarter, second quarter and third quarter results and one month before the announcement of full year results, and one business day after the announcement of the results. Directors and all employees are also prohibited from trading in the Company's securities on short-term considerations, defined as 30 days from last dealing; and in situations where the insider trading laws and rules would prohibit trading.

The directors' interests in shares of the Company are found on page 39 of this Report.

# CORPORATE GOVERNANCE

#### Interested Person Transactions

The Company has established procedures to ensure that all transactions with interested persons are reported on a timely manner to the AC and that the transactions are carried out on a normal commercial terms and will not be prejudicial to the interests of the Company and its minority shareholders. The Company's disclosures in respect of interested person transactions for the financial year ended 31 December 2015 are as follows:

Name of Interested Person	Aggregate value of all IPT during the period under review (excluding transactions less than SGD100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)	Aggregate value of all IPT conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than SGD100,000)
	FY 2015 US\$'000	FY 2015 US\$'000
Prelude Gateway Sdn. Bhd.	95	2,670
Perfect Venue Sdn. Bhd	16	NIL
Ecolex Sdn. Bhd.	913	20,761
Containers Printers Pte Ltd	NIL	1,469
Nature International Pte Ltd	NIL	13,912
Mr Cheo Seng Jin	786	NIL
Mr Cheo Tiong Choon	786	NIL
Kent Holidays (S) Pte Ltd	158	NIL
Choon Heng Logistics Pte Ltd	53	NIL
Futura Ingredients Singapore Pte Ltd	75	NIL
International Food Corporation	91	NIL
Saber Pte Ltd	1,489	NIL

### Statement by Audit Committee and Board of Directors

In accordance with Rule 716 of the Listing Manual, the Audit Committee and the Board of Directors of the Company have satisfied themselves that the appointment of different auditors for certain of its overseas subsidiaries as disclosed on page 116, would not compromise the standard and effectiveness of the audit of the Group.

#### Material Contracts

There was no material contracts entered into by the Company or any of its subsidiaries involving the interests of the Chief Executive Officer, any Director, or controlling shareholder subsisting at the end of financial year ended 31 December 2015 and no material contracts entered into since the end of the previous financial year.

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For the financial year ended 31 December 2015

The directors present their report to the members together with the audited financial statements of the Group for the financial year ended 31 December 2015 and the balance sheet of the Company as at 31 December 2015.

In the opinion of the directors,

- (a) the balance sheet of the Company and the consolidated financial statements of the Group as set out on pages 43 to 116 are drawn up so as to give a true and fair view of the financial position of the Company and of the Group as at 31 December 2015, and of the financial performance of the business, changes in equity and cash flows of the Group for the financial year then ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

#### **DIRECTORS**

The directors of the Company in office at the date of this report are as follows:

Dr Cheo Tong Choon @ Lee Tong Choon
Ms Michelle Cheo Hui Ning
Ms Bianca Cheo Hui Hsin
Ms Leong Choi Foong
Ms Wong Lai Wan
Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor
Tan Sri Datuk Dr Ong Soon Hock
Dr Foo Say Mui (Bill) (Appointed on 28 April 2015)
Mr Robert Loke Tan Cheng (Appointed on 28 April 2015)

### ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES AND DEBENTURES

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

For the financial year ended 31 December 2015

### **DIRECTORS' INTERESTS IN SHARES OR DEBENTURES**

(a) According to the register of directors' shareholdings, none of the directors holding office at the end of the financial year had any interest in the shares or debentures of the Company or its related corporations, except as follows:

		No. of ord	inary shares	
	Holdings	registered	Holdings	in which
	in nar	me of	director is	s deemed
	director or	nominee	to have a	n interest
	At 31.12.2015	At 1.1.2015	At 31.12.2015	At 1.1.2015
Dr Cheo Tong Choon @ Lee Tong Choon	-	10,984,000	747,049,020	691,461,220
Ms Michelle Cheo Hui Ning	2,000,000	2,000,000	739,049,020	622,461,220
Ms Bianca Cheo Hui Hsin	-	-	739,049,020	622,461,220
Ms Leong Choi Foong	94,000	94,000	-	-
Ms Wong Lai Wan	224,000	224,000	20,000	20,000
Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor	20,000	20,000	-	-
Tan Sri Datuk Dr Ong Soon Hock	30,000	30,000	_	-

(b) The directors' interests in the ordinary shares of the Company as at 21 January 2016 were the same as those as at 31 December 2015, except for the following:

		No. of ordi	nary shares	
	Holdings	registered	Holding:	s in which
	in na	ame of	director i	is deemed
	director o	or nominee	to have a	an interest
	At 21.1.2016	At 31.12.2015	At 21.1.2016	At 31.12.2015
Dr Cheo Tong Choon @ Lee Tong Choon	-	-	747,803,420	747,049,020
Ms Michelle Cheo Hui Ning	2,000,000	2,000,000	739,803,420	739,049,020
Ms Bianca Cheo Hui Hsin	-	-	739,803,420	739,049,020

### **DIRECTORS' CONTRACTUAL BENEFITS**

Since the end of the previous financial year, no director has received or become entitled to receive a benefit by reason of a contract made by the Company or a related corporation with the director or with a firm of which he is a member or with a company in which he has a substantial financial interest, except as disclosed in the accompanying financial statements and in this report.



For the financial year ended 31 December 2015

### **AUDIT COMMITTEE**

The members of the Audit Committee at the end of the financial year were as follows:

Dr Foo Say Mui (Bill) (Chairman) Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor Mr Robert Loke Tan Cheng

All members of the Audit Committee were non-executive directors.

The Audit Committee carried out its functions in accordance with Section 201B(5) of the Singapore Companies Act. In performing those functions, the Committee reviewed:

- the scope and the results of internal audit procedures with the internal auditor;
- the audit plan of the Company's independent auditor and any recommendations on internal accounting controls arising from the statutory audit;
- the assistance given by the Company's management to the independent auditor; and
- the balance sheet of the Company and the consolidated financial statements of the Group for the financial year ended 31 December 2015 before their submission to the Board of Directors, as well as the Independent Auditor's Report on the balance sheet of the Company and the consolidated financial statements of the Group.

The Audit Committee has recommended to the Board that the independent auditor, PricewaterhouseCoopers LLP, be nominated for re-appointment at the forthcoming Annual General Meeting of the Company.

For the financial year ended 31 December 2015

# INDEPENDENT AUDITOR

The independent auditor, PricewaterhouseCoopers LLP, has expressed its willingness to accept re-appointment.

On behalf of the directors

Dr Cheo Tong Choon @ Lee Tong Choon Director

Ms Michelle Cheo Hui Ning Director

4 March 2016



# INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF MEWAH INTERNATIONAL INC

### **REPORT ON THE FINANCIAL STATEMENTS**

We have audited the accompanying financial statements of Mewah International Inc. (the "Company") and its subsidiaries (the "Group") set out on pages 43 to 116, which comprise the consolidated balance sheet of the Group and balance sheet of the Company as at 31 December 2015, the consolidated income statement, statement of comprehensive income, statement of changes in equity and statement of cash flows of the Group for the financial year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements of the Group and the balance sheet of the Company are properly drawn up in accordance with Singapore Financial Reporting Standards so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2015, and of the financial performance, changes in equity and cash flows of the Group for the financial year ended on that date.

PricewaterhouseCoopers LLP
Public Accountants and Chartered Accountants

Singapore, 4 March 2016

# CONSOLIDATED INCOME STATEMENT

For the financial year ended 31 December 2015

Revenue         4         2,674,739         3,438,819           Cost of sales         5         (2,429,527)         (3,206,239)           Gross profit         245,212         232,580           Other income         6         5,745         5,561           Other losses         7         (61,707)         (20,930)           Expenses         -         -         (61,707)         (20,930)           Expenses         -         -         (61,707)         (72,852)           - Administrative         8         (65,157)         (72,852)           - Finance         10         (10,305)         (12,299)           Share of profit of associated company         20(a)         24         80           Profit after tax         11(a)         (5,531)         (583)           Profit after tax         7,127         3,027           Profit after tax attributable to:           Equity holders of the Company         6,496         2,695           Non-controlling interests         631         332           7,127         3,027           Examings per share attributable to equity holders of the Company (expressed in US cents per share)         -         -         -         -         -		Note	2015	2014
Cost of sales         5         (2,429,527)         (3,206,239)           Gross profit         245,212         232,580           Other income         6         5,745         5,561           Other losses         7         (61,707)         (20,930)           Expenses         **** - Selling and distribution**         8         (101,154)         (128,530)           - Administrative         8         (65,157)         (72,852)           - Finance         10         (10,305)         (12,299)           Share of profit of associated company         20(a)         24         80           Profit before tax         11(a)         (5,531)         (583)           Profit after tax         11(a)         (5,531)         (583)           Profit after tax attributable to:         2         7,127         3,027           Equity holders of the Company         6,496         2,695           Non-controlling interests         631         332           Farnings per share attributable to equity holders of the Company (expressed in US cents per share)         7,127         3,027			US\$'000	US\$'000
Cost of sales         5         (2,429,527)         (3,206,239)           Gross profit         245,212         232,580           Other income         6         5,745         5,561           Other losses         7         (61,707)         (20,930)           Expenses         **** - Selling and distribution**         8         (101,154)         (128,530)           - Administrative         8         (65,157)         (72,852)           - Finance         10         (10,305)         (12,299)           Share of profit of associated company         20(a)         24         80           Profit before tax         11(a)         (5,531)         (583)           Profit after tax         11(a)         (5,531)         (583)           Profit after tax attributable to:         2         7,127         3,027           Equity holders of the Company         6,496         2,695           Non-controlling interests         631         332           Farnings per share attributable to equity holders of the Company (expressed in US cents per share)         7,127         3,027				
Gross profit         245,212         232,580           Other income         6         5,745         5,561           Other losses         7         (61,707)         (20,930)           Expenses         -         -         (61,707)         (128,530)           - Administrative         8         (65,157)         (72,852)           - Finance         10         (10,305)         (12,299)           Share of profit of associated company         20(a)         24         80           Profit before tax         11(a)         (5,531)         (583)           Profit after tax         7,127         3,027           Profit after tax attributable to:           Equity holders of the Company         6,496         2,695           Non-controlling interests         631         332           7,127         3,027	Revenue	4	2,674,739	3,438,819
Other income         6         5,745         5,561           Other losses         7         (61,707)         (20,930)           Expenses         - Selling and distribution         8         (101,154)         (128,530)           - Administrative         8         (65,157)         (72,852)           - Finance         10         (10,305)         (12,299)           Share of profit of associated company         20(a)         24         80           Profit before tax         11(a)         (5,531)         (583)           Profit after tax         7,127         3,027           Profit after tax attributable to:         Equity holders of the Company         6,496         2,695           Non-controlling interests         631         332           7,127         3,027	Cost of sales	5	(2,429,527)	(3,206,239)
Other losses         7         (61,707)         (20,930)           Expenses         - Selling and distribution         8         (101,154)         (128,530)           - Administrative         8         (65,157)         (72,852)           - Finance         10         (10,305)         (12,299)           Share of profit of associated company         20(a)         24         80           Profit before tax         12,658         3,610           Income tax expense         11(a)         (5,531)         (583)           Profit after tax         7,127         3,027           Profit after tax attributable to:           Equity holders of the Company         6,496         2,695           Non-controlling interests         631         332           7,127         3,027    Earnings per share attributable to equity holders of the Company (expressed in US cents per share)	Gross profit		245,212	232,580
Expenses       - Selling and distribution       8       (101,154)       (128,530)         - Administrative       8       (65,157)       (72,852)         - Finance       10       (10,305)       (12,299)         Share of profit of associated company       20(a)       24       80         Profit before tax       12,658       3,610         Income tax expense       11(a)       (5,531)       (583)         Profit after tax       7,127       3,027         Profit after tax attributable to:         Equity holders of the Company       6,496       2,695         Non-controlling interests       631       332         Earnings per share attributable to equity holders of the Company (expressed in US cents per share)       8       (101,154)       (12,858)	Other income	6	5,745	5,561
- Selling and distribution         8         (101,154)         (128,530)           - Administrative         8         (65,157)         (72,852)           - Finance         10         (10,305)         (12,299)           Share of profit of associated company         20(a)         24         80           Profit before tax         12,658         3,610           Income tax expense         11(a)         (5,531)         (583)           Profit after tax         7,127         3,027           Profit after tax attributable to:           Equity holders of the Company         6,496         2,695           Non-controlling interests         631         332           7,127         3,027   Earnings per share attributable to equity holders of the Company (expressed in US cents per share)	Other losses	7	(61,707)	(20,930)
- Administrative         8         (65,157)         (72,852)           - Finance         10         (10,305)         (12,299)           Share of profit of associated company         20(a)         24         80           Profit before tax         12,658         3,610           Income tax expense         11(a)         (5,531)         (583)           Profit after tax         7,127         3,027           Profit after tax attributable to:         5,496         2,695           Equity holders of the Company         6,496         2,695           Non-controlling interests         631         332           7,127         3,027   Earnings per share attributable to equity holders of the Company (expressed in US cents per share)	Expenses			
- Finance       10       (10,305)       (12,299)         Share of profit of associated company       20(a)       24       80         Profit before tax       12,658       3,610         Income tax expense       11(a)       (5,531)       (583)         Profit after tax       7,127       3,027         Profit after tax attributable to:         Equity holders of the Company       6,496       2,695         Non-controlling interests       631       332         7,127       3,027	- Selling and distribution	8	(101,154)	(128,530)
Share of profit of associated company Profit before tax  12,658 3,610  Income tax expense 11(a) (5,531) (583) Profit after tax 7,127 3,027  Profit after tax attributable to: Equity holders of the Company Non-controlling interests 631 332 7,127 3,027	- Administrative	8	(65,157)	(72,852)
Profit before tax  Income tax expense Income tax ex	- Finance	10	(10,305)	(12,299)
Income tax expense 11(a) (5,531) (583)  Profit after tax   7,127 3,027  Profit after tax attributable to:  Equity holders of the Company 6,496 2,695  Non-controlling interests 631 332  7,127 3,027  Earnings per share attributable to equity holders of the Company (expressed in US cents per share)	Share of profit of associated company	20(a)	24	80
Profit after tax attributable to:  Equity holders of the Company 6,496 2,695 Non-controlling interests 631 332 7,127 3,027  Earnings per share attributable to equity holders of the Company (expressed in US cents per share)	Profit before tax		12,658	3,610
Profit after tax attributable to:  Equity holders of the Company 6,496 2,695 Non-controlling interests 631 332 7,127 3,027  Earnings per share attributable to equity holders of the Company (expressed in US cents per share)	Income tax expense	11(a)	(5,531)	(583)
Equity holders of the Company  Non-controlling interests  6,496 2,695  631 332 7,127 3,027  Earnings per share attributable to equity holders of the Company (expressed in US cents per share)	Profit after tax		7,127	3,027
Non-controlling interests  631 332 7,127 3,027  Earnings per share attributable to equity holders of the Company (expressed in US cents per share)	Profit after tax attributable to:			
7,127 3,027  Earnings per share attributable to equity holders of the Company (expressed in US cents per share)	Equity holders of the Company		6,496	2,695
Earnings per share attributable to equity holders of the Company (expressed in US cents per share)	Non-controlling interests		631	332
(expressed in US cents per share)			7,127	3,027
		12	0.43	0.18

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 31 December 2015

	2015	2014
	US\$'000	US\$'000
Profit after tax	7,127	3,027
Other comprehensive loss:		
Items that may be reclassified subsequently to profit or loss:		
Currency translation differences arising from foreign subsidiaries	(39,552)	(11,664)
Item that will not be reclassified subsequently to profit or loss:		
Realisation of asset revaluation reserve upon disposal of property, plant and equipment	476	-
Other comprehensive loss, net to tax	(39,076)	(11,664)
Total comprehensive loss	(31,949)	(8,637)
Total comprehensive loss attributable to:		
Equity holders of the Company	(32,500)	(9,466)
Non-controlling interests	551	829
	(31,949)	(8,637)

# BALANCE SHEET – GROUP

As at 31 December 2015

	Note	2015 US\$′000	2014 US\$'000
ASSETS			
Current assets			
Inventories	13	328,034	294,368
Trade receivables	14	239,454	290,287
Other receivables	15	51,635	28,079
Current income tax recoverable	11(b)	5,064	6,876
Derivative financial instruments	16(a)	42,015	48,825
Cash and cash equivalents	17	45,603	60,825
		711,805	729,260
Non-current assets			
Property, plant and equipment	18	298,582	346,923
Leasehold prepayments	19	32,163	34,781
Investment in associated company	20(a)	330	379
Deferred income tax assets	24	11,403	11,417
Derivative financial instruments	16(b)	645	668
		343,123	394,168
Total assets		1,054,928	1,123,428
<b>LIABILITIES Current liabilities</b> Trade payables Other payables	21 22	94,954 39,941	147,007 43,018
Current income tax liabilities	11(b)	4,013	2,573
Derivative financial instruments	16(a)	44,350	42,756
Borrowings	23	318,076	228,665
		501,334	464,019
Non-current liabilities			
Deferred income tax liabilities	24	18,398	21,247
Borrowings	23	50,488	102,590
		68,886	123,837
Total liabilities		570,220	587,856
NET ASSETS		484,708	535,572
EQUITY			
Capital and reserves attributable to equity holders of the Company:			
Share capital	25	1,501	1,501
Share premium	25	180,012	180,012
Other reserves	26	(74,000)	(33,259)
Retained profits	27(a)	379,757	390,730
		487,270	538,984
Non-controlling interests		(2,562)	(3,412)
Total equity		484,708	535,572

The accompanying notes form an integral part of these financial statements.

# **BALANCE SHEET – COMPANY**

As at 31 December 2015

	Note	2015 US\$'000	2014 US\$'000
ASSETS			
Current assets			
Other receivables	15	216,340	205,643
Cash and cash equivalents	17	40	56
		216,380	205,699
Non-current assets			
Investments in subsidiaries	20(b)	849	849
Total assets		217,229	206,548
LIABILITIES			
Current liabilities			
Other payables	22	111	142
Current income tax liabilities	11(b)	129	147
Derivative financial instruments	16(a)	58	-
		298	289
Non-current liabilities			
Deferred income tax liabilities	24	486	366
Total liabilities		784	655
NET ASSETS		216,445	205,893
EQUITY Capital and reserves attributable to equity holders of the Company:			
Share capital	25	1,501	1,501
Share premium	25	180,012	180,012
Retained profits	27(b)	31,423	20,871
Other reserves	26	3,509	3,509
Total equity		216,445	205,893

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the financial year ended 31 December 2015

		,		——————————————————————————————————————	ributable to	Attributable to equity holders of the Company	ders of the	Company				
		Share	Share	Capital	Merger	Asset General revaluation	Asset	Currency	Retained		Non-	Total
	Note		premium US\$'000	reserve US\$'000	reserve US\$'000	reserve US\$'000		reserve US\$'000	profits US\$'000	Total US\$'000	interests US\$'000	equity US\$'000
2015												
Beginning of financial year		1,501	180,012	3,509	(53,005)	(2,608)	10,058	8,787	390,730	538,984	(3,412)	535,572
Profit for the year		ı	ı	ı	ı	1	ı	ı	6,496	6,496	631	7,127
Other comprehensive loss for												
the year		1	ı	1	1	1	(1,382)	(39,472)	1,858	(38,996)	(80)	(39,076)
<b>Total comprehensive loss for</b>												
the year		1	1	1	1	1	(1,382)	(39,472)	8,354	(32,500)	551	(31,949)
Acquisition of a subsidiary	34	'	ı	,	'	,	,	1	'	'	13	13
Dividends	28	1	1	1	1	1	1	1	(19,327)	(19,327) (19,327)	(105)	(19,432)
Partial disposal of equity												
interest in a subsidiary to non-												
controlling interests	26 & 34	'	1	1	1	113	'	'	1	113	391	504
Total transactions with owners,												
recognised directly in equity		1	1	1	1	113	1	1	(19,327)	(19,214)	299	(18,915)
End of financial year		1,501	180,012	3,509	(53,005)	(2,495)	8,676	(30,685)	379,757	487,270	(2,562)	484,708
2014												
Beginning of financial year		1,507	185,416	ı	(20,706)	(2,608)	10,058	20,948	396,776	561,391	(4,566)	556,825
Profit for the year		ı	1	1	1	1	1	1	2,695	2,695	332	3,027
Other comprehensive loss for											!	
the year		1	1	1	1	1	1	(12,161)	1	(12,161)	497	(11,664)
Total comprehensive loss for the vear		1	1	1	1	1	1	(12.161)	2,695	(9,466)	829	(8.637)
Acquisition of a subsidiary under												
common control	34	ı	1	ı	(2,299)	1	1	1	1	(2,299)	ı	(2,299)
Shares purchased and cancelled	25 & 26	(9)	(5,404)	3,509	1	1	1	1	1	(1,901)	1	(1,901)
Dividends	28	ı	ı	1	ı	ı	ı	ı	(8,741)	(8,741)	1	(8,741)
Capital contribution from non-												
controlling interests		1	1	1	1	ı	ı	ı	i	1	272	272
lotal transactions with owners, recognised directly in equity		(9)	(5,404)	3,509	(2,299)	1	1	1	(8,741)	(12,941)	325	(12,616)
End of financial year		1,501	180,012	3,509	(53,005)	(5,608)	10,058	8,787	390,730	538,984	(3,412)	535,572
•												

The accompanying notes form an integral part of these financial statements.

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the financial year ended 31 December 2015

	Note	2015 US\$′000	2014 US\$'000
Cash flows from operating activities Profit after tax		7,127	3,027
Adjustments for: - Income tax expense - Amortisation of leasehold prepayments - Depreciation of property, plant and equipment	11(a) 19 18	5,531 1,566 15,904	583 1,305 17,512
<ul> <li>Impairment of goodwill</li> <li>Losses/(gains) on disposal of property, plant and equipment</li> <li>Property, plant and equipment written off</li> <li>Interest income</li> </ul>	7 7 7 6	7 286 763 (4,512)	(142) 28 (3,933)
- Interest expense - Share of profit of associated company - Loss on liquidation of subsidiaries	10 20(a) 7	10,305 (24) -	12,299 (80) 92
<ul> <li>Exchange differences (net)</li> <li>Operating cash flows before working capital changes</li> </ul>	-	7,455 44,408	3,564 34,255
Changes in operating assets and liabilities: - Inventories		(33,667)	(46,882)
- Trade and other receivables - Trade and other payables - Derivative financial instruments		25,098 (55,132) 8,427	(1,196) 9,394 3,631
Cash flows used in operations Interest received	10	(10,866) 3,990	(798) 3,214
Interest paid Income tax (paid)/refund received (net)  Net cash flows used in operating activities	10 11(b) _	(10,305) (3,943) (21,124)	(12,299) 678 (9,205)
Cash flows from investing activities			
Decrease in other receivables Additions to property, plant and equipment Additions of leasehold prepayments Proceeds from disposal of property, plant and equipment	18 19	2,182 (30,924) (63) 627	3,450 (38,048) (17,627) 232
Acquisition of a subsidiary under common control, net of cash acquired Acquisition of a subsidiary, net of cash acquired Capital contribution from non-controlling interests Partial disposal of equity interest in a subsidiary to non-controlling interests,	34 34	(6) 13	(2,299) - -
net of cash acquired  Net cash flows used in investing activities	34 _	504 (27,667)	(54,292)
Cash flows from financing activities			
Dividends paid to equity holders of the Company Decrease in restricted short term deposit Proceeds from long term borrowings	28	(19,327) 2,206 14,774	(8,741) 661 70,096
Repayment of long term borrowings  Net proceeds from short term borrowings  Repayment of finance lease liabilities		(63,423) 103,715 (19)	(37,221) 40,128 (41)
Interest received Shares purchased and cancelled Dividends paid to non-controlling interest	_	522 - (105)	719 (1,901) 
Net cash flows from financing activities	_	38,343	63,700
<b>Net change in cash and cash equivalents</b> Cash and cash equivalents at beginning of financial year Effect of changes in exchange rate on cash and cash equivalents		(10,448) 58,352 (2,497)	203 59,976 (1,827)
Cash and cash equivalents at end of financial year	17	45,407	58,352

The accompanying notes form an integral part of these financial statements.

For the financial year ended 31 December 2015

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

#### 1. GENERAL INFORMATION

Mewah International Inc. (the "Company") is listed on the Singapore Exchange and incorporated and domiciled in the Cayman Islands. The address of its registered office is Harbour Place, 2nd Floor, 103 South Church Street, P.O. Box 472, George Town, Grand Cayman, KY1-1106, Cayman Islands. The principal place of business of the Company is at 5, International Business Park, #05-00, Mewah Building, Singapore 609914.

The principal activity of the Company is that of investment holding. The principal activities of its subsidiaries are disclosed in Note 37 of the financial statements.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

### 2.1 Basis of preparation

These financial statements have been prepared in accordance with Singapore Financial Reporting Standards ("FRS") under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRS requires management to exercise its judgement in the process of applying the Group's accounting policies. It also requires the use of certain critical accounting estimates and assumptions. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in Note 3.

## Interpretations and amendments to published standards effective in 2015

On 1 January 2015, the Group adopted the new or amended FRS and Interpretations of FRS ("INT FRS") that are mandatory for application for the financial year. Changes to the Group's accounting policies have been made as required, in accordance with the transitional provisions in the respective FRS and INT FRS.

The adoption of these new or amended FRS and INT FRS did not result in substantial changes to the accounting policies of the Group and the Company and had no material effect on the amounts reported for the current or prior financial years.

The following is the amended Standard (issued up to 31 August 2015) that is not yet applicable, and have been early adopted for the current financial year.

Annual periods

<u>commencing on</u> <u>Description</u>

1 January 2016 FRS 16 Property plant and equipment and FRS 41 Agriculture (Agriculture: Bearer plants)

## 2.2 Revenue recognition

Revenue for the Group represents the fair value of the consideration received or receivable from the gross inflow of economic benefits during the financial year arising from the course of ordinary activities of the Group's business. Revenue is presented net of goods and services tax, rebates and discounts, and after eliminating sales within the Group.

For the financial year ended 31 December 2015

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **2.2** Revenue recognition (continued)

The Group recognises revenue when the amount of revenue and related cost can be reliably measured, it is probable that the collectability of the related receivables is reasonably assured and when the specific criteria for each of the Group's activities are met as follows:

### (a) Sale of goods

Revenue from sale of goods is recognised when significant risks and rewards of ownership are transferred to the buyer and there is neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold.

#### (b) Interest income

Interest income is recognised using the effective interest method.

#### (c) Rental income

Rental income from operating leases (net of any incentives given to the lessees) is recognised on a straight-line basis over the lease term.

### 2.3 Group accounting

#### (a) Subsidiaries

#### (i) Consolidation

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date on that control ceases.

In preparing the consolidated financial statements, transactions, balances and unrealised gains on transactions between group entities are eliminated. Unrealised losses are also eliminated but are considered an impairment indicator of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests comprise the portion of a subsidiary's net results of operations and its net assets, which is attributable to the interests that are not owned directly or indirectly by the equity holders of the Company. They are shown separately in the consolidated statement of comprehensive income, statement of changes in equity, and balance sheet. Total comprehensive income is attributed to the non-controlling interests based on their respective interests in a subsidiary, even if this results in the non-controlling interests having a deficit balance.

For the financial year ended 31 December 2015

# 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **2.3** Group accounting (continued)

- (a) Subsidiaries (continued)
  - (ii) Acquisitions

The acquisition method of accounting is used to account for business combinations entered into by the Group, except for business combination under common control.

The consideration transferred for the acquisition of a subsidiary or business comprises the fair value of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred also includes any contingent consideration arrangement and any pre-existing equity interest in the subsidiary measured at their fair values at the acquisition date.

Acquisition-related costs are expensed as incurred.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date.

On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree at the date of acquisition either at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets.

The excess of (i) the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the (ii) fair values of the identifiable net assets acquired, is recorded as goodwill.

Acquisitions of entities under common control have been accounted for using the pooling-of-interest method. Under this method:

- The financial statements of the Group have been prepared as if the Group structure immediately after the transaction has been in existence since the earliest date the entities are under common control.
- The assets and liabilities are brought into the financial statements at their existing carrying amounts from the perspective of the controlling party.
- The income statement includes the results of the acquired entities since the earliest date the entities are under common control.
- The comparative figures of the Group represent the income statement, statement of comprehensive income, balance sheet, statement of cash flows and statement of changes in equity and have been prepared as if the combination had occurred from the date when the combining entities or businesses first came under common control.
- The cost of investment is recorded at the aggregate of the nominal value of the equity shares issued, cash and cash equivalents and fair values of other consideration.
- On consolidation, the difference between the cost of investment and the nominal value of the share capital of the merged subsidiary is taken to merger reserve. Cash paid/payable arising from the acquisition under common control is also taken to the merger reserve.



For the financial year ended 31 December 2015

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.3 Group accounting (continued)

#### (a) Subsidiaries (continued)

#### (iii) Disposals

When a change in the Group's ownership interest in a subsidiary results in a loss of control over the subsidiary, the assets and liabilities of the subsidiary including any goodwill are derecognised. Amounts previously recognised in other comprehensive income in respect of that entity are also reclassified to profit or loss or transferred directly to retained profits if required by a specific Standard.

Any retained equity interest in the entity is remeasured at fair value. The difference between the carrying amount of the retained interest at the date when control is lost and its fair value is recognised in profit or loss. Please refer to Note 2.5 for the accounting policy on investments in subsidiaries in the separate financial statements of the Company.

## (b) Transactions with non-controlling interests

Changes in the Group's ownership interest in a subsidiary that do not result in a loss of control over the subsidiary are accounted for as transactions with equity owners of the subsidiary. Any difference between the change in the carrying amounts of the non-controlling interest and the fair value of the consideration paid or received is recognised in general reserve within equity attributable to the equity holders of the Company.

#### (c) Associated company

Associated company is entity over which the Group has significant influence, but not control, generally accompanied by a shareholding giving rise to voting rights of 20% and above but not exceeding 50%. Investment in associated company is accounted for in the consolidated financial statements using the equity method of accounting less impairment losses, if any.

# (i) Acquisitions

Investment in associated company is initially recognised at cost. The cost of an acquisition is measured at the fair value of the assets given, equity instruments issued or liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the acquisition. Goodwill on associated company represents the excess of the cost of acquisition of the associated company over the Group's share of the fair value of the identifiable net assets of the associated company and is included in the carrying amount of the investment.

## (ii) Equity method of accounting

In applying the equity method of accounting, the Group's share of its associated company's post-acquisition profits or losses are recognised in profit or loss and its share of post-acquisition other comprehensive income is recognised in other comprehensive income. These post-acquisition movements and distributions received from the associated company are adjusted against the carrying amount of the investment. When the Group's share of losses in an associated company equals to or exceeds its interest in the associated company, including any other unsecured non-current receivables, the Group does not recognise further losses, unless it has obligations to make or has made payments on behalf of the associated companies. If the associated company subsequently reports profits, the Group resumes recognising its share of those profits only after its share of the profits equals the share of losses not recognised.

For the financial year ended 31 December 2015

# 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **2.3 Group accounting** (continued)

- (c) Associated company (continued)
  - (ii) Equity method of accounting (continued)

Unrealised gains on transactions between the Group and its associated company are eliminated to the extent of the Group's interest in the associated company. Unrealised losses are also eliminated unless the transaction provides evidence of impairment of the assets transferred. The accounting policies of associated company are changed where necessary to ensure consistency with the accounting policies adopted by the Group.

(iii) Disposals

Investments in associated companies are derecognised when the Group loses significant influence. If the retained equity interest in the former associated company is a financial asset, the retained equity interest is measured at fair value. The difference between the carrying amount of the retained interest at the date when significant influence is lost, and its fair value and any proceeds on partial disposal, is recognised in profit or loss.

Please refer to Note 2.5 for the accounting policy on investment in associated company in the separate financial statements of the Company.

## 2.4 Property, plant and equipment

- (a) Measurement
  - (i) Property, plant and equipment

All property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

When an asset is revalued, any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset. The net amount is then restated to the revalued amount of the asset.

On 1 January 2007, the Group has elected to adopt FRS 101 exemption to deem the previous revaluation of certain property, plant and equipment as deemed cost.

(ii) Components of costs

The cost of an item of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Cost also includes borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset (refer to Note 2.7 on borrowing costs).



For the financial year ended 31 December 2015

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.4 Property, plant and equipment (continued)

#### (b) Depreciation

Depreciation is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

Leasehold land and buildings Amortised over the period of leases (30 to 99 years)

Freehold buildings 2%
Plant and equipment 2% to 5%
Furniture, fixtures and office equipment 5% to 20%
Motor vehicles 20%

Freehold land and capital expenditure in progress are stated at cost and not depreciated.

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision are recognised in profit or loss when the changes arise.

### (c) Subsequent expenditure

Subsequent expenditure relating to property, plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in profit or loss when incurred.

## (d) Disposal

On disposal of an item of property, plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in profit or loss within "Other gains/losses". Any amount in revaluation reserve relating to that asset is transferred to retained profits directly.

### 2.5 Investments in subsidiaries and associated company

Investments in subsidiaries and associated company are carried at cost less accumulated impairment losses in the Company's balance sheet. On disposal of such investments, the difference between disposal proceeds and the carrying amounts of the investments are recognised in profit or loss.

# 2.6 Impairment of non-financial assets

Property, plant and equipment Investments in subsidiaries and associated company

Property, plant and equipment and investments in subsidiaries and associated company are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the financial year ended 31 December 2015

# 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **2.6** Impairment of non-financial assets (continued)

Property, plant and equipment Investments in subsidiaries and associated company (continued)

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash inflows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash generating units ("CGU") to which the asset belongs.

If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss, unless the asset is carried at revalued amount, in which case, such impairment loss is treated as a revaluation decrease. Please refer to Note 2.4 for the treatment of a revaluation decrease in property, plant and equipment.

An impairment loss for an asset other than goodwill is reversed only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss for an asset other than goodwill is recognised in profit or loss, unless the asset is carried at revalued amount, in which case, such reversal is treated as a revaluation increase. However, to the extent that an impairment loss on the same revalued asset was previously recognised as an expense, a reversal of that impairment is also recognised in profit or loss.

# 2.7 Borrowing costs

Borrowing costs are recognised in profit or loss using the effective interest method except for those costs that are directly attributable to the construction or development of properties and assets under construction. This includes those costs on borrowings acquired specifically for the construction or development of properties and assets under construction, as well as those in relation to general borrowings used to finance the construction or development of properties and assets under construction.

Borrowing costs on general borrowings are capitalised by applying a capitalisation rate to the acquisition, construction or production of qualifying assets that are financed by general borrowings.

# 2.8 Financial assets

(a) Classification

The Group classifies its financial assets in the following categories: at fair value through profit or loss and loans and receivables. The classification depends on the nature of the asset and the purpose for which the assets were acquired. Management determines the classification of its financial assets at initial recognition.

For the financial year ended 31 December 2015

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **2.8** Financial assets (continued)

- (a) Classification (continued)
  - (i) Financial assets at fair value through profit or loss

This category has two sub-categories: financial assets held for trading, and those designated at fair value through profit or loss at inception. A financial asset is classified as held for trading if it is acquired principally for the purpose of selling in the short term. Financial assets designated as at fair value through profit or loss at inception are those that are managed and their performances are evaluated on a fair value basis, in accordance with a documented Group investment strategy. Derivatives are also categorised as held for trading unless they are designated as hedges. Assets in this category are presented as current assets if they are either held for trading or are expected to be realised within 12 months after the balance sheet date.

### (ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are presented as current assets, except for those expected to be realised later than 12 months after the balance sheet date which are presented as non-current assets. Loans and receivables are presented as "trade receivables" (Note 14), "other receivables" (Note 15) and "cash and cash equivalents" (Note 17) on the balance sheet

#### (b) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade date - the date on which the Group commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership. On disposal of a financial asset, the difference between the carrying amount and the sale proceeds is recognised in profit or loss. Any amount previously recognised in other comprehensive income relating to that asset is reclassified to profit or loss.

### (c) Initial measurement

Financial assets are initially recognised at fair value plus transaction costs except for financial assets at fair value through profit or loss, which are recognised at fair value. Transaction costs for financial assets at fair value through profit or loss are recognised immediately as expenses.

## (d) Subsequent measurement

Financial assets at fair value through profit or loss are subsequently carried at fair value. Loans and receivables financial assets are subsequently carried at amortised cost using the effective interest method.

Changes in the fair values of financial assets at fair value through profit or loss including the effects of currency translation, interest and dividends, are recognised in profit or loss when the changes arise.

For the financial year ended 31 December 2015

# 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **2.8** Financial assets (continued)

(e) Impairment

The Group assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired and recognises an allowance for impairment when such evidence exists.

(i) Loans and receivables financial assets

Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy, and default or significant delay in payments are objective evidence that these financial assets are impaired.

The carrying amount of these assets is reduced through the use of an impairment allowance account which is calculated as the difference between the carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. When the asset becomes uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are recognised against the same line item in profit or loss.

The impairment allowance is reduced through profit or loss in a subsequent period when the amount of impairment loss decreases and the related decrease can be objectively measured. The carrying amount of the asset previously impaired is increased to the extent that the new carrying amount does not exceed the amortised cost had no impairment been recognised in prior periods.

(f) Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

#### 2.9 Financial guarantees

The Company has issued corporate guarantees to banks for borrowings of its subsidiaries. These guarantees are financial guarantees as they require the Company to reimburse the banks if the subsidiaries fail to make principal or interest payments when due in accordance with the terms of their borrowings.

Financial guarantees are initially recognised at their fair values plus transaction costs in the Company's balance sheet.

Financial guarantees are subsequently amortised to profit or loss over the period of the subsidiaries' borrowings, unless it is probable that the Company will reimburse the banks for an amount higher than the unamortised amount. In this case, the financial guarantees shall be carried at the expected amount payable to the banks in the Company's balance sheet.

Intra-group transactions are eliminated on consolidation.

For the financial year ended 31 December 2015

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.10 Borrowings

Borrowings are presented as current liabilities unless the Group has an unconditional right to defer settlement for at least 12 months after the balance sheet date, in which case they are presented as non-current liabilities.

Borrowings are initially recognised at fair value (net of transaction costs) and subsequently carried at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method.

### 2.11 Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Group prior to the end of financial year which are unpaid. They are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade and other payables are initially recognised at fair value, and subsequently carried at amortised cost using the effective interest method.

# 2.12 Derivative financial instruments

Derivative financial instruments comprise mainly of crude palm oil and palm oil products forward contracts, futures contracts and currency forward contracts.

A derivative financial instrument is initially recognised at its fair value on the date the contract is entered into and is subsequently carried at its fair value. Fair value changes on derivatives that are not designated or do not qualify for hedge accounting are recognised in profit or loss within "cost of sales" when the changes arise.

Derivative financial instruments are reported in the financial statements on a net basis where legal right of setoff exists. Derivative financial instruments are carried as assets when fair value is positive and as liabilities when fair value is negative.

#### 2.13 Fair value estimation of financial assets and liabilities

The Group's commodities futures contracts are traded in active markets and their fair values take into consideration quoted prices at the balance sheet date in active markets such as Bursa Malaysia.

The Group's commodities forward contracts are not traded in an active market and hence their fair values are estimated using a valuation technique as described in Note 31(e).

The fair values of currency forward contracts are determined using actively quoted forward exchange rates.

The fair values of current financial assets and liabilities carried at amortised cost approximate their carrying amounts.

For the financial year ended 31 December 2015

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.14 Leases

- (a) When the Group is the lessee:
  - (i) Lessee Finance leases

Leases where the Group assumes substantially all risks and rewards incidental to ownership of the leased assets are classified as finance leases.

The leased assets and the corresponding lease liabilities (net of finance charges) under finance leases are recognised on the balance sheet as property, plant and equipment and borrowings respectively, at the inception of the leases based on the lower of the fair value of the leased assets and the present value of the minimum lease payments.

Each lease payment is apportioned between the finance expense and the reduction of the outstanding lease liability. The finance expense is recognised in profit or loss on a basis that reflects a constant periodic rate of interest on the finance lease liability.

(ii) Lessee - Operating leases

Leases where substantially all risks and rewards incidental to ownership are retained by the lessors are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessors) are recognised in profit or loss on a straight-line basis over the period of the lease. Initial direct costs incurred by the Group in negotiating and arranging operating leases are capitalised as prepayments and recognised in profit or loss over the lease term on a straight-line basis.

Contingent rents are recognised as an expense in profit or loss when incurred.

(b) When the Group is the lessor:

Lessor - Operating leases

Leases where the Group retains substantially all risks and rewards incidental to ownership are classified as operating leases. Rental income from operating leases (net of any incentives given to the lessees) is recognised in profit or loss on a straight-line basis over the lease term.

Initial direct costs incurred by the Group in negotiating and arranging operating leases are added to the carrying amount of the leased assets and recognised as an expense in profit or loss over the lease term on the same basis as the lease income.

Contingent rents are recognised as income in profit or loss when earned.

### 2.15 Inventories

Inventories are carried at the lower of cost and net realisable value. Cost is determined on weighted average basis. The cost of finished goods and work-in-progress comprises raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity) but excludes borrowing costs. Stores, spares and consumables are stated at cost and are determined on a weighted average basis. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and applicable variable selling expenses.

For the financial year ended 31 December 2015

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.16 Income taxes

Current income tax for current and prior periods is recognised at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date.

Deferred income tax is recognised for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements except when the deferred income tax arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and affects neither accounting nor taxable profit or loss at the time of the transaction.

A deferred income tax liability is recognised on temporary differences arising on investments in subsidiaries and associated companies, except where the Group is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

A deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised.

Deferred income tax is measured:

- (i) at the tax rates that are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date; and
- (ii) based on the tax consequence that will follow from the manner in which the Group expects, at the balance sheet date, to recover or settle the carrying amounts of its assets and liabilities.

Current and deferred income taxes are recognised as income or expense in profit or loss, except to the extent that the tax arises from a business combination or a transaction which is recognised directly in equity. Deferred tax arising from a business combination is adjusted against goodwill on acquisition.

#### 2.17 Provisions

Provisions for restructuring costs and legal claims are recognised when the Group has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Restructuring provisions comprise lease termination penalties and employee termination payments. Provisions are not recognised for future operating losses.

Other provisions are measured at the present value of the expenditure expected to be required to settle the obligation using a pre-tax discount rate that reflects the current market assessment of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognised in the profit or loss as finance costs.

Changes in the estimated timing or amount of the expenditure or discount rate are recognised in profit or loss when the changes arise.

For the financial year ended 31 December 2015

# 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.18 Employee compensation

Employee benefits are recognised as an expense, unless the cost qualifies to be capitalised as an asset.

(a) Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Group pays fixed contributions into separate entities such as the Central Provident Fund on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid.

(b) Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. Accrual is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date.

### 2.19 Currency translation

(a) Functional and presentation currency

Items included in the financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("functional currency"). The financial statements are presented in United States Dollar ("presentation currency"), which is also the functional currency of the Company.

(b) Transactions and balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency exchange differences resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the balance sheet date are recognised in profit or loss.

Foreign exchange gains and losses that relate to borrowings are presented in the income statement within "finance cost". All other foreign exchange gains and losses impacting profit or loss are presented in the income statement within "other gains and losses".

Non-monetary items measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined.

(c) Translation of Group entities' financial statements

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) assets and liabilities are translated at the closing exchange rates at the reporting date;
- (ii) income and expenses are translated at average exchange rates (unless the average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated using the exchange rates at the dates of the transactions); and

For the financial year ended 31 December 2015

# 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **2.19 Currency translation** (continued)

- (c) Translation of Group entities' financial statements (continued)
  - (iii) all resulting currency translation differences are recognised in other comprehensive income and accumulated in the currency translation reserve. These currency translation differences are reclassified to profit or loss on disposal or partial disposal of the entity giving rise to such reserve.

Goodwill and fair value adjustments arising on the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and translated at the closing rates at the reporting date.

### 2.20 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the executive committee whose members are responsible for allocating resources and assessing performance of the operating segments.

### 2.21 Cash and cash equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents include cash on hand, deposits with financial institutions which are subject to an insignificant risk of change in value, and bank overdrafts. Bank overdrafts are presented as current borrowings on the balance sheet.

#### 2.22 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares are deducted against the share premium account.

### 2.23 Dividends to Company's shareholders

Dividends to the Company's shareholders are recognised when dividends are approved for payment.

### 2.24 Government grants

Grants from the government are recognised as a receivable at their fair value when there is reasonable assurance that the grant will be received and the Group will comply with all the attached conditions.

Government grants receivable are recognised as income over the periods necessary to match them with the related costs which they are intended to compensate, on a systematic basis.

Government grants relating to assets are presented on the balance sheet under other payables as deferred income.

#### 3. CRITICAL ACCOUNTING ESTIMATES, ASSUMPTIONS AND JUDGEMENTS

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

For the financial year ended 31 December 2015

### 3. CRITICAL ACCOUNTING ESTIMATES, ASSUMPTIONS AND JUDGEMENTS (continued)

#### (a) Fair value of derivative financial instruments

The Group is exposed to fluctuations in the prices of agri-commodities it deals in, including crude palm oil and palm oil products. The Group minimises the risk arising from such fluctuations by entering into commodities forward contracts and futures contracts. As the Group has not adopted hedge accounting, the fair value changes on these derivative financial instruments are recognised in the profit or loss when the changes arise.

The Group's commodities futures contracts are traded in active markets and their fair values take into consideration quoted prices at the balance sheet date in active markets such as Bursa Malaysia.

The Group's commodities forward contracts are not traded in an active market and hence their fair values are estimated using a valuation technique as described in Note 31 (e).

If the commodities futures and forward prices had been higher or lower by 5% from the quoted prices or management's estimates and other variables remain constant, the Group's profit after tax would have been lower or higher by US\$8,204,000 (2014: US\$4,895,000) respectively, arising from the changes in the fair value of the commodities forward contracts and futures contracts.

### (b) Impairment of loans and receivables

Management reviews its loans and receivables for objective evidence of impairment on a regular basis. Significant financial difficulties of the debtor, the probability that the debtor will enter bankruptcy, and default or significant delay in payments are considered objective evidence that a receivable is impaired. In determining this, management has made judgement as to whether there is observable data indicating that there has been a significant change in the payment ability of the debtor, or whether there have been significant changes with adverse effect in the technological, market, economic or legal environment in which the debtor operates in.

Where there is objective evidence of impairment, management has made judgements as to whether an impairment loss should be recorded as an expense. In determining this, management has used estimates based on historical loss experience for assets with similar credit risk characteristics. The methodology and assumptions used for estimating both the amount and timing of future cash flows are reviewed regularly to reduce any differences between the estimated loss and actual loss experienced.

If the net present values of estimated cash flows had been higher or lower by 5% from management's estimates for all past due loans and receivables, the Group's allowance for impairment would have been lower or higher by US\$3,858,600 (2014: US\$4,816,700) respectively.

### (c) Impairment of property, plant and equipment

Property, plant and equipment is tested for impairment whenever there is any objective evidence or indication that these assets may be impaired. Management performs a review to determine whether there are any impairment indicators in relation to the property, plant and equipment held by the Group. Whenever there is an impairment indicator, management performs an impairment assessment accordingly.

Management has performed impairment assessment of certain property, plant and equipment and the recoverable amount of these assets were determined based on value-in-use calculations. The value-in-use calculation is based on a discounted cash flow model and requires the Group to make an estimate of the expected future cash flows from the continuing use of the property, plant and equipment and also to choose a suitable discount rate in order to calculate the present value of those cash flows. Based on management's best estimates, there was no impairment for these property, plant and equipment for the year.



For the financial year ended 31 December 2015

# 4. REVENUE

	Gro	up
	2015	2014
	US\$'000	US\$'000
Sale of palm based products in bulk	1,876,055	2,348,721
Sale of consumer products including edible oils and fats, rice and dairy in consumer packs	798,684	1,090,098
	2,674,739	3,438,819

### 5. COST OF SALES

	Gro	up
	2015	2014
	US\$'000	US\$'000
Cost of inventories	2,375,637	3,124,120
Losses from derivative financial instruments	20,166	42,086
Labour costs and other overheads	33,724	40,033
	2,429,527	3,206,239

# 6. OTHER INCOME

	Grou	up
	2015	2014
	US\$'000	US\$'000
Interest income on bank deposits and others	522	719
Late interest charged on trade receivables	3,990	3,214
Rental income	234	533
Commission income	35	4
Other miscellaneous income	964	1,091
	5,745	5,561

Other miscellaneous income comprised mainly sales of by-products and waste.

For the financial year ended 31 December 2015

### 7. OTHER LOSSES

	Group	
	2015	2014
	US\$'000	US\$'000
Foreign exchange losses	60,834	20,952
Property, plant and equipment written off	763	28
Losses/(gains) on disposal of property, plant and equipment	286	(142)
Impairment of goodwill	7	-
Impairment loss on other receivables	280	-
Loss on liquidation of subsidiaries	-	92
Write back of provision for professional fees	(463)	-
	61,707	20,930

### 8. EXPENSES BY NATURE

	Group	
	2015	2014
	US\$'000	US\$'000
Fraight shares	CF 4C0	00.501
Freight charges	65,468	89,501
Transportation	11,495	14,240
Insurance	5,400	5,232
Utilities	9,980	12,427
Rental on operating lease	1,720	1,311
Employee compensation (Note 9)	45,204	52,346
Depreciation of property, plant and equipment (Note 18)	15,904	17,512
Bank charges	2,272	2,254
Allowance for/(reversal of) impairment of trade receivables [Note 31(b)(ii)]	2,893	(2,158)
Amortisation of leasehold prepayments (Note 19)	1,566	1,305
(Reversal of inventories write down)/inventories write down	(761)	149
Audit fees		
- Auditors of the Company	335	335
- Other auditors*	146	164
Non-audit fees		
- Auditors of the Company	50	45
- Other auditors*	128	185

<sup>\*</sup> Includes the network of member firms of PricewaterhouseCoopers International Limited (PWCIL).

For the financial year ended 31 December 2015

### 9. EMPLOYEE COMPENSATION

	Group	
	2015	2014
	US\$'000	US\$'000
Salaries	40,652	47,454
Employer's contributions to defined contribution plans	3,226	3,520
Other staff benefits	1,326	1,372
	45,204	52,346

### **10. FINANCE EXPENSES**

	Group	
	2015	2014
	US\$'000	US\$'000
Interest expenses:		
- Bank borrowings	10,893	13,309
- Finance lease liabilities	2	5
	10,895	13,314
Less: Borrowing costs capitalised in property, plant and equipment	(590)	(1,015)
Finance expenses recognised in income statement	10,305	12,299

In 2015, borrowing costs were capitalised at a rate of 5.68% (2014: 5.23%) per annum in property, plant and equipment.

For the financial year ended 31 December 2015

## 11. INCOME TAXES

(a) Income tax expense

	Group	
	2015	2014
	US\$'000	US\$'000
Tax expense attributable to profit was made up of:		
Current income tax		
- Singapore	992	1,133
- Foreign	5,825	1,787
	6,817	2,920
Deferred income tax	(2,556)	(2,175)
	4,261	745
Under/(over) provision in prior financial years		
- Current income tax	(408)	(1,345)
- Deferred income tax	1,678	1,183
	1,270	(162)
Income tax expense	5,531	583

The income tax on the Group's profit before tax differs from the theoretical amount that would arise using the domestic rates of income tax as explained below:

	Group	
	2015	2014
	US\$'000	US\$'000
Profit before tax	12,658	3,610
Tax calculated at domestic rates applicable to profits in the respective countries  Effects of:	1,960	(132)
- Tax incentives	(2,717)	(2,852)
- Expenses not deductible for tax purposes	4,582	3,602
- Income not subject to tax	(61)	(36)
- Deferred tax benefits not recognised	243	265
- Different tax rate in deferred tax	(194)	(82)
- Under/(over) provision of tax	1,270	(162)
- Others	448	(20)
_	5,531	583

For the financial year ended 31 December 2015

# **11. INCOME TAXES** (continued)

(a) Income tax expense (continued)

Singapore and Malaysia, two of the Group's main tax jurisdictions, had headline corporate tax rates of 17% and 25% (2014: 17% and 25%) respectively. The Group enjoys certain tax incentives such as concessionary tax rate on qualifying income under the Global Trader Programme of International Enterprise Singapore, 0% tax rate on qualifying income under the Pioneer Status in Malaysia and tax incentives under various schemes for qualifying capital investments in Malaysia.

Under provision in prior financial years

The underprovision in respect of prior financial years arose mainly due to tax incentive granted to a subsidiary of the Group during the year which resulted in deferred tax assets of that subsidiary being recognised at 0% tax rate due to tax exemption granted.

(b) Movement in current income tax recoverable/(liabilities)

	Group		Comp	any
	2015	2014	2015	2014
	US\$'000	US\$'000	US\$'000	US\$'000
Beginning of the year	4,303	6,947	(147)	(162)
Currency translation differences	(786)	(391)	6	3
Income tax paid/(refunded)	3,943	(678)	256	265
Tax expense	(6,817)	(2,920)	(289)	(274)
Over provision in prior financial years	408	1,345	45	21
End of the financial year	1,051	4,303	(129)	(147)
Represented by:				
Current income tax recoverable	5,064	6,876	-	-
Current income tax liabilities	(4,013)	(2,573)	(129)	(147)

(c) Income tax recognised directly in equity is as follows:

	Group	
	2015	2014
	US\$'000	US\$'000
Disposal of property, plant and equipment (Note 24)	476	_

For the financial year ended 31 December 2015

### 12. EARNINGS PER SHARE

Basic earnings per share is calculated by dividing the net profit attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding during the financial year.

	Group	
	2015	2014
Net profit attributable to equity holders of the Company (US\$'000)	6,496	2,695
Weighted average number of ordinary shares outstanding for basic earnings per share ('000)	1,500,667	1,505,741
Basic earnings per share (US cents per share)	0.43	0.18

The earnings per share for the financial year ended 31 December 2014 was computed based on weighted average number of shares adjusted to take into account the share purchased and cancelled of 6,394,000 ordinary shares.

Diluted earnings per share was the same as the basic earnings per share for the financial years ended 31 December 2015 and 2014 as there were no potential dilutive ordinary shares outstanding.

### 13. INVENTORIES

	Group	
	2015	2014
	US\$'000	US\$'000
Raw materials	200,825	96,790
Finished goods	120,861	190,602
Stores, spares and consumables	6,348	6,976
	328,034	294,368

The cost of inventories recognised as an expense and included in "cost of sales" amounts to US\$2,375,637,000 (2014: US\$3,124,120,000).

For the financial year ended 31 December 2015

#### 14. TRADE RECEIVABLES

	Group	
	2015	2014
	US\$'000	US\$'000
Trade receivables		
- Related parties	29,618	38,071
- Non-related parties	230,895	270,972
	260,513	309,043
Less: Allowance for impairment of trade receivables		
- non-related parties [Note 31 b(ii)]	(21,059)	(18,756)
Trade receivables – net	239,454	290,287

Related parties are companies in which the directors/shareholders of the Company have significant influence or control.

## 15. OTHER RECEIVABLES

	Group		Company	
	2015	2014	2015	2014
	US\$'000	US\$'000	US\$'000	US\$'000
Loan to subsidiaries	-	-	212,327	187,664
Non-trade receivables	33,969	13,920	-	2,971
Deposits	10,403	4,387	-	-
Prepayments	7,263	9,772	13	8
Dividends receivable	-	-	4,000	15,000
	51,635	28,079	216,340	205,643

# Group

As at 31 December 2015, other receivables included US\$19,405,000 (2014: US\$5,150,000) paid to Bursa Malaysia Derivatives Clearing Bhd for commodity trading margin deposit, advance payments of US\$1,024,000 (2014: US\$6,465,000) for the purchase of raw materials, US\$2,139,000 (2014: US\$4,171,000) relating to subsidy receivable from the Malaysian Palm Oil Board, refundable Goods Service Tax (GST) of US\$19,288,000 which was mainly relating to GST introduced in Malaysia this year and US\$1,893,000 (2014: US\$109,000) being advance payments towards capital expenditure.

As at 31 December 2015, non-trade receivables included US\$9,000 (2014: US\$30,000) loan to a director of a subsidiary. The loan was interest free, unsecured and repayable on demand.

Other non-trade receivables are unsecured, non-interest-bearing and repayable on demand.

For the financial year ended 31 December 2015

# 15. OTHER RECEIVABLES (continued)

Company

Interest rates for loans to subsidiaries are at 1.3% to 5.3% (2014: 1.3% to 5.3%) per annum. The loans are unsecured and repayable on demand.

Dividends receivable relates to dividends declared and unpaid by subsidiaries.

## 16. DERIVATIVE FINANCIAL INSTRUMENTS

(a) Current portion

	Contract notional	Gro Fair va	
	amount	Asset	Liability
	US\$'000	US\$'000	US\$'000
2015			
Currency forward contracts [Note 31(e)]	485,235	3,029	(969)
Commodities forward contracts [Note 31(e)]	815,200	26,344	(18,170)
Futures contracts on commodity exchange [Note 31(e)]	819,961	12,642	(25,211)
Total	-	42,015	(44,350)
2014			
Currency forward contracts [Note 31(e)]	742,109	4,102	(22,956)
Commodities forward contracts [Note 31(e)]	988,698	38,285	(14,456)
Futures contracts on commodity exchange [Note 31(e)]	337,741	6,438	(5,344)
Total	-	48,825	(42,756)
	Contract notional	Comp Fair va	•
	amount	Asset	Liability
	US\$'000	US\$'000	US\$'000
2015			
Currency forward contracts [Note 31(e)]	3,261	-	(58)



For the financial year ended 31 December 2015

# 16. **DERIVATIVE FINANCIAL INSTRUMENTS** (continued)

(b) Non-current portion

	Contract notional	Group Fair values	
	amount	Asset	Liability
	US\$'000	US\$'000	US\$'000
2015			
Commodities forward contracts [Note 31(e)]	9,491	377	-
Futures contracts on commodity exchange [Note 31(e)]	8,143	268	-
Total	_	645	-
2014			
Commodities forward contracts [Note 31(e)]	10,449	490	-
Futures contracts on commodity exchange [Note 31(e)]	28,195	178	-
Total	_	668	-

- (i) Currency forward contracts are entered into by the Group in currencies other than their respective functional currencies to manage exposure to fluctuations in foreign currency exchange rates on their transactions.
- (ii) The Group enters into commodities forward contracts and futures contracts to protect the Group from movements in market prices of crude palm oil and palm oil products by establishing the price at which the products will be sold or purchased.

## 17. CASH AND CASH EQUIVALENTS

	Group		Comp	any
	2015	2014	2015	2014
	US\$'000	US\$'000	US\$'000	US\$'000
Cash at bank and on hand	26,372	41,721	40	56
Short-term bank deposits	19,231	19,104	-	-
	45,603	60,825	40	56

For the purposes of presenting the consolidated statement of cash flows, cash and cash equivalents comprise the following:

	Group		
	2015	2014	
	US\$'000	US\$'000	
Cash and bank balances (as above)	45,603	60,825	
Less: Bank overdrafts (Note 23)	(196)	(267)	
Less: Restricted short-term bank deposits		(2,206)	
Cash and cash equivalents per consolidated statement of cash flows	45,407	58,352	

In the previous financial year, restricted short-term bank deposits were amounts placed with financial institution as security for banking facilities.

For the financial year ended 31 December 2015

# 18. PROPERTY, PLANT AND EQUIPMENT

	Freehold			Furniture,			
	land and	Leasehold land and	Plant and	fixtures and office	Motor	Capital expenditure	
	buildings	buildings		equipment	vehicles	in progress	Total
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
Group							
2015							
Cost							
Beginning of financial year	24,156	92,581	310,831	20,426	7,909	29,471	485,374
Currency translation differences	(4,412)	(15,780)	(59,242)	(1,821)	(466)	(2,629)	(84,350)
Additions	1,757	173	3,568	621	721	24,084	30,924
Disposals	(4)	(16)	(49)	(44)	(327)	(888)	(1,328)
Write off	-	(152)	(7,000)	(14)	-	(232)	(7,398)
Reclassification	-	529	26,688	-	-	(27,217)	-
End of financial year	21,497	77,335	274,796	19,168	7,837	22,589	423,222
Accumulated depreciation							
Beginning of financial year	696	14,732	104,308	13,436	4,949	_	138,121
Currency translation differences	(158)	(2,264)	(18,730)	(1,215)	(298)	_	(22,665)
Depreciation charge	442	1,449	11,381	1,625	1,007	-	15,904
Disposals	(2)	(3)	(49)	(43)	(318)	-	(415)
Write off	-	(59)	(6,566)	(10)	-	-	(6,635)
End of financial year	978	13,855	90,344	13,793	5,340	-	124,310
Accumulated impairment losses							
Beginning and end of financial							
year		-	17	247	66	-	330
Net book value							
End of financial year	20,519	63,480	184,435	5,128	2,431	22,589	298,582



For the financial year ended 31 December 2015

# 18. PROPERTY, PLANT AND EQUIPMENT (continued)

Plant and and short   Plant and and office   Plant and		Freehold			Furniture,			
Part								
Group         US\$'000         U\$								Total
Carcump		_	_					
Cost   Seginning of financial year   24,603   92,801   278,956   19,985   7,221   53,740   477,306   19,906   1,906		US\$ 000	022,000	022,000	022 000	05\$ 000	US\$ 000	05\$ 000
Cost         Beginning of financial year         24,603         92,801         278,956         19,985         7,221         53,740         477,306           Currency translation differences         (1,573)         (5,347)         (19,634)         (612)         (174)         (886)         (28,226)           Additions         991         3,910         11,900         1,195         1,522         18,530         38,048           Disposals         -         (3)         (804)         (148)         (645)         -         (1,600)           Write off         -         -         (149)         (5)         -         -         (154)           Reclassification         135         1,220         40,562         11         (15)         (41,913)         -           End of financial year         24,156         92,581         310,831         20,426         7,909         29,471         485,374           Accumulated depreciation           Beginning of financial year         226         13,823         99,263         11,999         4,498         -         129,809           Currency translation differences         (51)         (736)         (6,268)         (400)         (109)         -         (7,564)	•							
Beginning of financial year         24,603         92,801         278,956         19,985         7,221         53,740         477,306           Currency translation differences         (1,573)         (5,347)         (19,634)         (612)         (174)         (886)         (28,226)           Additions         991         3,910         11,900         1,195         1,522         18,530         38,048           Disposals         -         (3)         (804)         (148)         (645)         -         (1600)           Write off         -         -         (149)         (5)         -         -         (154)           Reclassification         135         1,220         40,562         11         (15)         (41,913)         -           End of financial year         24,156         92,581         310,831         20,426         7,909         29,471         485,374           Accumulated depreciation           Beginning of financial year         226         13,823         99,263         11,999         4,498         -         129,809           Currency translation differences         (51)         (736)         (6,268)         (400)         (109)         -         (7,564)								
Currency translation differences         (1,573)         (5,347)         (19,634)         (612)         (174)         (886)         (28,226)           Additions         991         3,910         11,900         1,195         1,522         18,530         38,048           Disposals         -         (3)         (804)         (148)         (645)         -         (16,00)           Write off         -         (149)         (5)         -         -         (154)           Reclassification         135         1,220         40,562         11         (15)         (41,913)         -           End of financial year         24,156         92,581         310,831         20,426         7,909         29,471         485,374           Accumulated depreciation           Beginning of financial year         226         13,823         99,263         11,999         4,498         -         129,809           Currency translation differences         (51)         (736)         (6,268)         (400)         (109)         -         (7,564)           Depreciation charge         521         1,923         11,914         1,987         1,167         -         11,512           Write off         - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
Additions         991         3,910         11,900         1,195         1,522         18,530         38,048           Disposals         -         (3)         (804)         (148)         (645)         -         (1,600)           Write off         -         -         (149)         (5)         -         -         (154)           Reclassification         135         1,220         40,562         11         (15)         (41,913)         -           End of financial year         24,156         92,581         310,831         20,426         7,909         29,471         485,374           Accumulated depreciation           Beginning of financial year         226         13,823         99,263         11,999         4,498         -         129,809           Currency translation differences         (51)         (736)         (6,268)         (400)         (109)         -         (7,564)           Depreciation charge         521         1,923         11,914         1,987         1,167         -         17,512           Disposals         -         -         (757)         (146)         (607)         -         (126)           Reclassification         -         (278)	,	24,603	92,801					477,306
Disposals         -         (3)         (804)         (148)         (645)         -         (1,600)           Write off         -         -         (149)         (5)         -         -         (154)           Reclassification         135         1,220         40,562         11         (15)         (41,913)         -           End of financial year         24,156         92,581         310,831         20,426         7,909         29,471         485,374           Accumulated depreciation           Beginning of financial year         226         13,823         99,263         11,999         4,498         -         129,809           Currency translation differences         (51)         (736)         (6,268)         (400)         (109)         -         (7,564)           Depreciation charge         521         1,923         11,914         1,987         1,167         -         17,512           Disposals         -         -         (757)         (146)         (607)         -         (126)           Reclassification         -         (278)         278         -         -         -         -         -           End of financial year         696	Currency translation differences	(1,573)	(5,347)	(19,634)	(612)	(174)	(886)	(28,226)
Write off         -         -         (149)         (5)         -         -         (154)           Reclassification         135         1,220         40,562         11         (15)         (41,913)         -           End of financial year         24,156         92,581         310,831         20,426         7,909         29,471         485,374           Accumulated depreciation           Beginning of financial year         226         13,823         99,263         11,999         4,498         -         129,809           Currency translation differences         (51)         (736)         (6,268)         (400)         (109)         -         (7,564)           Depreciation charge         521         1,923         11,914         1,987         1,167         -         17,512           Disposals         -         -         (757)         (146)         (607)         -         (125)           Write off         -         (278)         278         -         -         -         -           End of financial year         696         14,732         104,308         13,436         4,949         -         138,121           Accumulated impairment losses	Additions	991	3,910	11,900	1,195	1,522	18,530	38,048
Reclassification         135         1,220         40,562         11         (15)         (41,913)         -           End of financial year         24,156         92,581         310,831         20,426         7,909         29,471         485,374           Accumulated depreciation           Beginning of financial year         226         13,823         99,263         11,999         4,498         -         129,809           Currency translation differences         (51)         (736)         (6,268)         (400)         (109)         -         (7,564)           Depreciation charge         521         1,923         11,914         1,987         1,167         -         17,512           Disposals         -         -         (757)         (146)         (607)         -         (126)           Write off         -         -         (122)         (4)         -         -         -           End of financial year         696         14,732         104,308         13,436         4,949         -         138,121           Accumulated impairment losses           Beginning and end of financial year         -         -         17         247         66         -         3	Disposals	-	(3)	(804)	(148)	(645)	-	(1,600)
End of financial year  24,156 92,581 310,831 20,426 7,909 29,471 485,374   Accumulated depreciation  Beginning of financial year 226 13,823 99,263 11,999 4,498 - 129,809  Currency translation differences (51) (736) (6,268) (400) (109) - (7,564)  Depreciation charge 521 1,923 11,914 1,987 1,167 - 17,512  Disposals - (757) (146) (607) - (1510)  Write off - (278) 278 (122) (4) - (126)  Reclassification - (278) 278 End of financial year 696 14,732 104,308 13,436 4,949 - 138,121   Accumulated impairment losses  Beginning and end of financial year	Write off	-	-	(149)	(5)	-	-	(154)
Accumulated depreciation         Beginning of financial year       226       13,823       99,263       11,999       4,498       - 129,809         Currency translation differences       (51)       (736)       (6,268)       (400)       (109)       - (7,564)         Depreciation charge       521       1,923       11,914       1,987       1,167       - 17,512         Disposals       (757)       (146)       (607)       - (1,510)         Write off       (122)       (4)       (126)         Reclassification       - (278)       278          End of financial year       696       14,732       104,308       13,436       4,949       - 138,121         Accumulated impairment losses         Beginning and end of financial year       17       247       66       - 330         Net book value	Reclassification	135	1,220	40,562	11	(15)	(41,913)	-
Beginning of financial year       226       13,823       99,263       11,999       4,498       - 129,809         Currency translation differences       (51)       (736)       (6,268)       (400)       (109)       - (7,564)         Depreciation charge       521       1,923       11,914       1,987       1,167       - 17,512         Disposals       -       -       (757)       (146)       (607)       - (1,510)         Write off       -       -       (122)       (4)       -       - (126)         Reclassification       -       (278)       278       -       -       -       -         End of financial year       696       14,732       104,308       13,436       4,949       - 138,121     Accumulated impairment losses  Beginning and end of financial year           Put book value       -       -       17       247       66       -       330	End of financial year	24,156	92,581	310,831	20,426	7,909	29,471	485,374
Currency translation differences         (51)         (736)         (6,268)         (400)         (109)         - (7,564)           Depreciation charge         521         1,923         11,914         1,987         1,167         - 17,512           Disposals         -         -         (757)         (146)         (607)         - (1,510)           Write off         -         -         (122)         (4)         -         - (126)           Reclassification         -         (278)         278         -         -         -         -           End of financial year         696         14,732         104,308         13,436         4,949         - 138,121           Accumulated impairment losses           Beginning and end of financial year         -         -         17         247         66         -         330           Net book value	Accumulated depreciation							
Depreciation charge         521         1,923         11,914         1,987         1,167         - 17,512           Disposals         -         -         (757)         (146)         (607)         -         (1,510)           Write off         -         -         (122)         (4)         -         -         (126)           Reclassification         -         (278)         278         -         -         -         -         -           End of financial year         696         14,732         104,308         13,436         4,949         -         138,121           Accumulated impairment losses           Beginning and end of financial year         -         -         17         247         66         -         330           Net book value	Beginning of financial year	226	13,823	99,263	11,999	4,498	-	129,809
Disposals       -       -       (757)       (146)       (607)       -       (1,510)         Write off       -       -       (122)       (4)       -       -       (126)         Reclassification       -       (278)       278       -       -       -       -       -         End of financial year       696       14,732       104,308       13,436       4,949       -       138,121         Accumulated impairment losses         Beginning and end of financial year       -       -       17       247       66       -       330         Net book value	Currency translation differences	(51)	(736)	(6,268)	(400)	(109)	-	(7,564)
Disposals (757) (146) (607) - (1,510) Write off (122) (4) (126) Reclassification - (278) 278 End of financial year 696 14,732 104,308 13,436 4,949 - 138,121  Accumulated impairment losses Beginning and end of financial year 17 247 66 - 330  Net book value	Depreciation charge	521	1,923	11,914	1,987	1,167	_	17,512
Write off         -         -         (122)         (4)         -         -         (126)           Reclassification         -         (278)         278         -         -         -         -         -           End of financial year         696         14,732         104,308         13,436         4,949         -         138,121           Accumulated impairment losses           Beginning and end of financial year         -         -         17         247         66         -         330           Net book value	Disposals	_	_	(757)	(146)	(607)	_	(1,510)
Reclassification         -         (278)         278         -         -         -         -         -           End of financial year         696         14,732         104,308         13,436         4,949         -         138,121           Accumulated impairment losses           Beginning and end of financial year         -         -         17         247         66         -         330           Net book value	•	_	-	(122)		-	_	
End of financial year 696 14,732 104,308 13,436 4,949 - 138,121  Accumulated impairment losses  Beginning and end of financial year - 17 247 66 - 330  Net book value	Reclassification	_	(278)	278	_	_	_	_
Beginning and end of financial year 17 247 66 - 330  Net book value	End of financial year	696	14,732	104,308	13,436	4,949	-	138,121
Beginning and end of financial year 17 247 66 - 330  Net book value	Accumulated impairment losses							
year 17 247 66 - 330  Net book value	·							
			-	17	247	66	_	330
End of financial year 23,460 77,849 206,506 6,743 2,894 29,471 346,923	Net book value							
	End of financial year	23,460	77,849	206,506	6,743	2,894	29,471	346,923

<sup>(</sup>a) The carrying amount of motor vehicles held under finance leases was US\$7,000 (2014: US\$30,000) at the balance sheet

<sup>(</sup>b) Bank borrowings are secured on property, plant and equipment of the Group with carrying amounts of US\$192,789,000 (2014: US\$219,730,000).

For the financial year ended 31 December 2015

## 19. LEASEHOLD PREPAYMENTS

	Grou	ıp
	2015	2014
	US\$′000	US\$'000
Cost		
Beginning of financial year	38,343	20,716
Additions	63	17,627
Currency translation differences	(1,239)	-
End of financial year	37,167	38,343
Accumulated amortisation		
Beginning of financial year	(3,562)	(2,257)
Amortisation (Note 8)	(1,566)	(1,305)
Currency translation differences	124	-
End of financial year	(5,004)	(3,562)
Net book value		
End of financial year	32,163	34,781

Leasehold prepayments represented land use rights paid for industrial land with leasehold periods ranging from 16 to 50 years.

## 20. INVESTMENTS IN ASSOCIATED COMPANY AND SUBSIDIARIES

(a) Investment in associated company

	Group		
	2015		
	US\$'000	US\$'000	
Equity investment at cost			
Beginning of financial year	379	323	
Share of profits	24	80	
Currency translation differences	(73)	(24)	
End of financial year	330	379	

For the financial year ended 31 December 2015

# 20. INVESTMENTS IN ASSOCIATED COMPANY AND SUBSIDIARIES (continued)

(a) Investment in associated company (continued)

The summarised financial information of the associated company, not adjusted for the proportion ownership interest held by the Group, was as follows:

	Group		
	2015	2014	
	US\$'000	US\$'000	
Assets	1,085	1,414	
Liabilities	(412)	(642)	
Carrying value of associated company	673	772	
Carrying value of group's interest in associated company	330	379	
Revenue	4,224	4,067	
Net profit and total comprehensive income	49	163	
Share of profit of associated company	24	80	

Details of the associated company were included in Note 37. In the opinion of the management, the associated company was not material to the Group.

## (b) Investments in subsidiaries

Company		
2015	2014	
US\$'000	US\$'000	
849	820	
	29	
849	849	
	2015 US\$'000 849 	

Details of the subsidiaries are included in Note 37.

In the previous financial year, the addition was related to the restructuring of Ngo Chew Hong Investment Pte Ltd from an indirect subsidiary to a direct subsidiary.

For the financial year ended 31 December 2015

## 21. TRADE PAYABLES

Group		
2015	2014	
US\$′000	US\$'000	
878	1,349	
94,076	145,658	
94,954	147,007	
	2015 US\$'000 878 94,076	

Amount due to related parties are unsecured, interest-free and repayable on demand.

## 22. OTHER PAYABLES

	Grou	Group		any
	2015	2014	2015	2014
	US\$'000	US\$'000	US\$'000	US\$'000
Non-trade payables				
- Related parties [Note 32(a)]	14	24	-	-
- Associated company	26	73	-	-
- Non-related parties	16,791	19,148	-	-
	16,831	19,245	-	-
Deferred income	2,012	-	-	-
Accrual for operating expenses	21,098	23,773	111	142
	39,941	43,018	111	142

Group

Amounts due to associated company and related parties relate mainly to forwarding services and rental of premises, and are unsecured, interest free and repayable on demand. As at 31 December 2015, non-trade payables from non-related parties included advances from customers of US\$5,394,000.

For the financial year ended 31 December 2015

### 23. BORROWINGS

	Group		
	2015	2014	
	US\$'000	US\$'000	
Current			
Bank overdrafts (Note 17)	196	267	
Bank borrowings			
- Trade financing	274,038	175,617	
- Revolving credit	8,000	3,000	
-Term loans	35,822	49,760	
Finance lease liabilities [Note 23(c)]	20	21	
	318,076	228,665	
Non-current			
Bank borrowings			
- Term loans	50,481	102,560	
Finance lease liabilities [Note 23(c)]	7	30	
	50,488	102,590	
Total borrowings	368,564	331,255	

## (a) Securities granted

The borrowings of the Group are secured by:

- certain property, plant and equipment as disclosed in Note 18(b); and
- corporate guarantees by the Company as disclosed in Note 29.

Finance lease liabilities are secured over the leased motor vehicles as at 31 December 2015 with carrying value of US\$7,000 (2014: US\$30,000) as the legal titles are retained by the lessors and will be transferred to the Group upon full settlement of the finance lease liabilities.

## (b) Fair value of non-current borrowings

The fair value of non-current borrowings approximated the carrying value of the non-current borrowings at the balance sheet date as they bear interest at rates which approximate the current incremental borrowing rate for similar types of lending and borrowing arrangements, which management expects to be available to the Group.

For the financial year ended 31 December 2015

# 23. BORROWINGS (continued)

(c) Finance lease liabilities

The Group leases certain plant and equipment under finance leases.

	Gro	Group		
	2015	2014		
	US\$'000	US\$'000		
Minimum lease payments due				
- Not later than one year	21	23		
- Between one and two years	7	23		
- Between two and five years	-	8		
	28	54		
Less: Future finance charges	(1)	(3)		
Present value of finance lease liabilities	27	51		

The present values of finance lease liabilities were analysed as follows:

	Grou	Group		
	2015	2014		
	US\$'000	US\$'000		
Not later than one year	20	21		
Between one and two years	7	23		
Between two and five years	-	7		
	27	51		

For the financial year ended 31 December 2015

## 24. DEFERRED INCOME TAXES

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same fiscal authority. The amounts, determined after appropriate offsetting, were shown on the balance sheet as follows:

	Grou	ıp	Compa	any
	2015	2014	2015	2014
	US\$'000	US\$'000	US\$'000	US\$'000
Deferred income tax assets				
- Expected to be recovered within one year	590	564	-	-
- Expected to be recovered after one year	10,813	10,853	-	-
	11,403	11,417	-	-
Deferred income tax liabilities				
- Expected to be settled within one year	(5,862)	(10,269)	-	-
- Expected to be settled after one year	(12,536)	(10,978)	(486)	(366)
-	(18,398)	(21,247)	(486)	(366)

Movement in deferred income tax assets/(liabilities) account was as follows:

	Grou	ıp	Compa	any
	2015	2014	2015	2014
	US\$'000	US\$'000	US\$'000	US\$'000
Beginning of financial year	(9,830)	(11,483)	(366)	(307)
Currency translation differences	1,481	661	-	-
Tax credited /(charged) to				
- Profit or loss	878	992	(120)	(59)
- Equity [Note 11(c)]	476	-	-	-
End of financial year	(6,995)	(9,830)	(486)	(366)

For the financial year ended 31 December 2015

# **24. DEFERRED INCOME TAXES** (continued)

The movement in deferred income tax assets and liabilities (prior to offsetting of balances within the same tax jurisdiction) was as follows:

## Group

Deferred income tax liabilities

	Accelerated tax depreciation US\$'000	Revaluation of property, plant and equipment US\$'000	Unremitted foreign income US\$'000	Unrealised gains on derivative financial instruments	Total US\$'000
2015					
<b>2015</b> Beginning of financial year	(24,692)	(2,972)	(799)	(4,459)	(32,922)
Currency translation differences	4,734	364	-	686	5,784
(Charged)/credited to	,				,
- Profit or loss	(1,524)	-	(140)	1,564	(100)
- Equity [Note 11(c)]	-	476	-	-	476
End of financial year	(21,482)	(2,132)	(939)	(2,209)	(26,762)
2014					
Beginning of financial year	(26,682)	(3,291)	(676)	(5,532)	(36,181)
Currency translation differences	1,552	375	-	276	2,203
Credited/(charged) to - Profit or loss	438	(56)	(123)	797	1,056
End of financial year	(24,692)	(2,972)	(799)	(4,459)	(32,922)

For the financial year ended 31 December 2015

# **24. DEFERRED INCOME TAXES** (continued)

**Group** (continued)

Deferred income tax assets

	Unutilised tax losses	Unutilised reinvestment allowance	Others	Total
	US\$'000	US\$'000	US\$'000	US\$'000
2015				
Beginning of financial year	1,346	19,655	2,091	23,092
Currency translation differences	(506)	(3,487)	(310)	(4,303)
Credited/(charged) to - Profit or loss	3,639	(1,908)	(753)	978
End of financial year	4,479	14,260	1,028	19,767
2014				
Beginning of financial year	1,413	21,993	1,292	24,698
Currency translation differences	(93)	(1,308)	(141)	(1,542)
Credited/(charged) to - Profit or loss	26	(1,030)	940	(64)
End of financial year	1,346	19,655	2,091	23,092

Deferred income tax assets are recognised for tax losses and capital allowances carried forward to the extent that realisation of the related tax benefits through future taxable profits is probable. The Group has unrecognised tax losses of US\$8,137,000 (2014: US\$7,142,000) at the balance sheet date which can be carried forward and used to offset against future taxable income subject to meeting certain statutory requirements by those companies with unrecognised tax losses and capital allowances in their respective countries of incorporation. The tax losses have no expiry date.

# Company

Deferred income tax liabilities

	Unremitted for	Unremitted foreign income	
	2015	2014 US\$'000	
	US\$'000		
Beginning of financial year	(366)	(307)	
Charged to - Profit or loss	(120)	(59)	
End of financial year	(486)	(366)	

Amount —

(6)

1,501

(5,404)

180,012

# NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2015

## 25. SHARE CAPITAL AND SHARE PREMIUM

	Authorised share capital at par value of US\$0.001	Issued share capital at par value of US\$0.001	Authorised share capital at par value of US\$0.001	Share capital at par value of US\$0.001	Share premium
	'000	'000	US\$'000	US\$'000	US\$'000
Group and Company 2015 Beginning and end of financial year,					
ordinary shares at par value, US\$0.001	30,000,000	1,500,667	30,000	1,501	180,012
2014					
Beginning of financial year, ordinary shares at par value, US\$0.001	30,000,000	1,507,061	30,000	1,507	185,416

No. of ordinary shares

All issued ordinary shares were fully paid. Fully paid ordinary shares carry one vote per share and carry a right to dividends as and when declared by the Company.

30,000,000

(6,394)

30,000

1,500,667

## **26. OTHER RESERVES**

Shares purchased and cancelled

at par value, US\$0.001

End of financial year, ordinary shares

Group		
2015 US\$'000		
(53,005)	(53,005)	
(2,495)	(2,608)	
8,676	10,058	
(30,685)	8,787	
3,509	3,509	
(74,000)	(33,259)	
	8,676 (30,685) 3,509	

For the financial year ended 31 December 2015

# **26. OTHER RESERVES** (continued)

		Compa	any
		2015	2014
		US\$'000	US\$'000
(a)	Composition:		
	Capital redemption reserve	3,509	3,509

Merger reserve represents the difference between the cost of investment and nominal value of share capital of the merged subsidiary.

General reserve represents the difference between the carrying amounts of the non-controlling interest and the fair value of the consideration paid or received; and the gain on change in fair value of put option rights of non-controlling interests.

Asset revaluation reserve arose as a result of the Group's election on 1 January 2007 to adopt the FRS 101 exemption to deem the previous revaluation of certain property, plant and equipment as deemed cost [Note 2.4(a)(i)].

Other reserves are non-distributable.

		Group		
			2015	2014
		Note	US\$'000	US\$'000
Move	ements			
(i)	Merger reserve			
	Beginning of financial year		(53,005)	(50,706
	Acquisition of a subsidiary under common control	34	-	(2,299
	End of financial year	-	(53,005)	(53,005
(ii)	General reserve			
	Beginning of financial year		(2,608)	(2,608
	Partial disposal of equity interest in a subsidiary to non- controlling interests	34	113	-
	End of financial year	-	(2,495)	(2,608
(iii)	Asset revaluation reserve			
	Beginning and end of financial year		10,058	10,058
	Realisation of reserve upon disposal		(1,382)	-
	End of financial year	_	8,676	10,058

For the financial year ended 31 December 2015

# **26. OTHER RESERVES** (continued)

		Group	
		2015	2014
		US\$'000	US\$'000
Move	ements (continued)		
(iv)	Currency translation reserve		
	Beginning of financial year	8,787	20,948
	Net currency translation differences of foreign subsidiaries	(39,552)	(11,664
	Non-controlling interests	80	(497
	End of financial year	(30,685)	8,787
		Group and (	Company
		2015	2014
		US\$'000	US\$'000
(v)	Capital redemption reserve		
	Beginning of financial year	3,509	-
	Share purchased and cancelled	-	3,509
	End of financial year	3,509	3,509

# 27. RETAINED PROFITS

- (a) Retained profits of the Group are distributable, to the extent that it is in compliance with the local guidelines of the countries in which the subsidiaries operate and the restrictions imposed by the covenant underlying the Group's borrowings.
- (b) Movement in retained profits for the Company was as follows:

	Company		
	2015	2014 US\$'000	
	US\$'000		
Beginning of financial year	20,871	9,025	
Dividends (Note 28)	(19,327)	(8,741)	
Total comprehensive income for the financial year	29,879	20,587	
End of financial year	31,423	20,871	

For the financial year ended 31 December 2015

### 28. DIVIDENDS

	<b>Group and Company</b>	
	2015	2014
	US\$'000	US\$'000
Declared and paid during the financial year:		
Dividends on ordinary shares:	40.00	0.741
- Final exempt one-tier dividends of S\$0.0170 for 2014 (2013: S\$0.0073) per share	19,327	8,741
Proposed but not recognised as a liability as at 31 December:		
Dividends on ordinary shares, subject to shareholders' approval at the AGM:		
- Final exempt one-tier dividends of S\$0.0045 (2014: S\$0.0170) per share	4,773	19,279

## 29. CONTINGENT LIABILITIES

Group

(a) In 2007, charges in Malaysia were brought against Mewah-Oils Sdn Bhd ("MOSB"), a wholly-owned subsidiary, and a director of the Company by Lushing Traders Pte Ltd ("Lushing") alleging that in 2003, MOSB used falsified documents to discharge crude palm oil ("CPO") and for receiving allegedly stolen property belonging to Lushing. MOSB had purchased and paid for CPO from Summerwind Trading Pte Ltd ("Summerwind") which Summerwind had purchased from Lushing. On 26 January 2012, the Sessions Court Judge in Klang dismissed all charges. On 27 January 2012, the prosecution appealed to the High Court of Malaysia against the judgement. The appeal is now fixed for case management.

In 2010, civil claims were also made by Lushing against MOSB claiming US\$2,650,000 and interest at 8.0% per annum from the alleged date of conversion of the CPO, which is between October 2003 and November 2003, costs and any other relief that may be granted by the court. In March 2015, the High Court in Malaysia ruled in favour of Lushing, requiring MOSB to compensate Lushing for total sum of approximately U\$3,702,000. MOSB has filed a notice of appeal and application for stay of judgment on the advice of its external solicitors. The external solicitors are of the opinion that MOSB has strong grounds of appeal as it had paid its supplier, Summerwind Trading Pte Ltd ("Summerwind"), which had allegedly not paid to Lushing. MOSB was not aware of the dispute between Summerwind and Lushing.

Based on the current information available and advice from their external solicitors, the Board of Directors believe that the case is without merit.

b) As at 31 December 2015, a subsidiary of the Group is in arbitration with a shipping company in relation to certain vessels that have been chartered. Claims mainly in relation to detention, deadfreight and demurrage charges amounting to a total of approximately US\$1,913,000 have been brought against the subsidiary by the shipping company. The subsidiary is defending each of the claims made by the shipping company and the claims are currently in various stages of arbitration. Based on the current information available and advice from its external solicitors, the management believes that adequate provision has been made and no further provision is required by the Group in relation to these charges as at 31 December 2015.

## Company

The Company has issued corporate guarantees to banks for borrowings to certain subsidiaries. As at 31 December 2015, the borrowings under the guarantees amounted to US\$366,792,000 (2014: US\$329,585,000). The financial effects of FRS 39 relating to the financial guarantee contracts issued by the Company are not material to the financial statements of the Company and therefore are not recognised. The management does not expect any loss to arise from the guarantees.

For the financial year ended 31 December 2015

### 30. COMMITMENTS

### (a) Capital commitments

Capital expenditures contracted for at the balance sheet date but not recognised in the financial statements are as follows:

	Group	
	2015	
	US\$'000	US\$'000
Property, plant and equipment	9,367	13,670

(b) Operating lease commitments - where the Group is a lessee

The Group leases office premises and equipments from non-related parties under non-cancellable operating lease agreements. The leases have varying terms, escalation clauses and renewal rights.

The future minimum lease payables under non-cancellable operating leases contracted for at the balance sheet date but not recognised as liabilities, were as follows:

Group	
2015 US\$'000	
1,961	1,788
11,932	5,678
14,457	8,013
	2015 US\$'000 564 1,961 11,932

(c) Operating lease commitments - where the Group is a lessor

The Group leases out office space under its leasehold buildings to non-related parties under non-cancellable operating leases.

The future minimum lease receivables under non-cancellable operating leases contracted for at the balance sheet date but not recognised as receivables, were as follows:

	Group		
	2015	2014	
	US\$'000	US\$'000	
Not later than one year	44	192	
Between one and five years	28	27	
	72	219	

For the financial year ended 31 December 2015

### 31. FINANCIAL RISK MANAGEMENT

### Financial risk factors

The Group's activities expose it to market risk (including currency risk, commodity price risk and interest rate risk), credit risk and liquidity risk. The Group's overall risk management strategy seeks to minimise any adverse effects from the unpredictability of financial markets on the Group's financial performance. The Group uses financial instruments such as currency forward contracts, commodities forward and futures contracts of crude palm oil and palm oil products to hedge certain financial risk exposures.

Financial risk management is carried out by a Risk Committee in accordance with the policies set by the Board of Directors. The Risk Committee works closely with the Group's operating units in identifying, evaluating and managing financial risks. Regular reports are submitted to the Board of Directors.

### (a) Market risk

## (i) Currency risk

The Group's revenue is denominated primarily in United States Dollar ("USD"), the functional and reporting currency of the Company. There are some exposures in other currencies, the most significant of which are the Malaysian Ringgit ("Ringgit"), Singapore Dollar ("SGD"), Australia Dollar ("AUD") and Euro ("EUR"). Currency risk arises within entities in the Group when transactions are denominated in currencies other than the entities' functional currencies.

The Group's risk management strategy provides for the use of currency forward contracts to hedge its future committed foreign exchange exposures, if necessary.

For the financial year ended 31 December 2015

# 31. FINANCIAL RISK MANAGEMENT (continued)

- (a) Market risk (continued)
  - (i) Currency risk (continued)

The Group's currency exposure based on the information provided to key management was as follows:

	Ringgit	EUR	SGD	AUD
	US\$'000	US\$'000	US\$'000	US\$'000
At 31 December 2015				
Financial assets				
Cash and cash equivalents	5,813	416	842	314
Trade and other receivables	72,796	17,402	3,794	3,238
Intercompany receivables	66,587	6,355	340	4,833
intercompany receivables	145,196	24,173	4,976	8,385
Financial liabilities	(242.224)		(40.470)	(4 ==4)
Borrowings	(212,894)	(0.470)	(10,178)	(1,571)
Other financial liabilities	(83,603)	(2,153)	(9,519)	(483)
Intercompany payables	(66,587)	(6,355)	(340)	(4,833)
	(363,084)	(8,508)	(20,037)	(6,887)
Net financial (liabilities)/assets	(217,888)	15,665	(15,061)	1,498
Add: Firm commitments and highly probable	(444, 455)	(42 700)	(45.544)	
forecast transactions in foreign currencies	(111,455)	(12,709)	(15,511)	-
Less: Currency forward contracts	192,441	(13,368)	13,797	(9,638)
Currency profile	(136,902)	(10,412)	(16,775)	(8,140)
Financial liabilities/(assets) denominated in the				
respective entities' functional currencies	136,862	6,359	(343)	3,288
Currency exposure of financial (liabilities)/				
assets net of those denominated in the respective entities' functional currencies	(40)	(4,053)	(17,118)	(4,852)
respective entities functional currencies	(40)	(4,053)	(17,116)	(4,032)

For the financial year ended 31 December 2015

# 31. FINANCIAL RISK MANAGEMENT (continued)

- (a) Market risk (continued)
  - (i) Currency risk (continued)

The Group's currency exposure based on the information provided to key management was as follows: (continued)

	Ringgit US\$'000	EUR US\$'000	SGD US\$'000	AUD US\$'000	JPY US\$'000
At 31 December 2014					
Financial assets					
Cash and cash equivalents	7,802	10,846	960	116	-
Trade and other receivables	59,777	5,357	3,711	3,982	-
Intercompany receivables	90,484	6,128	3	4,660	-
	158,063	22,331	4,674	8,758	-
Financial liabilities					
Borrowings	(221,253)	(49)	-	(1,923)	-
Other financial liabilities	(111,631)	(4,893)	(12,406)	(558)	-
Intercompany payables	(90,484)	(6,128)	(3)	(4,660)	-
	(423,368)	(11,070)	(12,409)	(7,141)	-
Net financial (liabilities)/assets	(265,305)	11,261	(7,735)	1,617	-
Add: Firm commitments and highly probable forecast transactions in foreign currencies	(268,622)	2,305	(7,142)	(10)	_
Less: Currency forward contracts	394,751	(24,548)	3,476	(9,657)	(14,695)
_		. , , , , ,		(-,,	
Currency profile	(139,176)	(10,982)	(11,401)	(8,050)	(14,695)
Financial liabilities/(assets) denominated in the respective entities' functional currencies	138,577	389	28	3,077	_
-				3,011	
Currency exposure of financial (liabilities)/assets net of those denominated in the respective		(40	44	44	(a
entities' functional currencies	(599)	(10,593)	(11,373)	(4,973)	(14,695)

For the financial year ended 31 December 2015

# 31. FINANCIAL RISK MANAGEMENT (continued)

- (a) Market risk (continued)
  - (i) Currency risk (continued)

The Company's currency exposure based on the information provided to key management was as follows:

	SGD	AUD
	US\$'000	US\$'000
At 31 December 2015		
Financial assets		
Cash and cash equivalents	19	-
Other receivables	1	3,003
	20	3,003
Financial liabilities		
Other financial liabilities	(111)	-
Net financial (liabilities)/assets	(91)	3,003
Less: Currency forward contracts		(3,261)
Currency profile/currency exposure of financial liabilities net of those denominated in the Company's functional currency	(91)	(258)
At 31 December 2014		
Financial assets		
Cash and cash equivalents	37	-
Other receivables	_	1,718
	37	1,718
Financial liabilities		
Other financial liabilities	(142)	-
Net financial (liabilities)/assets/currency profile/currency exposure of financial (liabilities)/assets net of those denominated in the Company's		
functional currency	(105)	1,718

For the financial year ended 31 December 2015

# 31. FINANCIAL RISK MANAGEMENT (continued)

- (a) Market risk (continued)
  - (i) Currency risk (continued)

If Ringgit, EUR, SGD and AUD change against USD by 5% (2014: Ringgit, EUR, SGD, AUD and JPY; 5%) respectively with all other variables including tax rate being held constant, the effects arising from the net financial asset/liability position will be as follows:

	Profit after tax ← (Decrease )/Increase ← →		
	US\$'000 Strengthened	US\$′000 Weakened	
Group			
2015			
Ringgit against USD	(1)	1	
EUR against USD	(136)	136	
SGD against USD	(563)	563	
AUD against USD	(161)	161	
2014			
Ringgit against USD	(24)	24	
EUR against USD	(420)	420	
SGD against USD	(451)	451	
AUD against USD	(197)	197	
JPY against USD	(583)	583	

If SGD and AUD change against USD by 5% (2014: 5%) respectively with all other variables including tax rate being held constant, the effects arising from the net financial asset/ liability position will be as follows:

	Profit aft ← (Decrease), US\$'000 Strengthened		
Company 2015	Sacrigationed		
SGD against USD AUD against USD	(4) (11)	4 11	
2014			
SGD against USD AUD against USD	(4) 71	4 (71)	

For the financial year ended 31 December 2015

## 31. FINANCIAL RISK MANAGEMENT (continued)

### (a) Market risk (continued)

## (ii) Cash flows and fair value interest rate risks

Cash flows interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the fair value of a financial instrument will fluctuate due to changes in market interest rates. The Group's exposure to interest rate risk arises primarily from its borrowings and deposits placed with creditworthy licensed banks and financial institutions.

The Group's policy is to enter into variable interest rates borrowings and the market interest rates are typically priced into the sales transactions.

The Group's borrowings are denominated mainly in Ringgit and USD. As at 31 December 2015, profit after tax for the financial year would have been lower or higher by US\$196,000 (2014: US\$399,000) if market interest rates had been 50 basis points higher or lower with all other variables held constant.

## (iii) Commodity price risk

The Group is exposed to fluctuations in the prices of agri-commodities it deals in, including crude palm oil and palm oil products prices. The Group minimises the risk arising from such fluctuations by entering into commodities forward contracts and futures contracts. The Group has not adopted hedge accounting.

In the course of entering into these contracts, the Group may be exposed to the inherent risk associated with trading activities conducted by its personnel. The Group has in place a risk management system to manage such risk exposure.

As at 31 December 2015, if the commodities futures and forward prices had increased or decreased by 5% from the quoted prices or management's estimates and other variables held constant, the Group's profit after tax would have been lower or higher by US\$8,204,000 (2014: US\$4,895,000) respectively, arising from the changes in fair value of the commodities forward and futures contracts.

## (b) Credit risk

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Group. The major classes of financial assets of the Group are trade and other receivables and bank deposits. For trade and other receivables, the Group adopts the policy of dealing only with customers of appropriate credit standing and history or buying credit insurance where appropriate to mitigate credit risk. For other financial assets, the Group adopts the policy of dealing only with high credit quality counterparties.

The Group has a credit risk policy in place to manage credit risk. All new customers are subject to credit worthiness check; counterparties are ranked and assigned a credit limit appropriately. Such credit limit would be approved by the Risk Committee. In addition, any increase in credit limit requires approval from the Risk Committee. The Risk Committee is mandated to monitor the payment ageing profile of the third party receivables, to review all the outstanding receivables regularly and to identify any potential uncollectible for doubtful debts provision and/or write-off.

For the financial year ended 31 December 2015

# 31. FINANCIAL RISK MANAGEMENT (continued)

### (b) Credit risk (continued)

As the Group and the Company do not hold any collateral, the maximum exposure to credit risk for each class of financial instruments is the carrying amount of that class of financial instruments presented on the balance sheet, except as follows:

	Company	
	2015	2014
	US\$'000	US\$'000
Corporate guarantees provided to financial institutions on subsidiaries'		
borrowings	366,792	329,585

The management is of the view that no loss is expected to arise from the guarantees.

The major trade receivables of the Group comprised of 2 debtors for 2015 (2014: 2 debtors) and represented 12% of trade receivables (2014: 13%). The Company did not have trade receivables in 2015 and 2014.

The credit risk for trade receivables based on the information provided to key management was as follows:

	Comp	any
	2015	2014
	US\$'000	US\$'000
By geographical areas		
- Asia		
Malaysia	58,621	73,030
Singapore	25,879	32,466
Rest of Asia	19,494	16,863
- Africa	43,751	71,626
- Middle East		
Iran	39,429	42,080
Rest of Middle East	12,065	12,670
- Europe	23,822	26,130
- Pacific Oceania	8,297	5,910
- America	8,096	9,512
	239,454	290,287

(i) Financial assets that are neither past due nor impaired

Bank deposits that were neither past due nor impaired were mainly deposits with banks with high credit-ratings. Trade and non-trade receivables that were neither past due nor impaired were substantially companies with a good collection track record with the Group.

For the financial year ended 31 December 2015

# 31. FINANCIAL RISK MANAGEMENT (continued)

- (b) Credit risk (continued)
  - (ii) Financial assets that are past due and/or impaired

There is no other material class of financial assets that is past due and/or impaired except for trade receivables (non-related parties).

The age analysis of trade receivables (non-related parties) past due but not impaired was as follows:

	Group	
	2015	
	US\$'000	US\$'000
Past due < 3 months	49,385	57,381
Past due 3 to 6 months	13,696	17,333
Past due 6 to 12 months	1,202	8,447
Past due over 1 year	12,890	13,173
	77,173	96,334

The carrying amount of trade receivables (non-related parties) individually determined to be impaired and the movement in the related allowance for impairment were as follows:

	Group		
	2015	2014	
	US\$'000	US\$'000	
Gross amount	21,059	18,756	
Less: Allowance for impairment	(21,059)	(18,756)	
		-	
Beginning of financial year	18,756	21,337	
Currency translation differences	(577)	(308)	
Allowance made/(written back) (Note 8)	2,893	(2,158)	
Allowance utilised	(13)	(115)	
End of financial year	21,059	18,756	

The impaired trade receivables (non-related parties) arise mainly from sales to customers which have suffered financial difficulties.

For the financial year ended 31 December 2015

# 31. FINANCIAL RISK MANAGEMENT (continued)

### (c) Liquidity risk

Prudent liquidity risk management includes maintaining sufficient cash and maintaining flexibility in funding by keeping credit facilities available with different financial institutions. At the balance sheet date, assets held by the Group and the Company for managing liquidity risk included cash and short-term bank deposits as disclosed in Note 17.

The table below analyses financial liabilities (including derivative liabilities) of the Group and the Company into relevant maturity groupings based on the remaining period from the balance sheet date to the contractual maturity date. The amounts disclosed in the table were the contractual undiscounted cash flows. Balances due within 12 months approximate their carrying balances as the impact of discounting was not significant.

	Less than 1 year US\$'000	Between 1 and 2 years US\$'000	Between 2 and 5 years US\$'000	Over 5 years US\$'000	Total US\$′000
Group					
At 31 December 2015					
Trade and other payables	(127,489)	-	-	-	(127,489)
Borrowings	(320,750)	(21,960)	(30,605)	-	(373,315)
	(448,239)	(21,960)	(30,605)	-	(500,804)
Gross-settled currency forward contracts					
- Receipts	342,293	-	-	-	342,293
- Payments	(142,942)	-	-	-	(142,942)
	199,351	-	-	-	199,351
- Receipts - Payments	902,955 (732,206) 170,749	1,485 (16,149) (14,664)	- -	-	904,440 (748,355) 156,085
At 31 December 2014 Trade and other payables	(190,025)			_	(190,025)
Borrowings	(231,441)	(50,334)	(56,940)	_	(000 = 1 = )
borrowings	(421,466)	(50,334)	(56,940)	_	
Gross-settled currency forward contracts	(121,100)	(30/331)	(30,510)		(320)/ 10)
- Receipts	584,751	_	_	_	584,751
- Payments	(157,358)	-	_	_	(157,358)
,	427,393	-	-	-	427,393
Gross-settled futures contracts and forward sales and purchase contracts					
- Receipts	696,383	37,255	-	-	733,638
- Payments	(630,056)	(1,389)	-	-	(631,445)
	66,327	35,866	-	-	102,193

For the financial year ended 31 December 2015

## 31. FINANCIAL RISK MANAGEMENT (continued)

(c) Liquidity risk (continued)

	Less than 1 year
	US\$'000
Company	
At 31 December 2015	
Other payables	(111)
Gross-settled currency forward contracts	
- Payments	(3,261)
At 31 December 2014	
Other payables	(142)

The table below analyses the maturity profile of the Company's contingent liabilities and commitments. The maximum amount of the financial guarantee contracts were allocated to the earliest period in which the guarantee could be called.

	Between	Between		
Less than	1 and 2	2 and 5	Over	
1 year	years	years	5 years	Total
US\$'000	US\$'000	US\$'000	US\$'000	US\$'000

## Company

## At 31 December 2015

Financial guarantee contracts (317,658) (21,167) (27,967) - (366,792)

## **Company**

# At 31 December 2014

Financial guarantee contracts (228,521) (48,230) (52,834) - (329,585)

## (d) Capital risk

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern and to maintain an optimal capital structure so as to maximise shareholder value. In order to maintain or achieve an optimal capital structure over business cycles, the Group may adjust the amount of dividend payment, obtain new borrowings or sell assets to reduce borrowings.

Management manages capital based on tangible net worth of the Group and a number of key ratios including gross debt-equity ratio and net debt-equity ratio. The Group is required by the banks to maintain a certain amount of minimum tangible net worth and gross debt-equity ratio. The gross debt-equity ratio is defined as total interest bearing debts ("gross debt") to total equity. Net debt-equity ratio is defined as total interest bearing debts less cash and cash equivalents ("net debt") to total equity.

For the financial year ended 31 December 2015

## 31. FINANCIAL RISK MANAGEMENT (continued)

### (d) Capital risk (continued)

No changes were made in the objectives, policies or processes during the financial years ended 31 December 2015 and 31 December 2014.

	Group	
	2015	2014
	US\$'000	US\$'000
Tangible net worth	484,708	535,572
Debt-equity ratio		
Gross debt	368,564	331,255
Less: Cash and cash equivalents	(45,603)	(60,825)
Net debt	322,961	270,430
Total equity	484,708	535,572
Gross debt-equity ratio	0.76	0.62
Net debt-equity ratio	0.67	0.50

The Group and the Company were in compliance with all externally imposed capital requirements for the financial years ended 31 December 2015 and 2014.

## (e) Fair value measurements

The following table presents assets and liabilities measured and carried at fair value and classified by level of the following fair value measurement hierarchy:

- (i) quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- (ii) inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- (iii) inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

For the financial year ended 31 December 2015

# 31. FINANCIAL RISK MANAGEMENT (continued)

(e) Fair value measurements (continued)

	Level 1	Level 2	Total
	US\$'000	US\$'000	US\$'000
Cua.ua			
Group 2015			
Financial Assets			
Derivative financial instruments (Note 16)			
		2 020	2 020
<ul><li>- Currency forward contracts</li><li>- Commodities forward contracts</li></ul>	-	3,029	3,029
	12.010	26,721	26,721
- Futures contracts on commodity exchange	12,910	20.750	12,910
As at 31 December 2015	12,910	29,750	42,660
Financial Liabilities			
Derivative financial instruments (Note 16)			
- Currency forward contracts	-	(969)	(969)
- Commodities forward contracts	-	(18,170)	(18,170)
- Futures contracts on commodity exchange	(25,211)	-	(25,211)
As at 31 December 2015	(25,211)	(19,139)	(44,350)
2014 Financial Assets			
Derivative financial instruments (Note 16) - Currency forward contracts		4.100	4 102
- Commodities forward contracts	-	4,102	4,102
	- 6.16	38,775	38,775
- Futures contracts on commodity exchange <b>As at 31 December 2014</b>	6,616	42.077	6,616
AS at 31 December 2014	6,616	42,877	49,493
Financial Liabilities			
Derivative financial instruments (Note 16)			
- Currency forward contracts	-	(22,956)	(22,956)
- Commodities forward contracts	-	(14,456)	(14,456)
- Futures contracts on commodity exchange	(5,344)	-	(5,344)
As at 31 December 2014	(5,344)	(37,412)	(42,756)
Company			
Company 2015			
Financial Liabilities			
Derivative financial instruments (Note 16)			
- Currency forward contracts	-	(58)	(58)
carreticy forward contracts		(30)	(38)



For the financial year ended 31 December 2015

# 31. FINANCIAL RISK MANAGEMENT (continued)

### (e) Fair value measurements (continued)

There were no transfers between Levels 1 and 2 during the year. The Group's commodities futures contracts are traded in active markets and their fair values reflect quoted prices at the balance sheet date in active markets such as Bursa Malaysia. These instruments are included in Level 1.

The Group's commodities forward contracts are not traded in an active market. Their fair values are estimated by a valuation technique that makes reference to prices listed on the Malaysian Palm Oil Board (MPOB) and considers market conditions, broker quotes and actual contracted prices entered at the balance sheet date. The fair values of currency forward contracts are determined using quoted forward exchange rates at the balance sheet date. These instruments are included in Level 2.

The carrying value less impairment provision of trade and other receivables and payables are assumed to approximate their fair value. The fair value of financial liabilities for disclosure purposes is estimated based on quoted market prices or dealer quotes for similar instruments by discounting the future contractual cash flows at the current market interest rate that is available to the Group for similar financial instruments. The fair value of current borrowings approximates their carrying amount.

## (f) Financial instruments by category

The carrying amounts of the different categories of financial instruments were as disclosed on the face of the balance sheet and in Note 16 to the financial statements, except for the following:

## Financial assets

	Grou	ıp	Compa	any
	2015	2014	2015	2014
	US\$'000	US\$'000	US\$'000	US\$'000
Loans and receivables	329,429	369,419	216,367	205,691
Financial liabilities at amortised cost	(496,053)	(521,280)	(111)	(142)

For the financial year ended 31 December 2015

# 31. FINANCIAL RISK MANAGEMENT (continued)

(g) Offsetting financial assets and liabilities

# Group

(i) Financial assets subject to offsetting

Description	(a)  Gross amounts  of financial  assets  US\$'000	(b) Gross amount of financial liabilities set off on balance sheet US\$'000	(c) = (a)-(b) Net amounts of financial assets presented on balance sheet US\$'000
2015			
Commodities forward contracts	27,934	(1,213)	26,721
2014			
Commodities forward contracts	41,615	(2,840)	38,775
Financial liabilities subject to offsetting			
	(a)	(b) Gross amount of financial	(c) = (a)-(b) Net amounts of financial
Description	Gross amounts of financial liabilities	assets set off on balance sheet	liabilities presented on balance sheet
	US\$'000	US\$'000	US\$'000
2015			
Commodities forward contracts	(18,800)	630	(18,170)
2014			
Commodities forward contracts	(16,940)	2,484	(14,456)

For the financial year ended 31 December 2015

## 32. RELATED PARTY TRANSACTIONS

In addition to the information disclosed elsewhere in the financial statements, the following transactions took place between the Group and related parties at terms agreed between the parties:

(a) Sales and purchases of goods and services and other transactions

	Group	
	2015	2014
	US\$'000	US\$'000
Sales of finished goods	45,107	59,614
Purchases of raw materials	406	477
(Losses)/gains from derivative financial instruments	(80)	421
Services received		
- Transportation and forwarding	2,723	3,340
- Packing material	1,490	5,256
- Consultation fees	1,571	1,705
- Travelling expenses	158	213
- Professional fees	-	28
- Tolling fees	605	446
Acquisition of a subsidiary (Note 34)	-	2,299
Rental received/receivable	47	45
Interest income	13	416
Service fee	100	17
Advertisement fee	47	_

Related parties comprise mainly companies or individuals which are controlled or significantly influenced by the Group's key management personnel and their close family members.

Outstanding balances at 31 December 2015 and 2014 arising from the above transactions are set out in Notes 14, 15, 21 and 22 respectively.

For the financial year ended 31 December 2015

# 32. RELATED PARTY TRANSACTIONS (continued)

(b) Key management personnel compensation

Key management personnel compensation was as follows:

	Group	
	2015	2014
	US\$'000	US\$'000
Wages, salaries and other short-term employee benefits	7,198	7,851
Employer's contribution to defined contribution plans	129	143
	7,327	7,994

Key management compensation includes remuneration of Directors (Executive and Non-Executive) and senior management of the Group and Company.

### 33. SEGMENT INFORMATION

Management has determined the operating segments based on the reports reviewed by the Executive Committee ("Exco") that are used to make strategic decisions, allocate resources, and assess performance. The Exco comprises the Chief Executive Officer, the Chief Financial Officer, and the department heads of each business within each segment.

The Exco considers the business from two segments:

- (i) The bulk segment which sources, manufactures and sells edible oils and specialty fats and oils in bulk for a variety of end uses: and
- (ii) The consumer pack segment which manufactures and sells edible oils and bakery fats and rice to consumers in packaged form

The Group measures and tracks the profitability in terms of operating margin and earnings before interest, tax, depreciation and amortisation ("EBITDA").

Operating margin is calculated as revenue, less cost of sales (excluding depreciation), selling and distribution expenses and foreign exchange gains/(losses). Operating margin relating to inter-segment sales are reported under the segment where the final sales to third parties are made.

EBITDA is calculated as operating margin add other income, less administrative expenses (excluding depreciation and amortisation) and other operating expenses.



For the financial year ended 31 December 2015

# 33. **SEGMENT INFORMATION** (continued)

The segment information provided to the Exco for the reportable segments for the financial year ended 31 December 2015 was as follows:

Coroup   Sales   Sal		Bulk	Consumer Pack	Total
Sales         10 designent sales         12,225,085         82,310         30,48,995         18,04,030         25,225,085         82,310         25,44,225         33,197         56,990         94,187           Operating margin         37,197         56,990         94,187           Other lincome         660         57,323         1,223           Interest income         3,392         1,120         4,512           Admin expenses, excluding depreciation and amortisation         12,758         31,120         4,586,509           Chier expensis         12,758         12,769         40,409           BEITDA/Segment results         12,759         27,650         40,409           Challocate         12,759         27,650         40,409           Polymer expenses         8         83,349         18,463         19,381,310         19,712         10,381,310         10,504,281 <th< th=""><th></th><th>US\$'000</th><th>US\$'000</th><th>US\$'000</th></th<>		US\$'000	US\$'000	US\$'000
Sales         2,225,08S         823,910         3,048,905           Inter-segment sales         2,225,08S         823,910         3,048,905           Sales to external parties         1,876,055         798,684         2,674,739           Operating margin         3,71,97         56,990         94,187           Other income         660         573         1,233           Interest income         3,392         1,120         4,512           Admin expenses, excluding depreciation and amortisation         (7,588)         3(1,808)         58,680           Other florescel/gains         (92)         49         (873)           EBITDA/Segment results         12,759         27,650         40,409           EBITDA/Segment results         2         2,600         40,409           Pospeciation         12,759         27,500         40,409           Mornitiation         2         2         15,606           Finance expense         2         1,506           Finance expense         8         3,945         18,433         1,036,101           Income tax expense         8         3,945         18,436         1,038,131           Total segment income tax recoverable         8         3,945				
Total segment sales				
Mater-segment sales		2 225 005	022.010	2 0 4 9 0 0 5
Sales to external parties         1,876,055         798,684         2,674,739           Operating margin         37,197         56,990         94,187           Other income         660         573         1,233           Interest income         3,392         1,120         4,512           Admin expenses, excluding depreciation and amortisation         (27,568)         (31,082)         (58,650)           Other (losses)/gains         (922)         49         (873)           EBITDA/Segment results         12,759         27,650         40,409           Unallocated         8         (15,904)         40,409           Depreciation         9         (15,904)         40,409           Amortisation         (15,904)         (15,904)         40,409           Poper expense         9         (10,305)         (15,904)         40,409         40,409           Pinance expense         9         (10,305)         (15,904)         40,409 <td>9</td> <td></td> <td>·</td> <td></td>	9		·	
Operating margin         37,197         56,990         94,187           Other income         660         573         1,233           Interest income         3,392         1,120         4,512           Admin expenses, excluding depreciation and amortisation         (27,568)         (31,082)         (58,650)           Other (losses)/gains         (922)         49         (873)           EBITDA/Segment results         12,759         27,650         40,409           Poperciation         4         (15,904)           Amortisation         (15,904)         (15,904)           Amortisation         (15,904)         (16,66)           Finance expense         (10,305)         (10,305)           Income tax expense         (10,305)         (10,305)           Income tax expense         2         24           Profit after tax         853,495         184,636         1,038,131           Unallocated         3         3         3           Unrent income tax recoverable         5         5         5           Unrent income tax assets         1         1,04         3           Total assets include:         4         1         1,054,928           Property, plant and equipment	-			
Other income         660         573         1,233           Interest income         3,392         1,120         4,512           Admin expenses, excluding depreciation and amortisation         (27,568)         (31,082)         (58,650)           Other (losses)/gains         (922)         49         (873)           EBITDA/Segment results         12,759         27,650         40,409           Unallocated           Depreciation         (15,904)           Amortisation         (15,904)           Income tax expense         (10,305)           Income tax expense         (5,531)           Share of profit of an associate         2         24           Profit after tax         7,127         7           Total segment assets         853,495         184,636         1,038,131           Unallocated         5,064           Investment in associated company         3         30           Defered income tax assets         5,064           Investment in associated company         1,054,928           Total assets include:         4           Additions to:         - 1,054,928           - Property, plant and equipment         19,723         11,201         30,924           -	Sales to external parties	1,870,055	798,084	2,074,739
Interest income   3,392   1,120   4,512   Admin expenses, excluding depreciation and amortisation   (27,568)   (31,082)   (58,650)	Operating margin	37,197	56,990	94,187
Admin expenses, excluding depreciation and amortisation Other (losses)/gains         (27,568)         (31,082)         (58,650)           EBITDA/Segment results         12,759         27,650         40,409           Unallocated         Unallocated         Unallocated         Unallocated         Unallocated         (15,904)           Amortisation         (10,305)         (10,305)           Finance expense         (10,305)         (10,305)           Income tax expense         (24           Profit after tax         Total segment assets         853,495         184,636         1,038,131           Unallocated         Unrent income tax recoverable         State of profit of an associated company         State of profit in associated rowspan="2">State of profit in assets include:           Additions to:         - Property, plant and equipment         19,723         11,201         30,924           - Leasehold prepayments         6         6         6         6         6         6 <td< td=""><td>Other income</td><td>660</td><td>573</td><td>1,233</td></td<>	Other income	660	573	1,233
Other (losses)/gains         (922)         49         (873)           EBITDA/Segment results         12,759         27,650         40,409           Unallocated         Unallocated         Unallocated         Unallocated         Unallocated         (15,904)           Depreciation         (15,904)         (10,305)	Interest income	3,392	1,120	4,512
BITDA/Segment results         12,759         27,650         40,409           Unallocated         Cepreciation         (15,904)           Depreciation         (15,606)         (15,606)           Finance expense         (10,305)           Income tax expense         (55,531)           Share of profit of an associate         24           Profit after tax         853,495         184,636         1,038,131           Unallocated         So,64         1,038,131           Unrent income tax recoverable         5,064         1,054,928           Investment in associated company         330         36           Deferred income tax assets         11,403         30           Total assets include:         4         4           Additions to:         -         -           - Property, plant and equipment         19,723         11,201         30,924           - Leasehold prepayments         63         -         63           Total segment liabilities         (457,419)         (90,390)         (547,809)           Urrent income tax liabilities         (4,013)         1,013,013,013,013,013,013,013,013,013,01	Admin expenses, excluding depreciation and amortisation	(27,568)	(31,082)	(58,650)
Unallocated           Depreciation         (15,904)           Amortisation         (15,606)           Finance expense         (10,305)           Income tax expense         (5,531)           Share of profit of an associate         24           Profit after tax         34           Total segment assets         853,495         184,636         1,038,131           Unrent income tax recoverable         5,064           Investment in associated company         330         330           Deferred income tax assets         11,403         11,403           Total assets include:         3         1,054,928           Total assets include:         4         63         - 63           Additions to:         - 1         63         - 63         63           Total segment liabilities         (457,419)         (90,390)         (547,809)           Unallocated         Current income tax liabilities         (457,419)         (90,390)         (547,809)	Other (losses)/gains	(922)	49	(873)
Depreciation         (15,904)           Amortisation         (1,566)           Finance expense         (10,305)           Income tax expense         (5,531)           Share of profit of an associate         24           Profit after tax         7,127           Total segment assets         853,495         184,636         1,038,131           Unallocated         \$5,064           Investment in associated company         \$330         330           Deferred income tax assets         11,403         11,403           Total assets         1,054,928         1,054,928           Total assets include:         4         63         63         63           Property, plant and equipment         19,723         11,201         30,924         63 </td <td>EBITDA/Segment results</td> <td>12,759</td> <td>27,650</td> <td>40,409</td>	EBITDA/Segment results	12,759	27,650	40,409
Depreciation         (15,904)           Amortisation         (1,566)           Finance expense         (10,305)           Income tax expense         (5,531)           Share of profit of an associate         24           Profit after tax         7,127           Total segment assets         853,495         184,636         1,038,131           Unallocated         \$5,064           Investment in associated company         \$330         330           Deferred income tax assets         \$1,403         11,403           Total assets         \$1,054,928         1,054,928           Total assets include:         ***         4           Additions to:         ***         \$63         \$6         63           *** Property, plant and equipment         \$19,723         \$11,201         30,924         \$6           *** Leasehold prepayments         \$63         \$6         \$63         \$6         \$6           *** Total segment liabilities         \$(457,419)         \$90,390         \$547,809         \$6           *** Unrent income tax liabilities         \$(4,013)         \$6         \$6         \$6         \$6         \$6         \$6         \$6         \$6         \$6         \$6         \$6 <td< td=""><td>Unallocated</td><td></td><td></td><td></td></td<>	Unallocated			
Amortisation         (1,566)           Finance expense         (10,305)           Income tax expense         (5,531)           Share of profit of an associate         24           Profit after tax         7,127           Total segment assets         853,495         184,636         1,038,131           Unallocated         \$853,495         184,636         1,038,131           Unallocated         \$9,064				(15.904)
Finance expense         (10,305)           Income tax expense         (5,531)           Share of profit of an associate         24           Profit after tax         7,127           Total segment assets         853,495         184,636         1,038,131           Unallocated         5,064           Investment in associated company         330         330           Deferred income tax assets         11,403         11,403           Total assets include:         34,054,928         1,054,928           Total assets include:         4,054,928         1,054,928           Property, plant and equipment         19,723         11,201         30,924           Leasehold prepayments         63         -         63           Total segment liabilities         (457,419)         (90,390)         (547,809)           Unallocated         Current income tax liabilities         (4,013)           Deferred income tax liabilities         (4,013)	·			
Income tax expense         (5,531)           Share of profit of an associate         24           Profit after tax         7,127           Total segment assets         853,495         184,636         1,038,131           Unallocated         Current income tax recoverable         5,064           Investment in associated company         330         11,403           Deferred income tax assets         11,403         11,403           Total assets include:         34,054,928         34,054,928           Additions to:         19,723         11,201         30,924           Leasehold prepayments         63         -         63           Total segment liabilities         (457,419)         (90,390)         (547,809)           Unallocated         Current income tax liabilities         (4,013)         3,924         3,934	Finance expense			
Share of profit of an associate         24           Profit after tax         7,127           Total segment assets         853,495         184,636         1,038,131           Unallocated         3,064         1,064         3,064           Investment in associated company         3,064	·			
Profit after tax         853,495         184,636         1,038,131           Unallocated         Varient income tax recoverable         5,064           Investment in associated company         330           Deferred income tax assets         11,403           Total assets         1,054,928           Total assets include:         4           Additions to:         19,723         11,201         30,924           - Leasehold prepayments         63         1         63           Total segment liabilities         (457,419)         (90,390)         (547,809)           Unallocated         Current income tax liabilities         (4,013)           Deferred income tax liabilities         (4,013)	·			
UnallocatedCurrent income tax recoverable5,064Investment in associated company330Deferred income tax assets11,403Total assets1,054,928Total assets include:*** Additions to: - Property, plant and equipment19,72311,20130,924- Leasehold prepayments63-63Total segment liabilities(457,419)(90,390)(547,809)UnallocatedCurrent income tax liabilities(4,013)Deferred income tax liabilities(18,398)	·		_	
Current income tax recoverable 5,064 Investment in associated company 330 Deferred income tax assets 11,403  Total assets include: Additions to: - Property, plant and equipment 19,723 11,201 30,924 - Leasehold prepayments 63 - 63  Total segment liabilities (457,419) (90,390) (547,809)  Unallocated  Current income tax liabilities (4,013) Deferred income tax liabilities (18,398)	Total segment assets	853,495	184,636	1,038,131
Current income tax recoverable 5,064 Investment in associated company 330 Deferred income tax assets 11,403  Total assets include: Additions to: - Property, plant and equipment 19,723 11,201 30,924 - Leasehold prepayments 63 - 63  Total segment liabilities (457,419) (90,390) (547,809)  Unallocated  Current income tax liabilities (4,013) Deferred income tax liabilities (18,398)	Unallocated			
Investment in associated company Deferred income tax assets Total assets  Total assets include: Additions to: - Property, plant and equipment - Leasehold prepayments  Total segment liabilities  Unallocated Current income tax liabilities  1330 11,403 11,203 11,201 30,924 63 63 - 63  Current income tax liabilities  (457,419) (90,390) (547,809)  (4,013) (4,013) (18,398)				5 064
Deferred income tax assets  Total assets  Total assets include: Additions to: - Property, plant and equipment - Leasehold prepayments  Total segment liabilities  Current income tax liabilities  11,403  1,054,928  1,054,928   (457,419) (90,390) (547,809)  (457,419) (90,390) (547,809)  (4,013) (18,398)				
Total assets include: Additions to: - Property, plant and equipment 19,723 11,201 30,924 - Leasehold prepayments 63 - 63  Total segment liabilities (457,419) (90,390) (547,809)  Unallocated Current income tax liabilities (4,013) Deferred income tax liabilities (18,398)	to the second			
Additions to: - Property, plant and equipment 19,723 11,201 30,924 - Leasehold prepayments 63 - 63  Total segment liabilities (457,419) (90,390) (547,809)  Unallocated  Current income tax liabilities (4,013) Deferred income tax liabilities (18,398)			_	
Additions to: - Property, plant and equipment 19,723 11,201 30,924 - Leasehold prepayments 63 - 63  Total segment liabilities (457,419) (90,390) (547,809)  Unallocated  Current income tax liabilities (4,013) Deferred income tax liabilities (18,398)	Total accept include:			
- Property, plant and equipment - Leasehold prepayments - Leasehold prepayments - Casehold				
- Leasehold prepayments 63 - 63  Total segment liabilities (457,419) (90,390) (547,809)  Unallocated  Current income tax liabilities (4,013)  Deferred income tax liabilities (18,398)		19 723	11 201	30 924
Total segment liabilities (457,419) (90,390) (547,809)  Unallocated  Current income tax liabilities (4,013)  Deferred income tax liabilities (18,398)			-	
Unallocated  Current income tax liabilities (4,013)  Deferred income tax liabilities (18,398)	севенный ргераутель	03		03
Current income tax liabilities (4,013) Deferred income tax liabilities (18,398)	Total segment liabilities	(457,419)	(90,390)	(547,809)
Current income tax liabilities (4,013) Deferred income tax liabilities (18,398)	Unallocated			
Deferred income tax liabilities (18,398)				(4.013)
<del></del>				
	Total liabilities		_	(570,220)

For the financial year ended 31 December 2015

# **33. SEGMENT INFORMATION** (continued)

The segment information provided to the Exco for the reportable segments for the financial year ended 31 December 2014 was as follows:

Sales         Cyr69,012 (Ag,79)         1,138,875 (Ag,90)         3,907,887 (Ag,90)           Intersesgment sales         (420,291)         (48,777)         (469,088)           Sales to external parties         2,348,721         1,090,098         3,438,819           Operating margin         41,578         52,993         94,571           Other income         1,090         538         1,628           Interest income         2,866         1,067         3,333           Admin expenses, excluding depreciation and amortisation         33,707         (31,800)         65,507           Other gains         4         117         113           EBITDA/Segment results         11,823         22,915         34,788           Unallocated         1         1,823         22,915         34,788           Despeciation         4         1,77         113         113         113         113         113         113         113         113         113         113         113         114         114         114         114         114         114         114         114         114         114         114         114         114         114         114         114         114         114         114		Bulk US\$'000	Consumer Pack US\$'000	Total US\$'000
Sales         Cyr69,012 (Ag,79)         1,138,875 (Ag,90)         3,907,887 (Ag,90)           Intersesgment sales         (420,291)         (48,777)         (469,088)           Sales to external parties         2,348,721         1,090,098         3,438,819           Operating margin         41,578         52,993         94,571           Other income         1,090         538         1,628           Interest income         2,866         1,067         3,333           Admin expenses, excluding depreciation and amortisation         33,707         (31,800)         65,507           Other gains         4         117         113           EBITDA/Segment results         11,823         22,915         34,788           Unallocated         1         1,823         22,915         34,788           Despeciation         4         1,77         113         113         113         113         113         113         113         113         113         113         113         114         114         114         114         114         114         114         114         114         114         114         114         114         114         114         114         114         114         114				
Total segment sales         2,769,012         1,138,875         3,907,887           Inter-segment sales         (420,291)         (48,777)         (469,088)           Sales to external parties         2,348,721         1,090,098         3,438,819           Operating margin         41,578         52,993         94,571           Other income         1,090         538         1,628           Interest income         2,866         1,067         3,933           Admin expenses, excluding depreciation and amortisation         (33,707)         (31,800)         (65,507)           Other gains         (4)         117         113           EBITDA/Segment results         11,823         22,915         34,738           BEBITDA/Segment results         11,823         22,915         34,738           Unallocated         1         (17,512)         11,305         11,305           EBITDA/Segment results         1         (12,299)         11,205         11,205         11,205           Deperciation         2         (12,299)         11,205         11,205         11,205         11,205         11,205         11,205         11,205         11,205         13,207         11,205         11,205         11,205         11,205         <	Group			
Mater-segment sales		2.760.012	1 120 075	2 007 007
Sales to external parties         2,348,211         1,000,08         3,438,819           Operating margin         41,578         52,993         94,571           Other income         1,000         538         1,628           Interest income         2,866         1,067         3,933           Admin expenses, excluding depreciation and amortisation         33,707         31,800         65,507           Other gains         4         117         113           EBITDA/Segment results         11,823         22,915         34,788           Unallocated         34,732         4,915         34,788           Unallocated         4         11,72         11,305           Finance expense         5,833         1,12,299         10,299           Isos on liquidation of subsidiaries         6         6,83         10,299           Isos on profit of an associate         868,653         236,103         1,104,756           Profit after tax         868,653         236,103         1,104,756           Unallocated         4         6,876         6,876           Investment in associated company         5         1,123,428           Total assets         4         1,141           Total assets include:				
Operating margin         41,578         52,993         94,571           Other income         1,090         538         1,628           Interest income         2,866         1,067         3,933           Admin expenses, excluding depreciation and amortisation         (33,707)         (31,800)         (65,507)           Other gains         (4)         117         113           EBITDA/Segment results         11,823         22,915         34,738           Unallocated         Use precision         (17,512)         4,738           Amortisation         (13,05)         11,305         11,305           Finance expense         (12,299)         11,005         11,305           Income tax expense         (583)         20         12,299           Income tax expense         (92)         92           Income tax expense         (8)         92           Income tax expense         (92)         92           Income tax expense         (80         80           Profit after tax         30,027         3,027           Total segment assets         868,653         236,103         1,104,756           Unallocated         4,20         1,14,17         1,14,17         1,14,17         1,14,			· · · · · · · · · · · · · · · · · · ·	
Other income         1,090         538         1,628           Interest income         2,866         1,067         3,933           Admin expenses, excluding depreciation and amortisation         (33,707)         (31,800)         (65,507)           Other gains         (4)         117         113           EBITDA/Segment results         11,823         22,915         34,738           Unallocated         V         (17,512)           Pepreciation         (17,512)         (13,005)           Amortisation         (13,005)         (13,005)           Finance expense         (12,299)         (15,301)           Income tax expense         (58,301)         (292)           Income tax expense         (58,301)         (292)           Share of profit of an associate         80         (292)           Share of profit of an associate         80         (292)           Total segment assets         868,653         236,103         1,104,756           Unallocated           Current income tax recoverable         6,876           Investment in associated company         379           Deferred income tax assets         11,417           Total assets include:         4           Additio	Sales to external parties	2,348,721	1,090,098	3,438,819
Other income         1,090         538         1,628           Interest income         2,866         1,067         3,933           Admin expenses, excluding depreciation and amortisation         (33,707)         (31,800)         (65,507)           Other gains         (4)         117         113           EBITDA/Segment results         11,823         22,915         34,738           Unallocated         V         (17,512)           Pepreciation         (17,512)         (13,005)           Amortisation         (13,005)         (13,005)           Finance expense         (12,299)         (15,301)           Income tax expense         (58,301)         (292)           Income tax expense         (58,301)         (292)           Share of profit of an associate         80         (292)           Share of profit of an associate         80         (292)           Total segment assets         868,653         236,103         1,104,756           Unallocated           Current income tax recoverable         6,876           Investment in associated company         379           Deferred income tax assets         11,417           Total assets include:         4           Additio	Operating margin	41,578	52,993	94,571
Admin expenses, excluding depreciation and amortisation         (33,707)         (31,800)         (65,507)           Other gains         (4)         117         113           EBITDA/Segment results         11,823         22,915         34,738           Unallocated           Unallocated           Depreciation         (17,512)           Amortisation         (13,005)           Finance expense         (583)           Loss on liquidation of subsidiaries         (92)           Share of profit of an associate         80           Profit after tax         3,027           Total segment assets         868,653         236,103         1,104,756           Unallocated           Current income tax recoverable         6,876         6,876           Investment in associated company         379         379           Deferred income tax assets         11,417         170           Total assets include:         4         1,23,428           Total assets include:         4         1,7573         17,627           Total segment liabilities         439,937         (124,099)         (564,036)           Unallocated         4         439,937         (124,099)         (564,036) <td>Other income</td> <td></td> <td></td> <td></td>	Other income			
Other gains         (4)         117         113           EBITDA/Segment results         11,823         22,915         34,738           Unallocated         Sepreciation         (17,512)           Depreciation         (13,05)         (13,05)           Finance expense         (12,299)           Income tax expense         (92)           Loss on liquidation of subsidiaries         (92)           Share of profit of an associate         80           Profit after tax         3,027           Total segment assets         868,653         236,103         1,104,756           Unallocated         6,876           Current income tax recoverable         6,876         379           Deferred income tax assets         11,417         11,417           Total assets         11,23,428         11,417           Total assets include:         2         1,123,428           Total assets include:         8,08,653         1,13,523         1,123,428           Total assets include:         8,08,653         1,123,428         1,14,17         1,14,17         1,14,17         1,14,17         1,14,17         1,14,17         1,14,17         1,14,17         1,14,17         1,14,17         1,14,17         1,14,17         1,14,	Interest income	2,866	1,067	3,933
BBITDA/Segment results         11,823         22,915         34,738           Unallocated         Unperciation         (17,512)           Amortisation         (13,05)         Finance expense         (12,299)           Income tax expense         (583)         Loss on liquidation of subsidiaries         (92)           Unsure of profit of an associate         80         Profit after tax         3,027           Total segment assets         868,653         236,103         1,104,756           Unallocated         Current income tax recoverable         6,876         6           Investment in associated company         379         26ferred income tax assets         11,417         Total assets         11,417         Total assets include:           Additions to: - Property, plant and equipment - Leasehold prepayments         18,683         19,365         38,048         - 2,677         - 2,677         - 2,673 <th< td=""><td>Admin expenses, excluding depreciation and amortisation</td><td>(33,707)</td><td>(31,800)</td><td></td></th<>	Admin expenses, excluding depreciation and amortisation	(33,707)	(31,800)	
Unallocated           Depreciation         (17,512)           Amortisation         (1,305)           Finance expense         (12,299)           Income tax expense         (583)           Loss on liquidation of subsidiaries         (92)           Share of profit of an associate         80           Profit after tax         3,027           Total segment assets         868,653         236,103         1,104,756           Unallocated         5,876           Current income tax recoverable         6,876         11,417           Total assets         11,417         170tal assets         11,417           Total assets include:         4         1,123,428           Total assets include:         4         17,573         17,627           Total segment liabilities         (439,937)         (124,099)         (564,036)           Unallocated         (2,573)         0,573 <t< td=""><td>Other gains</td><td>(4)</td><td>117</td><td>113</td></t<>	Other gains	(4)	117	113
Depreciation         (17,512)           Amortisation         (13,05)           Finance expense         (12,299)           Income tax expense         (583)           Loss on liquidation of subsidiaries         80           Profit after tax         80           Profit after tax         3,027           Total segment assets         868,653         236,103         1,104,756           Unallocated         6,876           Current income tax recoverable         6,876         11,417           Investment in associated company         379         29           Deferred income tax assets         11,417         1,123,428           Total assets include:         4         1,123,428           Total assets include:         4         17,573         17,627           Total segment liabilities         (439,937)         (124,099)         (564,036)           Unallocated         Current income tax liabilities         (2,573)           Deferred income tax liabilities         (2,573)           Deferred income tax liabilities         (2,573)	EBITDA/Segment results	11,823	22,915	34,738
Amortisation         (1,305)           Finance expense         (12,299)           Income tax expense         (583)           Loss on liquidation of subsidiaries         (92)           Share of profit of an associate         80           Profit after tax         3,027           Total segment assets         868,653         236,103         1,104,756           Unallocated         6,876           Current income tax recoverable         6,876         379           Deferred income tax assets         11,417         1,123,428           Total assets         11,417         1,123,428           Total assets include:         2         1,123,428           Total assets include:         2         1,1,53         1,627           - Property, plant and equipment         18,683         19,365         38,048           - Leasehold prepayments         54         17,573         17,627           Total segment liabilities         (439,937)         (124,099)         (564,036)           Unallocated         (2,573)         (2,573)           Deferred income tax liabilities         (2,573)	Unallocated			
Finance expense         (12,299)           Income tax expense         (583)           Loss on liquidation of subsidiaries         (92)           Share of profit of an associate         80           Profit after tax         3,027           Total segment assets         868,653         236,103         1,104,756           Unallocated         6,876           Current income tax recoverable         6,876         379           Investment in associated company         379         11,417           Total assets         11,417         1,123,428           Total assets include:         Value of the company	Depreciation			(17,512)
Income tax expense       (583)         Loss on liquidation of subsidiaries       (92)         Share of profit of an associate       80         Profit after tax       3,027         Total segment assets       868,653       236,103       1,104,756         Unallocated       6,876         Current income tax recoverable       6,876         Investment in associated company       379         Deferred income tax assets       11,417         Total assets       1,123,428         Total assets include:       4         Additions to:       - Property, plant and equipment       18,683       19,365       38,048         - Leasehold prepayments       54       17,573       17,627         Total segment liabilities       (439,937)       (124,099)       (564,036)         Unallocated         Current income tax liabilities       (2,573)         Deferred income tax liabilities       (2,573)	Amortisation			(1,305)
Loss on liquidation of subsidiaries         (92)           Share of profit of an associate         80           Profit after tax         3,027           Total segment assets         868,653         236,103         1,104,756           Unallocated         5,876         5,876         5,876         5,876           Investment in associated company         379         5,876         11,417         5,417         5,417         1,123,428           Total assets         1,123,428         1,123,428         1,123,428         5,417         1,7573         1,627           Total assets include:         4,863         19,365         38,048         3,648         6,876         8,886         9,896         9,876         9,876         9,876         9,876         9,876	Finance expense			(12,299)
Share of profit of an associate         80           Profit after tax         3,027           Total segment assets         868,653         236,103         1,104,756           Unallocated         3,027           Current income tax recoverable         6,876         6           Investment in associated company         379<	Income tax expense			(583)
Profit after tax         3,027           Total segment assets         868,653         236,103         1,104,756           Unallocated         Current income tax recoverable         6,876           Investment in associated company         379           Deferred income tax assets         11,417           Total assets         11,23,428           Total assets include:         4           Additions to:         - Property, plant and equipment         18,683         19,365         38,048           - Leasehold prepayments         54         17,573         17,627           Total segment liabilities         (439,937)         (124,099)         (564,036)           Unallocated         Current income tax liabilities         (2,573)           Deferred income tax liabilities         (21,247)	Loss on liquidation of subsidiaries			(92)
Total segment assets         868,653         236,103         1,104,756           Unallocated         6,876           Current income tax recoverable         6,876           Investment in associated company         379           Deferred income tax assets         11,417           Total assets         1,123,428           Total assets include:         4           Additions to:         9           - Property, plant and equipment         18,683         19,365         38,048           - Leasehold prepayments         54         17,573         17,627           Total segment liabilities         (439,937)         (124,099)         (564,036)           Unallocated         Current income tax liabilities         (2,573)           Deferred income tax liabilities         (2,573)	Share of profit of an associate		_	80
Unallocated Current income tax recoverable 6,876 Investment in associated company 379 Deferred income tax assets 11,417 Total assets 11,123,428  Total assets include: Additions to: - Property, plant and equipment 18,683 19,365 38,048 - Leasehold prepayments 54 17,573 17,627  Total segment liabilities (439,937) (124,099) (564,036)  Unallocated Current income tax liabilities (2,573) Deferred income tax liabilities (21,247)	Profit after tax		_	3,027
Current income tax recoverable       6,876         Investment in associated company       379         Deferred income tax assets       11,417         Total assets       1,123,428         Total assets include:       4,123,428         Additions to:       - Property, plant and equipment       18,683       19,365       38,048         - Leasehold prepayments       54       17,573       17,627         Total segment liabilities       (439,937)       (124,099)       (564,036)         Unallocated         Current income tax liabilities       (2,573)         Deferred income tax liabilities       (21,247)	Total segment assets	868,653	236,103	1,104,756
Newestment in associated company   379     Deferred income tax assets   11,417     Total assets   1,123,428     Total assets include:	Unallocated			
Deferred income tax assets       11,417         Total assets       1,123,428         Total assets include:         Additions to:       - Property, plant and equipment       18,683       19,365       38,048         - Leasehold prepayments       54       17,573       17,627         Total segment liabilities       (439,937)       (124,099)       (564,036)         Unallocated         Current income tax liabilities       (2,573)         Deferred income tax liabilities       (21,247)	Current income tax recoverable			6,876
Total assets         1,123,428           Total assets include:         Additions to:           - Property, plant and equipment         18,683         19,365         38,048           - Leasehold prepayments         54         17,573         17,627           Total segment liabilities         (439,937)         (124,099)         (564,036)           Unallocated         Current income tax liabilities         (2,573)           Deferred income tax liabilities         (21,247)	Investment in associated company			379
Total assets include: Additions to: - Property, plant and equipment - Leasehold prepayments  Total segment liabilities  Unallocated  Current income tax liabilities  Total segment liabilities  (2,573)  Deferred income tax liabilities	Deferred income tax assets			11,417
Additions to:  - Property, plant and equipment - Leasehold prepayments  Total segment liabilities  (439,937)  Unallocated  Current income tax liabilities  (2,573)  Deferred income tax liabilities	Total assets			1,123,428
- Property, plant and equipment - Leasehold prepayments - S4 - Leasehold prepayments - S4 - Leasehold prepayments - S4	Total assets include:			
- Property, plant and equipment - Leasehold prepayments - S4 - Leasehold prepayments - S4 - Leasehold prepayments - S4	Additions to:			
- Leasehold prepayments 54 17,573 17,627  Total segment liabilities (439,937) (124,099) (564,036)  Unallocated  Current income tax liabilities (2,573)  Deferred income tax liabilities (21,247)	- Property, plant and equipment	18,683	19,365	38,048
Unallocated  Current income tax liabilities (2,573)  Deferred income tax liabilities (21,247)	- Leasehold prepayments	54	17,573	17,627
Current income tax liabilities (2,573) Deferred income tax liabilities (21,247)	Total segment liabilities	(439,937)	(124,099)	(564,036)
Current income tax liabilities (2,573) Deferred income tax liabilities (21,247)	Unallocated			
Deferred income tax liabilities (21,247)				(2.573)
	Total liabilities		_	(587,856)



For the financial year ended 31 December 2015

# 33. **SEGMENT INFORMATION** (continued)

Geographical information

Revenue is attributed to countries on the basis of the customers' billing locations. The non-current assets, excluding deferred income tax assets and investment in associated company, are analysed by the geographical area in which the non-current assets are located.

	Gro	Group		
	2015	2014		
	US\$'000	US\$'000		
Revenue by geography				
Malaysia	960,639	1,117,531		
Singapore	452,542	665,701		
	1,413,181	1,783,232		
Other countries				
- Rest of Asia	267,191	332,115		
- Africa	317,229	481,690		
- Middle East	317,948	508,411		
- Europe	165,793	130,343		
- Pacific Oceania	64,343	67,979		
- America	129,054	135,049		
	1,261,558	1,655,587		
	2,674,739	3,438,819		
Non-current assets by geography				
Singapore	10,339	11,687		
Malaysia	273,547	323,510		
Other countries	47,189	46,886		
	331,075	382,083		

We do not have transaction with a single external customer amount to 10 per cent or more of the Group's revenues for the financial year ended 31 December 2015 and 2014.

# 34. BUSINESS COMBINATION

In November 2015, the Group acquired 100% of equity shares in MOI Foods (Thailand) Co., Ltd. through its wholly owned subsidiaries, Ngo Chew Hong Corporation Pte Ltd, Ngo Chew Hong Investment Pte Ltd and Mewah Commodities Pte Ltd for a cash consideration of THB1,250,000 (US\$35,000). The impact of this transaction to the financial statements of the Group was insignificant.

For the financial year ended 31 December 2015

### **34. BUSINESS COMBINATION** (continued)

In April 2015, the Group disposed of 7.4% shares of MOI International (Australia) Pty Ltd to its non-controlling shareholders, Trupps Pty Ltd Aft Trupps Family Trust and Larry Chew as trustee for the Larry Chew Family Trust for a consideration of AUD659,960.86 (US\$504,000). This transaction reduced the shareholding of the Group to 76%. The impact of this transaction to the financial statements of the Group was not material.

During the financial year, PT Sanggam Harapan Sejahtera and PT Rimbunan Putra were consolidated as subsidiaries of the Company pursuant to loan agreements entered into with the Company which entitles the Company to exercise control over the Board of Directors of the respective companies.

In the previous financial year, the Company's wholly-owned subsidiary, Mewah Oleo Malaysia Sdn Bhd entered into a sales and purchase agreement with Perfect Venue Sdn Bhd ("PVSB"), a Company with controlling interest by Dr Cheo Tong Choon, Ms Michelle Cheo Hui Ning and Ms Bianca Cheo Hui Hsin, to acquire their 100% interest in Mitra Valley Sdn Bhd, with conditional approvals to produce Biodiesel and Crude Glycerin and to build a biofuel plant or biofuel blending plant, for a consideration of Ringgit 7,500,000 (US\$2,299,000). This acquisition was accounted for using the pooling-of-interest method, as disclosed in Note 2.3(a)(ii) to the financial statements. The impact of this transaction to the financial statements of the Group was insignificant, except that the difference between the purchase consideration and net assets acquired have been recognised directly in the merger reserve.

#### 35. NEW OR REVISED ACCOUNTING STANDARDS AND INTERPRETATIONS

Below are the mandatory standards, amendments and interpretations to existing standards that have been published, and are relevant for the Group's accounting periods beginning on or after 1 January 2016 or later periods and which the Group has not early adopted:

• FRS 110 Consolidated financial statements and FRS 28 Investments in associates and joint ventures (effective for annual periods beginning on or after 1 January 2016\*)

These amendments address an inconsistency between FRS 110 and FRS 28 in the sale or contribution of assets between an investor and its associate or joint venture.

A full gain or loss is recognised when a transaction involves a business. A partial gain or loss is recognised when a transaction involves assets that do not constitute a business, even if those assets are in a subsidiary.

This amendment is not expected to have significant impact on the financial statements of the Group.

- \* In August 2015, the IASB has published an Exposure Draft to propose deferring the effective date of the amendment indefinitely. Earlier application of the amendment continues to be permitted. No deferral has been made for similar amendment to FRS 110 and FRS 28 as at the date of this publication.
- FRS 1 Presentation of financial statements (effective for annual periods beginning on or after 1 January 2016)

This amendment clarifies guidance in FRS 1 on materiality and aggregation, the presentation of subtotals, the structure of financial statements and the disclosure of accounting policies.

This amendment is not expected to have significant impact on the financial statements of the Group.



For the financial year ended 31 December 2015

#### 35. NEW OR REVISED ACCOUNTING STANDARDS AND INTERPRETATIONS (continued)

FRS 115 Revenue from contracts with customers (effective for annual periods beginning on or after 1 January 2017\*)

This is the converged standard on revenue recognition. It replaces FRS 11 Construction contracts, FRS 18 Revenue, and related interpretations. Revenue is recognised when a customer obtains control of a good or service. A customer obtains control when it has the ability to direct the use of and obtain the benefits from the good or service. The core principle of FRS 115 is that an entity recognises revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. An entity recognizes revenue in accordance with that core principle by applying the following steps:

- Step 1: Identify the contract(s) with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation

FRS 115 also includes a cohesive set of disclosure requirements that will result in an entity providing users of financial statements with comprehensive information about the nature, amount, timing and uncertainty of revenue and cash flows arising from the entity's contracts with customers.

This amendment is not expected to have significant impact on the financial statements of the Group.

- \* The effective date of IFRS 15 Revenue from contracts with customers has been deferred from 1 January 2017 to 1 January 2018. No such deferral has been made for FRS 115 Revenue from contracts with customers as at the date of this publication.
- FRS 109 Financial Instrument (effective for annual periods beginning on or after 1 January 2018)

The complete version of FRS 109 replaces most of the guidance in FRS 39. FRS 109 retains but simplifies the mixed measurement model and establishes three primary measurement categories for financial assets: amortised cost, fair value through Other Comprehensive Income (OCI) and fair value through Profit or Loss. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. Investments in equity instruments are required to be measured at fair value through profit or loss with the irrevocable option at inception to present changes in fair value in OCI. There is now a new expected credit losses model that replaces the incurred loss impairment model used in FRS 39.

For financial liabilities there were no changes to classification and measurement except for the recognition of changes in own credit risk in other comprehensive income, for liabilities designated at fair value, through profit or loss. FRS 109 relaxes the requirements for hedge effectiveness by replacing the bright line hedge effectiveness tests. It requires an economic relationship between the hedged item and hedging instrument and for the 'hedged ratio' to be the same as the one management actually use for risk management purposes. Contemporaneous documentation is still required by is different to that currently prepared under FRS 39.

This amendment is not expected to have significant impact on the financial statements of the Group.

#### 36. AUTHORISATION OF CONSOLIDATED FINANCIAL STATEMENTS

These consolidated financial statements were authorised for issue in accordance with a resolution of the Board of Directors of Mewah International Inc. on 4 March 2016.

For the financial year ended 31 December 2015

### 37. LISTING OF COMPANIES IN THE GROUP

Name of companies	Country of incorporation	Principal activities	Principal country of operation	Equity	holding
·				2015	2014
Directly held by the Company					
One Marthoma (CI) Inc. (k)	Cayman Islands	Investment holding	Cayman Islands	100	100
Subsidiaries of One Marthorma (CI) Inc.					
Mewah Oleo Malaysia Sdn Bhd (b)	Malaysia	Investment holding	Malaysia	100	100
Padat Gaya Sdn Bhd <sup>(b)</sup>	Malaysia	Investment holding	Malaysia	100	100
MOI International (Australia) Pty Ltd (d)	Australia	Trading	Australia	76	83.4
Agri Kurnia Sdn Bhd <sup>(b)</sup>	Malaysia	Investment holding	Malaysia	100	100
Subsidiaries of Mewah Oleo Malaysia Sdn Bhd					
Mewah-Oils Sdn Bhd <sup>(b)</sup>	Malaysia	Manufacturing and selling of palm oil products	Malaysia	100	100
Ngo Chew Hong Oils & Fats (M) Sdn Bhd (b)	Malaysia	Refining and selling of palm oil products	Malaysia	100	100
Moi Foods Malaysia Sdn Bhd (b)	Malaysia	Manufacturing and selling of downstream palm oil products	Malaysia	100	100
Container Fabricator (M) Sdn Bhd (b)	Malaysia	Manufacturing of plastic containers	Malaysia	100	100
Mewaholeo Marketing Sdn Bhd (b)	Malaysia	Selling of palm oil and palm oil related products	Malaysia	100	100
Batam Heights Sdn Bhd (b)	Malaysia	Dormant	Malaysia	100	100
G & U Districenters (M) Sdn Bhd (b)	Malaysia	Dormant	Malaysia	100	100



For the financial year ended 31 December 2015

Name of companies	Country of incorporation	Principal activities	Principal country of operation	Eauitv	holding
				2015	2014
				%	%
<u>Subsidiaries of Mewah Oleo Malaysia Sdn Bhd</u> (continued)					
Bremfield Sdn Bhd <sup>(b)</sup>	Malaysia	Manufacturing and selling of palm oil products	Malaysia	100	100
Mitra Valley Sdn Bhd (b)	Malaysia	Dormant	Malaysia	100	100
Associated company held by Mewah Oleo Malaysia Sdn Bhd					
Prelude Gateway Sdn Bhd <sup>(b)</sup>	Malaysia	Freight forwarding, transportation, warehousing and logistical services	Malaysia	49	49
Directly held by the Company					
Ngo Chew Hong Corporation Pte Ltd (a)	Singapore	Investment holding	Singapore	100	100
Ngo Chew Hong Investment Pte Ltd (a)	Singapore	Dormant	Singapore	100	100
Subsidiaries of Ngo Chew Hong Corporation Pte Ltd					
Mewah Oils & Fats Pte Ltd <sup>(a)</sup>	Singapore	Trading of edible oils and providing commodity brokerage service	Singapore	100	100
Ngo Chew Hong Edible Oil Pte Ltd <sup>(a)</sup>	Singapore	Packaging and trading of edible oil	Singapore	100	100
MOI International (Singapore) Pte Ltd <sup>(a)</sup>	Singapore	Trading of edible oil products	Singapore	100	100
Mewah Brands (S) Pte Ltd <sup>(a)</sup>	Singapore	To own brands used by related parties and group corporations	Singapore	100	100
Moi Foods Romania S.R.L. (k)	Romania	Trading	Romania	100	100

For the financial year ended 31 December 2015

Newsoftware	Country of	Data at a di a artistat a	Principal country	Eite!	la a Laltas as
Name of companies	incorporation	Principal activities	of operation	2015 %	holding 2014 %
Subsidiaries of Ngo Chew Hong Corporation Pte Ltd (continued)					
Ngo Chew Hong Industries Pte Ltd (a)	Singapore	Investment holding	Singapore	100	100
Mewah Commodities Pte Ltd (a)	Singapore	Investment holding	Singapore	100	100
Krispi Oil and Food Products Marketing, Import, Export Trading Company (Turkey) (k) (50% equity held by Mewah Commodities Pte Ltd and 50% equity held by Ngo Chew Hong Corporation Pte Ltd)	Turkey	Trading	Turkey	100	100
MOI Foods Ivory Coast Limited (t)	Ivory Coast	Import, export, distribution of rice & other products	Ivory Coast	100	100
Ngo Chew Hong Edible Oil Limited (s) (90% equity held by Ngo Chew Hong Corporation Pte Ltd and 10% equity held by Mewah Commodities Pte Ltd)	Nigeria	Dormant	Nigeria	100	100
MOI Foods Nigeria Limited (r) (90% equity held by Ngo Chew Hong Corporation Pte Ltd and 10% equity held by Mewah Commodities Pte Ltd)	Nigeria	Distribution	Nigeria	100	100
MOI Senegal SUARL®	Senegal	Dormant	Senegal	100	100
MOI Foods (Thailand) Co., Ltd. (p),(v) (80% equity held by Ngo Chew Hong Corporation Pte Ltd, 10% equity held by Ngo Chew Hong Investment Pte Ltd and 10% equity held by Mewah Commodities Pte Ltd)	Thailand	Rice export business	Thailand	100	-
Subsidiaries of Mewah Commodities Pte Ltd					
Krispi Oil Russia LLC <sup>(k)</sup>	Russia	Trading	Russia	100	100
Krispi Oils Poland Sp. z o.o <sup>(k)</sup> (90% equity held by Mewah Commodities Pte Ltd and 10% equity held by Ngo Chew Hong Corporation Pte Ltd)	Poland	Trading	Poland	100	100



For the financial year ended 31 December 2015

	Country of		Principal country		
Name of companies	incorporation	Principal activities	of operation	2015 %	holding 2014 %
<u>Subsidiaries of Mewah Commodities Pte Ltd</u> (continued)					
Moi Foods Belgium N.V. (6) (90% equity held by Mewah Commodities Pte Ltd and 10% equity held by Ngo Chew Hong Corporation Pte Ltd)	Belgium	Investment holding	Belgium	100	100
Subsidiaries of Moi Foods Belgium N.V.					
Molly Foods bvba (o)	Belgium	Trading and investment holding	Belgium	70	70
Subsidiary of Molly Foods bvba					
Bloom Land Enterprises Limited (o)	Hong Kong	Providing commodity brokerage service	Hong Kong	70	70
Subsidiary of Bloom Land Enterprises Limited					
BeCe S.à.r.l. (o)	Togo	Trading	Togo	70	70
Subsidiaries of Padat Gaya Sdn Bhd					
Mewaholeo Industries Sdn Bhd (b)	Malaysia	Refining and selling of palm oil products	Malaysia	100	100
Mewah Datu Sdn Bhd (b)	Malaysia	Refining and selling of palm oil products	Malaysia	100	100
Kayumanis Warisan Sdn Bhd <sup>(b)</sup>	Malaysia	Dormant	Malaysia	100	100
Ratusan Aman Kapital Sdn Bhd <sup>(b)</sup>	Malaysia	Dormant	Malaysia	100	100
Subsidiaries of Agri Kurnia Sdn Bhd					
Mewah Dairies Sdn Bhd (b)	Malaysia	Manufacturing and selling of dairy-based products	Malaysia	100	100

For the financial year ended 31 December 2015

Name of companies	Country of incorporation	Principal activities	Principal country of operation	Equity h	nolding
				2015 %	2014
Subsidiaries of Agri Kurnia Sdn Bhd (continued	)				
G & U Logistic (M) Sdn Bhd <sup>(i)</sup>	Malaysia	Freight forwarding, transportation, warehousing and logistic services for chemical and chemical related industries	Malaysia	100	100
Subsidiary of MOI (International) Australia Pty Ltd					
MOI Foods U.S.A Inc. <sup>(j),(k)</sup>	United States of America	Trading & marketing of food products	United States of America	76	-
Directly held by the Company					
Pandan Loop International Inc. (k)	Cayman Islands	Investment holding	Cayman Islands	100	100
Subsidiaries of Pandan Loop International Inc.					
Ngo Chew Hong Oleo (S) Pte Ltd <sup>(a)</sup>	Singapore	Investment holding	Singapore	100	100
Subsidiaries of Ngo Chew Hong Oleo (S) Pte Ltd					
MOI Foods (Shanghai) Co., Ltd. (e)	People's Republic of China	Trading	People's Republic of China	100	100
Mewah Oils (ZJG) Co., Ltd. (f),(u)	People's Republic of China	Manufacturing and sale of edible oils and fats	People's Republic of China	100	100
Mewah Oils (Tianjin) Co., Ltd. <sup>(g)</sup>	People's Republic of China	Manufacturing and sale of edible oils and fats	People's Republic of China	100	100
Directly held by the Company					
Cavenagh House International Inc. (k)	Cayman Islands	Investment holding	Cayman Islands	100	100



For the financial year ended 31 December 2015

Name of companies	Country of incorporation	Principal activities	Principal country of operation	Equity I	nolding
	·	·	·	2015	2014
Subsidiaries of Cavenagh House International Inc.					
Cavenagh Oleo (S) Pte Ltd <sup>(a)</sup>	Singapore	Investment holding	Singapore	100	100
Subsidiaries of Cavenagh Oleo (S) Pte Ltd					
PT Agro Murni <sup>®</sup>	Indonesia	Dormant	Indonesia	95	95
PT Timuran Agro (1)	Indonesia	Dormant	Indonesia	95	95
PT Agro Indah <sup>(1)</sup> (95% equity held by Cavenagh Oleo (S) Pte Ltd and 5% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	100	100
PT Utara Agro <sup>(1)</sup>	Indonesia	Dormant	Indonesia	95	95
PT Agro Perkasa (1)	Indonesia	Dormant	Indonesia	95	95
PT Mas Bestari <sup>®</sup> (95% equity held by Cavenagh Oleo (S) Pte Ltd and 5% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	100	100
PT Mas Mewah <sup>(1)</sup> (95% equity held by Cavenagh Oleo (S) Pte Ltd and 5% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	100	100
PT Harapan Bestari <sup>(q)</sup> (95% equity held by Cavenagh Oleo (S) Pte Ltd and 5% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	-	100
PT Usaha Surya <sup>(1)</sup> (95% equity held by Cavenagh Oleo (S) Pte Ltd and 5% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	100	100
PT Nilam Surya Jaya <sup>(i)</sup>	Indonesia	Dormant	Indonesia	100	100

For the financial year ended 31 December 2015

Name of companies	Country of incorporation	Principal activities	Principal country of operation	Fauity	holding
Name of companies	meorporation	i iliicipai detivities	огорегиног	2015 %	2014
Directly held by the Company					
Hua Guan Inc. <sup>(k)</sup>	British Virgin Islands	Investment holding	British Virgin Islands	100	100
Subsidiary of Hua Guan Inc.					
Hua Guan Oleo (S) Pte Ltd (a)	Singapore	Investment holding	Singapore	100	100
Subsidiaries of Hua Guan Oleo (S) Pte Ltd					
Mewah Oils India Pvt Ltd <sup>(h)</sup> (90% equity held by Hua Guan Oleo (S) Pte Ltd and 10% equity held by Hua Guan Inc.)	India	Trading	India	100	100
MOI Commodities India Pvt Ltd <sup>(n)</sup> (90% equity held by Hua Guan Oleo (S) Pte Ltd and 10% equity held by Hua Guan Inc.)	India	Trading	India	100	100
Mewah Oils FZE <sup>(k)</sup>	United Arab Emirates	Dormant	United Arab Emirates	100	100
Directly held by the Company					
Moi International Inc. (k)	Mauritius	Dormant	Mauritius	100	100
Semenyih Inc. (k)	Cayman Islands	Dormant	Cayman Islands	100	100
Mewah (HK) Limited <sup>(m)</sup>	Hong Kong	Investment holding	Hong Kong	100	100
<u>Deemed control</u>					
PT Sanggam Harapan Sejahtera (I),(c)	Indonesia	Plantation	Indonesia	-	-
PT Rimbunan Putra (1),(c)	Indonesia	Investment holding	Indonesia	-	-



For the financial year ended 31 December 2015

- (a) Audited by PricewaterhouseCoopers LLP, Singapore
- (b) Audited by PricewaterhouseCoopers, Malaysia
- PT Sanggam Harapan Sejahtera and PT Rimbunan Putra are consolidated as subsidiaries of the Company pursuant to loan agreements entered into with the Company which entitles the Company to exercise control over the Board of Directors of the respective companies.
- (d) Audited by BDO Kendalls (QLD) Pty Ltd, Australia
- (e) Audited by Shanghai Shen Zhou Da Tong Certified Public Accountants Company Limited, People's Republic of China
- (f) Audited by Suzhou Qinye Union Certified Public Accountants, People's Republic of China
- (g) Audited by Tianjin Beiyang CPAs Co., Ltd., People's Republic of China
- (h) Audited by Mehul D Chheda & Co, India
- (i) Audited by HALS & Associates, Malaysia
- (i) Incorporated during the financial year
- (k) Not required to be audited under the laws of the country of incorporation
- (1) Audited by DFK International, Anwar & Rekan, Indonesia
- (m) Audited by Tony Kam & Co., Hong Kong
- (n) Audited by Kumar Vijay Gupta & Co., India
- (o) In the process of liquidation
- (p) Acquired during the financial year
- (q) Liquidated during the financial year
- (r) Audited by AB Bello & Co, Port Harcourt, Nigeria
- (s) Audited by Hamzat Subrair & Co, Lagos, Nigeria
- (t) Audited by Epsilon International Consulting Cote D'Ivoire, Ivory Coast
- (u) Under Members Voluntary Liquidation
- (v) In the process of appointing auditor

# STATISTICS OF SHAREHOLDINGS

as at 14 March 2016

Total number of issued shares : 1,500,667,440 |
Issued and fully paid-up capital : US\$1,500,667 |
Class of shares : Ordinary shares |
Voting rights : One vote per Share

## **DISTRIBUTION OF SHAREHOLDINGS**

Size of shareholdings	Number of shareholders	%	Number of shares	%
1 – 999	2	0.05	93	0.00
100 - 1,000	1,285	29.97	1,282,900	0.09
1,001 – 10,000	1,500	34.98	9,617,021	0.64
10,001 – 1,000,000	1,465	34.16	93,207,903	6.21
1,000,001 & above	36	0.84	1,396,559,523	93.06
Total	4,288	100	1,500,667,440	100

### **SUBSTANTIAL SHAREHOLDERS**

Name	Direct Interes	st	Deemed Interest	
	No. of shares	%	No. of shares	%
Eighteen Tenth Nineteen Forty Four Inc.	361,048,720 <sup>(1)</sup>	24.06	-	0.00
Unity Investment Inc.	80,062,500 (2)	5.34	-	0.00
Dr. TC Pierre (Cayman Islands) Inc.	-	0.00	441,111,220 (1) (2)	29.39
T.C. Stone Limited	160,468,900 <sup>(3)</sup>	10.69	-	0.00
J.J. Mibisa Holdings (BVI) Inc.	-	0.00	160,468,900 <sup>(3)</sup>	10.69
Cheo Tong Choon @ Lee Tong Choon	-	0.00	734,060,120 (6)	48.92
Michelle Cheo Hui Ning	2,000,000	0.13	726,060,120 <sup>(7)</sup>	48.38
Bianca Cheo Hui Hsin	-	0.00	726,060,120 <sup>(7)</sup>	48.38
Sara Cheo Hui Yi	-	0.00	726,060,120 <sup>(7)</sup>	48.38
Cheo Jian Jia	-	0.00	726,060,120 <sup>(7)</sup>	48.38
Cheo Seng Jin	210,138,400 (5)	14.00	-	0.00
Cheo Holdings Pte. Ltd.	-	0.00	75,974,400 <sup>(9)</sup>	5.06
Cheo Tiong Heng @ Lee Tiong Heng	400	0.00	78,944,400 <sup>(8)</sup>	5.26
Chung Amy	22,616,500	1.51	75,974,400 <sup>(10)</sup>	5.06
Ong Tuan Hong	82,351,220	5.49	-	0.00
Total	918,686,640	61.22		



## STATISTICS OF SHAREHOLDINGS

as at 14 March 2016

- The shareholders of Eighteen Tenth Nineteen Forty Four Inc. include Dr T.C. Pierre (Cayman Islands) Inc. (86.2%) which is wholly owned by SG Hambros Trust Company (Channel Islands) Limited as trustee of the TC Peter MD Settlement for its beneficiaries, Michelle Cheo Hui Ning, Bianca Cheo Hui Hsin, Sara Cheo Hui Yi and Cheo Jian Jia. Cheo Tong Choon @ Lee Tong Choon is the Settlor of the Trust.
- The shareholders of Unity Investment Inc. include Dr T.C. Pierre (Cayman Islands) Inc. (52.0%) which is wholly owned by SG Hambros Trust Company (Channel Islands) Limited as trustee of the TC Peter MD Settlement for its beneficiaries, Michelle Cheo Hui Ning, Bianca Cheo Hui Hsin, Sare Cheo Hui Yi and Cheo Jian Jia. Cheo Tong Choon @ Lee Tong Choon is the Settlor of the Trust.
- The shareholders of T.C. Stone Limited. is wholly owned by J.J. Mibisa Holdings (BVI) Inc. which in turn is wholly owned by SG Hambros Trust Company (Channel Islands) Limited as trustee of the TC Peter MD Settlement for its beneficiaries, Michelle Cheo Hui Ning, Bianca Cheo Hui Hsin, Sara Cheo Hui Yi and Cheo Jian Jia. Cheo Tong Choon @ Lee Tong Choon is the Settlor of the Trust.
- Choon Heng Transport & Warehousing Pte Ltd ("CHTWPL") is wholly owned by Cheo Holdings Pte. Ltd. ("CHPL") which is held by Cheo Tiong Heng @ Lee Tiong Heng (53.6%) and Chung Amy (40.0%). Cheo Tiong Heng @ Lee Tiong Heng as majority shareholder of CHPL shall ensure that the CHTWPL shall vote with respect to the 54,000,000 shares, on certain matters in accordance with the wishes of J.J. Mibiansa Holding Pte Ltd owned by MOI Chemicals Ltd which is wholly owned by SG Hambros Trust Company (Channel Islands) Limited as trustee of the TC Peter MD Settlement for its beneficiaries, including Michelle Cheo Hui Ning, Bianca Cheo Hui Hsin, Sara Cheo Hui Yi and Cheo Jian Jia. Cheo Tong Choon @ Lee Tong Choon is the Settlor of the Trust.
- Cheo Seng Jin has assigned voting right of 70,480,000 shares to SG Hambros Trust Company (Channel Islands) Limited as trustee of the TC Peter MD Settlement for its beneficiaries, Michelle Cheo Hui Ning, Bianca Cheo Hui Hsin, Sara Cheo Hui Yi and Cheo Jian Jia. Cheo Tong Choon @ Lee Tong Choon is the Settlor of the Trust. There is also an agreement that for every two shares purchased by the Company, SG Hambros Trust Company (Channel Islands) Limited shall release voting right of one share.
- Deemed interest for Dr Cheo Tong Choon @ Lee Tong Choon arises from the shares held by his spouse; and shares held by Eighteen Tenth Nineteen Forty Four Inc. (Note 1), Unity Investment Inc. (Note 2), T.C. Stone Limited (Note 3), Choon Heng Transport & Warehousing Pte Ltd (Note 4) and Mr Cheo Seng Jin (Note 5).
- Deemed interest for Michelle Cheo Hui Ning, Bianca Cheo Hui Hsin, Sara Cheo Hui Yi and Cheo Jian Jia arises from the shares held by Eighteen Tenth Nineteen Forty Four Inc. (Note 1), Unity Investment Inc. (Note 2), T.C. Stone Limited (Note 3), Choon Heng Transport & Warehousing Pte Ltd (Note 4) and Mr Cheo Seng Jin (Note 5).
- Deemed interest for Cheo Tiong Heng @ Lee Tiong Heng ("CTH") arises from shares held by CHTWPL and Containers Printers Pte Ltd wholly owned by Cheo Holdings Pte. Ltd. (Note 4); and from shares held by Choon Heng Logistics Pte. Ltd. which include CTH as 25% shareholder.
- Deemed interest for Cheo Holdings Pte. Ltd. arises from shares held by CHTWP (Note 4) and Containers Printers Pte Ltd, both wholly owned by Cheo Holdings Pte. Ltd.
- Deemed interest for Chung Amy arises from shares held by CHTWPL (Note 4) and Containers Printers Pte Ltd wholly owned by CHPL.

## STATISTICS OF SHAREHOLDINGS

as at 14 March 2016

#### **TWENTY LARGEST SHAREHOLDERS AS AT 13 MARCH 2015**

Name	Number of shares	%
BNP Paribas Nominees Singapore Pte Ltd	298,944,658	19.92
Raffles Nominees (Pte) Limited	293,212,733	19.54
DB Nominees (Singapore) Pte Ltd	152,832,070	10.18
DBS Nominees (Private) Limited	120,067,800	8.00
UOB Kay Hian Private Limited	93,041,500	6.20
United Overseas Bank Nominees (Private) Limited	85,170,000	5.68
Choon Heng Transport & Warehousing Pte Ltd	57,803,500	3.85
T.C. Stone Limited	46,984,000	3.13
Cheo Mingyou (Shi Mingyou)	34,800,500	2.32
HSBC (Singapore) Nominees Pte Ltd	33,331,962	2.22
Citibank Nominees Singapore Pte Ltd	32,649,900	2.18
Cheo Ming Xiang	24,857,500	1.66
Containers Printers Pte Ltd	18,170,900	1.21
Tsao Chin Mey Jimmy	15,350,000	1.02
Chung Amy	14,914,500	0.99
Hwang Frances	8,000,000	0.53
Cheo Seng Jin	7,680,000	0.51
Goi Seng Hui	7,666,000	0.51
Azam Essof Kolia	6,735,800	0.45
Providence HGF3 Limited	6,043,000	0.40
Total	1,358,256,323	90.5

## **SHAREHOLDING HELD BY THE PUBLIC**

Based on the information available to the Company as at 14 March 2016, approximately 16.2% of the issued shares of the Company are held by the public. Accordingly, the Company has complied with the Rules 1207 and 723 of the Listing Manual of the Singapore Exchange Securities Trading Limited.



NOTICE IS HEREBY GIVEN that the Annual General Meeting of MEWAH INTERNATIONAL INC. ("Company") will be held at The Chevrons, Violet Room, Level 3, 48 Boon Lay Way, Singapore 609961 on Wednesday, 27 April 2016 at 10.30 a.m. for the following purposes:

#### **AS ORDINARY BUSINESS**

- 1. To receive and adopt the Directors' Statement and the Financial Statements of the Company and its subsidiaries for the financial year ended 31 December 2015 together with the Auditors' Report thereon. (Resolution 1)
- 2. To declare a Final Dividend of \$\$0.0045 per ordinary share for the financial year ended 31 December 2015. (Resolution 2)
- 3. To re-elect Ms Michelle Cheo Hui Ning, a Director retiring pursuant to Article 86(1) of the Company's Articles of Association. (Resolution 3)
- 4. To re-elect Ms Wong Lai Wan, a Director retiring pursuant to Article 86(1) of the Company's Articles of Association. (Resolution 4)
- 5. To approve the payment of Directors' Fees of \$\$252,000 (2015: \$\$254,666) for the financial year ending 31 December 2016 to be paid at the end of each quarter during the financial year. (**Resolution 5**)
- 6. To re-appoint Messrs PricewaterhouseCoopers LLP as the Company's Auditors and to authorise the Directors to fix their remuneration. (Resolution 6)
- 7. To transact any other ordinary business which may properly be transacted at an Annual General Meeting.

#### **AS SPECIAL BUSINESS**

To consider and, if thought fit, to pass the following resolutions as Ordinary Resolutions, with or without modifications:

- 8. "That pursuant to Rule 806 of the listing rules of the Singapore Exchange Securities Trading Limited ("SGX-ST"), authority be and is hereby given to the Directors of the Company to:
  - (1) (i) issue shares in the capital of the Company (the "Shares") (whether by way of rights, bonus or otherwise); and/or
    - (ii) make or grant offers, agreements or options that may or would require Shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into Shares (collectively, the "Instruments"),
  - (2) (notwithstanding that the authority conferred by paragraph 1 of this resolution may have ceased to be in force) issue Shares in pursuance of any Instrument made or granted by the Directors while this resolution was in force,

at any time and from time to time upon such terms and conditions, whether for cash or otherwise, and for such purposes and to such persons as the Directors may think fit for the benefit of the Company, provided that:

- a. the aggregate number of Shares to be issued pursuant to this resolution (including shares to be issued in pursuance of Instruments made or granted pursuant to this resolution) does not exceed fifty per cent. (50%) of the total number of issued Shares excluding treasury shares of the Company (as calculated in accordance with sub-paragraph b. below), of which the aggregate number of Shares to be offered other than on a pro-rata basis to shareholders of the Company (including Shares to be issued in pursuance of Instruments made or granted pursuant to this resolution) does not exceed twenty per cent. (20%) of the total number of issued Shares excluding treasury shares of the Company (as calculated in accordance with sub-paragraph b. below);
- b. for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraph a. above, the percentage of the total number of issued Shares excluding treasury shares shall be calculated based on the total number of issued Shares excluding treasury shares of the Company at the time of the passing of this resolution, after adjusting for:
  - (i) new Shares arising from the conversion or exercise of any convertible securities;
  - (ii) new Shares arising from exercise of share options or vesting of share awards outstanding or subsisting at the time of the passing of this resolution, provided the options or awards were granted in compliance with Part VIII of Chapter 8 of the Listing Manual of the SGX-ST; and
  - (iii) any subsequent bonus issue, consolidation or subdivision of Shares;
- c. in exercising the authority conferred by this resolution, the Company shall comply with the provisions of the Listing Manual of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the memorandum of association and Articles of Association for the time being of the Company; and
- d. unless revoked or varied by the Company in general meeting, the authority conferred by this resolution shall continue in force until the conclusion of the next annual general meeting of the Company or the date by which the next annual general meeting of the Company is required to be held, whichever is the earlier, except that the Directors shall be authorised to allot and issue Shares pursuant to any Instrument made or granted by the Directors while this resolution was in force notwithstanding that such authority has ceased to be in force at the time of issue of such Shares." [See Explanatory Note (i)].
- 9. "That for the purposes of Chapter 9 of the Listing Manual ("Chapter 9") of the SGX-ST:
  - (1) approval be and is hereby given for the Company, its subsidiaries and associated companies that are considered to be "entities at risk" under Chapter 9, or any of them, to enter into any of the transactions falling within the types of interested person transactions described in the Appendix to the Annual Report for the financial year 2015 (the "Appendix") with any party who is of the class of interested persons described in the Appendix, provided that such transactions are made on normal commercial terms and in accordance with the review procedures for such interested person transactions (the "Mandate");
  - (2) the approval given in paragraph (1) above shall, unless revoked or varied by the Company in general meeting, continue in force until the conclusion of the next Annual General Meeting of the Company; and



(3) the Directors of the Company be and are hereby authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary or in the interests of the Company to give effect to the Mandate and/or this Resolution." [See Explanatory Note (ii)]. (Resolution 8)

By Order of the Board

Abdul Jabbar Bin Karam Din Company Secretary

Singapore, 11 April 2016

#### NOTICE OF BOOKS CLOSURE AND DATE OF PAYMENT OF FINAL DIVIDENDS

NOTICE IS HEREBY GIVEN that the Share Transfer Books and Register of Members of Mewah International Inc. (the "Company") will be closed from 5.00 pm on 5 May 2016 for the purpose of determining members' entitlements to the final dividends.

Duly completed registrable transfers (in respect of shares not registered in the name of The Central Depository (Pte) Ltd) together with all relevant documents of title thereto received not later than 5.00 pm on 5 May 2016 by the Company's Singapore Share Transfer Agent, Boardroom Corporate & Advisory Services Pte. Ltd, 50 Raffles Place, #32-01 Singapore Land Tower, Singapore 048623 will be registered in accordance with the Bye-Laws of the Company to determine members' entitlements to such dividends.

The proposed dividends, if approved at the Annual General Meeting to be held on 27 April 2016, will be paid on 12 May 2016.

#### **Explanatory Notes:**

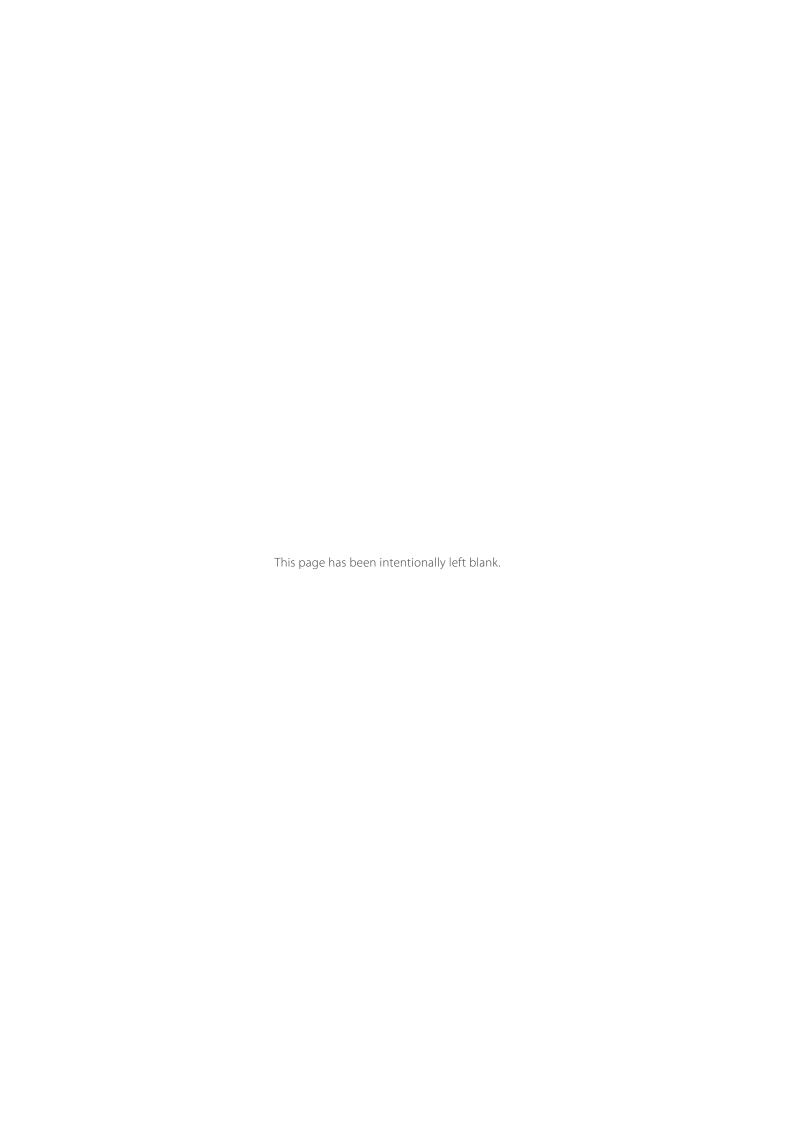
- (i) The Ordinary Resolution 7 proposed in item 8 above, if passed, is to empower the Directors to issue shares in the capital of the Company and/or instruments (as defined above). The aggregate number of shares to be issued pursuant to Resolution 7 (including shares to be issued in pursuance of instruments made or granted) shall not exceed fifty per cent. (50%) of the total number of issued shares excluding treasury shares of the Company, with a sub-limit of twenty per cent. (20%) for shares issued other than on a pro-rata basis (including shares to be issued in pursuance of instruments made or granted pursuant to this Resolution) to shareholders with registered addresses in Singapore. For the purpose of determining the aggregate number of shares that may be issued, the percentage of the total number of issued shares excluding treasury shares of the Company will be calculated based on the total number of issued shares excluding treasury shares of the Company at the time of the passing of Resolution 7, after adjusting for (i) new shares arising from the conversion or exercise of any convertible securities; (ii) new shares arising from exercise of share options or vesting of share awards outstanding or subsisting at the time of the passing of Resolution 7, provided the options or awards were granted in compliance with Part VIII of Chapter 8 of the Listing Manual of the SGX-ST; and (iii) any subsequent bonus issue, consolidation or subdivision of shares.
- (ii) The Ordinary Resolution 8 proposed in item 9 above, if passed, is to empower the Directors of the Company to continue to enter into interested person transactions, on the Group's normal commercial terms and in accordance with the guidelines and procedures of the Company for interested person transactions as described in the Appendix to Shareholders dated 11 April 2016. This authority will continue in force until the next Annual General Meeting.

#### Notes:

- 1. If a shareholder being a Depositor whose name appears in the Depository Register wishes to attend and vote at the Annual General Meeting, then he/she should complete the Proxy Form and deposit the duly completed Proxy Form at the office of the Singapore Share Transfer Agent, Boardroom Corporate & Advisory Services Pte. Ltd., at 50 Raffles Place, Singapore Land Tower, #32-01 Singapore 048623, at least 48 hours before the time of the Annual General Meeting.
- 2. If a Depositor wishes to appoint a proxy(ies), then the Proxy Form must be deposited at the office of the Singapore Share Transfer Agent, Boardroom Corporate & Advisory Services Pte. Ltd., at 50 Raffles Place, Singapore Land Tower, #32-01 Singapore 048623, at least 48 hours before the time of the Annual General Meeting.

#### Personal data privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.



## CORPORATE INFORMATION

#### **DIRECTORS**

Dr Cheo Tong Choon @ Lee Tong Choon (Chairman and Executive Director)

Ms Michelle Cheo Hui Ning (Executive Director and

Chief Executive Officer)

Ms Bianca Cheo Hui Hsin (Executive Director)

Ms Wong Lai Wan (Executive Director)

Ms Leong Choi Foong (Executive Director)

Mr Robert Loke Tan Cheng (Lead Independent Director)

Dr Foo Say Mui (Bill) (Independent Director)

Tan Sri Dato' Ir. Muhammad Radzi Bin Haji Mansor

(Independent Director)

Tan Sri Datuk Dr Ong Soon Hock (Independent Director)

#### **AUDIT COMMITTEE**

Dr Foo Say Mui (Bill) (Chairman) Mr Robert Loke Tan Cheng Tan Sri Dato' Ir. Muhammad Radzi Bin Haji Mansor

#### **NOMINATING COMMITTEE**

Mr Robert Loke Tan Cheng (Chairman) Dr Foo Say Mui (Bill) Dr Cheo Tong Choon @ Lee Tong Choon Tan Sir Dato' Ir. Muhammad Radzi Bin Haji Mansor Tan Sri Datuk Dr Ong Soon Hock

### **REMUNERATION COMMITTEE**

Mr Robert Loke Tan Cheng (Chairman) Dr Foo Say Mui (Bill) Tan Sri Dato' Ir. Muhammad Radzi Bin Haji Mansor

#### **EXECUTIVE OFFICERS**

Dr Cheo Tong Choon @ Lee Tong Choon

Ms Michelle Cheo Hui Ning

Ms Bianca Cheo Hui Hsin

Mr Rajesh Chopra

Mr Shyam Kumbhat

Ms Wong Lai Wan

Ms Leong Choi Foong

Ms Agnes Lim Siew Choo

## **COMPANY SECRETARY**

Mr Abdul Jabbar Bin Karam Din, LLB

## **COMPANY REGISTRATION NUMBER**

CR-166055

#### **REGISTERED OFFICE**

Harbour Place, 2nd Floor 103 South Church Street P.O. Box 472 George Town Grand Cayman, KY1-1106 Cayman Islands

### **PRINCIPAL PLACE OF BUSINESS**

5 International Business Park #05-00 Mewah Building Singapore 609914

#### **CAYMAN ISLANDS SHARE REGISTRAR**

Travers Thorp Alberga (formerly known as Thorp Alberga) 1205A The Centrium 60 Wyndham Street Central, Hong Kong

### SINGAPORE SHARE TRANSFER AGENT

Boardroom Corporate & Advisory Services Pte. Ltd. 50 Raffles Place #32-01 Singapore Land Tower Singapore 048623

#### **AUDITORS**

PricewaterhouseCoopers LLP 8 Cross Street #17-00 PWC Building Singapore 048424 Partner-in-charge: Ms Tan Bee Nah (Effective from the financial year ended 31 December 2015)

#### **PRINCIPAL BANKERS**

Alliance Bank AmBank Arab Bank Corporation Bangkok Bank Bank of China

BNP Paribas CTBC Bank

CIMB Bank

DBS Bank

Deutsche Bank

Export- Import Bank of Malaysia

ICICI Bank

OCBC Bank

**RHB Bank** 

Société Générale

United Overseas Bank

Westpac Bank



## **MEWAH INTERNATIONAL INC.**

5 International Business Park, #05-00 Mewah Building Singapore 609914

### **GENERAL LINE**

Tel: (65) 6829 5200 Fax: (65) 6829 5160

 ${\bf Email: mewah group@mewah group.com}$ 

## **INVESTOR RELATIONS**

Tel: (65) 6829 5255

Email: IR@mewahgroup.com