

PROXY FORM

DARCO WATER TECHNOLOGIES LIMITED

(Company Registration Number: 200106732C)
(Incorporated in the Republic of Singapore)

IMPORTANT:

1. The Annual General Meeting ("AGM") is being convened, and will be held at 1 Pickering Street, Level 8 Great Eastern Centre, Singapore 048659.
2. The Notice of AGM is also accessible (a) via publication on the Company's website at the URL <https://www.darcowater.com/investor-information/annual-general-meeting-2024/>; and (b) via publication on the SGX website at the URL <https://www.sgx.com/securities/company-announcements>.
3. CPF or SRS investors who wish to appoint the Chairman of the meeting as proxy should approach their respective CPF Agent Banks or SRS Operators to submit their votes at least seven (7) working days before the AGM.
4. By submitting this proxy form, the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 9 April 2024.
5. Please read the notes overleaf which contain instructions on, *inter alia*, the appointment of the Chairman of the Meeting as a member's proxy to attend, speak and vote on his/her/its behalf at the AGM

I/We, _____ (Name) _____ (NRIC/Passport/Company Registration Number) of _____ (Address) being member/members* of **DARCO WATER TECHNOLOGIES LIMITED** (the "Company"), hereby appoint:

| Name | Address | NRIC/Passport Number | Proportion of Shareholdings | |
|------|---------|----------------------|---------------------------------|---|
| | | | No. of Shares (Ordinary Shares) | % |
| | | | | |

and/or *(please delete as appropriate)

| Name | Address | NRIC/Passport Number | Proportion of Shareholdings | |
|------|---------|----------------------|---------------------------------|---|
| | | | No. of Shares (Ordinary Shares) | % |
| | | | | |

or failing which, the Chairman of the Annual General Meeting ("**AGM**") as my/our* proxy/proxies* to attend, speak and vote for me/us* on my/our* behalf at the AGM to be convened and held at 1 Pickering Street, Level 8 Great Eastern Centre, Singapore 048659 on Wednesday, 24 April 2024 at 10:00 a.m. and at any adjournment thereof. I/We direct *my/our *proxy/proxies to vote for or against, or abstain from voting on the resolutions proposed at the AGM as indicated hereunder:

| | Resolutions relating to: | For | Against | Abstain |
|-------|---|-----|---------|---------|
| | Ordinary Business | | | |
| 1. | To adopt the Audited Financial Statements and Directors' Statement of the Company and the Group for the financial year ended 31 December 2023 | | | |
| 2. | To approve the payment of the additional Director's fees of S\$1,830 for the financial year ended 31 December 2023 | | | |
| 3. | Approval of Directors' fees amounting to S\$184,000 for the financial year ending 31 December 2024, payable quarterly in arrears | | | |
| 4(a). | Re-election of Mr Wang Zhi as a Director of the Company (Retiring pursuant to Regulation 106) | | | |
| 4(b). | Re-election of Dr Zhang Zhenpeng as a Director of the Company (Retiring pursuant to Regulation 106) | | | |
| 4(c). | Re-election of Mr Zhao Yong Chang as a Director of the Company (Retiring pursuant to Regulation 106) | | | |
| 4(d). | Re-election of Mr Sim Guan Seng as a Director of the Company (Retiring pursuant to Regulation 106) | | | |
| 4(e). | Re-election of Mr Lai Hock Meng as a Director of the Company (Retiring pursuant to Regulation 106) | | | |
| 4(f). | Re-election of Ms Gn Jong Yuh Gwendolyn as a Director of the Company (Retiring pursuant to Regulation 106) | | | |
| 4(g). | Re-election of Mr Wang Yingyang as a Director of the Company (Retiring pursuant to Regulation 106) | | | |
| 5. | Re-appointment of Crowe Horwath First Trust LLP, Public Accountants and Chartered Accountants, as the Company's auditors and to authorise the | | | |

| | | | | |
|----|--|--|--|--|
| | Directors to fix their remuneration | | | |
| | Special Business | | | |
| 6. | Authority to allot and issue new Shares in the capital of the Company and/or Instruments | | | |
| 7. | Authority to grant options and issue shares under the Darco Performance Share Plan | | | |

If you wish to appoint proxy(ies) (other than the Chairman of the Meeting), or appoint the Chairman of the Meeting as your proxy to cast all your votes For or Against a resolution, please tick with “√” in the “For” or “Against” box in respect of that resolution. Alternatively, please indicate the number of votes “For” or “Against” in the “For” or “Against” box in respect of that resolution. If you wish to appoint proxy(ies) (other than the Chairman of the Meeting), or appoint the Chairman of the Meeting as your proxy to abstain from voting on a resolution, please tick with “√” in the “Abstain” box in respect of that resolution. Alternatively, please indicate the number of shares that the Chairman of the Meeting, as your proxy, is directed to abstain from voting in the “Abstain” box in respect of that resolution. In the absence of specific directions in respect of a resolution, the appointment of the Chairman of the AGM as my/our proxy for that resolution will be treated as invalid.

Voting will be conducted by poll

Dated this day of 2024

| Total Number of Shares | Number of Shares |
|------------------------|------------------|
| CDP Register | |
| Register of Members | |

.....
Signature(s) of Shareholder(s)
or Common Seal of Corporate Shareholder

IMPORTANT: PLEASE READ NOTES OVERLEAF BEFORE COMPLETING THIS PROXY FORM

NOTES:

1. The Annual General Meeting (“**AGM**”) will be held at at 1 Pickering Street, Level 8 Great Eastern Centre, Singapore 048659 on 24 April 2024 (Wednesday) at 10.00 a.m. for the purpose of considering and if thought fit, passing, with or without any modification, the Ordinary Resolutions set out in the Notice of AGM. **There will be no option for Shareholders to participate virtually.**
2. Printed copies of this Proxy Form, the Notice of Annual General Meeting and the Annual Report for the financial year ended 31 December 2023 (the “**FY2023 Annual Report**”) will be sent to members. The Notice of Annual General Meeting and the FY2023 Annual Report may also be accessed at the Company’s website at the URL <https://www.darcowater.com/investor-information/annual-general-meeting-2024/>. The Notice of Annual General Meeting and the FY2023 Annual Report are also available on SGXNET at the URL <https://www.sgx.com/securities/company-announcements>.
3. Arrangements relating to attendance at the AGM, submission of comments, queries and/or questions to the Chairman of the Meeting in advance of the AGM, addressing of substantial and relevant comments, queries and/or questions before the AGM, and voting by appointing proxy(ies) (including the Chairman of the Meeting), are set out in the Notice of AGM. Please refer to the section titled “Key dates/deadlines” below for the relevant steps and details for Shareholders to participate at the AGM.
4. Please insert the total number of shares held by you. If you have shares registered in your name in the Register of Members, you should insert that number of shares. If no number is inserted, this Proxy Form shall be deemed to relate to all the shares held by you.
5. **There will be no option for Shareholders to participate virtually at the AGM. A Shareholder (whether individual or corporate) must vote live at the AGM or must appoint proxy(ies) (including the Chairman of the Meeting), to attend, speak and vote on his/her/its behalf at the AGM if such Shareholder wishes to exercise his/her/its voting rights at the AGM.** The Proxy Form for the Annual General Meeting of the Company may also be accessed at the Company’s website at the URL <https://www.darcowater.com/investor-information/annual-general-meeting-2024/> and is also available on SGXNET at the URL <https://www.sgx.com/securities/company-announcements>. Where a member (whether individual or corporate) appoints proxy(ies) (other than the Chairman of the Meeting), or appoints the Chairman of the Meeting as his/her/its proxy as his/her/its proxy, he/she/it must give specific instructions as to voting, or abstentions from voting, in respect of a resolution in the Proxy Form, failing which the appointment of the Chairman of the AGM as my/our proxy for that resolution will be treated as invalid.
6. CPF/SRS investors who wish to appoint the Chairman of the Meeting as proxy should approach their respective CPF agent banks, SRS operators or relevant intermediaries to submit their votes and/or questions relating to the resolutions tabled for approval at the Annual General Meeting by Friday, 12 April 2024 at 5.00 p.m.
7. Duly appointed proxy(ies), including the Chairman of the Meeting, as proxy, need not be a member of the Company.
8. The proxy form must be submitted to the Company in the following manner:
 - (a) if submitted by post, be lodged with registered office of the Company at 120 Lower Delta Road #04-03, Cendex Centre, Singapore 169208; or
 - (b) if submitted electronically, be submitted via email in Portable Document Format (PDF) format to the Company at info@darcowater.com,in either case, by 10.00 a.m. on Sunday, 21 April 2024, being at least **72 hours** before the time for holding the AGM. A member who wishes to submit this Proxy Form must first download, complete and sign this Proxy Form, before submitting it by post to the address provided above, or by scanning and submitting it by way of electronic means via email to the email address provided above. **Members are strongly encouraged to submit completed proxy forms electronically via email.**
9. Where the proxy form is executed by an individual, it must be executed under the hand of the individual or his attorney duly authorised. Where the proxy form is executed by a corporation, it must be executed either under its common seal or under the hand of any officer or attorney duly authorised.
10. Where the proxy form is executed under the hand of an attorney duly authorised, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the proxy form, failing which the proxy form may be treated as invalid.
11. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the AGM, in accordance with Section 179 of the Act.

GENERAL:

The Company shall be entitled to reject an instrument of proxy which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified on the proxy form. In addition, in the case of Shares entered in the Depository Register, the Company may reject a proxy form if the member, being the appointor, is not shown to have Shares entered against his name in the Depository Register as at 72 hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

A Depositor shall not be regarded as a member of the Company entitled to attend the AGM and to speak and vote thereat unless his name appears on the Depository Register **72 hours before the time set for the AGM**.

PERSONAL DATA PRIVACY:

By submitting a proxy form appointing proxy(ies) (other than the Chairman of the meeting) or the Chairman of the Meeting as proxy to attend, speak and vote at the AGM and/or any adjournment thereof, a member of the Company consents to the collection, use and disclosure of the member's personal data by the Company (or its agents or service providers) for the purpose of the processing and administration and analysis by the Company (or its agents or service providers) of the appointment of proxy(ies) (including the Chairman of the meeting) for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines.