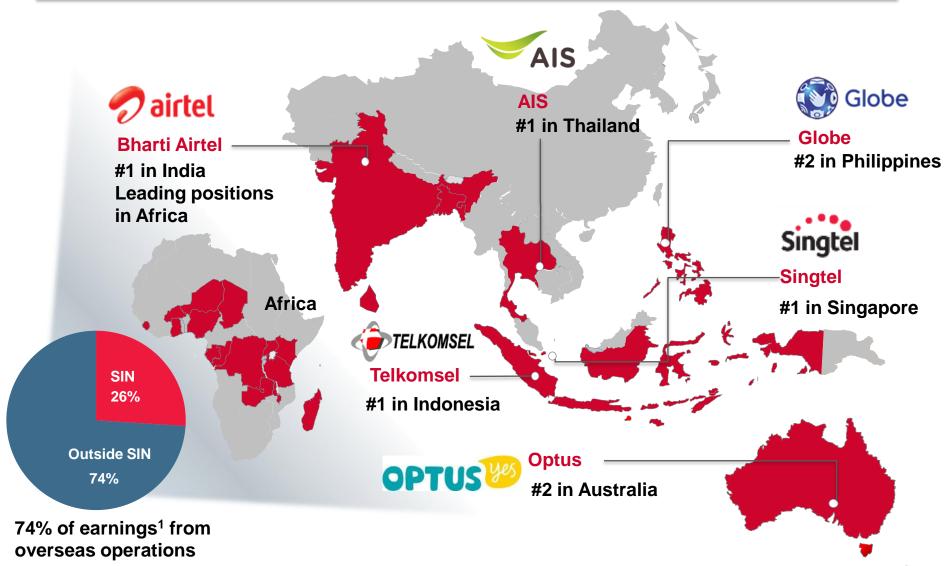




Our Global Reach:

Connecting over 550 million mobile customers across Asia, Australia & Africa





Strong core performance offsets currency impact

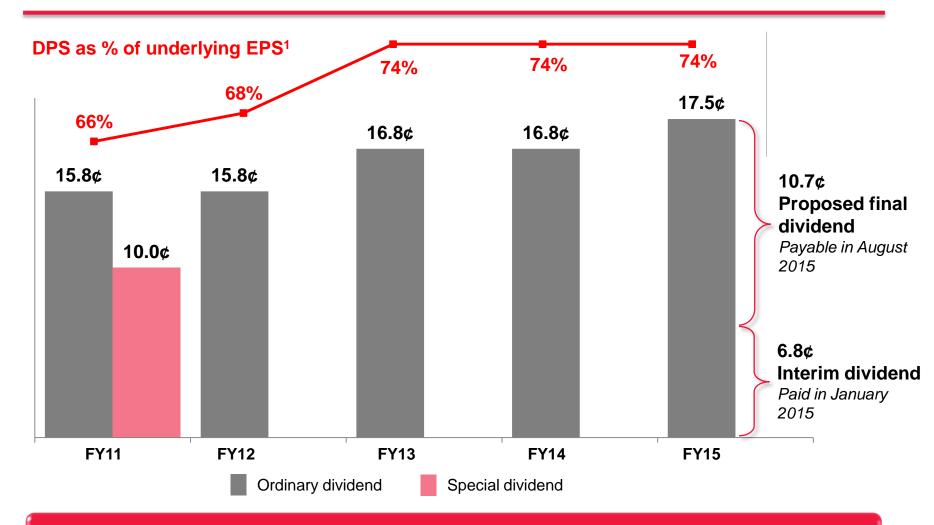
FY15	% change (reported)	% change (constant currency) ¹
Operating revenue S\$17,223m	+2%	+5%
EBITDA S\$5,091m	-1%	+1%
Regional Mobile Associates' pre-tax earnings ² S\$2,492m	+18%	+22%
Underlying net profit S\$3,779m	+5%	+8%
Net profit S\$3,782m	+4%	+6%
Free cash flow S\$3,549m	+9%	N.M.

^{1.} Assuming constant exchange rates from corresponding periods in FY2014.

^{2.} Exclude exceptional items.



Growing our dividends – up 4%



Dividend policy: 60% – 75% of underlying net profit



Delivering superior returns to shareholders

Create sustainable long-term growth

Strengthen the core business



Improve
economics of
core consumer
& enterprise
business

Lift customer experience

Enhance collaboration with regional mobile associates

Build new growth engines

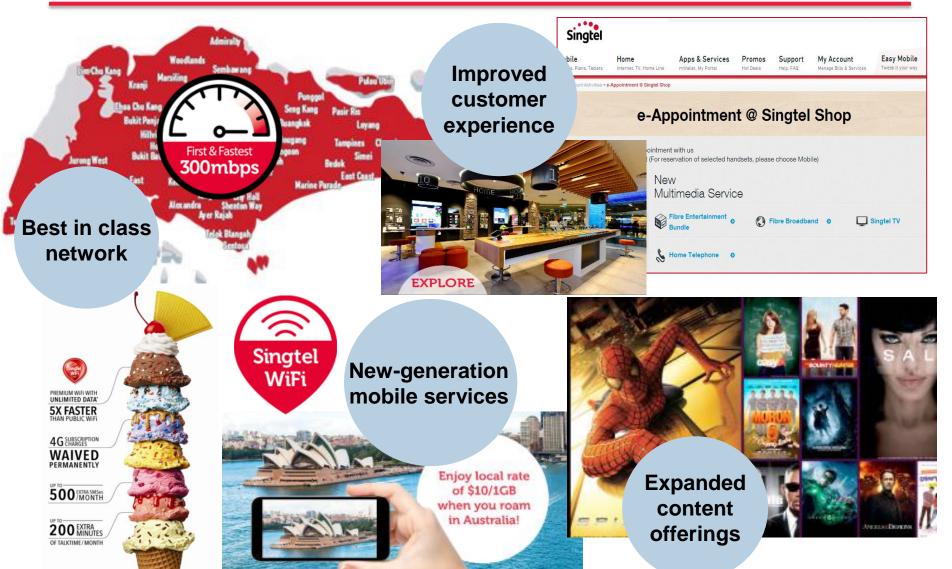


Create innovative & differentiated digital businesses



Leadership in Singapore



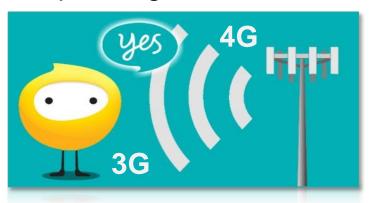




Strong challenger in Australia



Expanding our network



Improving customer experience





• Simplifying products & services







DIGITAL CONTENT





Capturing mobile data growth in associates' markets















Growth in mobile data revenues





Growing our Enterprise business



 Comprehensive suite of cloud services to increase productivity and lower costs



 Global cyber security service provider to meet diverse government and business customers needs





 Innovative solutions for Singapore's Smart Nation Programme



Digital strategy

Digital marketing

[a·mo·bee]



Premium OTT video service







Advanced analytics & intelligence



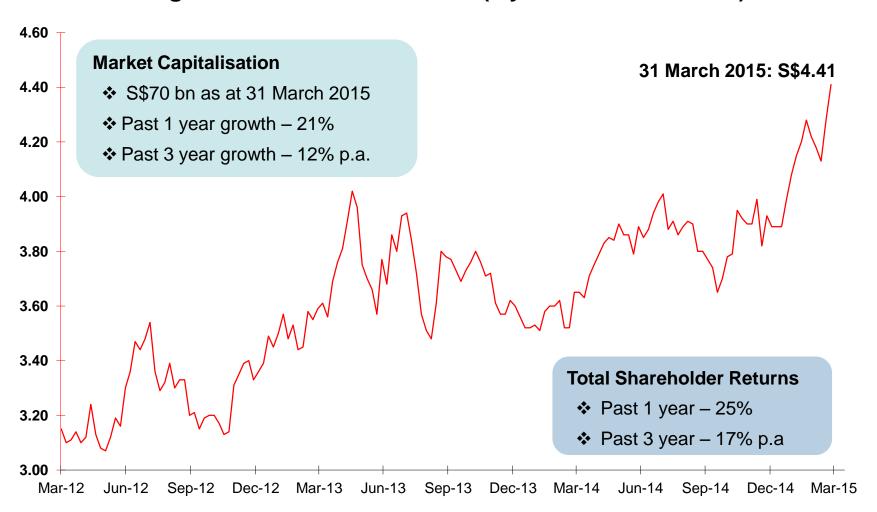






Increased shareholder returns

Singtel Share Price Movement (3 years to March 2015)





Care and support for our communities



- Community investment* of S\$20 million in Australia & Singapore
- STLF raised >S\$30 million since 2012





Promote cyber wellness
 & online safety



Achieved >26,000 staff
 volunteering hours in
 Australia & Singapore

^{*} We adopted the London Benchmarking Group (LBG) Guidelines to assess and calculate our community investment.



Responsible corporate citizen



- Rank #1 in Singapore and #29 globally in the 2014 Newsweek Green Rankings
- 97% of Singapore's mobile base stations use green technologies





 Expanded mobile phone recycling programme in Singapore to include other electronic waste



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Our Board members



SIMON ISRAEL



CHUA SOCK KOONG



BOBBY CHIN



FANG AI LIAN



VENKY GANESAN



LOW CHECK KIAN



PETER MASON AM (1)



KAI NARGOLWALA



CHRISTINA ONG



PETER ONG



TEO SWEE LIAN



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