



THE ART OF LIVING



SING HOLDINGS LIMITED

ANNUAL REPORT 2014

50
YEARS
WITH YOU



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CORPORATE PROFILE



Founded in 1964, Sing Holdings Limited and its subsidiaries (the “Group”) is a property development and investment group listed on the Mainboard of the Singapore Exchange. It has an established track record with investment and development experiences in a wide spectrum of properties ranging from landed houses, apartments, condominiums, office and industrial buildings, factories to warehouses.

The Group prides itself in delivering quality developments to its purchasers and tenants. From the conceptualisation of project layouts

and designs to the selection of fittings and finishes, the construction of the development to the final touches upon completion, every detail is meticulously combed to ensure finest quality.

Some of the Group’s developments include residential projects such as Meyer Residence at Meyer Place, BelleRive in Bukit Timah area and The Laurels at Cairnhill. The Group also developed industrial and commercial buildings such as BizTech Centre along Aljunied Road, EastGate in the East Coast area and Ocean Towers, an award-winning Grade-A office

building in Shanghai, the People’s Republic of China.

The Group’s current projects comprise Robin Residences, a condominium project at Robin Drive/Robin Road and Waterwoods, an Executive Condominium development at Punggol Field Walk/Punggol East.

Going forward, the Group will continue to focus on its core business of property development and investment. It endeavours to deliver dream homes to its homebuyers, in its bid to realise its vision of becoming A Developer of Premier Living.

CHAIRMAN'S MESSAGE



Dear Shareholders

On behalf of the Board of Directors, I present the annual report of Sing Holdings Limited for the financial year ended 31 December 2014 ("FY2014").

Financial Performance & Dividend

Our Group reported a profit attributable to shareholders of \$43,000 for FY2014. Revenue decreased due to lower revenue recognition for the year. Other than the sale of two units in BizTech Centre and the remaining four units in The Laurels, about 32% of the contracted sales value of Robin Residences was recognised as revenue. Other income rose due to cost savings from a completed development project. Administrative expenses decreased as no bonus was accrued for Directors, while sales and marketing expenses increased due to commission incurred for the sale of development properties. Our Group's net asset value per share dropped to 54.75 cents as a result of the payment of dividends with

respect to FY2013. Its net debt to equity ratio, as defined in Note 34 (Capital Management) to the Financial Statements, improved to 0.5 times as at 31 December 2014. Subject to shareholders' approval at the forthcoming Annual General Meeting, the Board is recommending a final dividend of 1.0 cent per ordinary share, one-tier tax exempt, for FY2014.

Business Review

2014 was a challenging year for the Singapore property market, particularly the residential property sector. Prices of residential properties dropped by 4% for the whole of 2014 and rental indices continued to slide over the year. The impact of lower loan-to-value limits and tightened loan servicing ratio was strongly felt, with less than half the number of private residential units sold as compared to 2013. Borrowing costs have begun to rise since the beginning of this year, posing additional difficulties on property owners and developers. Generally, market sentiments are weak and property players continue to tread on a cautious note.

CHAIRMAN'S MESSAGE



Robin Residences

• **Waterwoods**

Waterwoods is an Executive Condominium (“EC”) development at the junction of Punggol Field Walk and Punggol East. Its ideal location offers panoramic views of the Serangoon River and lush greenery. The proposed development comprises 373 apartment units spanned across 6 blocks of 18-storey buildings. Nearly 90% of the units have been issued an option to purchase, amounting to contracted sales value of about \$329.4 million. Construction of the proposed development is progressing well. However, as an EC development, revenue from sale of units in the project will not be recognised until upon issuance of the notice of vacant

possession after TOP is obtained. Our Company has a 70% interest in this development project. Barring any unforeseen circumstances, the project is expected to be profitable.

• **Robin Residences**

Robin Residences is a private condominium development along Bukit Timah Road/Robin Road. Its strategic location is in close proximity to reputable schools and institutions, within walking distance to an upcoming station for two Mass Rapid Transit (“MRT”) lines and minutes’ drive to Orchard Road, thus making it a prized asset to both homeowners and property investors. The proposed development comprises 5 blocks of 5-storey buildings with 134 apartment



Artist impression

units. Approximately 24% of the units have been sold, amounting to contracted sales value of about \$70.0 million. Construction of the proposed development is underway and based on construction progress, approximately 32% of the contracted sales value was recognised as revenue in FY2014 together with corresponding costs. This project is wholly-owned by our Company.

- **BizTech Centre**

BizTech Centre is a light industrial building along Aljunied Road, across the upcoming Mattar MRT station. Our Company currently owns 48 strata units in the building with an area of 50,227 square feet, of which about 90% are tenanted.

Outlook

The Singapore economy is expected to grow at a modest pace of 2.0% to 4.0% in 2015. Global economic outlook remains clouded with significant downside risks and uncertainties, with growth in 2015 expected to be only marginally better than in 2014. Back home, with the Total Debt Servicing Framework, looming oversupply and cooling measures, we expect the Singapore property market to continue to be lacklustre with weak purchasing sentiments. We are mindful of the challenges in the business environment and will remain vigilant in monitoring the market, both locally and overseas, as we continue to explore property development and investment opportunities.

Waterwoods

CHAIRMAN'S MESSAGE



Waterwoods

Appreciation

2014 marked another momentous milestone in our Company's history as we celebrated its 50th anniversary. I would like to extend my heartfelt thanks to our valued shareholders, customers, bankers and business partners for their unwavering support and confidence in us over the years.

Having spent the last 5 decades in establishing and growing this property business, I have decided to step down from my role as director and non-executive chairman of our Company. I have enjoyed working with my fellow Board members and

colleagues and would like to thank all for their invaluable guidance, contribution and hard work throughout all these years. With the dedication of the current management team that I have put in place, coupled with the steadfast support of our valued stakeholders, I have every confidence that our Company will continue to grow. Thank you.

Lee Fee Huang

Non-executive Chairman

CORPORATE DATA

DIRECTORS

Lee Fee Huang
Non-executive Chairman

Lee Sze Hao
Chief Executive Officer

Lee Sze Leong
Non-executive Director

Chan Kum Kit
Independent Director

Ong Loke Min David
Independent Director

AUDIT COMMITTEE

Chan Kum Kit
Chairman

Ong Loke Min David

Lee Sze Leong

NOMINATING COMMITTEE

Ong Loke Min David
Chairman

Chan Kum Kit

Lee Fee Huang

REMUNERATION COMMITTEE

Ong Loke Min David
Chairman

Chan Kum Kit

Lee Sze Leong

COMPANY SECRETARY

Tan Mui Sang

MANAGEMENT TEAM

Lee Sze Hao
Chief Executive Officer

Tay Puay Kuan
Chief Financial Officer

Koh Nghee Kwang
*Director, Development
and Management*

Teo Peek Shang, Casey
*Director, Business Development
and Marketing*

REGISTRATION NUMBER

196400165G

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AUDITOR

Ernst & Young LLP
Public Accountants and
Chartered Accountants
One Raffles Quay
North Tower, Level 18
Singapore 048583
Partner-in-charge:
Low Bek Teng
Year of appointment:
Financial year ended
31 December 2011

SHARE REGISTRAR

Boardroom Corporate &
Advisory Services Pte. Ltd.
50 Raffles Place
Singapore Land Tower #32-01
Singapore 048623

Telephone:
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BANKERS

Oversea-Chinese Banking
Corporation Limited

United Overseas Bank Limited
Malayan Banking Berhad

CORPORATE STRUCTURE



Note:

(1) Under members' voluntary winding-up

BOARD OF DIRECTORS



LEE FEE HUANG,
86
Non-executive Chairman

Mr Lee is the founder of the Company and has been in the property business for about 5 decades. He is the non-executive chairman of the Group, a member of the Company's Nominating Committee and also sits on the boards of the various subsidiaries of the Company. Mr Lee ensures the proper and effective functioning of the Board and charts the Group's overall business direction. He was last re-appointed as director at the Company's Annual General Meeting on 23 April 2014. Mr Lee is not seeking re-appointment under Section 153(6) of the Companies Act, Cap. 50 and will relinquish his role as director and non-executive chairman of the Company with effect from the date of the forthcoming Annual General Meeting.

Mr Lee is also the founder of Sing Investments & Finance Limited, a finance company listed on the Mainboard of the Singapore Exchange. He was its chairman and managing director until 1992.

Having been an active participant in public service, Mr Lee had served as committee member, advisory chairman and/or chairman of councils/boards of schools, non-profit medical institutions, business associations and other civic organisations. Mr Lee was awarded the Public Service Medal (Pingat Bakti Masyarakat) in 1987 and long service awards on school boards by the Ministry of Education in 1985 and 1996.



LEE SZE HAO,
52
Chief Executive Officer

Mr Lee joined the Group as an executive director in 1992 and was appointed the Company's managing director in 2001. He was designated as chief executive officer of the Company in 2009. Mr Lee has been running the property business for about 22 years and he plays a pivotal role in the management of the Group's business. He is responsible for implementing the Group's strategies and policies, financial planning, recommending new business initiatives and overseeing the day-to-day operations of the Group. He was last re-elected as director at the Company's Annual General Meeting on 23 April 2014. He is also the managing director of the various subsidiaries of the Company.

Prior to joining the Group, Mr Lee has more than seven years of experience in property financing during his previous employment with Sing Investments & Finance Limited as a senior manager. Mr Lee holds a Bachelor of Science in Business degree from Indiana University, Bloomington, United States of America.

BOARD OF DIRECTORS



LEE SZE LEONG,

56

Non-executive Director

Mr Lee is a non-executive director of the Company and sits on its Audit Committee and Remuneration Committee. He has been the Company's director for about 22 years. He was last re-elected as director at the Company's Annual General Meeting on 10 April 2013.

Mr Lee is the chairman and managing director of Sing Investments & Finance Limited, a finance company listed on the Mainboard of the Singapore Exchange, and has more than 30 years of experience in the finance business.

Mr Lee has been active in various grassroots organisations and associations. He is presently the honorary chairman of the Tanjong Pagar-Tiong Bahru Citizens' Consultative Committee. He is the chairman of the Hire Purchase, Finance and Leasing Association of Singapore and honorary secretary of the Finance Houses Association of Singapore. Mr Lee is a member of the Standing Committee of the 57th Council of Singapore Chinese Chamber of Commerce & Industry and the chairman of its Trade Association & Membership Affairs Committee. Mr Lee is also on the Board of Trustees of the Chinese Development Assistance Council and a member of its Investment Committee. Mr Lee was awarded the Public Service Medal (Pingat Bakti Masyarakat) in 1997 and Public Service Star (Bintang Bakti Masyarakat) in 2007. He holds a Bachelor of Business Administration degree from the University of Hawaii, Manoa, United States of America.



CHAN KUM KIT,

62

Independent Director

Mr Chan is an independent director of the Company. He is the chairman of the Company's Audit Committee and a member of its Nominating Committee and Remuneration Committee. He was last re-elected as director at the Company's Annual General Meeting on 10 April 2013.

Mr Chan is also an independent director of Smartflex Holdings Ltd, a company listed on the Catalist of the Singapore Exchange. He is the chairman of its audit committee and a member of its nominating committee and remuneration committee. He is a Fellow of the Institute of Singapore Chartered Accountants and has been its practising member for 30 years. He is currently the managing partner of Verity Partners, a public accounting firm. He also serves on the Board of non-profit organisations, namely the Methodist Welfare Services and Healthserve Ltd. Mr Chan holds a Bachelor of Accountancy degree from the University of Singapore.



**ONG LOKE MIN
DAVID, 59**
Independent Director

Mr Ong is an independent director of the Company. He is the chairman of the Company's Nominating Committee and Remuneration Committee and a member of its Audit Committee. He was last re-elected as director at the Company's Annual General Meeting on 18 April 2012 and is proposed for re-election in accordance with Article 104 of the Company's Articles of Association at the Company's forthcoming Annual General Meeting.

Mr Ong has more than 30 years of experience in the construction industry. He is currently the director of LMO and Associates Pte Ltd, a project management consultancy firm. Prior to this, he held various managerial positions in Bovis Lend Lease Pte Ltd and was its managing director when he left the company. He is a member of the Singapore Institute of Surveyors & Valuers and a member of the Royal Institute of Chartered Surveyors, United Kingdom. Mr Ong holds a Bachelor of Science degree in Building Surveying from Liverpool Polytechnic, United Kingdom and a Master of Science degree in Project Management from the National University of Singapore.

MANAGEMENT TEAM



TAY PUAY KUAN

Chief Financial Officer

Ms Tay joined the Group in 1998 and has been with the Group for about 17 years. She is responsible for its financial management, accounting, tax, banking and secretarial matters. Prior to joining the Group, she was with an international accounting firm and foreign securities houses. Ms Tay holds a Bachelor of Accountancy degree from the National University of Singapore and is a non-practising member of the Institute of Singapore Chartered Accountants.

KOH NGHEE KWANG

Director, Development Management

Mr Koh joined the Group in 2014 to lead and steer its property development management activities. He is responsible for the planning, development and management of the Group's properties and participates actively in the evaluation of potential sites for acquisition. Prior to joining the Group, he held various appointments in the property-related field and has more than 30 years' post graduate experience in the construction industry comprising 12 years in consultancy and 18 years in design and construction projects. Mr Koh holds a Bachelor of Engineering degree from the National University of Singapore. He is a professional engineer registered with the Singapore Professional Engineers Board and a senior member of The Institution of Engineers Singapore.

TEO PEEK SHANG CASEY

Director, Business Development and Marketing

Ms Teo joined the Group in 2014 to head its business development and marketing functions. She is responsible for identifying and evaluating investment opportunities. She is also in charge of formulating marketing strategies for the Group's properties and participates actively in the design and concept of development projects. Prior to joining the Group, she held various appointments with listed property developers and real estate consultancy companies. She has more than 20 years' experience in marketing and sales of properties, of which 14 years also included business development activities. Ms Teo holds a Bachelor of Science (Estate Management)(Hons) degree and a Master of Science (Real Estate) degree, both from the National University of Singapore.

CORPORATE GOVERNANCE REPORT

The Company is committed to observing and maintaining high standards of corporate governance to ensure greater transparency and to protect shareholders' interests. It has put in place practices in accordance with the principles and guidelines set out in the Code of Corporate Governance 2012 (the "Code"). The following outlines the corporate governance principles applied by the Company with specific references to the Code. Where there is any material deviation, an explanation has been provided within this report.

BOARD MATTERS

Principle 1: The Board's Conduct of Affairs

The Board's primary roles are to set and review the Company's overall business direction and strategies, provide guidance and leadership and ensure the proper management and conduct of the Company's affairs. The Board assesses and approves major investment, material divestment, capital-related matters, returns to shareholders and funding proposals. It identifies major risk areas and ensures implementation of controls to manage such risks, formulates and reviews the corporate policies, evaluates the Group's financial performance and approves the Company's financial reporting.

The Board conducts meetings at least once every quarter and ad hoc meetings are convened as and when warranted. Board decisions may also be made by way of circulating resolutions. The Company's Articles of Association allows for meetings of its Board to be held by teleconferencing and other electronic means. Board Committees comprising the Audit Committee, the Remuneration Committee and the Nominating Committee were established to assist the Board in the discharge of its duties. These Committees review and decide or make recommendations to the Board on matters within their specific terms of reference. The Directors' attendance at the Board and Board Committees' meetings during the last financial year are set out as follows:

Board/Board Committees	Board	Audit Committee	Nominating Committee	Remuneration Committee
Number of meetings held	8	4	1	2
Number of meetings attended:				
Lee Fee Huang	6	NM	1	NM
Lee Sze Hao	8	NM	NM	NM
Lee Sze Leong	8	4	NM	2
Chan Kum Kit	8	4	1	2
Ong Loke Min David	8	4	1	2

Note:

"NM" denotes non-member

CORPORATE GOVERNANCE REPORT

Upon appointment to the Board, a Director will be provided with a formal letter setting out, inter alia, a director's duties and obligations. Newly-appointed Directors are briefed on the Company's business operations, strategic directions, group structure, policies and corporate governance practices. They are introduced to key personnel and provided with essential information about the Company. Regulatory requirements concerning disclosure of interests and restrictions on dealings in the Company's shares are highlighted to the newly-appointed Directors.

On an ongoing basis, the Board is updated on regulatory and accounting changes by the Management, the Company Secretary, auditor and other professional advisers. The Executive Directors routinely brief the Non-executive Directors on the Group's development and the property market. Where appropriate, arrangements are made for business associates such as financiers, project consultants and property advisers to present their areas of expertise to the Board so as to facilitate their understanding of the Company's business. Directors may also attend appropriate courses and seminars at the Company's expense when necessary.

Principle 2: Board Composition and Guidance

The Board currently comprises five members. Other than the Chief Executive Officer ("CEO") who is also the Managing Director, the other members are Non-executive Directors. Of the four Non-executive Directors, two are considered to be independent. The independence of each Director is reviewed annually by the Nominating Committee in accordance with the Code's definition of independence. In respect of the two Independent Directors, the Board has determined that they are independent in character and judgment and have no relationship with the Company, its related corporations, its 10% shareholders or its officers that could interfere, or be perceived to interfere, with their judgment. There are no circumstances which are likely to affect, or could appear to affect, the Independent Directors in exercising an objective judgment on the Company's affairs. The Board has also considered the Independent Directors' length of service and concluded that their independence has not been affected by their length of service.

The Board has a good mix of core competences including accounting, compliance, finance, business and management experience and industry knowledge. Given the scope and nature of the operations of the Company, the Board is of the view that its current size and composition are appropriate in facilitating effective decision making. No individual or small group of individuals dominates the Board's decision making.

Non-executive Directors are encouraged to participate actively in Board meetings, in the development of the Company's strategies and in reviewing the Management's performance. Where necessary, Non-executive Directors discuss on the Company's affairs without the presence of Management.

A brief profile of each Director is presented on pages 9 to 11 of this Annual Report.

CORPORATE GOVERNANCE REPORT

Principle 3: Chairman and Chief Executive Officer

The CEO of the Company is the son of its Non-executive Chairman. Notwithstanding this relationship, the Board is of the view that there is a clear division of responsibilities between the two roles with adequate accountability.

As its Non-executive Chairman, Mr Lee Fee Huang ensures the proper and effective functioning of the Board and charts the Company's overall business direction. He also ensures effective communication with shareholders in that all shareholders' queries and concerns are addressed promptly and appropriately. In addition, he promotes constructive relationship between Executive Director, Non-executive Directors and Management and ensures that high standards of corporate governance are maintained.

The CEO, Mr Lee Sze Hao, is responsible for implementing the Company's strategies and policies, financial planning, recommending new business initiatives and review of acquisitions or disposals. He oversees the day-to-day operation of the Group and ensures proper conduct of the Group's affairs. In addition, he leads the management team and monitors the Group's performance.

The Board is of the opinion that with the participation from its Non-executive and Independent Directors during Board meetings and transparency in the Company's dealings, the Directors are able to exercise objectivity on corporate matters notwithstanding that the Non-executive Chairman and the CEO are related. Moreover, all major decisions on significant matters are made in consultation with the entire Board, thus ensuring sufficient check and balance of power and authority on the Board. The Board is aware of the timeline for compliance with the Code's recommendation that independent directors should make up at least half of the board of directors where its chairman and the chief executive officer are immediate family members.

The Board has not appointed a lead independent director. Shareholders with serious concerns and for which contact through the normal channels of the Non-executive Chairman, the CEO or the Chief Financial Officer ("CFO") has failed to resolve or is inappropriate can contact either of the two Independent Directors, who are also the chairman of the Audit Committee or the chairman of the Nominating Committee and Remuneration Committee.

Principle 4: Board Membership

The Nominating Committee ("NC") comprises three members, Mr Ong Loke Min David, Chairman of the NC, Mr Chan Kum Kit and Mr Lee Fee Huang. Both Mr Ong and Mr Chan are Independent Directors and Mr Ong, the Chairman, is not a substantial shareholder nor directly associated with a substantial shareholder.

The principal responsibilities of the NC, as set out in its Terms of Reference, are as follows:

- review the Board size and composition, taking into account the expertise and experience required, and make recommendations to the Board with regard to any adjustments and board succession plans that are deemed necessary;

CORPORATE GOVERNANCE REPORT

- identify and nominate candidates for approval by the Board to fill any Board vacancies;
- review and make recommendations on re-nomination and re-election of Directors;
- determine annually the independence of Directors;
- review the ability of a Director to carry out his duties effectively when he has multiple board representations;
- evaluate the effectiveness of the Board and the Board Committees as a whole and assess the contribution and performance of individual Directors; and
- review training and professional development programs for the Board.

The Articles of Association of the Company provides that at least one third of the Directors (or, if their number is not a multiple of three, the number nearest to but not greater than one third) are required to retire from office at every Annual General Meeting of the Company. The Directors submit themselves for re-nomination and re-election at regular intervals. The composition of the Board Committees and the dates of first appointment and last re-election of the Directors are set out below:

Board Members	Audit Committee	Nominating Committee	Remuneration Committee	Date of first appointment to the Board	Date of last re-election to the Board
Lee Fee Huang	–	M	–	09.07.1993	23.04.2014
Lee Sze Hao	–	–	–	01.04.1997	23.04.2014
Lee Sze Leong	M	–	M	06.11.1992	10.04.2013
Chan Kum Kit	C	M	M	24.04.2007	10.04.2013
Ong Loke Min David	M	C	C	16.05.2011	18.04.2012

Notes:

“C” denotes chairman

“M” denotes member

The search for new directors will be conducted through contacts and recommendations. In reviewing new director appointments, the NC will take into consideration the qualifications, skills, knowledge, experience and character of the candidates. After careful deliberation, the NC will recommend the candidates to the Board, which will then appoint the new directors. Such new directors must submit themselves for re-election at the next Annual General Meeting of the Company immediately following the appointment.

Following review by the NC, having considered the Directors’ time commitment to the Company’s affairs and the contributions made at the meetings of the Board and Board Committees, the Board is of the view that it is not necessary to set a maximum limit on the number of listed company board representations and other principal commitments of each Director. The NC will continue to review the need for this requirement periodically, to ensure that Directors are giving sufficient time and attention to the affairs of the Company and are discharging their duties adequately.

CORPORATE GOVERNANCE REPORT

Principle 5: Board Performance

On an annual basis, the NC assesses the effectiveness of the Board and its Board Committees as a whole and the contribution by each individual Director to the effectiveness of the Board. This assessment takes into consideration the performance of the Company vis-à-vis previous years and industry peers, as well as the ability of the Board to steer the Group in the predetermined direction. In evaluating the Board's performance, the NC implements a formal assessment checklist which covers areas such as the composition and quality of the Board, the presence of independence, the responsibilities of the Board and the conduct of meetings.

Assessment parameters for each Director's performance include attendance and contribution at meetings of the Board and Board Committees, the level of participation in the affairs of the Company and the sharing of strategic insight and expertise relevant to the Group. Where appropriate, new members with relevant knowledge and experience will be appointed to the Board. As the Board's principal responsibilities are to formulate the overall business direction and strategy and to set policies, rather than to execute them, the NC is of the opinion that financial indicators may not be a good measure of the effectiveness of the Board.

Principle 6: Access to Information

Before each Board and Board Committee meeting, Management will provide the Directors with the meeting agenda and the relevant materials relating to matters to be discussed during the meeting, so as to allow the Directors some time to better understand the matters and to deliberate over any issues. Management staff who can explain and provide insight into the matters may also be invited from time to time to attend such meetings. Directors are entitled to request for additional information and explanations from Management and such information shall be provided in a timely manner. Other than having separate and independent access to the Company Secretary and management team on an ongoing basis, the Directors may, whether as a group or individually, seek independent professional advice at the Company's expense in the furtherance of their duties where necessary. The Company Secretary attends all Board and Board Committee meetings and ensures that Board procedures are followed. Together with Management, the Company Secretary ensures that applicable statutory and regulatory rules are complied with. Appointment and removal of the Company Secretary is a collective decision taken by the Board as a whole.

REMUNERATION MATTERS

Principle 7: Procedures for Developing Remuneration Policies

The Remuneration Committee ("RC") comprises three members, Mr Ong Loke Min David, Chairman of the RC, Mr Chan Kum Kit and Mr Lee Sze Leong. Both Mr Ong and Mr Chan are Independent Directors and Mr Lee is a Non-executive Director.

CORPORATE GOVERNANCE REPORT

The principal responsibilities of the RC, as set out in its Terms of Reference, are as follows:

- review and recommend to the Board a framework of remuneration and to determine the specific remuneration packages and terms of employment for the Executive Director, executive officers and those employees related to the executive directors and controlling shareholders;
- review and recommend to the Board the terms of renewal of the service agreement of Executive Directors; and
- review any major changes in employee benefit structures of the Group.

The RC will ensure that all aspects of remuneration are covered and that the remuneration packages are appropriate and comparable within the industry and to similar-sized companies so as to attract, retain and motivate Directors and key executives needed to run the Company successfully. The RC is entitled to obtain independent professional advice on remuneration matters at the Company's expense when warranted. The RC also reviews the Company's obligations arising in the event of termination to ensure that such termination terms are fair and reasonable.

Principle 8: Level and Mix of Remuneration

The Company adopts a remuneration policy for Directors and staff comprising a fixed component, a variable component and benefits-in-kind. The fixed component is in the form of a base salary and other fixed allowances while the variable component is dependent on the Company and the individual's performance. Currently, the Company does not have any long-term incentive scheme for Directors and staff.

In determining the directors' fees payable to Non-executive and Independent Directors, consideration is given to factors such as responsibilities, contributions, effort and time spent. These fees, as recommended by the RC, are subject to shareholders' approval at the Annual General Meeting.

The Company's CEO has a service agreement with the Company. The agreement is for a period of three years to 30 April 2015 and is renewable. The remuneration package includes a variable bonus, which is substantially linked to the performance of the Company and aligned with the interests of shareholders.

CORPORATE GOVERNANCE REPORT

Principle 9: Disclosure on Remuneration

Details of the remuneration of Directors for the year ended 31 December 2014 are set out as follows:

	Salary	Directors' Fees ⁽¹⁾	Other Benefits	Gratuity ⁽¹⁾	Total	
<u>Directors</u>						
Lee Fee Huang	–	8%	1%	91%	100%	S\$1,128,000
Lee Sze Hao	92%	–	8%	–	100%	S\$514,000
Lee Sze Leong	–	100%	–	–	100%	S\$56,000
Chan Kum Kit	–	100%	–	–	100%	S\$51,000
Ong Loke Min David	–	100%	–	–	100%	S\$51,000

Note:

(1) Subject to approval by shareholders at the forthcoming Annual General Meeting

The Code recommends that the remuneration of at least the top five key management personnel be disclosed in bands of S\$250,000 on a named basis and in aggregate. However, this information is not disclosed in this annual report as the Board is of the opinion that such disclosure would be disadvantageous to the Groups' business interests, given the highly competitive conditions in the industry.

During the year ended 31 December 2014, no employee of the Group was an immediate family member of any Director or the CEO, and whose remuneration exceeded S\$50,000. The Company did not have any employee share option scheme.

ACCOUNTABILITY AND AUDIT

Principle 10: Accountability

In presenting the annual financial statements and the quarterly and half-yearly announcements, the Board aims to provide a balanced and comprehensive assessment of the Group's performance, position and prospects to the shareholders and the public at large.

Periodic update on the Group's plans, strategies and performance are furnished to the Board. Management also conducts discussions with the Board as and when the need arises, and provides any other information as the Board may require from time to time.

CORPORATE GOVERNANCE REPORT

Principle 11: Risk Management and Internal Controls

The Board recognises the importance of sound internal controls and risk management practices to safeguard the shareholders' investments and the assets of the Group. Through reviews of reports submitted by the external auditor and from due enquiry with management on work processes and on design and implementation of risk management and internal control systems, the AC and the Board are satisfied that the Group's internal controls, including financial, operational, compliance and information technology controls, and risk management systems, are adequate and effective to meet the needs of the Group.

The system of risk management and internal controls is designed to manage and minimise the risk of failure in achieving the Company's business objectives. It can only provide reasonable assurance, but not absolute guarantee, against material misstatement or loss. The Board will continue to review the adequacy and effectiveness of the Company's system of internal controls, including financial, operational, compliance and information technology controls, and risk management systems on an ongoing basis.

The Board has received assurance from the CEO and the CFO that the financial records of the Company have been properly maintained and the financial statements give a true and fair view of the Company's operations and finances; and that the Company's risk management and internal control systems in place are functioning effectively.

After reviewing the Company's operations and taking into consideration its lean structure, the Board accepted that it is not necessary to establish a separate risk management committee at this juncture. Instead, the Board will be responsible for the governance of risk and will oversee the Company's risk management framework and policies.

Principle 12: Audit Committee

The Audit Committee ("AC") comprises two Independent Directors, Mr Chan Kum Kit, Chairman of the AC and Mr Ong Loke Min David and a Non-executive Director, Mr Lee Sze Leong. A majority of the members has relevant accounting or related financial management expertise and experience, with the Chairman being a qualified accountant.

The principal responsibilities of the AC, as set out in its Terms of Reference, are as follows:

- review the audit plans and results of the audit of the external auditor and the internal auditor (where applicable);
- review the annual consolidated financial statements and the external auditor's report on those financial statements, and discuss any significant adjustments, major risk areas, changes in accounting policies, compliance with Singapore Financial Reporting Standards, concerns and issues arising from their audits;
- review the periodic consolidated financial statements and such other information required by the SGX-ST Listing Manual, before submission to the Board for approval;
- review and discuss with external auditor and internal auditor (where applicable), any suspected fraud, irregularity or infringement of any relevant laws, rules or regulations, which has or is likely to have a material impact on the Group's operating results or financial position and the management's response;

CORPORATE GOVERNANCE REPORT

- review the co-operation given by the management to the external auditor;
- consider the appointment, re-appointment and removal of the external auditor, taking into account the services rendered by the external auditor and being satisfied that the nature and extent of such services will not prejudice the independence and objectivity of the external auditor;
- review and ratify any interested person transactions;
- review any potential conflict of interest; and
- review the effectiveness of the Company's financial, operational, compliance and information technology controls and risk management policies.

The AC has full access to and co-operation of Management. It has full discretion to invite any Director or executive officer to attend its meetings and reasonable resources to enable it to discharge its functions properly. On an as-and-when-required basis but at least annually, the AC meets with the external auditor without the presence of Management. Similarly, the external auditor has unrestricted access to the AC.

To keep abreast of the changes in accounting standards and issues which have a direct impact on the Company's financial statements, advice is sought from the external auditor as and when necessary. The external auditor also updates the AC on development of changes in accounting standards and interpretations at the AC meetings on a half-yearly basis.

The AC has reviewed and is satisfied with the independence and objectivity of the external auditor and has confirmed that there were no non-audit services performed by the external auditor during the financial year. It has also ensured that in appointing the external auditor for the Group, the Company is in compliance with Rules 712 and 715 of the Listing Manual of the SGX-ST. The AC has recommended to the Board the nomination of the external auditor for re-appointment.

The Company has in place a whistle-blowing procedure by which staff can raise, in confidence, any concerns about possible improprieties or malpractice in matters of financial reporting or other matters. The AC will ensure that independent investigation is carried out and where necessary, appropriate follow up action is taken.

Principle 13: Internal Audit

Annually, the AC reviews the Company's internal controls and risk management practices, taking into consideration the risks to which the business is exposed, the likelihood of occurrence of such risks and the cost of implementing mitigating controls. Management presents to the AC the Company's work procedures and processes including its system of internal controls and risk management. The AC also evaluates the need for an internal audit function and its effectiveness. If an internal audit is deemed necessary, the AC will approve the appointment, set the internal audit scope, approve the internal audit plans, review the internal audit reports and assess the effectiveness of the internal auditor, such as its scope of work and the quality of its audit reports. The AC will also avail itself to the internal auditor and ensure that the internal auditor has unfettered access to all the Company's documents and records and the full co-operation of Management.

CORPORATE GOVERNANCE REPORT

SHAREHOLDER RIGHTS AND RESPONSIBILITIES

Principle 14: Shareholder Rights

The Company respects the rights of its shareholders and treats all shareholders fairly and equitably. It ensures that shareholders are informed of material changes in the Group or its business through clear and timely disclosure.

Shareholders are given the opportunity to participate effectively in and vote at general meetings of shareholders and they are informed of the rules, including voting rights and procedure that governs such general meetings of shareholders. A shareholder may appoint up to the maximum of two proxies. Investors who hold ordinary shares through corporations which provide nominee or custodial services but have not been appointed as proxies are also allowed to attend the Annual General Meeting as observers.

Principle 15: Communication with Shareholders

It is the Company's policy to ensure that shareholders, investors and public at large be informed of material and price-sensitive information about the Company in a fair and timely manner. Such information includes the Company's financial results and major developments that impact the Company. Communication is made through announcements via the SGXNET, press releases and the Company's website at <http://www.singholdings.com>, where an email address is provided for sending queries or furnishing feedback.

Principle 16: Conduct of Shareholder Meetings

All shareholders receive the annual report of the Company and the notice of the Annual General Meetings ("AGM"), which is also published via the SGXNET and advertised on the newspapers. Shareholders are encouraged to attend the AGMs, during which they may raise questions or share their views on the Company's businesses and affairs. They may also interact with the Directors in person before and after the AGMs.

Every matter requiring shareholders' approval is proposed as a separate resolution. The Company's Articles of Association provides for shareholders to appoint up to two proxies to attend and vote on their behalf. The chairpersons of the Audit, Nominating and Remuneration Committees and the external auditor will be present and available to address any relevant queries from the shareholders.

Voting in absentia via mail, email, fax or other methods is currently not allowed by the Company's Articles of Association due to the difficulty in authenticating the identity of the shareholders and the integrity of the information transmitted.

The Company will put all resolutions to vote by poll at the forthcoming AGM. An announcement will be made of the detailed results showing the number of votes cast for and against each resolution and the respective percentages.

The Company prepares detailed minutes of general meetings, which include substantial comments or queries from shareholders and responses from the Board and Management. These minutes are available to shareholders upon request.

CORPORATE GOVERNANCE REPORT

SECURITIES TRANSACTIONS

The Company has adopted policies as set out in the Listing Manual of the SGX-ST with regard to dealings in the Company's shares by Directors and staff. At appropriate times, Directors and staff of the Group are reminded that dealings in the shares of the Company are strictly prohibited during the period commencing two weeks before the announcement of the Company's financial results for each of the first three quarters of its financial year, or one month before the announcement of the Company's full year financial results, as the case may be, and ending on the date of the announcement of the relevant results. The Company also prohibits Directors and staff to deal in the shares of the Company when they are in possession of unpublished material price sensitive information relating to the shares of the Company. Directors and staff were briefed on the implications of insider trading and are expected to observe the law on insider trading at all times. They are also discouraged from dealing in the Company's shares on short-term considerations.

MATERIAL CONTRACTS

Except as disclosed in Note 29 (Related Party Transactions) to the Financial Statements, there were no material contracts of the Company and its subsidiaries involving the interests of the CEO, each director or controlling shareholder, either still subsisting at the end of the financial year or if not then subsisting, entered into since the end of the previous financial year.

INTERESTED PERSON TRANSACTIONS

All interested person transactions will be documented and submitted to the AC for their review to ensure that such transactions are carried out at arm's length basis and on normal commercial terms and commensurate with prevailing market rates and are not prejudicial to the interests of the Group and the minority shareholders.

Other than as disclosed in Note 29 (Related Party Transactions) to the Financial Statements, there were no interested person transactions entered into during the year ended 31 December 2014 for which disclosure is required under Rule 907 of the Listing Manual of the SGX-ST.

DIRECTORS' REPORT

The directors hereby present their report to the members together with the audited consolidated financial statements of Sing Holdings Limited (the “Company”) and its subsidiaries (collectively, the “Group”) and the balance sheet and statement of changes in equity of the Company for the financial year ended 31 December 2014.

Directors

The directors of the Company in office at the date of this report are:

Lee Fee Huang	(Non-executive Chairman)
Lee Sze Hao	(Chief Executive Officer)
Lee Sze Leong	
Chan Kum Kit	
Ong Loke Min David	

Arrangements to enable directors to acquire shares and debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

Directors’ interests in shares or debentures

The following directors, who held office at the end of the financial year, had, according to the register of directors’ shareholdings required to be kept under Section 164 of the Singapore Companies Act, Chapter 50, an interest in shares of the Company as stated below:

Name of director	Direct interest		Deemed interest	
	At the beginning of financial year	At the end of financial year	At the beginning of financial year	At the end of financial year
Ordinary shares of the Company				
Lee Fee Huang	1,802,000	1,802,000	138,624,746	140,198,746
Lee Sze Hao	8,557,000	9,926,000	138,441,746	140,015,746
Lee Sze Leong	1,484,832	1,484,832	138,441,746	140,015,746
Chan Kum Kit	58,000	58,000	–	–
Ong Loke Min David	100,000	100,000	–	–

DIRECTORS' REPORT

There was no change in any of the above-mentioned interests in the Company between the end of the financial year and 21 January 2015.

By virtue of Section 7 of the Singapore Companies Act, Chapter 50, Lee Fee Huang, Lee Sze Hao and Lee Sze Leong are deemed to have interests in shares held by the Company in all of its subsidiaries.

Except as disclosed in this report, no director who held office at the end of the financial year had interests in shares, share options, warrants or debentures of the Company, or of related corporations, either at the beginning of the financial year or at the end of the financial year.

Directors' contractual benefits

Except as disclosed in the financial statements, since the end of the previous financial year, no director of the Company has received or become entitled to receive a benefit by reason of a contract made by the Company or a related corporation with the director, or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest.

Options

No options were issued by the Company or its subsidiaries during the financial year.

As at 31 December 2014, there are no options on the unissued shares of the Company or its subsidiaries which were outstanding.

Audit Committee

The Audit Committee ("AC") comprises three directors:

Chan Kum Kit (Chairman)
Lee Sze Leong
Ong Loke Min David

Based on the Singapore Code of Corporate Governance criteria, a majority, including the Chairman of the AC is independent.

The AC performed its functions in accordance with Section 201B(5) of the Singapore Companies Act, Chapter 50, as detailed in the Corporate Governance Report.

DIRECTORS' REPORT

Auditor

Ernst & Young LLP have expressed their willingness to accept reappointment as auditor.

On behalf of the Board of Directors:

Lee Sze Hao

Director

Lee Sze Leong

Director

Singapore

30 March 2015

STATEMENT BY DIRECTORS

We, Lee Sze Hao and Lee Sze Leong, being two of the directors of Sing Holdings Limited (the “Company”), do hereby state that, in the opinion of the directors,

- (i) the accompanying balance sheets, consolidated income statement, consolidated statement of comprehensive income, statements of changes in equity, and consolidated cash flow statement together with notes thereto are drawn up so as to give a true and fair view of the state of affairs of the Group and of the Company as at 31 December 2014 and the results of the business, changes in equity and cash flows of the Group and the changes in equity of the Company for the year ended on that date, and
- (ii) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

On behalf of the Board of Directors:

Lee Sze Hao

Director

Lee Sze Leong

Director

Singapore

30 March 2015

INDEPENDENT AUDITOR'S REPORT

For the financial year ended 31 December 2014

Independent auditor's report to the members of Sing Holdings Limited

Report on the financial statements

We have audited the accompanying financial statements of Sing Holdings Limited (the "Company") and its subsidiaries (collectively, the "Group") set out on pages 30 to 89, which comprise the balance sheets of the Group and the Company as at 31 December 2014, the statements of changes in equity of the Group and the Company, and the consolidated income statement, consolidated statement of comprehensive income, and consolidated cash flow statement of the Group for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act, Chapter 50 (the "Act") and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

INDEPENDENT AUDITOR'S REPORT

Opinion

In our opinion, the consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Group and of the Company as at 31 December 2014 and of the results, changes in equity and cash flows of the Group and the changes in equity of the Company for the year ended on that date.

Report on other legal and regulatory requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiaries incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

Ernst & Young LLP

Public Accountants and
Chartered Accountants

Singapore
30 March 2015

CONSOLIDATED INCOME STATEMENT

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

	Note	2014 \$'000	2013 \$'000
Revenue	4	35,752	226,823
Cost of sales		(29,824)	(170,069)
Gross profit		5,928	56,754
Other income	5	3,619	1,944
Administrative expenses		(2,696)	(5,645)
Sales and marketing expenses		(7,442)	(3,052)
Other operating expenses	6	(535)	(684)
Finance costs	7	(14)	(167)
(Loss)/profit before tax	8	(1,140)	49,150
Income tax credit/(expense)	9	659	(9,021)
(Loss)/profit for the year		(481)	40,129
Attributable to:			
Shareholders of the Company		43	28,851
Non-controlling interests		(524)	11,278
		(481)	40,129
Earnings per share attributable to shareholders of the Company, basic and diluted	10	0.01 cents	7.19 cents

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

	2014 \$'000	2013 \$'000
(Loss)/profit for the year	(481)	40,129
Other comprehensive income:		
<i>Item that may be reclassified subsequently to profit or loss</i>		
Net fair value loss on investment in quoted equity shares classified as available-for-sale	(76)	(76)
Total comprehensive income for the year	(557)	40,053
Total comprehensive income attributable to:		
Shareholders of the Company	(33)	28,775
Non-controlling interests	(524)	11,278
	(557)	40,053

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

BALANCE SHEETS

AS AT 31 DECEMBER 2014

		Group		Company	
	Note	2014 \$'000	2013 \$'000	2014 \$'000	2013 \$'000
Non-current assets					
Property, plant and equipment	11	480	160	480	160
Investment in subsidiaries	12	–	–	46,554	46,307
Investment in quoted equity shares	13	3,328	3,404	3,328	3,404
Loans to subsidiaries	25	–	–	100,129	89,318
Deferred tax assets	26	1,253	–	–	–
		5,061	3,564	150,491	139,189
Current assets					
Development properties	14	429,673	399,684	–	–
Trading properties	15	26,858	27,997	26,858	27,997
Investment in quoted equity shares	13	488	250	488	250
Trade receivables	16	5,319	117,167	12	34
Deposits and other receivables	17	244	244	1,175	2,657
Prepayments		177	187	17	12
Loans to subsidiaries	25	–	–	–	4,245
Amounts due from subsidiaries	18	–	–	37,228	36,012
Cash and cash equivalents	19	85,848	26,553	29,501	264
		548,607	572,082	95,279	71,471
Current liabilities					
Trade and other payables	20	27,159	31,432	904	3,946
Deferred revenue	21	86,574	14,426	–	–
Amounts due to subsidiaries	18	–	–	21,968	21,970
Interest-bearing bank loans	22	–	14,411	–	10,315
Loans from non-controlling shareholders of subsidiaries	23	–	1,819	–	–
Provision for taxation		634	26,249	206	19
		114,367	88,337	23,078	36,250
Net current assets		434,240	483,745	72,201	35,221
Non-current liabilities					
Loan from a subsidiary	24	–	–	2,028	2,029
Trade and other payables	20	7,218	2,015	186	155
Interest-bearing bank loans	22	190,208	214,769	–	–
Loans from non-controlling shareholders of subsidiaries	23	17,442	17,260	–	–
		214,868	234,044	2,214	2,184
Net assets		224,433	253,265	220,478	172,226
Equity attributable to shareholders of the Company					
Share capital	27	104,951	104,951	104,951	104,951
Reserves	28	114,579	120,627	115,527	67,275
		219,530	225,578	220,478	172,226
Non-controlling interests		4,903	27,687	–	–
Total equity		224,433	253,265	220,478	172,226

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

Attributable to shareholders of the Company						
Note	Share capital	Fair value adjustment reserve	Revenue reserve	Total	Non-controlling interests	Total equity
	(Note 27)	(Note 28)	(Note 28)			
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Group						
At 1 January 2014	104,951	748	119,879	225,578	27,687	253,265
Profit/(loss) for the year	–	–	43	43	(524)	(481)
Other comprehensive loss for the year	–	(76)	–	(76)	–	(76)
Total comprehensive (loss)/income for the year	–	(76)	43	(33)	(524)	(557)
Dividends paid to non-controlling shareholder of subsidiaries	–	–	–	–	(22,260)	(22,260)
Dividends on ordinary shares	36	–	(6,015)	(6,015)	–	(6,015)
At 31 December 2014	104,951	672	113,907	219,530	4,903	224,433
At 1 January 2013	104,951	824	97,444	203,219	27,997	231,216
Profit for the year	–	–	28,851	28,851	11,278	40,129
Other comprehensive loss for the year	–	(76)	–	(76)	–	(76)
Total comprehensive (loss)/income for the year	–	(76)	28,851	28,775	11,278	40,053
Deemed capital contribution arising from interest-free loans from non-controlling shareholder of a subsidiary	–	–	–	–	712	712
Capital injection by a non-controlling shareholder of a subsidiary	–	–	–	–	300	300
Dividends paid to non-controlling shareholder of a subsidiary	–	–	–	–	(12,600)	(12,600)
Dividends on ordinary shares	36	–	(6,416)	(6,416)	–	(6,416)
At 31 December 2013	104,951	748	119,879	225,578	27,687	253,265

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

	Note	Share capital (Note 27) \$'000	Fair value adjustment reserve (Note 28) \$'000	Revenue reserve (Note 28) \$'000	Total \$'000
Company					
At 1 January 2014		104,951	748	66,527	172,226
Profit for the year		-	-	54,343	54,343
Other comprehensive loss for the year		-	(76)	-	(76)
Total comprehensive (loss)/income for the year		-	(76)	54,343	54,267
Dividends on ordinary shares	36	-	-	(6,015)	(6,015)
At 31 December 2014		104,951	672	114,855	220,478
At 1 January 2013		104,951	824	42,951	148,726
Profit for the year		-	-	29,992	29,992
Other comprehensive loss for the year		-	(76)	-	(76)
Total comprehensive (loss)/income for the year		-	(76)	29,992	29,916
Dividends on ordinary shares	36	-	-	(6,416)	(6,416)
At 31 December 2013		104,951	748	66,527	172,226

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

CONSOLIDATED CASH FLOW STATEMENT

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

	Note	2014 \$'000	2013 \$'000
Cash flows from operating activities			
(Loss)/profit before tax		(1,140)	49,150
Adjustments for:			
Depreciation of property, plant and equipment	11	155	75
Interest expense	7	14	167
Interest income		(372)	(164)
Profit on sale of trading properties		(789)	(790)
Profit on sale of development properties		(5,139)	(55,964)
Dividend income from investment in quoted equity shares classified as available-for-sale	5	(126)	(126)
Dividend income from investment in quoted equity shares classified as held for trading	5	(14)	(17)
Gain on disposal of property, plant and equipment	5	(94)	–
Gain on disposal of quoted equity shares classified as held for trading	5	(13)	–
Fair value changes on quoted equity shares classified as held for trading	5,6	(13)	5
Cost of sales written-back	5	(1,078)	–
(Write-back of)/allowance for impairment of trade receivables	5,6	(230)	255
Operating cash flows before changes in working capital		(8,839)	(7,409)
Changes in working capital:			
Trade receivables		(4)	(10)
Deposits and other receivables		53	(138)
Prepayments		10	49
Trade and other payables		9,070	(703)
Progress payments received on properties developed for sale		217,635	309,475
Development expenditure on properties developed for sale		(62,217)	(68,174)
Proceeds from sale of trading properties		1,929	2,119
Acquisition of properties for development		–	(153,885)
Net cash generated from operations		157,637	81,324
Interest received		553	233
Interest paid		(3,184)	(5,004)
Income tax paid		(26,192)	(120)
Net cash flows generated from operating activities		128,814	76,433

CONSOLIDATED CASH FLOW STATEMENT

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

	Note	2014 \$'000	2013 \$'000
Cash flows from investing activities			
Purchase of quoted equity shares classified as held for trading		(475)	–
Purchase of property, plant and equipment	11	(475)	(20)
Dividends received		128	130
Proceeds from disposal of property, plant and equipment		94	–
Proceeds from disposal of quoted equity shares classified as held for trading		274	–
Net cash flows (used in)/generated from investing activities		(454)	110
Cash flows from financing activities			
Proceeds from capital injection by a non-controlling shareholder of subsidiary		–	300
Proceeds from bank loans		–	125,651
Repayment of bank loans		(38,971)	(229,597)
Repayment of loans from non-controlling shareholders of subsidiaries		(1,819)	(3,000)
Proceeds from loans from non-controlling shareholders of subsidiaries		–	17,805
Dividends paid on ordinary shares	36	(6,015)	(6,416)
Dividends paid to non-controlling shareholder of subsidiaries		(22,260)	(12,600)
Net cash flows used in financing activities		(69,065)	(107,857)
Net increase/(decrease) in cash and cash equivalents		59,295	(31,314)
Cash and cash equivalents at 1 January		26,553	57,867
Cash and cash equivalents at 31 December	19	85,848	26,553

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

1. Corporate information

Sing Holdings Limited (the “Company”) is a limited liability company domiciled and incorporated in Singapore and is listed on the Singapore Exchange Securities Trading Limited (“SGX-ST”).

The registered office and principal place of business of the Company is located at 96 Robinson Road, #10-01, SIF Building, Singapore 068899.

The principal activities of the Company are those relating to investment holding and property development. The principal activities of the subsidiaries are set out in Note 12. There have been no significant changes in the nature of these activities during the financial year.

2. Summary of significant accounting policies

2.1 Basis of preparation

The consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company have been prepared in accordance with Singapore Financial Reporting Standards (“FRS”).

The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars (SGD or \$) and all values in the tables are rounded to the nearest thousand (\$'000) as indicated.

2.2 Changes in accounting policies

The accounting policies adopted are consistent with those of the previous financial year except in the current financial year, the Group has adopted all the new and revised standards which are effective for annual financial periods beginning on or after 1 January 2014. The adoption of these standards did not have any effect on the financial performance or position of the Group.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.3 Standards issued but not yet effective

The Group has not adopted the following standards that have been issued but not yet effective:

Description	Effective for annual periods beginning on or after
Improvements to FRSs (January 2014)	
– Amendments to FRS 16 <i>Property, Plant and Equipment</i> and FRS 38 <i>Intangible Assets</i>	1 July 2014
– Amendments to FRS 24 <i>Related Party Disclosures</i>	1 July 2014
– Amendments to FRS 108 <i>Operating Segments</i>	1 July 2014
Improvements to FRSs (February 2014)	
– Amendments to FRS 113 <i>Fair Value Measurement</i>	1 July 2014
Amendments to FRS 27: <i>Equity Method in Separate Financial Statements</i>	1 January 2016
Improvements to FRSs (November 2014)	
– Amendments to FRS 34 <i>Interim Financial Reporting</i>	1 January 2016
– Amendments to FRS 107 <i>Financial Instruments: Disclosure</i>	1 January 2016
Amendments to FRS 1: <i>Disclosure Initiative</i>	1 January 2016
FRS 115 <i>Revenue from Contracts with Customers</i>	1 January 2017
FRS 109 <i>Financial Instruments</i>	1 January 2018

Except for FRS 109 and FRS 115, the directors expect that the adoption of the other standards above will have no material impact on the financial statements in the period of initial application.

FRS 109 *Financial Instruments*

FRS 109 uses a single approach to determine whether a financial asset is measured at amortised cost or fair value, replacing the many different rules in FRS 39. The approach in FRS 109 is based on how an entity manages its financial instruments (its business model) and the contractual cash flow characteristics of the financial assets. FRS 109 enables companies to reflect their risk management activities better in their financial statements, and, in turn, help investors to understand the effect of those activities on future cash flows. The impairment requirements in FRS 109 are based on an expected credit loss model and replace the FRS 39 incurred loss model.

The directors are currently assessing the instruments impacted due to the new measurement criteria and plan to adopt the new standard on 1 January 2018.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.3 Standards issued but not yet effective (Continued)

FRS 115 Revenue from Contracts with Customers

FRS 115 establishes a five-step model that apply to revenue earned from contract with a customer (with limited exceptions), regardless of the type of revenue transaction of the industry. The standard requirements will also apply to the recognition and measurement of gains and losses on the sale of some non-financial assets that are not an output of the entity's ordinary activities.

Extensive disclosures will be required, including disaggregation of total revenue, information about performance obligations; changes in contract amount and liability amount balances between period and key judgments and estimates.

The directors are currently assessing the impact of FRS 115 and plan to adopt the new standard on 1 January 2017.

2.4 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the end of the reporting period. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied to like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions and dividends are eliminated in full.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Losses within a subsidiary are attributed to the non-controlling interest even if that results in a deficit balance.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- De-recognises the assets (including goodwill) and liabilities of the subsidiary at their carrying amounts at the date when control is lost;

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.4 Basis of consolidation (Continued)

- De-recognises the carrying amount of any non-controlling interest;
- De-recognises the cumulative translation differences recorded in equity;
- Recognises the fair value of the consideration received;
- Recognises the fair value of any investment retained;
- Recognises any surplus or deficit in profit or loss;
- Re-classifies the Group's share of components previously recognised in other comprehensive income to profit or loss or retained earnings, as appropriate.

2.5 Transactions with non-controlling interests

Non-controlling interest represents the equity in subsidiaries not attributable, directly or indirectly, to owners of the Company.

Changes in the Company's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. In such circumstances, the carrying amounts of the controlling and non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

2.6 Foreign currency

The financial statements are presented in Singapore Dollars, which is also the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

Transactions and balances

Transactions in foreign currencies are measured in the respective functional currencies of the Company and its subsidiaries and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the end of the reporting period. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.7 Property, plant and equipment

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is computed on a straight-line basis over the estimated useful lives of the assets as follows:

Renovation	–	3 years
Furniture and fittings	–	10 years
Office equipment	–	5 years
Motor vehicles	–	5 years

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is de-recognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in profit or loss in the year the asset is de-recognised.

2.8 Impairment of non-financial assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, the Group makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.8 Impairment of non-financial assets (Continued)

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

2.9 Subsidiaries

A subsidiary is an investee that is controlled by the Group. The Group controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less any impairment losses.

2.10 Financial instruments

(a) Financial assets

Initial recognition and measurement

Financial assets are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. The Group determines the classification of its financial assets at initial recognition.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

(i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets held for trading. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.10 Financial instruments (Continued)

(a) Financial assets (Continued)

Subsequent measurement (Continued)

(i) Financial assets at fair value through profit or loss (Continued)

Subsequent to initial recognition, financial assets at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in fair value of the financial assets are recognised in profit or loss. Net gains or net losses on financial assets at fair value through profit or loss include exchange differences, interest and dividend income.

(ii) Loans and receivables

Non-derivative financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the loans and receivables are de-recognised or impaired, and through the amortisation process.

(iii) Available-for-sale financial assets

Available-for-sale financial assets include equity securities. Equity investments classified as available-for-sale are those, which are neither classified as held for trading nor designated at fair value through profit or loss.

After initial recognition, available-for-sale financial assets are subsequently measured at fair value. Any gains or losses from changes in fair value of the financial asset are recognised in other comprehensive income, except that impairment losses, foreign exchange gains and losses on monetary instruments and interest calculated using the effective interest method are recognised in profit or loss. The cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment when the financial asset is de-recognised.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.10 Financial instruments (Continued)

(a) *Financial assets (Continued)*

De-recognition

A financial asset is de-recognised where the contractual right to receive cash flows from the asset has expired. On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

(b) *Financial liabilities*

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. The Group determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs.

Subsequent measurement

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are de-recognised, and through the amortisation process.

De-recognition

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a de-recognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.10 Financial instruments (Continued)

(c) *Offsetting of financial instruments*

Financial assets and financial liabilities are offset and the net amount is presented in the balance sheets, when and only when, there is a currently enforceable legal right to set off the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

2.11 Impairment of financial assets

The Group assesses at each reporting date whether there is any objective evidence that a financial asset is impaired.

(a) *Financial assets carried at amortised cost*

For financial assets carried at amortised cost, the Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account. The impairment loss is recognised in profit or loss.

When the asset becomes uncollectible, the carrying amount of impaired financial asset is reduced directly or if an amount was charged to the allowance account, the amounts charged to the allowance account are written off against the carrying value of the financial asset.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.11 Impairment of financial assets (Continued)

(a) *Financial assets carried at amortised cost (Continued)*

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

(b) *Available-for-sale financial assets*

In the case of equity investments classified as available-for-sale, objective evidence of impairment include (i) significant financial difficulty of the issuer or obligor, (ii) information about significant changes with an adverse effect that have taken place in the technological, market, economic or legal environment in which the issuer operates, and indicates that the cost of the investment in equity instrument may not be recovered; and (iii) a significant or prolonged decline in the fair value of the investment below its costs. 'Significant' is to be evaluated against the original cost of the investment and 'prolonged' against the period in which the fair value has been below its original cost.

If an available-for-sale financial asset is impaired, an amount comprising the difference between its acquisition cost (net of any principal repayment and amortisation) and its current fair value, less any impairment loss previously recognised in profit or loss, is transferred from other comprehensive income and recognised in profit or loss. Reversals of impairment losses in respect of equity instruments are not recognised in profit or loss; increase in their fair value after impairment are recognised directly in other comprehensive income.

2.12 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand and short-term deposits that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.13 Trading properties

Trading properties are held with the intention of sale in the ordinary course of business.

Trading properties are stated at the lower of cost or net realisable value. Land, related acquisition expenses, development expenditure, interest and other related expenditure are capitalised as part of the cost of trading properties. Interest will cease to be capitalised upon issuance of the Temporary Occupation Permit. Net realisable value represents the estimated selling price less costs to be incurred in selling the property.

2.14 Development properties

Development properties are properties acquired or being constructed for sale in the ordinary course of business, rather than to be held for the Group's own use, rental or capital appreciation.

Development properties are held as inventories and are measured at the lower of cost and net realisable value.

The cost of development properties held for sale includes cost of land and construction, related overhead expenditure and financing charges incurred during the period of construction and up to the completion of construction. Non-refundable commissions paid to sales or marketing agents on the sale of development properties are expensed when incurred.

Allowance for foreseeable losses on development properties is made when it is anticipated that the net realisable value has fallen below cost.

Net realisable value of development properties is the estimated selling price in the ordinary course of the business, based on market prices at the reporting date and discounted for the time value of money if material, less the estimated costs of completion and the estimated costs necessary to make the sale.

Development properties of the Group that are within the scope as described in INT FRS 115 Agreement for the Construction of Real Estates are stated at the lower of cost plus, where appropriate, a portion of attributable profit, and estimated net realisable value, net of progress billings. Revenue for sales of such development properties is recognised based on percentage of completion method. Profits are recognised only in respect of finalised sales agreements and to the extent that such profits relate to the progress of the construction work. The progress of construction work is measured by the proportion of the construction and related costs incurred to the end of the reporting period to the estimated total construction and related costs for the project.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.14 Development properties (Continued)

Development properties of the Group in relation to projects outside the scope of INT FRS 115 (i.e. executive condominium projects), are stated at the lower of cost and estimated net realisable value. Revenue is recognised upon the transfer of significant risk and rewards of ownership, which generally coincides with the time the development units are delivered to the purchasers. Progress payments received from purchasers of such units are classified as deferred revenue in the balance sheets.

2.15 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of the reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

2.16 Borrowing costs

Borrowing costs on interest-bearing bank loans and imputed interest expense on loans from non-controlling shareholders of subsidiaries are recognised in profit or loss except to the extent that they are capitalised. Such borrowing costs, including imputed interest expense, are capitalised if they are directly attributable to the acquisition, construction or production of a qualifying asset comprising the Group's development properties. Capitalisation of borrowing costs commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditures and borrowing costs are incurred. Borrowing costs are capitalised until the assets are ready for their intended use or sale.

2.17 Employee benefits

(a) *Defined contribution plans*

The Group makes contributions to the Central Provident Fund scheme ("CPF"), a defined contribution pension scheme in Singapore. Contributions to CPF are recognised as an expense in the period in which the related service is performed.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.17 Employee benefits (Continued)

(b) *Employee leave entitlement*

Employee entitlements to annual leave are recognised as a liability when they accrue to the employees. The estimated liability for leave is recognised for services rendered by employees up to the end of the reporting period.

2.18 Leases

(a) *As lessee*

Operating lease payments are recognised as an expense in profit or loss on a straight-line basis over the lease term. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

(b) *As lessor*

Leases where the Group retains substantially all the risks and rewards of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. The accounting policy for rental income is set out in Note 2.19(b).

2.19 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured, regardless of when the payment is made. Revenue is measured at the fair value of consideration received or receivable, taking into account contractually defined terms of payment and including taxes or duty. The following specific recognition criteria must also be met before revenue is recognised:

(a) *Sale of properties*

Revenue from sale of trading properties held for sale, is recognised when the sales and purchase agreement is signed and all risks and rewards are transferred to the buyer.

The accounting policy for revenue recognition for sale of partially completed development properties is set out in Note 2.14.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.19 Revenue (Continued)

(b) *Rental income*

Rental income arising on trading properties is accounted for on a straight-line basis over the lease terms. The aggregate costs of incentives provided to lessees are recognised as a reduction of rental income over the lease term on a straight-line basis.

(c) *Interest income*

Interest income is recognised using the effective interest method.

(d) *Dividend income*

Dividend income is recognised when the Group's right to receive payment is established.

2.20 Taxes

(a) *Current income tax*

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the end of the reporting period.

Current income taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

(b) *Deferred tax*

Deferred tax is provided using the liability method on temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.20 Taxes (Continued)

(b) *Deferred tax (Continued)*

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and carry-forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the end of each reporting period.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current income tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

(c) *Sales tax*

Revenues, expenses and assets are recognised net of the amount of sales tax except:

- Where the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of sales tax included.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the balance sheet.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

2. Summary of significant accounting policies (Continued)

2.21 Segment reporting

The Group operates as a property developer in Singapore, which the management considers as a single reportable segment. This comprises the activities of developing and leasing out of residential and commercial properties which are regarded by management as exhibiting similar economic characteristics. Hence, separate segment information on primary and geographical segments has not been presented. The Group does not have any concentration of customers.

2.22 Share capital and share issue expenses

Proceeds from issuance of ordinary shares are recognised as share capital in equity. Incremental costs directly attributable to the issuance of ordinary shares are deducted against share capital.

3. Significant accounting judgments and estimates

The preparation of the Group's consolidated financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

3.1 Judgments made in applying accounting policies

In the process of applying the Group's accounting policies, management has made the following judgment, apart from those involving estimations, which has the most significant effect on the amounts recognised in the consolidated financial statements:

Income taxes

Significant judgment is involved in determining the Group-wide provision for taxation. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made. The carrying amounts of the Group's provision for taxation and deferred tax assets at the end of the reporting period was \$634,000 (2013: \$26,249,000) and \$1,253,000 (2013: Nil) respectively. The carrying amount of the Company's provision for taxation is \$206,000 (2013: \$19,000)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

3. Significant accounting judgments and estimates (Continued)

3.2 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

(a) *Valuation of trading and development properties*

Trading properties

Trading properties are held with the intention of sale in the ordinary course of business.

Trading properties are stated at the lower of cost or net realisable value. Net realisable value represents the estimated selling price less costs to be incurred in selling the property.

Allowance for impairment on trading properties is made based on directors' assessment by making references to the valuation reports from independent professionals and by taking into consideration the present property market conditions and other relevant factors.

The carrying amount of the Group's trading properties at the end of the reporting period is disclosed in Note 15.

Development properties

Development properties are properties acquired or being constructed for sale in the ordinary course of business, rather than to be held for the Group's own use, rental or capital appreciation.

Development properties are stated at the lower of cost and plus, where appropriate, a portion of attributable profit, and estimated net realisable value, net of progress billings. The cost of development properties includes cost of land and construction, related overhead expenditure and financing charges incurred during the period of construction and up to the completion of construction.

Where the estimated net realisable value is below cost, foreseeable losses are provided for. Net realisable value is the estimated selling price in the ordinary course of business, based on market prices at the end of the reporting period and discounted for the time value of money if material, less the estimated costs of completion and the estimated costs necessary to make the sale.

The carrying amount of the Group's development properties at the end of the reporting period is disclosed in Note 14.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

3. Significant accounting judgments and estimates (Continued)

3.2 Key sources of estimation uncertainty (Continued)

(b) *Revenue recognition on development properties under construction*

For revenue recognised based on the percentage of completion method, the stage of completion is measured in accordance with the accounting policy stated in Note 2.14. Significant estimation is required in determining the percentage of completion, the expected total contract costs and the profitability of the contract. In making these assessments, the Group relies on best estimates of project costs, taking into account total committed development costs, signed sales contracts and development costs incurred to date certified by consultants. The revenue recognised is as disclosed in Note 4.

(c) *Deferred tax assets*

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the timing and level of future taxable profits together with future tax planning strategies. In determining the timing and level of future taxable profits together with future tax planning strategies, the Group assessed the probability of expected future cash inflows based on expected revenues from existing development properties.

Where taxable profits are expected in the foreseeable future, deferred tax assets are recognised on the unused tax losses. The carrying value of recognised tax losses at 31 December 2014 was \$7,372,000 (2013: Nil) and accordingly, deferred tax assets amounting to \$1,253,000 (2013: Nil) was recognised at the end of the reporting period.

The unrecognised tax losses at 31 December 2014 was \$5,179,000 (2013: \$7,254,000). If the Group was able to recognise all unrecognised deferred tax assets, loss for the year would be reduced by approximately \$880,000 (2013: profit increased by \$1,233,000)

4. Revenue

	Group	
	2014 \$'000	2013 \$'000
Sale of development properties	33,824	224,696
Sale of trading properties	1,928	2,127
	35,752	226,823

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

5. Other income

	Group	
	2014	2013
	\$'000	\$'000
Property management fee from trading properties	95	106
Rental income from trading properties	1,385	1,490
Dividend income from investment in quoted equity shares classified as available-for-sale	126	126
Dividend income from investment in quoted equity shares classified as held for trading	14	17
Interest income from:		
– fixed deposits	324	89
– late payment from tenants and purchasers	48	75
Gain on disposal of property, plant and equipment	94	–
Gain on disposal of quoted equity shares classified as held for trading	13	–
Fair value gain on quoted equity shares classified as held for trading	13	–
Cost of sales written-back	1,078	–
Write-back of allowance for impairment of trade receivables	230	–
Forfeiture of option money	89	8
Others	110	33
	3,619	1,944

Cost of sales written-back relates to the write-back of accruals upon the finalisation of the final contract sum with the contractor for a previously completed project.

6. Other operating expenses

The following items have been included in arriving at other operating expenses:

		Group	
	Note	2014	2013
		\$'000	\$'000
Maintenance contribution		104	174
Property tax		158	135
Fair value loss on quoted equity shares classified as held for trading		–	5
Professional fees		43	15
Depreciation of property, plant and equipment	11	155	75
Allowance for impairment of trade receivables		–	255

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

7. Finance costs

	Group	
	2014	2013
	\$'000	\$'000
Interest expense on bank loans	3,101	5,044
Imputed interest expense on loans from non-controlling shareholders of subsidiaries	182	261
	3,283	5,305
Less: Interest expense capitalised in development properties	(3,269)	(5,138)
Finance costs recognised in profit or loss	14	167

8. (Loss)/profit before tax

The following items have been included in arriving at (loss)/profit before tax:

	Group	
Note	2014	2013
	\$'000	\$'000
Audit fees paid to		
– auditor of the Company	98	102
Staff costs (including directors' remuneration)		
– salaries, wages and bonuses	1,641	4,670
– contributions to defined contribution plans	103	110
– other personnel expenses	183	168
Operating lease expense	30(b) 235	203

There were no non-audit fees paid to the auditor of the Company for the financial years ended 31 December 2014 and 2013.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

9. Income tax (credit)/expense

Major components of income tax (credit)/expense

The major components of income tax (credit)/expense for the years ended 31 December 2014 and 2013 are:

	Group	
	2014	2013
	\$'000	\$'000
Current income tax		
– current year	593	26,230
– underprovision in respect of previous years	1	19
	594	26,249
Deferred income tax		
– origination and reversal of temporary differences	(881)	(17,222)
– benefits from previously unrecognised tax losses	(372)	(6)
	(1,253)	(17,228)
Income tax (credit)/expense recognised in profit or loss	(659)	9,021

Relationship between tax (credit)/expense and accounting (loss)/profit

The reconciliation between tax (credit)/expense and the product of accounting (loss)/profit multiplied by the applicable corporate tax rate for the years ended 31 December 2014 and 2013 are as follows:

	Group	
	2014	2013
	\$'000	\$'000
Accounting (loss)/profit before tax	(1,140)	49,150
Tax expense at statutory rate of 17% (2013: 17%)	(194)	8,356
Income not subject to taxation	(4)	(23)
Non-deductible expenses	64	301
Underprovision in respect of previous years	1	19
Effect of partial tax exemption and tax relief	(174)	(76)
Deferred tax assets not recognised	19	408
Benefits from previously unrecognised tax losses	(372)	(6)
Others	1	42
Income tax (credit)/expense recognised in profit or loss	(659)	9,021

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

9. Income tax (credit)/expense (Continued)

As at 31 December 2014, the Group has unabsorbed tax losses of \$5,179,000 (2013: \$7,254,000) available for offset against future taxable profits of the companies within the Group for which no deferred tax asset is recognised due to uncertainty of its recoverability. The use of these unabsorbed tax losses is subject to compliance with the relevant provisions of the Income Tax Act of Singapore.

10. Earnings per share

Earnings per share amounts are calculated by dividing profit for the year attributable to shareholders of the Company of \$43,000 (2013: \$28,851,000) by the weighted average number of ordinary shares outstanding during the financial year of 400,994,652 (2013: 400,994,652) shares.

Diluted earnings per share are the same as basic earnings per share as there are no dilutive potential ordinary shares.

11. Property, plant and equipment

	Renovation \$'000	Furniture and fittings \$'000	Office equipment \$'000	Motor vehicles \$'000	Total \$'000
Group and Company					
Cost					
At 1 January 2013	261	32	25	642	960
Additions	–	–	20	–	20
At 31 December 2013 and 1 January 2014	261	32	45	642	980
Additions	–	–	3	472	475
Disposals	–	–	–	(329)	(329)
At 31 December 2014	261	32	48	785	1,126
Accumulated depreciation					
At 1 January 2013	245	16	25	459	745
Depreciation charge for the year	6	3	3	63	75
At 31 December 2013 and 1 January 2014	251	19	28	522	820
Depreciation charge for the year	6	3	5	141	155
Disposals	–	–	–	(329)	(329)
At 31 December 2014	257	22	33	334	646
Net carrying amount					
At 31 December 2013	10	13	17	120	160
At 31 December 2014	4	10	15	451	480

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

12. Investment in subsidiaries

	Company	
	2014 \$'000	2013 \$'000
Unquoted equity shares, at cost	41,962	41,962
Equity contribution to subsidiaries	16,375	16,128
Impairment losses	(11,783)	(11,783)
	46,554	46,307

(a) Composition of the Group

The Group has the following investments in subsidiaries.

Subsidiaries (country of incorporation and place of business)		Principal activities	Cost		Proportion (%) of ownership interest	
			2014 \$'000	2013 \$'000	2014 %	2013 %
Held by the Company:						
#	Sing Bullion and Futures Pte Ltd (Singapore)	Dormant	2,050	2,050	100	100
#	Sing Development (Private) Limited (Singapore)	Dormant	33,694	33,694	100	100
#	Sing Holdings (Robin) Pte. Ltd. (Singapore)	Property development	4,118	4,118	100	100
*	Sing Holdings (Bellerive) Pte. Ltd. (Singapore)	Property development	700	700	70	70
#	Sing Holdings (Cairnhill) Pte. Ltd. (Singapore)	Property development	700	700	70	70
#	Coral Edge Development Pte. Ltd. (Singapore)	Property development	700	700	70	70
			41,962	41,962		

Audited by Ernst & Young LLP, Singapore

* The entity has commenced members' voluntary liquidation in November 2014.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

12. Investment in subsidiaries (Continued)

(b) Interest in subsidiaries with material non-controlling interest ("NCI")

The Group has the following subsidiaries that have NCI that are material to the Group.

Name of subsidiary	Principal place of business	Proportion of ownership interest held by NCI %	Profit/(loss) allocated to NCI during the reporting period \$'000	Accumulated NCI at the end of reporting period \$'000	Dividends paid to NCI \$'000
31 December 2014:					
Sing Holdings (Cairnhill) Pte. Ltd.	Singapore	30	477	4,815	21,900
Coral Edge Development Pte. Ltd.	Singapore	30	(1,304)	(824)	–
31 December 2013:					
Sing Holdings (Cairnhill) Pte. Ltd.	Singapore	30	11,843	26,238	12,600
Coral Edge Development Pte. Ltd.	Singapore	30	(532)	480	–

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

12. Investment in subsidiaries (Continued)

(c) Summarised financial information about subsidiaries with material NCI

Summarised financial information before intercompany eliminations of subsidiaries with material NCI are as follows:

Summarised balance sheets

	Sing Holdings (Cairnhill) Pte. Ltd.		Coral Edge Development Pte. Ltd.	
	As at 31 December 2014 \$'000	As at 31 December 2013 \$'000	As at 31 December 2014 \$'000	As at 31 December 2013 \$'000
Current				
Assets	26,115	136,016	257,612	207,908
Liabilities	(10,064)	(48,556)	(101,378)	(26,000)
Net current assets	16,051	87,460	156,234	181,908
Non-current				
Assets	–	–	1,253	–
Liabilities	–	–	(160,235)	(180,309)
Net non-current liabilities	–	–	(158,982)	(180,309)
Net assets/(liabilities)	16,051	87,460	(2,748)	1,599

Summarised income statement and statement of comprehensive income

	Sing Holdings (Cairnhill) Pte. Ltd.		Coral Edge Development Pte. Ltd.	
	2014 \$'000	2013 \$'000	2014 \$'000	09.01.2013 to 31.12.2013 \$'000
Revenue	13,485	224,697	–	–
Profit/(loss) before income tax	1,873	48,477	(5,600)	(1,772)
Income tax (expense)/credit	(282)	(9,002)	1,253	–
Profit/(loss) for the year	1,591	39,475	(4,347)	(1,772)
Other comprehensive income	–	–	–	–
Total comprehensive income	1,591	39,475	(4,347)	(1,772)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

12. Investment in subsidiaries (Continued)

(c) Summarised financial information about subsidiaries with material NCI (Continued)

Summarised cash flows

	Sing Holdings (Cairnhill) Pte. Ltd.		Coral Edge Development Pte. Ltd.	
	2014	2013	2014	09.01.2013 to 31.12.2013
	\$'000	\$'000	\$'000	\$'000
Net cash flows from/(used in) operating activities	87,654	252,098	39,910	(182,492)
Net cash flows (used in)/from financing activities	(79,064)	(281,602)	(27,800)	185,669
Net increase/(decrease) in cash and cash equivalents	8,590	(29,504)	12,110	3,177

13. Investment in quoted equity shares

	Group and Company	
	2014	2013
	\$'000	\$'000
Current		
Held for trading investments		
Quoted equity shares	488	250
Non-current		
Available-for-sale financial assets		
Quoted equity shares in an affiliated company	3,328	3,404

An affiliated company is defined as a company in which certain directors of the Company have a substantial financial interest.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

14. Development properties

	Group	
	2014	2013
	\$'000	\$'000
Land, at cost	703,687	703,687
Development expenditure	226,538	171,471
Interest capitalised	42,226	38,957
Property tax capitalised	12,102	10,419
Recognised profits to-date	180,270	175,131
	1,164,823	1,099,665
Less: Progress payments received and receivable	(735,150)	(699,981)
	429,673	399,684

- (a) The above development properties are mortgaged to financial institutions as security for interest-bearing bank loans (Note 22).
- (b) The following table provides information about development properties whose revenue are recognised on a percentage of completion basis.

	Group	
	2014	2013
	\$'000	\$'000
Aggregate costs incurred and recognised profits to-date	926,400	904,404
Less: Progress payments received and receivable	(735,150)	(699,981)
	191,250	204,423

- (c) During the financial year, the Group capitalised interest arising from bank loans and imputed interest expense arising from loans from non-controlling shareholders of subsidiaries amounting to \$3,087,000 (2013: \$4,877,000) and \$182,000 (2013: \$261,000) respectively.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

14. Development properties (Continued)

Details of development properties as at 31 December 2014 are as follows:

Name and location	Effective Group interest	Tenure	Descriptions	Approximate gross floor area (square metres)	Approximate site area (square metres)	Stage of completion* (expected date of completion)
"The Laurels" 38 and 40 Cairnhill Road Singapore	70%	Freehold	2 blocks of 19-storey apartment units with swimming pool, tennis court, gymnasium and car park	22,265	7,251	100%
"Robin Residences" Robin Road/Robin Drive Singapore	100%	Freehold	Proposed 5 blocks of 5-storey condominium housing development with swimming pool, tennis court, gymnasium and car park	11,543	8,245	32% (2015)
"Waterwoods" Punggol Field Walk/ Punggol East Singapore	70%	99-year leasehold	Proposed 6 blocks of 18-storey executive condominium with swimming pool, tennis court, gymnasium and car park	42,921	14,307	44% (2015)

* Stage of completion is based on certification by quantity surveyors.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

15. Trading properties

	Group and Company	
	2014	2013
	\$'000	\$'000
Balance sheet:		
<i>At cost</i>		
At 1 January	27,997	29,334
Disposals	(1,139)	(1,337)
At 31 December	26,858	27,997
Income statement:		
Recognised as an expense in cost of sales	1,139	1,337

The trading properties are mortgaged to a financial institution as security for interest-bearing bank loans (Note 22).

Details of trading properties as at 31 December 2014 are as follows:

Name and location	Effective Group interest	Tenure	Description	Approximate gross floor area (square metres)
48 units in "BizTech Centre" 627A Aljunied Road, Singapore	100%	Freehold	10-storey multi-use light industrial factory	4,666

16. Trade receivables

	Group		Company	
	2014	2013	2014	2013
	\$'000	\$'000	\$'000	\$'000
Trade receivables	4,250	10,195	12	34
Unbilled receivables	1,069	106,972	–	–
	5,319	117,167	12	34

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

16. Trade receivables (Continued)

Trade receivables are generally on 7 to 14 days' term. They are non-interest bearing and are recognised at their original invoice amounts which represent their fair values on initial recognition.

In the previous financial year, the Group had obtained the Temporary Occupation Permit ("TOP") for one of its development properties. As the development properties are considered to be completed upon obtaining TOP, the Group has recognised 100% of the revenue in relation to the units sold. Accordingly, unbilled receivables amounting to \$1,069,000 (2013: \$106,972,000) were recognised at the end of the reporting period. The unbilled receivables will be billed in accordance with the billing milestones stated in the sales agreements.

17. Deposits and other receivables

	Group		Company	
	2014 \$'000	2013 \$'000	2014 \$'000	2013 \$'000
Interest receivable	72	3	34	–
Deposits	172	160	61	82
Other receivables	–	64	30	–
Tax recoverable	–	17	–	–
Service fee income receivable from subsidiaries	–	–	1,050	2,575
	244	244	1,175	2,657

18. Amounts due from/(to) subsidiaries

The amounts due from/(to) subsidiaries are non-trade in nature, unsecured, interest-free, repayable on demand and are expected to be settled in cash.

19. Cash and cash equivalents

	Group		Company	
	2014 \$'000	2013 \$'000	2014 \$'000	2013 \$'000
Cash at banks and on hand	2,208	3,468	844	264
Short-term deposits	83,640	23,085	28,657	–
	85,848	26,553	29,501	264

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

19. Cash and cash equivalents (Continued)

Included in cash and cash equivalents are the following:

	Group	
	2014 \$'000	2013 \$'000
Amounts held under Housing Developers (Project Account) Rules *		
Cash at banks	1,052	1,929
Short-term deposits	27,079	11,290
	28,131	13,219
Short-term deposits placed with an affiliated company	33,000	9,795

An affiliated company is defined as a company in which certain directors of the Company have a substantial financial interest.

* The withdrawal of these amounts is governed by the Housing Developers (Project Account) Rules.

Short-term deposits are made for varying periods of between one week and two months depending on the expected cash requirements of the Group, and earn interests at the respective short-term deposit rates. The weighted average effective interest rates on the short-term deposits approximate 0.9% (2013: 0.7%) per annum.

20. Trade and other payables

	Group		Company	
	2014 \$'000	2013 \$'000	2014 \$'000	2013 \$'000
Current:				
Trade payables	21,297	17,971	105	36
Accrued operating expenses	632	594	370	297
Accrued bonus	171	3,284	171	3,284
Other payables	242	593	–	34
Interest payable	70	153	–	1
Advance rental payment	72	47	72	47
Deposits received	2,134	3,709	186	247
Retention sums	2,541	5,081	–	–
	27,159	31,432	904	3,946

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FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

20. Trade and other payables (Continued)

	Group		Company	
	2014	2013	2014	2013
	\$'000	\$'000	\$'000	\$'000
Non-current:				
Retention sums	7,032	1,860	–	–
Deposits received	186	155	186	155
	7,218	2,015	186	155
Total trade and other payables	34,377	33,447	1,090	4,101

Trade payables

Trade payables are non-interest bearing and normally settled on 30 days' terms.

Included in the Group's and Company's trade payables (current) is an amount of \$104,000 (2013: \$36,000) which relates to sales tax payable.

Deposits received – current

Deposits received mainly relates to the 5% option fee received from purchasers upon entering into an option to purchase the development units. These options have yet to be exercised at the end of the reporting period.

21. Deferred revenue

Deferred revenue relates to progress payment received from purchasers of executive condominium development units. Revenue will only be recognised upon the transfer of significant risk and rewards of ownership to the purchasers, which generally coincides with the time the development units are delivered to the purchasers.

22. Interest-bearing bank loans

		Group		Company	
	Maturity	2014	2013	2014	2013
		\$'000	\$'000	\$'000	\$'000
Current:					
Loan 1	2014	–	10,315	–	10,315
Loan 2	2014	–	3,796	–	–
Loan 3	2014	–	300	–	–
		–	14,411	–	10,315
Non-current:					
Loan 2	2017	96,960	121,521	–	–
Loan 3	2016	93,248	93,248	–	–
		190,208	214,769	–	–

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

22. Interest-bearing bank loans (Continued)

During the year, the interest-bearing bank loans bear floating interest at rates ranging from 1.22% to 1.81% (2013: 1.21% to 1.77%) per annum. The loans are repayable on maturity.

Loan 1 is secured by the following:

- (a) first legal mortgage over the Company's trading properties; and
- (b) assignment of sales and rental proceeds in respect of the trading properties.

Loans 2 and 3 are secured by the following:

- (a) first legal mortgage over the development properties, namely Robin Residences and Waterwoods;
- (b) assignment of all rights, interest and benefits arising from the development, including proceeds, construction contracts, insurances, performance bonds, leases and tenancies on the related development properties;
- (c) deed of subordination in respect of all related company loans and advances; and
- (d) completion undertakings given by shareholders of the respective subsidiaries undertaking the development.

23. Loans from non-controlling shareholders of subsidiaries

Loans from non-controlling shareholders of subsidiaries are unsecured, interest-free and carried at amortised cost. They are expected to be settled in cash. These loans to finance development projects have no fixed terms of repayment under the agreements. Management expects these to be repaid at the end of the respective projects. The expected repayment period is as disclosed in Note 33(b).

	Group	
	2014	2013
	\$'000	\$'000
Notional value	53,792	53,792
Amortised cost adjustment	(5,661)	(5,661)
	48,131	48,131
Cumulative imputed interest expense	5,298	5,116
	53,429	53,247
Less: Repayment to non-controlling shareholders of subsidiaries	(35,987)	(34,168)
Amortised cost at 31 December	17,442	19,079

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

23. Loans from non-controlling shareholders of subsidiaries (Continued)

	Group	
	2014	2013
	\$'000	\$'000
Maturities		
Current:		
Not later than one year	–	1,819
Non-current:		
Later than one year but not later than five years	17,442	17,260
Amortised cost	17,442	19,079

The amortised cost adjustment relates to the measurement of the loans at fair value at initial recognition. The adjustment has been recorded as the equity contribution from non-controlling shareholders. The fair value of the loans recorded upon initial recognition will be accreted back to the notional value through the recognition of imputed interest expense in accordance with the effective interest method.

24. Loan from a subsidiary

The loan from a subsidiary is unsecured, interest-free, not expected to be repaid within the next 12 months and is expected to be settled in cash. The fair value of the loan at inception is not determinable as the timing of the repayment cannot be estimated reliably. Accordingly, the loan from subsidiary is recorded at cost.

25. Loans to subsidiaries

	Company	
	2014	2013
	\$'000	\$'000
Notional value	186,314	176,314
Amortised cost adjustment	(16,375)	(16,128)
	169,939	160,186
Cumulative imputed interest income	14,159	13,103
	184,098	173,289
Less: Repayment of loans by subsidiaries	(83,969)	(79,726)
Amortised cost at 31 December	100,129	93,563
Maturities		
Current:		
Not later than one year	–	4,245
Non-current:		
Later than one year but not later than five years	100,129	89,318
Amortised cost	100,129	93,563

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

25. Loans to subsidiaries (Continued)

These loans to subsidiaries are for development projects. They are unsecured, interest-free and carried at amortised costs. They are expected to be settled in cash. They have no fixed terms of repayment under the agreements. Management expects these to be repaid at the end of the respective projects. The expected repayment period is as disclosed in Note 33(b).

The amortised cost adjustment relates to the measurement of the loans at fair value at initial recognition. The adjustment has been recorded as equity contribution to subsidiaries. The fair value of the loans recorded upon initial recognition will be accreted back to the notional value through the recognition of imputed interest income in accordance with the effective interest method.

26. Deferred tax

Deferred tax as at 31 December relates to the following:

	Group		Consolidated income statement (Note 9)		Company	
	Consolidated balance sheet				Balance sheet	
	2014	2013	2014	2013	2014	2013
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Deferred tax assets						
Unutilised tax losses	1,253	–	(1,253)	–	–	–
Deferred tax liabilities						
Development properties	–	–	–	(17,228)	–	–

27. Share capital

	Group and Company			
	2014		2013	
	No. of shares	\$'000	No. of shares	\$'000
Issued and fully paid ordinary shares:				
At 1 January and 31 December	400,995	104,951	400,995	104,951

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions. The ordinary shares have no par value.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

28. Reserves

	Group		Company	
	2014	2013	2014	2013
	\$'000	\$'000	\$'000	\$'000
Fair value adjustment reserve	672	748	672	748
Revenue reserve	113,907	119,879	114,855	66,527
	114,579	120,627	115,527	67,275

Fair value adjustment reserve represents the cumulative fair value changes, net of tax, of available-for-sale financial assets until they are disposed of or impaired.

The movement in reserves are set out in the statements of changes in equity.

29. Related party transactions

(a) Sale and purchase of goods and services

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Group and related parties took place at terms agreed between the parties during the financial year:

	Group	
	2014	2013
	\$'000	\$'000
Dividend income from an affiliated company	126	126
Fixed deposit interest income from an affiliated company	171	8
Rental paid to an affiliated company	235	203

An affiliated company is defined as a company in which certain directors of the Company have a substantial financial interest.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

29. Related party transactions (Continued)

(b) Compensation of key management personnel

	Group	
	2014 \$'000	2013 \$'000
Short-term employee benefits	1,301	4,336
Central Provident Fund contributions	45	58
	1,346	4,394

The remuneration of key management personnel is determined by the remuneration committee having regard to the performance of individuals and market trends.

30. Lease commitments

(a) Operating lease commitments – as lessor

The Group leases out certain of its trading properties under non-cancellable operating leases, which have remaining lease terms of between 2 months and 2 years. All leases include a clause to enable revision of the rental charge on a renewal basis based on prevailing market conditions.

Future minimum rentals receivable under non-cancellable operating leases at the end of the reporting period are as follows:

	Group	
	2014 \$'000	2013 \$'000
Not later than one year	1,300	1,219
Later than one year but not later than five years	375	373
	1,675	1,592

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30. Lease commitments (Continued)

(b) Operating lease commitments – as lessee

The Group has entered into a commercial lease on office space. The lease is for 3 years with a renewal option of 3 years and no contingent rent provision is included in the contract.

Minimum lease payments recognised as an expense in profit or loss for the financial year ended 31 December 2014 amounted to \$235,000 (2013: \$203,000) (Note 8).

Future minimum rental payable under non-cancellable operating leases at the end of the reporting period are as follows:

	Group	
	2014 \$'000	2013 \$'000
Not later than one year	235	235
Later than one year but not later than five years	235	469
	470	704

31. Future commitments

Commitments contracted for as at the end of the reporting period but not recognised in the financial statements are as follows:

	Group	
	2014 \$'000	2013 \$'000
Commitments in respect of contracts placed:		
– Development properties	87,525	133,343

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

32. Fair value of financial instruments

(a) Fair value hierarchy

The Group and the Company categorise fair value measurement using a fair value hierarchy that is dependent on the valuation inputs used as follows

- Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date,
- Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and
- Level 3 – Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

(b) Financial instruments that are carried at fair value

The following table shows an analysis of each class of assets and liabilities measured at fair value at the end of the reporting period:

Group and Company					
Fair value measurements at the end of the reporting period using					
		Quoted prices in active markets for identical instruments (Level 1)	Significant observable inputs other than quoted prices (Level 2)	Significant un-observable inputs (Level 3)	Total
	Note	\$'000	\$'000	\$'000	\$'000
2014					
Financial assets					
<u>Held for trading financial assets</u>					
<i>Quoted equity shares</i>	13	488	–	–	488
Total held for trading financial assets		488	–	–	488
<u>Available-for-sale financial assets</u>					
<i>Quoted equity shares in an affiliated company</i>	13	3,328	–	–	3,328
Total available-for-sale financial assets		3,328	–	–	3,328
Financial assets as at 31 December 2014		3,816	–	–	3,816

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32. Fair value of financial instruments (Continued)

(b) Financial instruments that are carried at fair value (Continued)

		Group and Company Fair value measurements at the end of the reporting period using			
	Note	Quoted prices in active markets for identical instruments (Level 1) \$'000	Significant observable inputs other than quoted prices (Level 2) \$'000	Significant un- observable inputs (Level 3) \$'000	Total \$'000
2013					
Financial assets					
<u>Held for trading financial assets</u>					
<u>Quoted equity shares</u>	13	250	–	–	250
Total held for trading financial assets		250	–	–	250
<u>Available-for-sale financial assets</u>					
<u>Quoted equity shares in an affiliated company</u>	13	3,404	–	–	3,404
Total available-for-sale financial assets		3,404	–	–	3,404
Financial assets as at 31 December 2013		3,654	–	–	3,654

Determination of fair value

Quoted equity shares (Note 13): Fair value is determined by direct reference to their published market bid price at the end of the reporting period.

NOTES TO THE FINANCIAL STATEMENTS

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32. Fair value of financial instruments (Continued)

(c) Financial instruments not carried at fair value but for which fair value is disclosed

The following table shows an analysis of financial instruments not measured at fair value at 31 December 2014 but for which fair value is disclosed:

	Fair value measurements at the end of the reporting period using			Total	Carrying amount
	Quoted prices in active markets for identical instruments (Level 1)	Significant observable inputs other than quoted prices (Level 2)	Significant un-observable inputs (Level 3)		
2014	\$'000	\$'000	\$'000	\$'000	\$'000
Group					
Financial liabilities					
Trade and other payables (non-current)	–	–	(7,207)	(7,207)	(7,218)
Loans from non-controlling shareholders of subsidiaries (non-current)	–	–	(17,174)	(17,174)	(17,442)
Company					
Financial asset					
Loans to subsidiaries (non-current)	–	–	98,638	98,638	100,129
Financial liabilities					
Loan from a subsidiary (non-current)	–	–	N.A. ⁽¹⁾	N.A. ⁽¹⁾	(2,028)
Trade and other payables (non-current)	–	–	(179)	(179)	(186)

(1) Fair value information has not been disclosed for the Company's loan from a subsidiary that is carried at cost because fair value cannot be measured reliably as the timing of the repayment cannot be estimated reliably without incurring excessive cost.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

32. Fair value of financial instruments (Continued)

(c) Financial instruments not carried at fair value but for which fair value is disclosed (Continued)

	Fair value measurements at the end of the reporting period using				Carrying amount
	Quoted prices in active markets for identical instruments (Level 1)	Significant observable inputs other than quoted prices (Level 2)	Significant un-observable inputs (Level 3)	Total	
	\$'000	\$'000	\$'000	\$'000	\$'000
2013					
Group					
Financial liabilities					
Trade and other payables (non-current)	–	–	(1,985)	(1,985)	(2,015)
Loans from non-controlling shareholders of subsidiaries (non-current)	–	–	(17,123)	(17,123)	(17,260)
Company					
Financial asset					
Loans to subsidiaries (non-current)	–	–	87,960	87,960	89,318
Financial liabilities					
Loan from a subsidiary (non-current)	–	–	N.A. ⁽¹⁾	N.A. ⁽¹⁾	(2,029)
Trade and other payables (non-current)	–	–	(151)	(151)	(155)

Determination of fair value

Trade and other payables (non-current) (Note 20) and Loans from non-controlling shareholders of subsidiaries (non-current) (Note 23)

The fair values as disclosed in the table above are estimated by discounting expected future cash flows at market incremental lending rate for similar types of lending, borrowing or leasing arrangements at the end of the reporting period.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

32. Fair value of financial instruments (Continued)

(d) Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are not reasonable approximation of fair value

The fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are not reasonable approximation of fair value are as follows:

	2014		2013	
	Carrying amount \$'000	Fair Value \$'000	Carrying amount \$'000	Fair value \$'000
Group				
<i>Financial liabilities</i>				
Trade and other payables (non-current)	(7,218)	(7,207)	(2,015)	(1,985)
Loans from non-controlling shareholders of subsidiaries (non-current)	(17,442)	(17,174)	(17,260)	(17,123)
Company				
<i>Financial asset</i>				
Loans to subsidiaries (non-current)	100,129	98,638	89,318	87,960
<i>Financial liabilities</i>				
Loan from a subsidiary (non-current)	(2,028)	N.A. ⁽¹⁾	(2,029)	N.A. ⁽¹⁾
Trade and other payables (non-current)	(186)	(179)	(155)	(151)

(1) Fair value information has not been disclosed for the Company's loan from a subsidiary that is carried at cost because fair value cannot be measured reliably as the timing of the repayment cannot be estimated reliably without incurring excessive cost.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

32. Fair value of financial instruments (Continued)

Classification of financial instruments

The table below is an analysis of the carrying amounts of financial instruments by categories as defined in FRS 39 – Financial Instruments: Recognition and Measurement as at 31 December:

	Group		Company	
	2014 \$'000	2013 \$'000	2014 \$'000	2013 \$'000
<i>Loans and receivables</i>				
Trade receivables	5,319	117,167	12	34
Deposits and other receivables	244	244	1,175	2,657
Loans to subsidiaries	–	–	100,129	93,563
Amounts due from subsidiaries	–	–	37,228	36,012
Cash and cash equivalents	85,848	26,553	29,501	264
	91,411	143,964	168,045	132,530
<i>Available-for-sale financial assets</i>				
Investment in quoted equity shares	3,328	3,404	3,328	3,404
<i>Financial assets at fair value through profit or loss</i>				
Investment in quoted equity shares	488	250	488	250
<i>Financial liabilities measured at amortised cost</i>				
Trade and other payables	34,201	33,364	914	4,018
Amounts due to subsidiaries	–	–	21,968	21,970
Interest-bearing bank loans	190,208	229,180	–	10,315
Loans from non-controlling shareholders of subsidiaries	17,442	19,079	–	–
Loan from a subsidiary	–	–	2,028	2,029
	241,851	281,623	24,910	38,332

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

33. Financial risk management objectives and policies

The Group and the Company is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk, interest rate risk and market price risk. The Board of Directors reviews and agrees policies and procedures for the management of these risks. The Audit Committee provides independent oversight to the effectiveness of the risk management process.

The following sections provide details regarding the Group's and Company's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

(a) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's and the Company's exposure to credit risk arises primarily from trade receivables, quoted equity shares and cash and cash equivalents.

Credit risk arises as the tenants and purchasers of development and trading properties may default on their obligations to pay the amounts owing to the Group. The Group requires tenants to place cash deposits equivalent to 3 months' rental upon signing of the lease agreements. The Group entities which develop properties for sale generally have recourse against defaulting purchasers for forfeiture of 20% of purchase price, interest owing on instalments outstanding and re-sale of the re-possessed properties.

Exposure to credit risk

At the end of the reporting period, the Group's and the Company's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the balance sheets.

The Group and Company have no significant concentration of credit risk.

Financial assets that are neither past due nor impaired

Trade receivables that are neither past due nor impaired are mainly parties with good payment track record with the Group and Company. Cash and cash equivalents and quoted equity shares that are neither past due nor impaired are placed with reputable financial institutions.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

33. Financial risk management objectives and policies (Continued)

(a) Credit risk (Continued)

Financial assets that are either past due or impaired

Receivables that are past due but not impaired

The Group has the following unsecured trade receivables that are past due at the end of the reporting period but not impaired.

	Group	
	2014	2013
	\$'000	\$'000
Trade receivables past due but not impaired:		
Lesser than 30 days	1,168	52
30 to 60 days	245	9
61 to 90 days	258	3
91 to 120 days	–	1,076
More than 120 days	3	215
	1,674	1,355

Receivables that are impaired

The Group's trade receivables that are impaired at the end of the reporting period and the movement of the allowance accounts used to record the impairment are as follows:

	Group	
	2014	2013
	\$'000	\$'000
Trade receivables – nominal amounts	39	269
Less: Allowance for impairment	(39)	(269)
	–	–
Movement in allowance accounts:		
At 1 January	269	744
Charge during the year	25	255
Write-back during the year	(255)	(730)
At 31 December	39	269

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

33. Financial risk management objectives and policies (Continued)

(a) Credit risk (Continued)

Trade receivables that are individually determined to be impaired at the end of the reporting period relate to debtors that have defaulted on payments. These receivables are not secured by any collateral or credit enhancements.

In the previous financial year, an amount of \$730,000 was written-back and credited against progress billings as the amount was recovered from the debtors.

(b) Liquidity risk

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

The Group's and the Company's liquidity risk management policy is to maintain sufficient liquid financial assets and stand-by credit facilities with different banks.

The table below summarises the maturity profile of the Group's and the Company's financial assets and liabilities at the end of the reporting period based on contractual undiscounted repayment obligations.

	Group 2014				
	Less than 1 year \$'000	1 to 2 years \$'000	2 to 5 years \$'000	More than 5 years \$'000	Total \$'000
Financial assets					
Investment in quoted equity shares	488	–	–	3,328	3,816
Trade receivables	5,319	–	–	–	5,319
Deposits and other receivables	244	–	–	–	244
Cash and cash equivalents	85,848	–	–	–	85,848
Total undiscounted financial assets	91,899	–	–	3,328	95,227

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

33. Financial risk management objectives and policies (Continued)

(b) Liquidity risk (Continued)

	Group 2014				
	Less than 1 year \$'000	1 to 2 years \$'000	2 to 5 years \$'000	More than 5 years \$'000	Total \$'000
Financial liabilities					
Trade and other payables	(26,983)	(3,701)	(3,517)	–	(34,201)
Loans from non-controlling shareholders of subsidiaries	–	(17,805)	–	–	(17,805)
Interest-bearing bank loans	–	(95,117)	(100,918)	–	(196,035)
Total undiscounted financial liabilities	<u>(26,983)</u>	<u>(116,623)</u>	<u>(104,435)</u>	<u>–</u>	<u>(248,041)</u>
Total net undiscounted financial assets/(liabilities)	<u>64,916</u>	<u>(116,623)</u>	<u>(104,435)</u>	<u>3,328</u>	<u>(152,814)</u>
	Group 2013				
	Less than 1 year \$'000	1 to 2 years \$'000	2 to 5 years \$'000	More than 5 years \$'000	Total \$'000
Financial assets					
Investment in quoted equity shares	250	–	–	3,404	3,654
Trade receivables	117,167	–	–	–	117,167
Deposits and other receivables	244	–	–	–	244
Cash and cash equivalents	26,553	–	–	–	26,553
Total undiscounted financial assets	<u>144,214</u>	<u>–</u>	<u>–</u>	<u>3,404</u>	<u>147,618</u>
Financial liabilities					
Trade and other payables	(31,349)	(138)	(1,877)	–	(33,364)
Loans from non-controlling shareholders of subsidiaries	(1,819)	–	(17,805)	–	(19,624)
Interest-bearing bank loans	(14,415)	–	(224,125)	–	(238,540)
Total undiscounted financial liabilities	<u>(47,583)</u>	<u>(138)</u>	<u>(243,807)</u>	<u>–</u>	<u>(291,528)</u>
Total net undiscounted financial assets/(liabilities)	<u>96,631</u>	<u>(138)</u>	<u>(243,807)</u>	<u>3,404</u>	<u>(143,910)</u>

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

33. Financial risk management objectives and policies (Continued)

(b) Liquidity risk (Continued)

	Company 2014				Total \$'000
	Less than 1 year \$'000	1 to 2 years \$'000	2 to 5 years \$'000	More than 5 years \$'000	
Financial assets					
Investment in quoted equity shares	488	–	–	3,328	3,816
Loans to subsidiaries	–	102,345	–	–	102,345
Trade receivables	12	–	–	–	12
Deposits and other receivables	1,175	–	–	–	1,175
Amounts due from subsidiaries	37,228	–	–	–	37,228
Cash and cash equivalents	29,501	–	–	–	29,501
Total undiscounted financial assets	68,404	102,345	–	3,328	174,077
Financial liabilities					
Trade and other payables	(728)	(186)	–	–	(914)
Amounts due to subsidiaries	(21,968)	–	–	–	(21,968)
Loan from a subsidiary	–	–	–	(2,028)*	(2,028)
Total undiscounted financial liabilities	(22,696)	(186)	–	(2,028)	(24,910)
Total net undiscounted financial assets/(liabilities)	45,708	102,159	–	1,300	149,167

* Not expected to be repaid in the near future and timing of repayment cannot be estimated reliably (Note 24)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

33. Financial risk management objectives and policies (Continued)

(b) Liquidity risk (Continued)

	Company 2013				
	Less than 1 year \$'000	1 to 2 years \$'000	2 to 5 years \$'000	More than 5 years \$'000	Total \$'000
Financial assets					
Investment in quoted equity shares	250	–	–	3,404	3,654
Loans to subsidiaries	4,245	–	92,345	–	96,590
Trade receivables	34	–	–	–	34
Deposits and other receivables	2,657	–	–	–	2,657
Amounts due from subsidiaries	36,012	–	–	–	36,012
Cash and cash equivalents	264	–	–	–	264
Total undiscounted financial assets	43,462	–	92,345	3,404	139,211
Financial liabilities					
Trade and other payables	(3,863)	(138)	(17)	–	(4,018)
Amounts due to subsidiaries	(21,970)	–	–	–	(21,970)
Loan from a subsidiary	–	–	–	(2,029)*	(2,029)
Interest-bearing bank loans	(10,317)	–	–	–	(10,317)
Total undiscounted financial liabilities	(36,150)	(138)	(17)	(2,029)	(38,334)
Total net undiscounted financial assets/(liabilities)	7,312	(138)	92,328	1,375	100,877

* Not expected to be repaid in the near future and timing of repayment cannot be estimated reliably (Note 24)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

33. Financial risk management objectives and policies (Continued)

(c) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's and the Company's financial instruments will fluctuate because of changes in market interest rates. The Group's and the Company's exposure to interest rate risk arises primarily from their loans and borrowings. Interest rate risk is managed by the Group on an on-going basis with the primary objective of limiting the extent to which net interest expense would be affected by an adverse movement in interest rates.

Sensitivity analysis for interest rate risk

At the end of the reporting period, if interest rates on outstanding borrowings from financial institutions for development projects had been 75 (2013: 75) basis points lower/higher, with all other variables held constant, the interest capitalised in development properties during the year would have been \$1,511,000 (2013: \$1,521,000) lower/higher arising mainly as a result of lower/higher interest on bank loans utilised for development of properties.

The Group's loss (2013: profit) before tax would have been \$Nil (2013: \$96,000) lower/higher (2013: higher/lower), arising mainly as a result of lower/higher interest expense on floating rate loans and borrowings.

(d) Market price risk

Market price risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market prices (other than interest or exchange rates). The Group is exposed to equity price risk arising from its investment in quoted equity shares. These instruments are quoted on the SGX-ST in Singapore and are classified as held for trading or available-for-sale financial assets. The Group does not have exposure to commodity price risk.

Sensitivity analysis for equity price risk

At the end of the reporting period, if the STI had been 2% (2013: 2%) higher/lower with all other variables held constant, the Group's fair value adjustment reserve in equity would have been \$66,000 (2013: \$68,000) higher/lower, arising as a result of an increase/decrease in the fair value of quoted equity shares classified as available-for-sale and the Group's loss (2013: profit) before tax would have been \$10,000 (2013: \$5,000) lower/higher (2013: higher/lower), arising as a result of higher/lower fair value gains on quoted equity shares classified as held for trading.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

34. Capital management

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the years ended 31 December 2014 and 2013. The Group is not subject to any externally imposed capital requirements.

The Group seeks to maintain a fair mix of debt and equity. As far as practicable, development expenditures for the Group's projects are funded by external financing from banks or financial institutions. The Group may also obtain loans from shareholders and non-controlling shareholders in accordance with the shareholding percentage in the respective subsidiaries. The debt and equity ratio may vary depending on the cost of capital.

The Group monitors capital using a net debt to equity ratio, computed by adjusting for the Group's share of interest-bearing bank loans, loans from non-controlling shareholders of subsidiaries, and cash and cash equivalents in accordance with its shareholding percentages in the respective subsidiaries.

	Group	
	2014	2013
	\$'000	\$'000
Group's share of interest-bearing bank loans in accordance with shareholding percentages in the respective subsidiaries and loans from non-controlling shareholders	178,561	210,663
Less: Group's share of cash and cash equivalents in accordance with shareholding percentages in the respective subsidiaries	(72,816)	(18,667)
Net debt	105,745	191,996
Equity attributable to shareholders of the Company	219,530	225,578
Net debt to equity ratio	0.5 times	0.9 times

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

35. Segment information

The Group principally operates as a property developer, which management considers as a single segment.

The Group operates principally in Singapore during the financial years ended 31 December 2014 and 2013.

36. Dividends

	Group and Company	
	2014	2013
	\$'000	\$'000
Declared and paid during the financial year:		
Dividends on ordinary shares:		
– final tax exempt (one-tier) dividend for 2013: 1.00 cent (2012: 1.00 cent) per share	4,010	4,010
– special tax exempt (one-tier) dividend for 2013: 0.50 cents (2012: 0.60 cents) per share	2,005	2,406
	6,015	6,416
Proposed but not recognised as a liability as at 31 December:		
Dividends on ordinary shares, subject to shareholders' approval at the AGM:		
– final tax exempt (one-tier) dividend for 2014: 1.00 cent (2013: 1.00 cent) per share	4,010	4,010
– special tax exempt (one-tier) dividend for 2014: Nil (2013: 0.50 cents) per share	–	2,005
	4,010	6,015

37. Authorisation of financial statements for issue

The financial statements for the financial year ended 31 December 2014 were authorised for issue in accordance with a resolution of the directors on 30 March 2015.

STATISTICS OF SHAREHOLDINGS

AS AT 18 MARCH 2015

SHARE CAPITAL

Issued and fully paid	:	\$106,737,447.21
Number of shares	:	400,994,652
Class of shares	:	Ordinary shares fully paid
Voting rights	:	One vote per ordinary share

DISTRIBUTION OF SHAREHOLDINGS

Size of Shareholdings	No. of Shareholders	%	No. of Shares	%
1 – 99	21	0.81	780	0.00
100 – 1000	169	6.49	129,335	0.03
1,001 – 10,000	945	36.30	6,261,209	1.56
10,001 – 1,000,000	1,422	54.63	94,142,678	23.48
1,000,001 and above	46	1.77	300,460,650	74.93
Total	2,603	100.00	400,994,652	100.00

TWENTY LARGEST SHAREHOLDERS

No.	Name	No. of Shares	%
1	F. H. Lee Holdings (Pte) Limited	140,240,746	34.97%
2	DB Nominees (Singapore) Pte Ltd	12,450,000	3.10%
3	Ang Ah Beng	11,476,000	2.86%
4	Lee Sze Hao	10,151,000	2.53%
5	Koh Boon Hong	9,365,000	2.34%
6	Phillip Securities Pte Ltd	6,618,833	1.65%
7	Lee Heng Wah @ Lee Heng Guan	5,700,000	1.42%
8	HL Bank Nominees (Singapore) Pte Ltd	5,461,000	1.36%
9	Citibank Nominees Singapore Pte Ltd	5,382,634	1.34%
10	Lim Kok Gin Holdings Pte. Ltd.	5,231,544	1.30%
11	DBS Nominees (Private) Limited	4,675,257	1.17%
12	Kong Hoa Pte Limited	4,292,743	1.07%
13	See Kim Hua @ Tan Kim Hua	4,210,000	1.05%
14	Raffles Nominees (Pte) Limited	3,938,650	0.98%
15	DBS Vickers Securities (Singapore) Pte Ltd	3,933,220	0.98%
16	Sunarko Holding Pte Ltd	3,900,000	0.97%
17	Wan Seng Enterprises (Private) Limited	3,886,062	0.97%
18	OCBC Securities Private Limited	3,702,374	0.92%
19	Aw Peng Soon	3,627,356	0.90%
20	United Overseas Bank Nominees (Private) Limited	3,600,513	0.90%
	Total	251,842,932	62.78%

STATISTICS OF SHAREHOLDINGS

AS AT 18 MARCH 2015

SUBSTANTIAL SHAREHOLDERS

No.	Name	No. of Shares	
		Shareholdings registered in the name of substantial shareholders	Shareholdings in which substantial shareholders are deemed to have an interest
1	F. H. Lee Holdings (Pte) Limited	140,240,746	0
2	Lee Fee Huang ⁽¹⁾	1,802,000	140,423,746
3	Lee Sze Hao ⁽²⁾	10,151,000	140,240,746
4	Lee Sze Leong ⁽³⁾	1,484,832	140,240,746
5	Lee Sze Siong ⁽⁴⁾	984,496	140,240,746
6	Lee Yit ⁽⁵⁾	300,000	140,240,746
7	Wee Yah Heong ⁽⁶⁾	183,000	140,240,746

Notes:

- (1) Lee Fee Huang is deemed to be interested in 140,240,746 shares held by F. H. Lee Holdings (Pte) Limited and 183,000 shares held by Wee Yah Heong.
- (2) Lee Sze Hao is deemed to be interested in 140,240,746 shares held by F. H. Lee Holdings (Pte) Limited.
- (3) Lee Sze Leong is deemed to be interested in 140,240,746 shares held by F. H. Lee Holdings (Pte) Limited.
- (4) Lee Sze Siong is deemed to be interested in 140,240,746 shares held by F. H. Lee Holdings (Pte) Limited.
- (5) Lee Yit is deemed to be interested in 140,240,746 shares held by F. H. Lee Holdings (Pte) Limited.
- (6) Wee Yah Heong is deemed to be interested in 140,240,746 shares held by F. H. Lee Holdings (Pte) Limited.

SHAREHOLDINGS HELD IN HANDS OF PUBLIC

Based on the registers of shareholders and to the best knowledge of the Company, the percentage of shareholding held in the hands of the public is approximately 60.93% as at 18 March 2015. Accordingly, the Company is in compliance with Rule 723 of the SGX-ST Listing Manual.

TREASURY SHARES HELD

The Company does not hold any treasury shares as at 18 March 2015.

DIRECTORS' SHAREHOLDINGS AS AT 21 JANUARY 2015

As disclosed in the Directors' Report, the shares held by the Directors as at 31 December 2014 remained unchanged as at 21 January 2015.

NOTICE OF ANNUAL GENERAL MEETING

TO ALL SHAREHOLDERS

NOTICE IS HEREBY GIVEN THAT the Annual General Meeting of Sing Holdings Limited will be held at 65 Chulia Street #33-01 OCBC Centre Singapore 049513 on Tuesday, 28 April 2015 at 3.30 p.m. to transact the following businesses:

AS ORDINARY BUSINESS

1. To receive and adopt the Directors' Report and Audited Financial Statements for the year ended 31 December 2014 together with the Auditors' Report thereon. **(Resolution 1)**
2. To approve the payment of \$254,000 as Directors' Fees for the year ended 31 December 2014. (2013: \$158,000) **(Resolution 2)**
3. To approve the payment of \$1,023,000 to Mr Lee Fee Huang, being a one-off gratuity for his 50 years of service to the Company. **(Resolution 3)**
4. To declare a final dividend of 1.0 cent per ordinary share, one-tier tax exempt, for the year ended 31 December 2014. **(Resolution 4)**
5. To re-elect Mr Ong Loke Min David who retires as Director in accordance with Article 104 of the Articles of Association. **(Resolution 5)**
6. To re-appoint Messrs Ernst & Young LLP as Auditor and to authorise the Directors to fix the Auditor's remuneration. **(Resolution 6)**
7. To transact any other business of an Annual General Meeting.

AS SPECIAL BUSINESS

8. To consider and, if thought fit, to pass with or without any amendments the following as an Ordinary Resolution: **(Resolution 7)**

"That pursuant to Section 161 of the Companies Act, Cap. 50 and Rule 806 of the Listing Manual of the Singapore Exchange Securities Trading Limited (the "SGX-ST"), authority be and is hereby given to the Directors of the Company to:

- (a) (i) allot and issue shares in the Company ("shares") whether by way of rights, bonus or otherwise; and/or

NOTICE OF ANNUAL GENERAL MEETING

- (ii) make or grant offers, agreements or options (collectively, "Instruments") that might or would require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into shares,

at any time to such persons and upon such terms and conditions and for such purposes as the Directors may in their absolute discretion consider fit; and

- (b) for the avoidance of doubt, notwithstanding the authority conferred by this Resolution may have ceased to be in force, issue shares in pursuance of any Instrument already made or granted by the Directors while this Resolution was in force,

provided that:

- (1) the aggregate number of shares to be issued pursuant to this Resolution (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 50% of the total number of issued shares (excluding treasury shares) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of shares to be issued other than on a pro-rata basis to the existing shareholders of the Company (including shares to be issued in pursuance of Instruments made or granted pursuant to this authority) does not exceed 20% of the total number of issued shares (excluding treasury shares) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below);
- (2) (subject to such manner of calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of shares that may be issued under sub-paragraph (1) above, the percentage of issued shares shall be based on the total number of issued shares (excluding treasury shares) in the capital of the Company at the time this Resolution is passed after adjusting for:
 - (i) new shares arising from the conversion or exercise of any convertible securities;
 - (ii) new shares arising from exercise of share options or vesting of share awards which are outstanding or subsisting at the time of the passing of this Resolution; and
 - (iii) any subsequent bonus issue, consolidation or sub-division of shares;

NOTICE OF ANNUAL GENERAL MEETING

- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Listing Manual for the time being in force (unless such compliance has been waived by the SGX-ST) and the Articles of Association for the time being of the Company; and
- (4) (unless revoked or varied by the Company in general meeting) this authority shall continue in force until the conclusion of the next annual general meeting of the Company or the date by which the next annual general meeting of the Company is required by law to be held, whichever is the earlier."

BY ORDER OF THE BOARD

TAN MUI SANG
Company Secretary

Singapore, 13 April 2015

NOTES:

1. A member of the Company entitled to attend and vote at this Meeting is entitled to appoint another person or persons (whether a member or not) as his Proxy to attend and vote in his stead. The instrument appointing a proxy must be deposited at the Registered Office, 96 Robinson Road #10-01 SIF Building Singapore 068899 not less than 48 hours before the time appointed for the holding of the Meeting.
2. Mr Ong Loke Min David is a Non-executive and Independent Director and will, upon re-election as a Director of the Company under Resolution 5 above, remain as Chairman of the Nominating Committee and the Remuneration Committee and a member of the Audit Committee.
3. Mr Lee Fee Huang who is over 70 years of age and is due to retire pursuant to Section 153(6) of the Singapore Companies Act, Cap. 50 is not seeking re-appointment as a Director at the Annual General Meeting.

Details of the retirement of Mr Lee Fee Huang shall be released via SGXNET.

4. The Ordinary Resolution 7 proposed in item 8 above, if passed, will empower the Directors of the Company from the date of the above Meeting until the next Annual General Meeting to allot and issue shares and convertible securities in the Company up to a number not exceeding in total 50% of the total number of issued shares (excluding treasury shares) in the capital of the Company for the time being for such purposes as they consider would be in the interest of the Company, provided that the aggregate number of shares to be issued other than on a pro-rata basis to existing shareholders pursuant to this Resolution shall not exceed 20% of the total number of issued shares (excluding treasury shares) in the capital of Company.

For the purpose of determining the aggregate number of shares that may be issued, the percentage of issued shares in the capital of the Company will be calculated based on the Company's total number of issued shares (excluding treasury shares) in the capital of the Company at the time this Resolution is passed after adjusting for (a) new shares arising from the conversion of convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time that the resolution is passed, and (b) any subsequent bonus issue, consolidation or subdivision of shares.

NOTICE OF ANNUAL GENERAL MEETING

PERSONAL DATA PRIVACY:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting ("AGM") and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), and (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes.



SING HOLDINGS LIMITED

Co. Reg. No. 196400165G

ANNUAL GENERAL MEETING

PROXY FORM

IMPORTANT

1. For investors who have used their CPF monies to buy Sing Holdings Limited shares, this Annual Report is forwarded to them at the request of their CPF Approved Nominees and is sent solely FOR INFORMATION ONLY.
2. This Proxy Form is not valid for use by CPF/SRS investors and shall be ineffective for all intents and purposes if used or purported to be used by them.

I/We _____ (Name)

of _____ (Address)

being a member/members of Sing Holdings Limited hereby appoint:

Name	Address	NRIC/Passport Number	Percentage of shareholdings represented

and/or (delete as appropriate):

--	--	--	--

or failing whom, the Chairman of the Meeting as my/our proxy/proxies to attend and to vote for me/us on my/our behalf and, if necessary, to demand a poll, at the Annual General Meeting of the Company to be held on Tuesday, 28 April 2015 at 3.30 p.m. and at any adjournment thereof.

(Please indicate with a “√” in the spaces provided whether you wish your vote(s) to be cast for or against the Ordinary Resolutions as set out in the Notice of Annual General Meeting. In the absence of specific directions, the proxy/proxies will vote or abstain as he/they may think fit).

No.	Resolutions relating to:	For	Against
	Ordinary Business		
1	To adopt the Reports and Audited Financial Statements		
2	To approve payment of Directors' Fees		
3	To approve payment of one-off gratuity to the Chairman of the Board of Directors		
4	To declare a final dividend		
5	To re-elect Mr Ong Loke Min David as Director		
6	To re-appoint Auditor and authorise Directors to fix their remuneration		
	Special Business		
7	Approval of general mandate for the Directors to issue new shares and convertible securities		

Signed this _____ day of _____ 2015

Total Number of Shares held	
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Signature/Common Seal of Shareholder(s)

IMPORTANT: Please read notes overleaf.

NOTES:

1. Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (as defined in Section 130A of the Companies Act, Chapter 50), you should insert that number of shares. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number of shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the shares held by you.
2. A member entitled to attend and vote at a meeting of the Company is entitled to appoint one or two proxies to attend and vote on his behalf.
3. Where a member appoints two proxies, the appointments shall be invalid unless he specifies the proportion of his shareholding (expressed as a percentage of the whole) to be represented by each proxy.
4. The instrument appointing a proxy or proxies must be deposited at the registered office of the Company at 96 Robinson Road #10-01 SIF Building, Singapore 068899 not less than 48 hours before the time set for the Meeting.
5. The instrument appointing a proxy or proxies must be under the hand of the appointer or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its common seal or under the hand of its attorney duly authorised.
6. Where an instrument appointing a proxy is signed on behalf of the appointer by an attorney, the letter of power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the instrument of proxy, failing which the instrument may be treated as invalid.
7. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the meeting, in accordance with Section 179 of the Companies Act, Chapter 50.

GENERAL:

The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible or where the true intentions of the appointer are not ascertainable from the instructions of the appointer specified in the instrument appointing a proxy or proxies. In addition, in the case of shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if the member, being the appointer, is not shown to have shares entered against his name in the Depository Register as at 48 hours before the time appointed for holding the Annual General Meeting, as certified by The Central Depository (Pte) Limited to the Company.

PERSONAL DATA PRIVACY:

By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms as set out in the Notice of Annual General Meeting dated 13 April 2015.

Affix
postage
stamp
here

SING HOLDINGS LIMITED
96 Robinson Road
#10-01 SIF Building
Singapore 068899



SING HOLDINGS LIMITED

Co. Reg. No. 196400165G

96 Robinson Road #10-01 SIF Building, Singapore 068899

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