

THE THE THE THE THE THE

OUR STRATEGIC INVESTMENTS WILL STEER OUR FUTURE

THE YEAR IN REVIEW



2

FY16 HIGHLIGHTS

Financial

- Revenue of S\$396.8m
- EBIDTA of S\$33.9m
- NPAT of S\$17.3m
- EPS at 3.45 Singapore cents
- Cash on hand of S\$39.8m

Operations

- Launched Forgacs Marine and Defence division
- Awarded first EPC contract in JV with Sedgman for BHPB
- Awarded contracts on significant infrastructure projects in NSW
- Established steel fabrication and precast concrete capacity on the east coast of Australia
- Secured roads and bridges construction accreditation in Australia

Strategic Initiatives

- Acquisition of Forgacs Newcastle
- Increased geographical footprint
- Establish defence sector
- Established key strategic alliances and joint venture partnerships
- Expanded capabilities bulk earthworks and electrical
- Establishment of overseas entities for future growth

SECTOR HIGHLIGHTS



- S\$90m revenue
- Continued on & off site LNG works
- Delivered subsea projects
- Strong client relations

- S\$170m revenue
- Recurring & new clients
- Increased opex, maintenance & refractory activity
- EPC project delivery

- S\$136m revenue
- Established east coast presence
- Contracts on largest NSW & WA projects
- · Roads and bridges accreditation

- Achieved industry creditability
- Secured defence infrastructure contracts
- Engaged stakeholders for upcoming naval defence acquisition programme

FORECASTED CAPITAL SPEND (2017 - 2027)



Data combined from sources: BIS Shrapnel - October 2016, Defence - 2016 Department of Defence Integrated Investment Program, BCI Australia

LOCATIONS AND FACILITIES



West Coast – Henderson

- 120,000m² of land
- 36,700m² of undercover facilities
- 6,500m² of office facilities
- Training school and medical centre
- Water front access





East Coast – Newcastle

- 227,000m² of land
- 20,525m² of undercover facilities
- 3,000m² of office facilities
- Previous shipbuilding yard
- Water front access

ESTABLISHED ENTITIES



7 -

OUTLOOK

Infrastructure	Defence
Tendering activity very high	Immediate infrastructure project tendering activity is moderate
Steel fabrication and precast concrete for public infrastructure	Supply and install packages for Defence Infrastructure
Construction of rail, roads and bridges	Long-term tendering activity appears positive
Opportunities in stadiums, correctional facilities and public schools	Targeting involvement in future Naval Defence Acquisition Program
Outlook – Very positive	Outlook – (short-term) Moderate (long-term) Positive
Metals & Minerals	Oil & Gas
metals & minerals	Oll & Gas
Tendering activity high- capex and sustaining capital	Tendering activity is moderate
Increased activity in Gold, Coal and Lithium	On-going works during completion of major LNG developments
Opex and maintenance activity is buoyant, recent awards in this area	Strong relationships with key clients for future opportunities
Outlook – Positive	Outlook – Moderate

FOCUS

- Continual engagement with stakeholders involved in future Naval Defence Acquisition Program
- ✓ Further development of Henderson and Newcastle facilities
- ✓ Targeted approach to overseas opportunities
- \checkmark Broaden general infrastructure capacity and increase market share
- ✓ Further enhance design & construct and EPC possibilities
- ✓ Offering innovative and cost saving initiatives for existing and new clients
- ✓ Focus on growth within management team to ensure success by sensible investment in our people
- ✓ Preserve our balance sheet, maintain a strong cashflow and control our costs



Civmec's strategic investments will steer our future

BRIDGE INSTALL IN SYDNEY (Supply of pre-stressed concrete for install)



THANK YOU

Media and Investor Contact Information: WeR1 Consultants Pte Ltd 3 Phillip Street, #12-01 Royal Group Building Singapore 049394 Tel: (65) 6737 4844 | Fax: (65) 6737 4944 Ian Lau, janlau@wer1.net



Disclaimer

OUR STRATEGIC INVESTMENTS WILL STEER OUR FUTURE

This presentation has been prepared by the management of Civrnec Limited (the Company) for the benefit of brokers, analysts and investors and not as any specific advice to any particular party or person. The information is based on publicly available information, internally developed data and other sources. Where an opinion is expressed in this document, it is based on assumptions and limitations mentioned herein and is an expression of present opinions only.

This presentation contains forward looking statements that are subject to risk factors associated with construction businesses. While Civrnec considers the assumptions on which these statements are based to be reasonable, whether circumstances actually occur in accordance with these statements may be affected by a variety of factors. These include, but are not limited to, levels of actual demand, currency fluctuations, loss of market, industry competition, environmental risks, physical risks, legislative, fiscal and regulatory developments, economic and financial market conditions in various countries and regions, political risks, project delay or advancement, approvals and cost estimates. These could cause actual trends or results to differ from the forward looking statements in this presentation.

References to dollars, cents or \$ in this presentation are to Singapore currency unless otherwise stated. References to "Civrnec", "the Company", "the Group", or "the Civrnec Group" may be references to Civrnec Limited or its subsidiaries.