26th Annual General Meeting

April 23, 2024





FY2023 Performance Overview

Wong Kim Yin Group President & CEO



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FY2023 Group Financials

Continuing Operations	FY23 vs FY22#	
Turnover S\$7,042 million	↓ 10%	Earnings Per Share (before EI) 57.1 cents (EPS: 57.2 cents)
EBITDA ¹ S\$1,789 million	↑ 37%	Group ROE ³ before EI 23.8% (ROE: 23.8 %)
Adjusted EBITDA ² S\$2,053 million	↑ 32%	Proposing final dividend of 8.0 cents, bringing total dividend for FY2023 to 13.0 cents per share
Net Profit before Exceptional Items (EI) S\$1,018 million	↑ 38%	
Net Profit S\$1,020 million	个 45%	

[#] Following the shareholders' approval of the sale of Sembcorp Energy India Limited (SEIL), SEIL is classified as a disposal group held for sale and as a discontinued operation

¹ EBITDA excludes major non-cash items such as the effects of fair value adjustments, re-measurements, impairments and write-offs

² Adjusted EBITDA = reported EBITDA + share of results of associates and JVs, net of tax

³ Group ROE is calculated as FY23 net profit from continuing operations with relevant EI adjustments, divided by average shareh older fund



BUSINESS UPDATES Gas and Related Services: Achieving Earnings Certainty



Group Portfolio¹

20% 20% 79% 74% 1% End-Dec 2022 End-Dec 2023 = > 5 years = 0 - 5 years = Spot Cashflow Certainty Enhanced with Long-term Power Purchase Agreements (PPAs)

- Average contract tenure of 12 years for Singapore's gas portfolio
 - Micron Semiconductor: 18-year PPA to supply up to 450MW
 - Singtel: 10-year PPA with estimated annual contract value of S\$180 million
 - ST Telemedia: 8 to 10-year PPAs to supply up to 100MW
- Diversify existing gas supply with sales agreements to import piped natural gas and liquefied natural gas
- Commenced construction of a new multi-utilities centre and a 600MW hydrogen-ready combined cycle power plant facility on Jurong Island

¹ Based on generation capacity of gas-fired power plants and maximum contracted load

² Group portfolio excludes Phu My 3 Power Plant in Vietnam which reached its end of Term of Operation on February 29, 2024



BUSINESS UPDATES Renewables: Accelerating Growth

Gross Renewables Capacity* (GW)



China

- Year-on-year capacity increased by 3.0GW
 - Organic growth in key partnership platforms
 - Acquired 100% stake in portfolios totalling 292MW

India

- Growth through greenfield and brownfield investments
 - Acquisition of 228MW operational wind portfolio
 - Secured greenfield projects totalling 1.3GW since December 2023

Southeast Asia

- Exceeded 1GW in gross renewables capacity
 - Awarded Singapore's largest solar project to date of 117MWp
 - Announced acquisition of 245MW renewables portfolio in Vietnam
 - Secured first utility-scale integrated project in Indonesia comprising 50MW of solar and 14MWh of energy storage

* Energy storage capacity is presented in MWh (Megawatt Hour)

¹ Includes acquisitions in China announced in 4Q21, which were completed in the first half of 2022

² Includes acquisitions in China and India announced in 4Q22, which were completed in the first half of 2023



Industries ³ Includes an acquisition in Vietnam announced in 4Q23 which is pending completion

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BUSINESS UPDATES Integrated Urban Solutions: Building up Land Bank

Land Sales (ha)



Water Volume Treated (million m³)¹



¹ Includes water assets in Changzhi, Fuzhou, Nanjing, Qidong, Qinzhou, Qitahei, Shenyang, Tianjin, Yanjiao and Zhangjiagang, China and the Sembcorp Changi NEWater plant in Singapore

Urban – Lower Commercial & Residential (C&R) Sales

- Increase in Indonesia and Vietnam industrial land sales
- However, earnings declined as contribution from C&R sales and residential units were lower year-on-year
- Continue to build up land bank with three new investment licences totalling 1,290ha

Water – Stable Volume

- Stable volume of water treated
- 2023 earnings increased, excluding one-off termination fee in 2022

SembWaste – Increase in Collection of Recyclables

• Strategic partnerships and initiatives to promote recycling led to 25% increase in recyclables collected





Driving Energy Transition

Portfolio Transformation Continues



Achieve Gas Earnings Stability

 Contracted long-term power purchase agreements, providing cashflow certainty to fund renewables growth

Accelerate Renewables Growth

Target 25GW of gross installed capacity by 2028

Advance Decarbonisation Pathways

 Pursue regional power imports and opportunities for low-carbon feedstock and technologies



* 2025 targets were set in May 2021 while 2028 targets were set in November 2023
 ¹ Includes an acquisition in Vietnam announced in 4Q23 which is pending completion
 ² Emissions intensity target refers to the Group's total Scope 1, Scope 2 and biogenic emissions, divided by total energy generated and purchased

2025 Target* 2028

Target*

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2020

2023

BUSINESS UPDATES Decarbonisation Solutions: Advancing Transition Pathways



Feedstock

- Secured conditional approval from EMA for the largest import license to date to import 1.2GW of low-carbon electricity from Vietnam to Singapore
- Exclusive discussions to import 1GW of low-carbon electricity from Sarawak

Low-carbon Green ammonia

- JDA with Sojitz Corporation and Kyushu Electric for production in India for export to Japan
- Shortlisted by EMA and MPA to submit proposal for low- or zero-carbon ammonia solution for power generation and bunkering on Jurong Island

Green hydrogen

- JDSA with PT PLN (Persero) for production in Indonesia
- MOU with Gentari to explore production facilities and transportation from Malaysia to Singapore

Low-carbon Technologies



 MOU with IHI and GE Vernova to explore retrofitting of existing plants with ammonia-firing capabilities

GoNetZero™

- Achieved carbon credit sales of 2.6 million tonnes and nine-fold increase in Renewables Energy Certificates sales to 1.8 million units
- Serving more than 40 multinational customers, including OCBC, Razer and UBS, supporting them to meet their decarbonisation goals across operations in 14 countries

EMA: Energy Market Authority, JDA: Joint Development Agreement, JDSA: Joint Development Study Agreement, MOU: Memorandum of Understanding, MPA: Maritime and Port Authority of Singapore



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