



Notice of Transfer of Treasury Shares

Pursuant to Rule 704(28) of the Listing Manual of the Singapore Exchange Securities Trading Limited, SATS Ltd. wishes to announce the following details on the transfer of treasury shares:

(a)	Date of transfer	1 July 2026	
(b)	Purpose of such transfer	For settlement of vested awards under SATS' Share Plans	
(c)	Number of treasury shares transferred	9,315,300	
(d)	Number of treasury shares before and after such transfer	Before change	17,968,305
		After change	8,653,005
(e)	Percentage of the number of treasury shares against the total number of shares outstanding in a class that is listed before and after such transfer:	Before change	1.216 ⁽¹⁾
		After change	0.582 ⁽²⁾
(f)	Value of the treasury shares transferred	S\$ 33,191,534.53	

Note:

(1) The percentage is calculated based on 1,477,100,687 issued shares (excluding treasury shares) in the capital of SATS Ltd. as at 30 June 2026.

(2) The percentage is calculated based on 1,486,415,987 issued shares (excluding treasury shares) in the capital of SATS Ltd. as at 1 July 2026.

Date: 1 July 2026

SATS Ltd. 新翔集团有限公司

P.O. Box 3 Singapore Changi Airport Singapore 918141

邮政信箱 3 号 新加坡章宜国际机场 新加坡 918141

sats.com.sg

Co. Reg. No. 197201770G