

CHANGES TO THE COMPOSITION OF THE BOARD AND BOARD COMMITTEES

SATS Ltd. ("**SATS**" or the "**Company**") wishes to announce the following changes to the composition of the Board, the Remuneration and Human Resource Committee ("**RHRC**"), the Nominating Committee ("**NC**") and the Safety, Sustainability and Risk Committee ("**SSRC**") of the Company:

Retirement and Stepping Down of Directors

Mr. Chia Kim Huat will retire as a Director of the Company in accordance with Article 90 of the Company's Constitution at the upcoming Annual General Meeting scheduled to take place in July 2025 ("AGM"). The appropriate notice of AGM ("Notice of AGM") will be published in due course. His retirement from the Board will be effective upon the conclusion of the AGM. As a result, Mr. Chia will also relinquish his roles as a member of the NC and the SSRC. Mr. Chia, who was initially appointed to the Board on 15 March 2017, has served as an Independent Director for more than 8 years.

Mr. Achal Agarwal will step down as a Director of the Company following the conclusion of the AGM, thereby ceasing his role as Chairperson of the RHRC. Mr. Agarwal, who was initially appointed to the Board on 1 September 2016, has served as an Independent Director for nearly 9 years.

The departure of Mr. Chia and Mr. Agarwal aligns with the Board's renewal process, recognising their respective long tenures of dedicated service. This renewal process adheres to the requirements under the Listing Manual of the Singapore Exchange Securities Trading Ltd, which encourages the periodic refreshment of the Board to maintain its effectiveness and independence.

The Board and Management extend their heartfelt gratitude to Mr. Chia and Mr. Agarwal for their invaluable contributions as non-executive independent Directors of the Company. Their unwavering commitment and insightful guidance have been instrumental to the Company's success. The Board and Management are appreciative of all of their contributions and wish them success in their future endeavours.

The details and declarations pertaining to Mr. Chia and Mr. Agarwal in accordance with the requirements of Rule 704(7) of the Listing Manual will be issued in separate announcements.

Composition of the Board

Subject to the approval of shareholders on the re-election of the Directors to be set out in the Notice of AGM and following the conclusion of the AGM, the Board will comprise of the following members:



BOARD OF DIRECTORS	
Mr. Irving Tan	Chairman - Independent and Non-Executive
Mr. Kerry Mok	President and Chief Executive Officer and Executive Director
Ms. Vinita Bali	Independent and Non-Executive
Ms. Chan Lai Fung	Independent and Non-Executive
Mr. Eng Aik Meng	Non-Independent and Non-Executive
Mr. Mak Swee Wah	Independent and Non-Executive
Mrs. Deborah Ong	Independent and Non-Executive
Mr. Pier Luigi Sigismondi	Independent and Non-Executive
Ms. Jessica Tan	Independent and Non-Executive

Changes to the Board Committees

Subject to the approval of shareholders on the re-election of the Directors to be set out in the Notice of AGM and following the conclusion of the AGM, the Board Committees will be reconstituted as follows:

- 1. Ms. Chan Lai Fung will be appointed as the Chairperson of the RHRC; and
- 2. Mr. Mak Swee Wah will be appointed as a member of the NC.

Accordingly, the respective compositions of the RHRC, NC and SSRC will be revised as follows:

RHRC	
Ms. Chan Lai Fung	Chairperson Independent and Non-Executive Director
Mr. Irving Tan	Member Independent and Non-Executive Director
Mr. Eng Aik Meng	Member Non-Independent and Non-Executive Director



NC	
Ms. Jessica Tan	Chairperson Independent and Non-Executive Director
Mr. Irving Tan	Member Independent and Non-Executive Director
Mr. Eng Aik Meng	Member Non-Independent and Non-Executive Director
Mr. Mak Swee Wah	Member Independent and Non-Executive Director

SSRC	
Ms. Vinita Bali	Chairperson Independent and Non-Executive Director
Mr. Mak Swee Wah	Member Independent and Non-Executive Director
Mrs. Deborah Ong	Member Independent and Non-Executive Director
Mr. Pier Luigi Sigismondi	Member Independent and Non-Executive Director

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