

**NOTICE OF ANNUAL GENERAL MEETING**

**NOTICE IS HEREBY GIVEN THAT** the Annual General Meeting (“AGM”) of Nam Cheong Limited (the “Company”) will be held at Four Points by Sheraton Singapore, Riverview, Jubilee Ballroom, 4th Storey, 382 Havelock Road, Singapore 169629 on Thursday, 30 April 2026 at 10.00 a.m. to transact the following business:

**AS ORDINARY BUSINESS**

- To receive and adopt the Directors’ Statement and the Financial Statements of the Company for the financial year ended 31 December 2025 together with the Auditors’ Report thereon. **(Resolution 1)**
- To re-elect the following Directors retiring pursuant to the Company’s Bye-Laws:
  - Datuk Lim Tong Lee (retiring pursuant to Bye-Laws (86(1))) **(Resolution 2)**
  - Mr Tiong Chiong Hiiung (retiring pursuant to Bye-Laws (86(1))) **(Resolution 3)**[See Explanatory Note (i)]
- To approve the payment of Directors’ fees of S\$243,000 for the financial year ended 31 December 2025. (2024: S\$301,326) **(Resolution 4)**
- To appoint Messrs Foo Kon Tan LLP as the Company’s Auditors and to authorise the Directors to fix their remuneration. **(Resolution 5)**
- To transact any other ordinary business which may properly be transacted at an Annual General Meeting.

**AS SPECIAL BUSINESS**

To consider and if thought fit, to pass the following resolutions as Ordinary Resolutions, with or without any modifications:

**6. Proposed Adoption of the Share Buy-Back Mandate**

- That:
- for the purposes of the Bermuda Companies Act and otherwise in accordance with the rules and regulations of the SGX-ST, the exercise by the directors of the Company (“Directors”) of all the powers of the Company to purchase or otherwise acquire from time to time the issued and paid-up ordinary shares of a par value of HK\$0.001 each in the share capital of the Company (“Shares”) not exceeding in aggregate the Prescribed Limit (as hereinafter defined), and subject to the Minimum Free Float (as hereinafter defined), at such price(s) as may be determined by the Directors from time to time up to the Maximum Price (as hereinafter defined), whether by way of:
    - on-market purchases, transacted on the ready market of SGX-ST, or as the case may be, any other stock exchange on which the Shares may for the time being be listed or quoted, through one or more duly licensed stockbrokers appointed by the Company for the purpose (“On-Market Share Purchases”); and/or
    - off-market purchases (if effected otherwise than on the SGX-ST) in accordance with an equal access scheme(s) as may be determined or formulated by the Directors as they may consider fit and in the best interests of the Company, which scheme(s) shall satisfy all the conditions prescribed by Section 76C of the Companies Act and the Listing Manual (“Off-Market Share Purchases”)and otherwise in accordance with all other Singapore and Bermuda laws and regulations, including but not limited to the Bermuda Companies Act, the provisions in the Listing Manual of the SGX-ST and the Constitution of the Company as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally (“Share Buy-Back Mandate”);

- unless varied or revoked by the Company in general meeting prior to the next annual general meeting, the authority conferred on the Directors pursuant to the Share Buy-Back Mandate may be exercised by the Directors at any time and from time to time during the period commencing from the date of the passing of this Resolution No. 6 and expiring on the earliest of:
  - the conclusion of the next annual general meeting of the Company;
  - the date by which the next annual general meeting of the Company is required by law to be held;
  - the date on which the purchases of Shares by the Company are carried out to the full extent of the Share Buy-Back Mandate; and
  - the date on which the authority contained in the Share Buy-Back Mandate is varied or revoked in a general meeting (the “Relevant Period”)

- in this Resolution No. 6 –

“Average Closing Price” means the average of the closing market prices of a Share over the last 5 Market Days, on which transactions in the Shares were recorded, immediately preceding the day of the making of the On-Market Share Purchase or, as the case may be, immediately preceding the day of the making of the offer for an Off-Market Share Purchase, and deemed to be adjusted for any corporate action that occurs after the relevant 5-day period;

“Bermuda Companies Act” means the Companies Act 1981 of Bermuda, as amended or modified from time to time;

“Companies Act” means the Companies Act 1967 of Singapore, as amended or modified from time to time;

“day of the making of the offer” means the day on which the Company announces its intention to make an offer for the Share Purchase, stating the purchase price (which shall not be more than the Maximum Price calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Share Purchase;

“Listing Manual” means the listing manual of the SGX-ST and its relevant rule(s), as amended or modified from time to time;

“Market Day” means a day on which the SGX-ST is open for securities trading;

“Maximum Price” in relation to a Share to be purchased, means the purchase price (excluding brokerage, commissions, stamp duties, applicable goods and services tax and other related expenses) not exceeding:

- in the case of an On-Market Share Purchase, 105% of the Average Closing Price of the Shares (as hereinafter defined);

- in the case of an Off-Market Share Purchase, 120% of the Average Closing Price of the Shares;

“Minimum Free Float” means at least 10% of the total number of issued Shares of the Company (excluding Treasury Shares, preference shares and convertible equity securities) in a class that is listed is at all times held by the public;

“Prescribed Limit” means the number of Shares representing not more than 10% of the total number of issued Shares (excluding Treasury Shares and subsidiary holdings) as at the date of the passing of this Resolution, unless the Company has effected a reduction of the share capital of the Company in accordance with the applicable provisions of the Bermuda Companies Act, at any time during the Relevant Period, in which event the total number of issued Shares of the Company shall be taken to be the total number of issued Shares as altered after such capital reduction (excluding any Treasury Shares and subsidiary holdings that may be held by the Company from time to time);

“SGX-ST” means Singapore Exchange Securities Trading Limited;

- the Directors and/or any of them be and are hereby authorised to complete and do all such acts and things (including executing any documents) as they/he/she may in their/his/her absolute discretion consider expedient, necessary, desirable, incidental or in the interests of the Company to give effect to the transactions contemplated and/or authorised by this Resolution No. 6. **(Resolution 6)**

**7. Authority To Issue Shares**

That pursuant to Rule 806 of the Listing Manual of the Singapore Exchange Securities Trading Limited (“SGX-ST”), the directors of the Company (Directors) be authorised and empowered to:

- issue shares in the Company (shares) whether by way of rights, bonus or otherwise; and/or
  - make or grant offers, agreements or options (collectively, Instruments) that might or would require share to be issued, including but not limited to the creation and issue of (as well as adjustments to) options, warrants, debentures or other instruments convertible into shares,

at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit; and

- (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue shares in pursuance of any Instruments made or granted by the Directors while this Resolution was in force,

provided that:

- the aggregate number of shares (including shares to be issued in pursuance of the Instruments, made or granted pursuant to this Resolution) to be issued pursuant to this Resolution shall not exceed fifty per centum (50%) of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of shares to be issued other than on a pro-rata basis to shareholders of the Company shall not exceed twenty per centum (20%) of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below);

- (subject to such calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of shares that may be issued under sub-paragraph (1) above, the total number of issued shares (excluding treasury shares and subsidiary holdings) shall be based on the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company at the time of the passing of this Resolution, after adjusting for:
  - new shares arising from the conversion or exercise of any convertible securities;
  - new shares arising from exercising share options or vesting of share awards; and
  - any subsequent bonus issue, consolidation or subdivision of shares;

Adjustments in accordance with 2(a) or 2(b) above are only to be made in respect of new shares arising from convertible securities, share options or share awards which were issued and outstanding or subsisting at the time of the passing of this Resolution.

- in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Listing Manual of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Bye-Laws of the Company; and

- unless revoked or varied by the Company in a general meeting, such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier.

[See Explanatory Note (ii)] **(Resolution 7)**

By Order of the Board

Peck Jen Jen  
Company Secretary  
Singapore, 15 April 2026

**Explanatory Notes:**

- Details detailed information on Datuk Lim Tong Lee and Mr Tiong Chiong Hiiung who are proposed to be re-elected as Directors of the Company can be found under sections “Board of Directors” and “Disclosure of Information on Directors Seeking Re-election” in the Company’s Annual Report for the financial year ended 31 December 2025.
- The Ordinary Resolution 7 above, if passed, will empower the Directors of the Company, effective until the conclusion of the next Annual General Meeting of the Company, or the date by which the next Annual General Meeting of the Company is required by law to be held or such authority is varied or revoked by the Company in a General Meeting, whichever is the earlier, to issue shares, make or grant Instruments convertible into shares and to issue shares pursuant to such Instruments, up to a number not exceeding, in total, fifty per centum (50%) of the total number of issued shares (excluding treasury shares) in the capital of the Company, of which up to twenty per centum (20%) may be issued other than on a pro-rata basis to shareholders.

For determining the aggregate number of shares that may be issued, the total number of issued shares (excluding treasury shares) will be calculated based on the total number of issued shares (excluding treasury shares) in the capital of the Company at the time this Ordinary Resolution is passed after adjusting for new shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time when this Ordinary Resolution is passed and any subsequent bonus issue, consolidation or subdivision of shares.

**Notes:**

- Unless The Central Depository (Pte) Limited (“CDP”) specifies otherwise in a written notice to the Company, CDP shall be deemed to have appointed as CDP’s proxies to vote on behalf of CDP at the Annual General Meeting (“AGM”) each of the Depositors who are individuals and whose names are shown in CDP’s records as at a time not earlier than forty-eight (48) hours prior to the time of the AGM.
- Such Depositor registered and holding Shares through CDP who is an individual but is unable to attend the AGM personally and wishes to appoint a nominee to attend and vote on his/her behalf as CDP’s proxy must complete, sign and return the proxy form which is despatched together with this Notice to Depositors (“Depositor Proxy Form”) complied with CDP in accordance with the instructions printed thereon and deposit the duly completed Depositor Proxy Form at the office of the Company’s Singapore Share Transfer Agent, In.Corp Corporate Services Pte. Ltd. at 36 Robinson Road, #20-01 City House, Singapore 068877, not less than forty-eight (48) hours before the time appointed for holding the AGM. Similarly, a Depositor which is a corporation and which wishes to attend the AGM must submit the Depositor Proxy Form for the appointment of nominees(s) to attend and vote at the AGM on its behalf as CDP’s proxy.
- If a Shareholder (who is not a Depositor) is unable to attend the AGM and wishes to appoint a proxy to attend and vote at the AGM in his/her stead, then he/she should complete and sign the proxy form despatched to Shareholders who are not Depositors (“Shareholder Proxy Form”) and deposit the duly completed Shareholder Proxy Form at the office of the Company’s Singapore Share Transfer Agent, In.Corp Corporate Services Pte. Ltd. at 36 Robinson Road, #20-01 City House, Singapore 068877, not less than forty-eight (48) hours before the time appointed for holding the AGM. Such proxy need not be a member of the Company.
- To be effective, the Depositor Proxy Form or the Shareholder Proxy Form must be deposited by a Depositor or a Shareholder (as the case may be) at the office of the Company’s Singapore Share Transfer Agent, In.Corp Corporate Services Pte. Ltd. at 36 Robinson Road, #20-01 City House, Singapore 068877, not less than forty-eight (48) hours before the time appointed for holding the AGM in accordance with the instructions stated herein.
- The Company shall be entitled to reject the instrument appointing the proxy, proxies or the Chairman of the AGM as proxy if it is incomplete, improperly completed or illegible, or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing the proxy, proxies or the Chairman of the AGM as proxy. In addition, in the case of Shares entered in the Depository Register, the Company may reject any instrument appointing the proxy, proxies or the Chairman of the AGM as proxy lodged if the member, being the appointor, is not shown to have Shares entered against his name in the Depository Register as at forty-eight (48) hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

**SUBMISSION OF QUESTIONS PRIOR TO THE AGM**

- Shareholders may submit questions related to the resolutions to be tabled at the AGM no later than 10.00 a.m. on 22 April 2026 via email to shareregistry@incorp.asia or by post to 36 Robinson Road, #20-01 City House, Singapore 068877. The responses would be published on SGXNet and, if available, the Company’s website on 26 April 2026.
- Shareholders submitting questions are required to state: (a) their full name; and (b) their identification or registration number, failing which the Company shall be entitled to regard the submission as invalid and not respond to the questions submitted.
- Any relevant and subsequent queries received after 10.00 a.m. on 22 April 2026 will be addressed at the AGM through the publication of the minutes of the AGM on SGXNet and the Company’s website within one month from the conclusion of the AGM.

**PERSONAL DATA PRIVACY**

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the AGM and/or any adjournment thereof, a Depositor or a Shareholder of the Company (i) consents to the collection, use and disclosure of the Depositor’s or the Shareholder’s personal data by the Company (or its agents or service providers) for the purpose of the processing, administration and analysis by the Company (or its agents or service providers) of proxies and representatives appointed for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the “Purposes”), (ii) warrants that where the Depositor or the Shareholder discloses the personal data of the Depositor’s or the Shareholder’s proxy(ies) and/or representative(s) to the Company (or its agents or service providers), the Depositor or the Shareholder has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the Depositor or the Shareholder will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the Depositor’s or the Shareholder’s breach of warranty.