SHS HOLDINGS LTD.
(Incorporated in the Republic of Singapore)
(Company Registration No. 197502208Z)

OFF-MARKET EQUAL ACCESS OFFER
DESPATCH OF OFFER LETTER TO SHAREHOLDERS

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*Unless otherwise defined, capitalised terms herein shall bear the meanings given in the off-market equal access share buyback offer announcement dated 21 July 2026 (the "**Off-Market Equal Access Offer Announcement**") and the offer letter in relation to the Equal Access Offer dated 31 July 2026 (the "**Offer Letter**").*

1. DESPATCH OF OFFER LETTER AND ACCEPTANCE FORMS

Further to the Off-Market Equal Access Offer Announcement, the Board wishes to announce that the Company has despatched the Offer Letter and the accompanying acceptance forms (the "**Acceptance Forms**") to Shareholders today, 31 July 2026.

If you are a Shareholder and do not receive the Offer Letter and the relevant Acceptance Form within a week from 31 July 2026:

a) Shareholders who are Depositors (including Overseas Shareholders) may obtain copies of these documents during normal business hours and up to the Closing Date, by submitting a request to CDP via phone +65 65357511 during their operating hours or email services at asksgx@sgx.com.

b) Shareholders who are holding Shares registered in their own names on the Register (including Overseas Shareholders) may write in to the Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., at 1 Harbourfront Avenue, #14-07 Keppel Bay Tower, Singapore 098632 to request for these documents to be sent to an address in Singapore by ordinary post at such Shareholder's own risk (up to three market days prior to the Closing Date).

An electronic copy of the Offer Letter is now available on the website of the Singapore Exchange Securities Trading Limited at https://www.sgx.com.

2. DIRECTORS' RESPONSIBILITY STATEMENT

The Directors collectively and individually accept full responsibility for the accuracy of the information given in this announcement and confirm after making all reasonable enquiries, that to the best of their knowledge and belief, this announcement constitutes full and true disclosure of all material facts about the Equal Access Offer, the Company and its subsidiaries, and the Directors are not aware of any facts the omission of which would make any statement in this announcement misleading. Where information in this announcement has been extracted from published or otherwise publicly available sources or obtained from a named source, the sole responsibility of the Directors has been to ensure that such information has been accurately and correctly extracted from those sources and/or reproduced in this announcement in its proper form and context.

3. CAUTIONARY STATEMENT

Shareholders are advised to read this announcement and any further announcements by the Company carefully. Shareholders and potential investors should consult their stockbrokers, bankers, solicitors or other professional advisers if they have any doubt about the actions they should take.

Shareholders are further advised that this announcement serves as only an update to shareholders and does not constitute an offer.

By Order of the Board

Ng Han Kok, Henry
Executive Director and Group CEO
31 July 2026