









砂之船房地产投资信托 - 高速成长的朝阳产业亚洲首家上市的奥特莱斯房地产投资信托

新交所-中国银行(新加坡分行) - 投资"新"机会 房托再聚焦

2020年5月19日



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DBS Bank Ltd. was the sole financial adviser and issue manager for the initial public offering of Sasseur REIT (the "Offering"). DBS Bank Ltd. and Bank of China Limited, Singapore Branch were the joint global coordinators to the Offering. DBS Bank Ltd., Bank of China Limited, Singapore Branch, China International Capital Corporation (Singapore) Pte. Limited, Citigroup Global Markets Singapore Pte. Ltd., Credit Suisse (Singapore) Limited, Haitong International Securities (Singapore) Pte. Ltd. and Maybank Kim Eng Securities Pte. Ltd. were the joint bookrunners and underwriters to the Offering.

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主要投资亮点





快速增长的中国奥莱行业

- ▶ 中产阶级人口的增长为中国的奥莱市场创造了巨大的潜在客户群
- 消费能力的提高为奥莱行业提供商业良机
- ▶ 按销售额计,中国的奥特莱斯行业有望在2030年成为全球最大的奥莱市场⁽¹⁾



强劲增长潜力

- ▶ 两项优先购买权(" Right Of First Refusal")和九项可收购奥莱物业
- 如收以上十一项物业的所有权益,投资组合的总建筑面积会增加四倍



位于高速发展城市中的投 资组合

- ▶ 砂之船的先发优势和市场领先地位⁽¹⁾
- ▶ 中国二线城市和的市场规模不断扩大 ⁽²⁾
- ▶ 各行业多元化的租户组合

- (1) 资料源: 灼识投资咨询
- (2) 定义为在考虑诸如经济发展,人口规模,居民可支配收入和奥莱渗透率等信息之后,奥莱行业可利用的销售收入机会

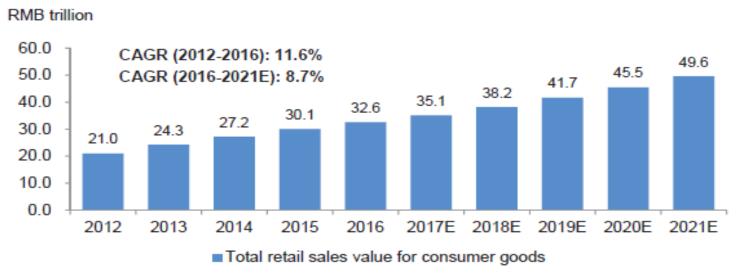
中国奥莱市场概观



中国零售业绩强劲增长

预计2016年至2021年,中国的消费品零售总额将以8.7%的复合年增长率增长,与国内生产总值 (GDP) 和收入水平的增长保持一致

Total retail sales value of consumer goods, China, 2012-2021E



Source: Extracted from National Bureau of Statistics of China (March, 2017) China Insights Consultancy (March, 2017)

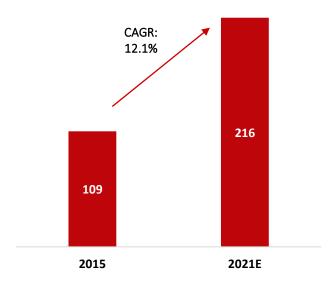
中国奥莱市场概观



1

中国快速增长的中产阶级

中产阶级人口 (百万)

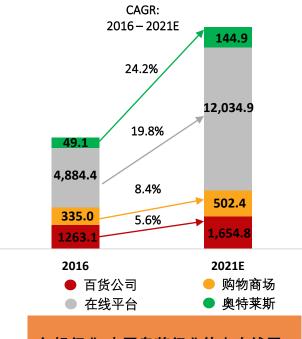


快速城市化发展有助于将经济转向 以消费为基础的经济增长模式

2

零售市场份额的增长预计(1)

中国零售总额 (人民币 十亿)



年轻行业-中国奥莱行业约占在线平 台的1%

(1) 根据灼识投资咨询的数据,中产阶级的定义是其净资产在五万美元至五十万美元之间的成年人(以人民币/美元的平均/年末汇率计算)资料: 灼识投资咨询 - 独立市场研究报告

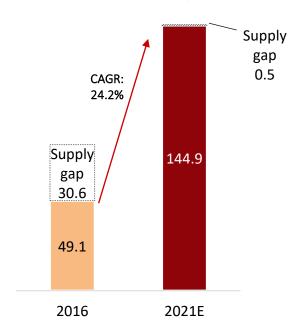
中国奥莱市场概观



3

奥莱行业的供应缺口

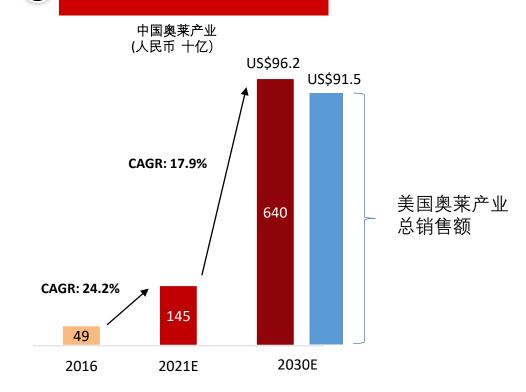
中国奥莱产业 (人民币 十亿)



供应缺口带来奥莱行业的市场机会

4

4 年轻行业具有充足的增长空间



2030年中国与美国的直销行业销售预计

人民币 6,400亿元 VS 美元 915亿元 (美元 962亿元)

关于砂之船房托

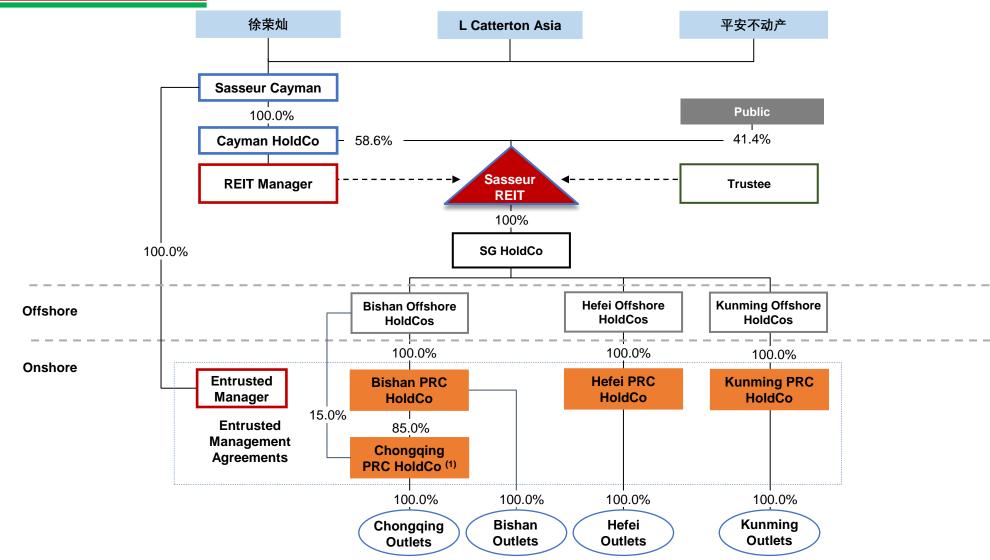


亚洲首家上市的 奥莱房地产投资信托

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砂之船房托结构





关于砂之船集团



集团简介

- 成立于1989年,是中国领先的高端奥莱集团之一,致力于在中国发展和运营奥莱购物中心
- 截至于2020年4月,砂之船在中国10个主要城市 运营着11家奥莱
- 奥莱购物中心的设计源于创始人对艺术和文化的 追求,从而为其客户提供独特的生活体验购物方 式

发起人徐荣灿



- 徐荣灿 是砂之船的创始人和董事长, 在时尚界拥有丰富的经验
- 1992年,他进入服装行业,创立了自己的女装时尚品牌砂之船 (Sasseur)
- 2008年,他在重庆建立了第一家砂 之船奥莱,荣获了众多奖项
- 个人也荣获众多著名奖项
- (1) 由L Catterton Asia在2017年9月19日提供
- (2) 2020年1月2日摘自平安不动产网站 (http://realestate.pingan.com/realestate/html/about.html)



战略股东





- 全球L Catterton平台内运营的最大的泛亚以消费者为中心的私募股权公司
- 管理超过16亿美元的资产(联合投资26亿美元)⁽¹⁾
- 财富500强公司平安保险的关联公司
- 平安保险专业房地产投资,开发与 管理平台
- 资产管理规模约4,200亿元人民币 (600亿美元)⁽²⁾

关于砂之船集团



受高度认可的企业

- 2019年重庆服务业100强企业 排名第15位
- 2019年重庆100强企业 排名第39位
- 2019年中国服务业500强企业 排名第313位
- 荣获全国商业企业信用最高评级AAA级

中国奥莱行业的领先运营商之一

- 目前运营11 家奥莱, 多4家在筹备当中
- 5家奥莱销售在2019年超过10亿
- 1,700 个国际与中国品牌
- 2019年超过5,500万购物人次
- 4,200万VIP会员

资料: 砂之船2019年报告

2019 销售

> 人民币 25 亿



砂之船 (重庆) 奥莱

>人民币 15 亿



砂之船 (南京) 奥莱

>人民币 15 亿



砂之船 (西安) 奥莱

>人民币 10 亿



砂之船 (合肥) 奥莱

> 人民币 10 亿



砂之船 (贵阳) 奥莱

徐荣灿 - 简介



THE SASSEUR STORY

DIALOGUE BETWEEN ART AND BUSINESS



We want our malls to have a soul that creates affinity with shoppers.

The 1980s was a time of wonder, dreams and romance for mainland China, a golden age of spiritual and philosophical enlightenment, freedom and artistic expression. During those days of transition from a planned to a more capitalist economy, life was hard and material goods were scarce. That was when a large number of China's most outstanding post-modern poets, novelists, painters and musicians emerged and whose influence continues to this day.

ART COMMERCE

Xu Rongcan's affinity with artistry in the practice of business (what he termed "Art Commerce") had its roots in Southwest China Normal University located at Beibei, a scenic town in the outskirts of Chongqing. As a young man of 20, on a creaking old bicycle, with wind caressing his hippie styled hair, rucksack on his shoulder, his most valuable possessions were his youthful passion, dreams of artistry and an old camera. Xu, with his keen sense of art aesthetics, captured what he saw with his lens and expressed

what he felt with films. He loved using black and white films to describe his feelings about the world. From literature, art, to music and life, Xu was surrounded by other young people who shared his dreams; they would often meet over beer while enjoying guitar music through the night together.

To Xu, art was not two dimensional.

He believed art could be experiential. In 1989, he invested RMB 6,500 and started his first brick and mortar business based on his unique art commerce concept.



Vito Xu, don of Asian outlet malls

While Chinese retail is struggling, Sasseur boss runs a bunch of profitable outlet malls



Ravi Velloor

n some ways, Mr Vito Xu's life mirrors the spectacular rise of Chin and its embrace of the outside work fifer the late Deng Xiaoping opene he economy to foreign investment our decades ago, setting in motion istory's most amazing economic eap by any nation.

istory's most amazing economic apby any natapata phy any natapata phy any nataph any nataph and nataph and draws its roots from the Latin outside the natapata physical participation of the natapata physical physical physical participation of the natapata physical physic

asseur Reit gave himself that
ame because he has been a lover
if all things Italian since his student
is art
sophi

in the heart of the young Xu. Two
ears later, while in Shenzhen, he
lothing and, with that insight,
pened a shop in his home town,
hat year—1992—he grossed his
use million youn in revenue.
Today, at a time when many
Today, at a time when many
earsides ower a bunch of profitable
utlet malls that he first opened in
hongqing, but is now taking
arther a field in China. Four of
those malls are grouped under the

Sasseur Reit, listed in March last year, which last week mudged a billion dollars in market capitalisation before easing to \$962 million at last Friday's market close "My father was illiterate, but a village leader," Mr Xu told me recently, reflecting on his now three-decades-old journey as a businessman. "There was little businessman." There was little

The young businessman went on a long tour of fully and France in 1987 and was dazzled by what he saw. Paris and Rome were also capitals of design and high fashion. People waited breathlessly every year for the latest releases from houses such as those named after the Parisian designer Yves Saint Laurent and the Florentine genius Salvatore Ferragamo. The people, he folf, were

welcoming of him. Down in Siedt they even thought he was Japanne because, at the time, few there he seen a Chinese person. Mr Xu fel home, Like China, Italy too was a nacient civilisation, where people carried strong family values. Returning to Chongejing, where people had just started to grow or of the drab clothing of the Mao high-end fashion clothing with a shop at the LiKa Shing-owned mall in the city's Liberation Square area. The name stems from his first translates in Chinese as "ship of song", after a famous tumo of the

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whis mother verify, asserted of a comporter colours, the decision was considered of the attended colour of Raty. The asserted colour of

Could Sasseur play a rose to advance their growth?
advance their growth?
brands and many up-and-comin young designers, "said Mr.Xu, "B
they will take time to gain more
international recognition. Sever
out of 10 tenants in my outlets ar
Chinese brands, so that's how
For now, the China market is
For now, the China market is
chasing global trends but he see.

i time when young Chinese will
fashion trends at home and di
their own unique characterist
In the popular perception of
China, the nation is a den of
counterfeit goods and knockglobal brands with weak proceed
for intellectual property. But it
Earlier this year, Shiseidoc e
executive Massahiko Uotani its
with Alibaba, the Chinese
e-commerce platform compan

se China, Italy too was an wirelisation, where people rong family values. Within Alibabs, he to grow out be clothing of the Mao supplies cost-conaciou supplies cost-conaciou supplies cost-conaciou

corridor, with which he is involved is focused on growing high-end brands.

"Every time I meet Jack Ma or their management agency, I find them keen to grow the brand. So, we give them even Cle de Peau Beaute.

precisely target the affluent segment in their 300 million customers who buy those proof. This was news to me at their perceived the issue himself. His own company, he said, imposed stiff penalties on an in his outlet selling counterfe goods. At the same time, Chiz increasingly preferred to buy

goests. At the same run, 'L misses genuine high- end products, if they could afford them. Indeed, thousands of them have been going genuine high end and the sound of fashion centres around the world. At home, when they buy these goods, they prefer to do it in online platforms because of the personal touch and lifestyle experience, he explained, shrugging of the challenge from sonline rivals.

it that Sasseur itself had not online collaborations. But it sout that the experiment had overed that the overlap in omers of regular stores was no et han 5 per cent at the

ast facts

Mr Vito Xu is chairman of the Assasuar Group and its Singapors listed real estate investmen trust (S-Reit), Sasseur Reit, Hei 54 years old. Born into a farming family i Erlanggang, Chonguping, Mr X was educated at Southwest Nor mal University. In 1989, wir noy of a to commerce by creating the Sasseur brand with a colfee house.

ug the Sasseur brand with a cofie house.

In 1992, he entered the clothing industry, opening a garment tore and working as an agent for ternational brands.

In 1902, he boult Sasseur.

In 2008, he built Sasseur Chongqing) Western Outlets, the first such outlet, it won that ear's Top 10 Fashion Landmark.

C Chongqing, Mr Xu was also Mr Xu was awarded Knight of e Order of the Italian Star be e Italian government in 2015. Married to Ms Sasseur Yang, h s three children, one of ther om a previous marriage. M i's favourite hobby is tennis.

Sasseur Maseu Holding on the Singapore Area tracted randing on the Singapore the Singapore The first listed outlet mall Rest in Asia, its mittal portfolio comchina located in Chongging, Bishan, Herlei and Kunming, with a 122,844 sqi and an occupancy rate of about 96 per cent. Sasseur Asset Management, which is an indirect wholly man Holding. frequently in Singapore over weekends. Indeed, he chose to se to see that the children here to give the international exposure, enrolling them at Stanford American Sche His fashion-expert wife Yang Xu so whom he bestowed the name Sasseur as a mark of affection and gratitude, lives here.

Sasseur did has had a good run it free year past, clocking sales growt of 20 per cent. Mr Xu sees no difficulty in maintaining that pace more so since three of the four properties in it are new. And he plans to add more assets to the Rei

plans to add more assets to the Reit in time to come. As for concerns that a falling yuan could have profits when translated most long proceedings, he said there are to compensate. Besides, the Singdollar itself has slid in recent months. The long-term

yuan-Singdollar rate, he said, should be fairly stable, should be fairly stable, outlet malls, including the four bunched in the Reit. The group, he said, is looking at unprecedented growth opportunity. The act decade will be the golden era for the said of the said of the said many distressed retail assets of traditional retailers offer his firm a tremendous opportunity to go

ones it picks.
In the past 18 months, no fewer
than 140 potential deals have been
placed in front of him. The Sasseur
team has been picky, signing fewer
than 10 new malls, and these will be
up and running in the next two to
three years.

three years.

I am curious to know his views on Singapore retail, now that he visits the Island so regularly.

"The Singapore retail sector is well developed but it suffers from a common problem with retail the world over — most establishments are not differentiated and are

common protein went refairme are not differentiated and are lacking in the life and spirit that can excite shoppers, "he said." Retail should reflect more of local should reflect more of local as mentional connect."

The mother of the tennis-loving Mr Xu (field 13) years ago and his father, now 83, lives in their home many blessings, he said, is that his work meshes so much with his love for art, while having his lady love as

Ito Xu about his favourite brane dothing for personal use. "Tom Ford," he said, inhesitatingly. "Somehow, their wits are cut in a way that fits me setter than any other brand I

loor@sph.com.sg

资料源: 砂之船房托年度报告 2018

砂之船独特的"超级奥莱"商业模式



- ▶ "1" 代表奥莱购物中心," N"代表每个奥特莱斯提供的各种生活方式选择
- 在奥莱购物中心的设计和装修中结合艺术,一站式购物和独特生活体验方式,可 抵御电子商务的竞争



奥莱市场分析



中国奥莱行业领导者之一

奥莱运营商	运营商类型	奥莱数量
Beijing Capital Grand 首创	房地产公司	12
Sasseur 砂之船	本地私人奥莱企 业	11
Bailian 百联	国企零售集团	7
Wangfujing SCITECH 王府井赛特	房地产公司	7
RDM	国际奥莱企业	6

私人奥莱企业的优势						
中国不同类	型的奥莱姆	室营商	Applicable Not applicable		_	
	Operational Experience	Brand Resources	Understanding of Local Market	Financial Strength		
本地私人奥 莱企业					 	
国企零售集团						
房地产公司						
国际奥莱企业					 	
			s to strategic p An Real Estat			

砂之船独特的"超级奥莱"商业模式



- 1 "1 + N" 商业模式的综合目的地购物
- 2 通过提供独特的购物体验来增强与在线平台的竞争力
- 建全与积极的品牌管理
- 4 通过基于销售的租约与租户建立一致的利益

超过166万VIP会员

奥莱与其他零售业的竞争优势



	奥莱	百货商店	购物中心	在线平台
产品组合	奢侈品和高端品牌	中高端品牌	中高端品牌	低价产品
定价策略	大折扣	正常价	正常价	廉价
消费者体验	✓	× (面积小,布局紧凑)	✓	× (没有店内购物体验)
地点	郊区	市中心	市中心	-
消费阶层	中产阶级	大众市场	大众市场	大众市场
物品真实性	✓	✓	✓	假冒商品的可能性

品牌拥有者

- 优于线上平台
- 更高的利润
- 更快的投资回收期
- 增强库存管理



顾客

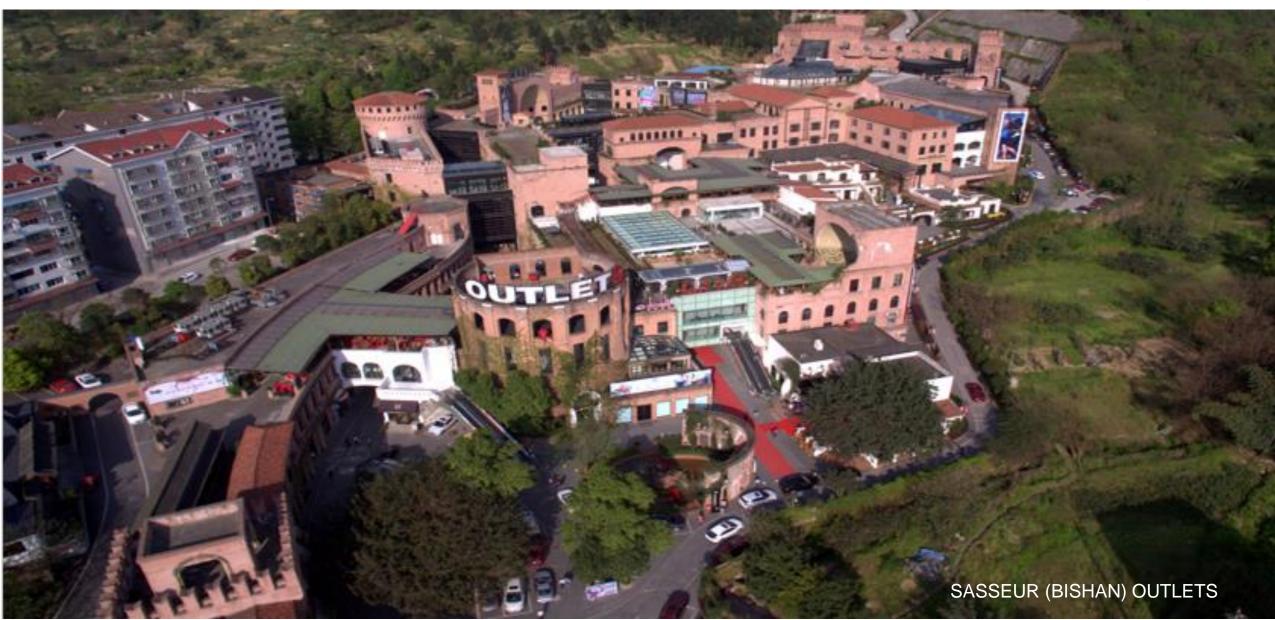
- 更好的购物体验
- 货真价实
- ▶ 大折扣
- ▶ 产品种类繁多

为何奥莱不怎么受不受电子商务影响

- 产品组合 网上购物平均交易额 (RMB200) vs 奥莱购物平均交易额 (RMB800-1000) => 非同类产品
- 较低佣金 奢侈品网上平台佣金 (~ 20%) vs奥莱佣金 (10-16%)
- 产品真实性 假一罚十,消费者可举报并获得10倍赔偿,商家罚10倍。

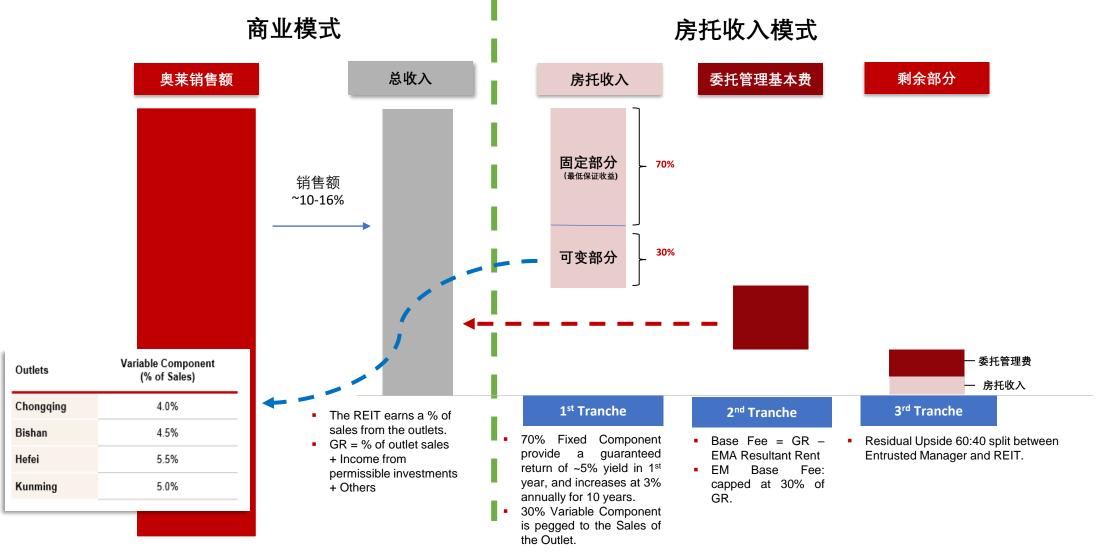
委托管理协议(EMA)模式





委托管理协议(EMA)模式





2020年第一季度的业绩





2020年第一季度业绩亮点



根据3月31日的0.590新元股价,股息率为9.1%。



EMA 租金 收入⁽¹⁾

2,526 万 (新元)

↓18.2% 与去年同比



可分配收入

1,599 万 (新元)

■ 18.7% 与去年同比



每单位 分配额⁽²⁾

1.334 分 (新元)

→ 19.4% 与去年同比



每单位 资产净值

92.58 分(新元)

15.7% 与IPO同比

- (1) 不包括直线会计调整
- (2) 2020年第一季度维持100% 派息率

2020年第1季度委托管理租金收入同比下降18.2%



	2020年第1季度	2019年第1季度	季度比较 (%)
固定部分 (人民币 百万)	102.4	98.5	+3.9
浮动部分 (人民币 百万)	24.8	54.8	-54.8
委托管理租金收入 ¹ (人民币 百万)	127.2	153.3	-17.1
新元/人民币汇率2	5.0339	4.9665	+1.4
委托管理租金收入 ¹ (新元 百万)	25.3	30.9	-18.2
可分配收入 (新元 百万)	16.0	19.7	-18.7
每单位派息 (新元 分)	1.334	1.656	-19.4

^{1.} 不包括直线会计调整

^{2.} 以该季度的平均汇率做计算

股息发派

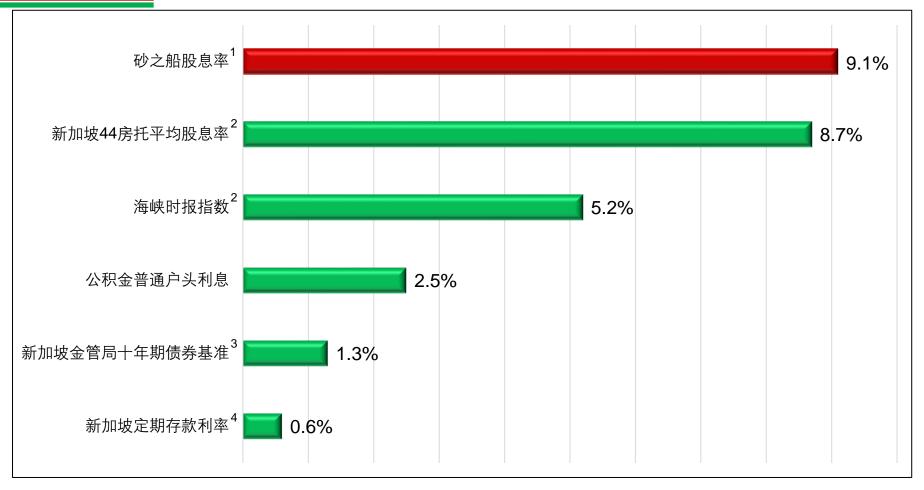


从2019年1月1日起每一季度发派股息

季度	每单位分配额 (新元 分)	发派日
2018年 3月28日 至 6月30日	1.587	2018年 8月 20日
2018年 7月1日 至 12月31日	3.541	2019年 3月 4日
2018 总股息	5.128	-
1Q 2019	1.656	2019年 5月 27日
2Q 2019	1.608	2019年 8月 22日
3Q 2019	1.640	2019年 11月28日
4Q 2019	1.629	2020年 3月5日
2019总股息	6.533	-
1Q 2020	1.334	2020年 5月28日

高收益率





Notes:

- 1. 基于2020年3月31日的0.590新元股价的2020年第一季度年化收益率
- 2. 基于12个月的平均股息收益率
- 3. 基于10年期收益率
- 4. 截至2020年3月31日MAS提供的12个月银行定期存款利率

资料来源: 彭博社,新交所,中央公积金局(CPF),数据截至2020年3月31日

资本管理





资产负债表



新元 百万	实际 2020 年3月31日	实际 2019年12月31日
投资物业	1,652.5	1,587.2
现金和短期存款	73.6	154.7
其他资产	37.3	28.5
总资产	1,763.5	1,770.4
贷款和借款	490.3	478.6
其他负债	161.0	222.7
总负债	651.3	701.3
净资产	1,112.2	1,069.2
每股份单位净资产价值(新元分)(1)	92.58	89.20
总杠杆率	28.5%	27.8%

⁽¹⁾ 基于分别于2020年3月31日已发行和将发行的1,201,377,552单位和2019年12月31日已发行和将发行的1,198,678,588单位

资本管理



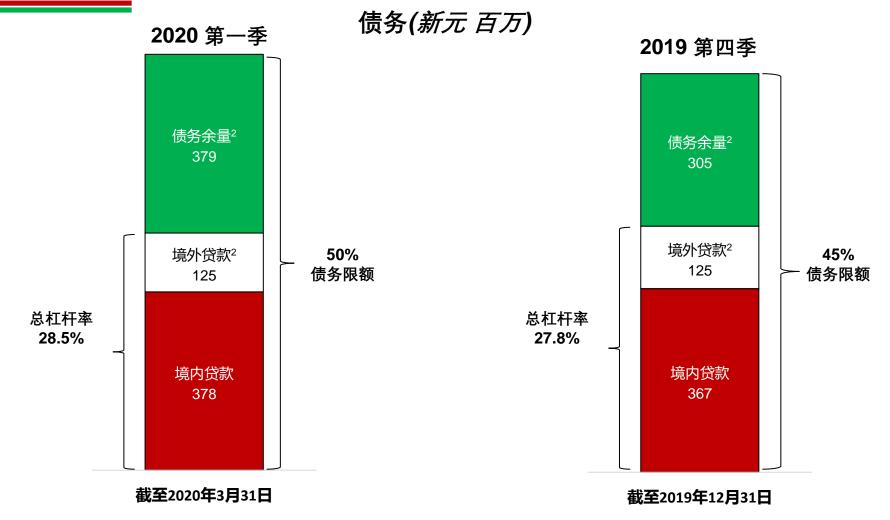
(S) (L)	总杠杆率	平均 债务期限	% 利息 保障倍数	加权平均债务成本
1Q 2020	28.5%	2.49 years	4.7 times	4.34% p.a.
4Q 2019	27.8%	2.73 years	4.8 times	4.41% p.a.

贷款	境内	境外
货币	人民币	新元
未偿还数额²	~新元 3.78亿 (人民币 18.8亿)	新元 1.25亿 (~人民币 6.2亿)
债务到期	2023年3月	2021年3月
浮动利率	中国人民银行基准 1-5年贷款利率	新加坡掉期利率1

- 1. 50% of 境外贷款已进行对冲
- 2. 基于2020年3月31日新元对人民币 4.9724 汇率计算

资本管理





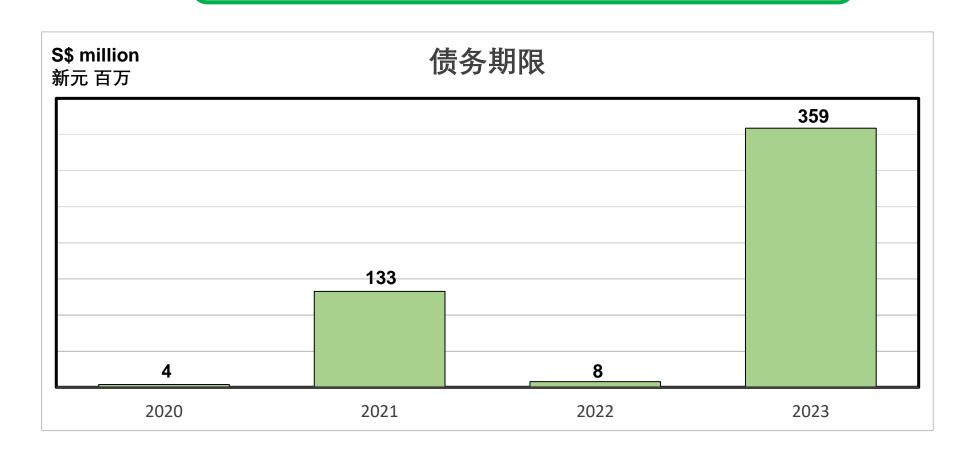
- 1. 债务余量以该季的房产价值或总资产价值计算
- 2. 50% of 境外贷款已进行对冲

注: 2020年3月31日新元对人民币 4.9724 汇率; 2019年12月31日新元对人民币 5.1739 汇率

债务期限情况



平均债务期限为**2.49**年 正在与银行进行再融资商谈



资产组合





资产组合摘要

净可出租面积:47,308

出租率:86.5%

sqm

净可出租面积:70,067

出租率:96.0%

sqm





^2020第一季度出租率

31

出租率:100%

2020年第一季奥莱业绩摘要



2020年第一季总销售额下降55.7%

奥莱项目	净可出租面积 (平方米)	出租率 (%)	2020第一季 销售额 ¹ (人民币 百万)	2020同比2019第 一季 ² (%)
重庆	50,885	100.0	232.5	-61.8
璧山	47,308	86.5	51.9	-58.4
合肥	144,583	95.5	128.4	-47.2
昆明	70,067	96.0	121.8	-46.8
投资组合	312,844	94.8	534.5	-55.7

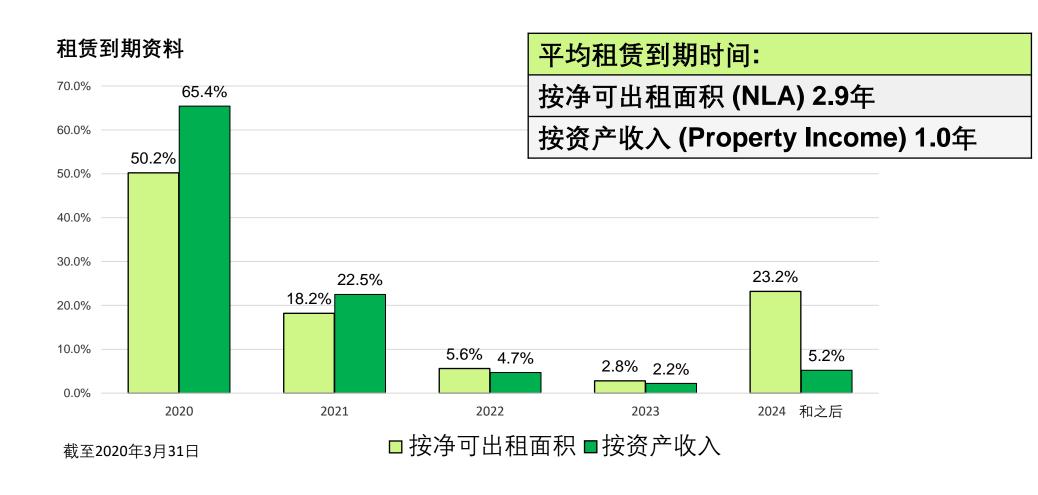
^{1. 2020}年1月1日 至 2020年3月31日

^{2. 2019}年1月1日 至 2019年3月31日

平均租赁到期时间



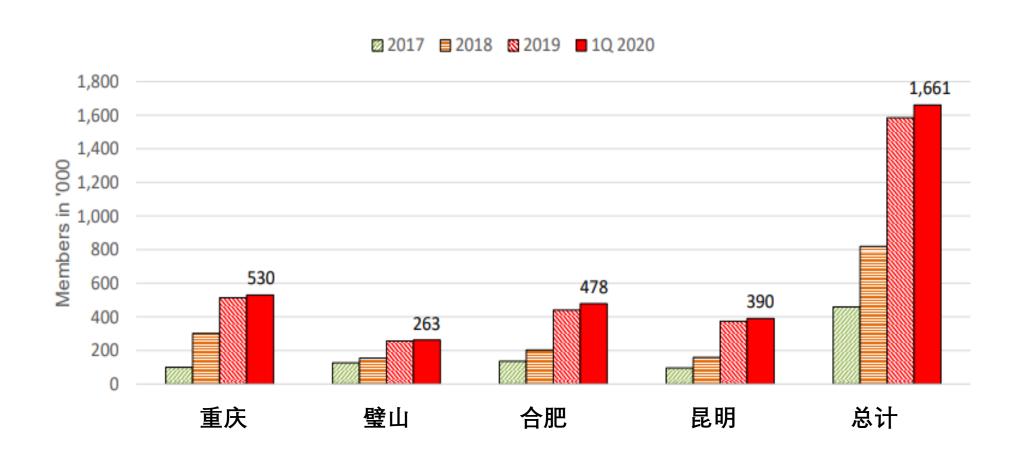
短租以优化租户组合



VIP 会员

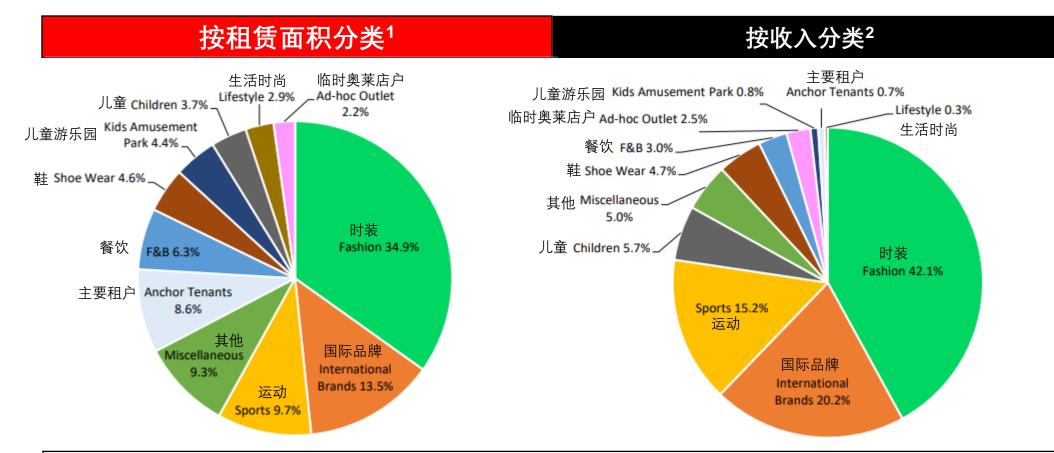


VIP会员总数上升4.8%,达到166万



多样化的业态组合





时装,运动和国际品牌

58.0%

77.4%

- (1) 截至2020年3月31日占投资组合净可出租面积的百分比
- (2) 截至2020年3月31日占投资组合总收入的百分比

未来有可能收购物业



- 所有收购都必须提高股息率
- 先是中国,接着是世界
- 可收购物业数量增至11

优先购买权物业

	西安	贵阳
开业日期	Sep 2017	Dec 2017
总建筑面积 (平方米)	141,708	193,520
停车场位	c.2,000	c.1,000



即将开业

其他砂之船运营的奥莱

	南京	杭州	长春	长沙	兰州	厦门	扬州	上海	深圳
开业日期	May 2015	Jun 2011	Sep 2017	Dec 2018	Dec 2019	Sep 2020	Sep 2020	~3Q 2021	~2022
总建筑面积 (平方米)	149,875	45,873	172,128	210,600	~100,000	~75,000	~85,000	~109,000	~150,000
停车场位	c.8,000	c.5,000	c.4,000	c.2,084	c.2,500	c.2,000	c.1,200	c.2,500	c.2,200

新冠疫情状态更新



- 1月26日:为预防疫情扩散,暂时关闭商场大约7个星期
- 迅速建立的电子销售平台,让消费者在线购下单











电商策略



- 使用微信和抖音等电商平台补充销售增长,迎合在线购物的需求
- 社交媒体广告与推广有助于吸引顾客到奥特莱斯购物中心











FILA FUSION

新冠疫情状态更新



- 3月11/13/15日:四家奥莱复业,首日总销量比2019年同期高129%
- 4月春购总销量是复工首日的411%



奥莱项目	复业首日销售 (人民币 百万)	与2019年同期 比较	春购首日销售 (人民币 百万)	与2020年复业 首日比较
昆明	1.90	+171%	6.01	+316%
合肥	2.00	+57%	9.93	+497%
重庆	5.65	+132%	25.76	+456%
璧山	1.92	+228%	5.46	+284%
总销售	11.47	+129%	47.16	+411%



投资亮点





主要竞争优势



- **市场领导者**:砂之船是中国最大的奥特莱斯购物中心运营商,运营11个购物中心,超过12年的运营经验
- **独特的艺术商业模式:** 使租户,单位持有人和受托管理人的利益保持一 致
- **上市以来连续六个季度的股息派发率表现:** 超出2018 和2019 的预期

2019年表现最佳的S-REIT 之一: 2019年总回报率为52%

强大的商业伙伴关系:与国际和本地领先的零售品牌的长期业务关系

关键里程碑和荣获得奖项



被纳入富时罗素 EPRA NAREIT 全球新兴市场指数¹

- The Asset Asian (Triple A) Awards 2018 2018年新加坡最佳上市奖
- Fortune Times REITs Pinnacle Awards 2018 2018年亚洲最具前景的房地产投资信托
- 2018亚太最佳品种房地产投资信托(市值少于10亿美元)-零售房地产投资信托(新加坡)金奖
- Alpha Southeast Asia 12th Annual Best Deal & Solution Awards 2018 2018年东南亚最佳REIT交易,是东南亚2018年最大的上市房托
- International Investor Magazine 国际投资者杂志 REIT Company of The Year Singapore 2019 年度房地产投资信托公司–新加坡2019

2019亚太最佳品种房地产投资信托(市值少于10亿美元)赢得了三项主要奖项最佳零售房托(白金级)最佳首席执行官(白金级)最佳投资者关系(金奖级)



1. 自2019年12月23日起

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谢谢

如有询问,请联系:



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