

KIN GLOBAL LIMITED
(Company Registration No.: 202300449G)
(Incorporated in the Republic of Singapore)

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Annual General Meeting (the “**AGM**”) of KIN GLOBAL LIMITED (the “**Company**”) will be held at 1 Robinson Road, #21-01 AIA Tower, Singapore 048542 on Thursday, 28 May 2026, at 2.00 p.m. (Singapore Time) to transact the following business:

ORDINARY BUSINESS

1. To receive and adopt the Directors’ Statement and Audited Financial Statements of the Company for the financial year ended 31 December 2025 and the Auditor’s Report thereon. **(Resolution 1)**
2. To declare a final tax exempt (one-tier) dividend of 0.38 Singapore cents per ordinary share for the financial year ended 31 December 2025. **(Resolution 2)**
3. To approve the Directors’ fees of S\$86,250 for the financial year ending 31 December 2026, payable semi-annually in arrears. **(Resolution 3)**
4. To re-elect the following Directors of the Company who are retiring by rotation under Regulation 111 of the Company’s Constitution and who, being eligible, offer themselves for re-election:
 - (a) Mr Ko Chee Wah **(Resolution 4)**
 - (b) Mr Vincent Chai Cheng Hong **(Resolution 5)**
5. To re-elect the following Directors of the Company, who are retiring under Regulation 115 of the Company’s Constitution and who, being eligible, offer themselves for re-election:
 - (a) Mr Leong Yue Kheong **(Resolution 6)**
 - (b) Mr Lim Jun Xiong Steven **(Resolution 7)**
 - (c) Ms Ong Lizhen, Daisy **(Resolution 8)**
6. To re-appoint Messrs Forvis Mazars LLP as Auditors of the Company and to authorise the Directors to fix their remuneration. **(Resolution 9)**

SPECIAL BUSINESS

To consider and, if thought fit, to pass, the following as Ordinary Resolutions, with or without modifications:

7. **Authority to Allot and Issue Shares** **(Resolution 10)**

That pursuant to Section 161 of the Companies Act 1967 of Singapore (“**Companies Act 1967**”) and Rule 806 of the Listing Manual Section B: Rules of Catalist (the “**Catalist Rules**”) of the Singapore Exchange Securities Trading Limited (“**SGX-ST**”), the Directors of the Company be authorised and empowered to:

 - (a)
 - (i) allot and issue shares in the capital of the Company (“**Shares**”) whether by way of rights, bonus or otherwise; and/or
 - (ii) make or grant offers, agreements or options (collectively, “**Instruments**”) that might or would require Shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) options, warrants, debentures or other instruments convertible into Shares,at any time and upon such terms and conditions and for such purposes and to such persons as the Directors of the Company may in their absolute discretion deem fit; and
 - (b) (notwithstanding that the authority conferred by this Resolution may have ceased to be in force) issue Shares in pursuance of any Instruments made or granted by the Directors of the Company while this Resolution was in force,

provided that:

- (1) the aggregate number of Shares to be issued pursuant to this Resolution (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution), does not exceed 100% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) (as calculated in accordance with subparagraph (2) below), of which the aggregate number of Shares to be issued other than on a pro rata basis to shareholders of the Company (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 50% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) (as calculated in accordance with sub-paragraph (2) below);
- (2) (subject to such manner of calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraph (1) above, the total number of issued Shares (excluding treasury shares and subsidiary holdings) shall be based on the total number of issued Shares (excluding treasury shares and subsidiary holdings) at the time this Resolution is passed, after adjusting for:
 - (i) new Shares arising from the conversion or exercise of any convertible securities;
 - (ii) new Shares arising from the exercise of share options or vesting of share awards which are outstanding or subsisting at the time of the passing of this Resolution, provided the share options or share awards (as the case may be) were granted in compliance with Part VIII of Chapter 8 of the Catalist Rules; and
 - (iii) any subsequent bonus issue, consolidation or subdivision of Shares;

Adjustments in accordance with sub-paragraphs (2)(a) and (2)(b) above are only to be made in respect of new Shares arising from convertible securities, share options or share awards which were issued and outstanding or subsisting at the time of the passing of the Resolution approving the mandate;

- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Catalist Rules for the time being in force (unless such compliance has been waived by the SGX-ST), all applicable requirements under the Companies Act 1967 and the Constitution of the Company for the time being; and
- (4) (unless revoked or varied by the Company in general meeting) the authority conferred by this Resolution shall continue in force until the conclusion of the next AGM of the Company or the date by which the next AGM of the Company is required by law to be held, whichever is earlier."

8. **Authority to allot and issue shares under the Kin Performance Share Plan ("Kin PSP")** **(Resolution 11)**

That pursuant to Section 161 of the Companies Act 1967, the Directors of the Company be authorised to offer and grant awards in accordance with the provisions of the Kin PSP, and to allot and issue and/or transfer from time to time such number of fully paid-up Shares as may be required to be issued and/or transferred pursuant to the vesting of the awards under the Kin PSP, provided always that the aggregate number of Shares to be allotted and issued and/or transferred pursuant to the Kin PSP, the Kin Employee Share Option Scheme and any other share-based schemes (if applicable) of the Company shall not exceed 15% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) of the Company from time to time and that such authority shall, unless revoked or varied by the Company in a general meeting, continue in force until the conclusion of the Company's next AGM or the date by which the next AGM of the Company is required by law to be held, whichever is earlier.

9. **Authority to allot and issue shares under the Kin Employee Share Option Scheme ("Kin ESOS")** **(Resolution 12)**

That pursuant to Section 161 of the Companies Act 1967, the Directors of the Company be authorised to offer and grant options in accordance with the provisions of the Kin ESOS, and to allot and issue and/or transfer from time to time such number of Shares as may be required to be issued and/or transferred pursuant to the exercise of options under the Kin ESOS, provided always that the aggregate number of Shares to be allotted and issued and/or transferred pursuant to the Kin ESOS, the Kin PSP and any other share-based schemes (if applicable) shall not exceed 15% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) of the Company from time to time and that such authority shall, unless revoked or varied by the Company in a general meeting, continue in force until the conclusion of the Company's next AGM or the date by which the next AGM of the Company is required by law to be held, whichever is earlier.

NOTICE OF RECORD DATE AND DIVIDEND PAYMENT DATE

NOTICE IS HEREBY GIVEN that the Share Transfer Books and Register of Members of the Company will be closed on 8 June 2026 for the purpose of determining shareholders' entitlements to a final tax exempt (one-tier) dividend of 0.38 Singapore cents per ordinary share for the financial year ended 31 December 2025 ("**Proposed Final Dividend**").

Duly completed registrable transfers of ordinary shares of the Company received by the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue, #14-07, Keppel Bay Tower, Singapore 098632, up to 5.00 p.m. on 8 June 2026 will be registered to determine shareholders' entitlements to the Proposed Final Dividend.

Shareholders whose Securities Accounts with The Central Depository (Pte) Limited ("**CDP**") are credited with ordinary shares of the Company at 5.00 p.m. on 8 June 2026 will be entitled to the Proposed Final Dividend. Payment of the Proposed Final Dividend, if approved by shareholders at the AGM to be held on 28 May 2026, will be made on 22 June 2026.

BY ORDER OF THE BOARD

Tian Wen Yee
Company Secretary
Singapore, 13 May 2026

Explanatory notes:

- 1) **Resolution 3** – The proposed Resolution, if approved, will authorise the payment of Directors' fees to the Non-Executive Directors for the financial year ending 31 December 2026 ("**FY2026**"), to be paid on semi-annually in arrears. The Directors' fees for FY2026 have been calculated on a pro-rata basis, as the Non-Executive Directors did not serve for the full financial year.
- 2) **Resolution 4** – Mr Ko Chee Wah will, upon re-election as a Director, remain as the Executive Chairman of the Company.
- 3) **Resolution 5** – Mr Vincent Chai Cheng Hong will, upon re-election as a Director, remain as the Executive Director and Chief Executive Officer of the Company.
- 4) **Resolution 6** – Mr Leong Yue Kheong will, upon re-election as a Director, remain as Lead Independent Director, Chairman of the Nominating Committee and a member of the Audit and Risk Management Committee and Remuneration Committee of the Company. The Board considers him to be independent for the purposes of Rule 704(7) of the Catalyst Rules.
- 5) **Resolution 7** – Mr Lim Jun Xiong Steven will, upon re-election as a Director, remain as Independent Director, Chairman of the Audit and Risk Management Committee and a member of the Nominating Committee and Remuneration Committee of the Company. The Board considers him to be independent for the purposes of Rule 704(7) of the Catalyst Rules.
- 6) **Resolution 8** – Ms Ong Lizhen, Daisy will, upon re-election as a Director, remain as Independent Director, Chairwoman of the Remuneration Committee and a member of the Audit and Risk Management Committee and Nominating Committee of the Company. The Board considers her to be independent for the purposes of Rule 704(7) of the Catalyst Rules.

Further information of the retiring Directors can be found under "Board of Directors", "Corporate Governance Report" and "Additional Information on Directors Seeking Re-election" sections of the Company's Annual Report 2025.

- 7) **Resolution 10** – The proposed Resolution 10 in item 7 above, if passed, will authorise and empower the Directors of the Company from the date of the AGM to allot and issue Shares and to make or grant Instruments (such as warrants or debentures) convertible into Shares, and to issue Shares in pursuance of such Instruments, without seeking any further approval from shareholders in general meeting but within the limitation imposed by this Resolution, for such purposes as the Directors may consider would be in the best interests of the Company. The aggregate number of Shares (including Shares to be made in pursuance of Instruments made or granted pursuant to this Resolution) to be allotted and issued would not exceed 100% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) at the time this Resolution is passed, of which the total number of Shares that may be issued other than on a pro-rata basis to shareholders shall not exceed 50% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) at the time the and/or transferred Resolution is passed. This authority will, unless revoked or varied at a general meeting, expire at the next AGM of the Company.
- 8) **Resolution 11** – The proposed Resolution 11 in item 8 above, if passed, will empower the Directors of the Company, from the date of this AGM until the next AGM of the Company, or the date by which the next AGM of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting, whichever is earlier, to offer and grant awards under the Kin PSP, and to allot and issue and/or transfer from time to time such number of Shares as may be required to be allotted and issued and/or transferred pursuant to the vesting of the awards under the Kin PSP provided that the aggregate number of Shares which may be allotted and issued and/or transferred pursuant to the Kin PSP, Kin ESOS and any other share-based schemes (if applicable) is limited to 15% of the total issued Shares of the Company (excluding treasury shares and subsidiary holdings) from time to time. This authority is in addition to the general authority to issue Shares sought under Resolution 10.

- 9) **Resolution 12** – The proposed Resolution 12 in item 9 above, if passed, will empower the Directors of the Company, from the date of this AGM until the next AGM of the Company, or the date by which the next AGM of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting, whichever is earlier, to offer and grant options in accordance with the provisions of the Kin ESOS and to allot and issue and/or transfer from time to time such number of Shares as may be required to be allotted and issued and/or transferred pursuant to the exercise of options under the Kin ESOS, provided that the aggregate number of Shares which may be allotted and issued and/or transferred pursuant to the Kin ESOS, Kin PSP and any other share-based schemes (if applicable) is limited to 15% of the total issued Shares (excluding treasury shares and subsidiary holdings) from time to time. This authority is in addition to the general authority to issue shares sought under Resolution 10.

Notes:

Format of Meeting

1. The AGM will be held, in a wholly physical format, at 1 Robinson Road, #21-01 AIA Tower, Singapore 048542 on Thursday, 28 May 2026, at 2.00 p.m. (Singapore Time). Shareholders (including investors who hold shares through Supplementary Retirement Scheme (“SRS”)), and (where applicable) duly appointed proxies and representatives will be able to ask questions and vote at the AGM by attending the AGM in person. **There will be no option for shareholders to participate virtually.**

Printed copies of this Notice of AGM, Proxy Form and form to request for a physical copy of the Annual Report 2025 (“Request Form”) will be sent by post to members. This Notice of AGM, Proxy Form, Request Form and the Annual Report 2025 are also available on the Company’s website at the URL <https://www.kin.net/investor-relations.html> and the SGX website at the URL <https://www.sgx.com/securities/company-announcements>. Printed copies of the Annual Report 2025 will not be sent to members. Members who wish to obtain a printed copy of the Annual Report 2025 should complete the Request Form and submit it by email to kinglobal@boardroomlimited.com or by post to the office of the Company’s Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue, #14-07, Keppel Bay Tower, Singapore 098632 **no later than 20 May 2026.**

2. Members (including SRS Investors) may participate in the AGM by:
- (a) attending the AGM in person;
 - (b) raising questions at the AGM or submitting questions in advance of the AGM; and/ or
 - (c) voting at the AGM (i) themselves personally; or (ii) through their duly appointed proxy(ies).

Appointment of Proxy(ies)

3. A member who is not a Relevant Intermediary is entitled to appoint not more than two (2) proxies to attend, speak and vote at the AGM. Where such member’s instrument appointing a proxy(ies) appoints more than one (1) proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the instrument. If no proportion of shareholdings is specified, the proxy whose name appears first shall be deemed to carry one hundred per cent (100%) of the shareholdings of its/his/her appointor and the proxy whose name appears after shall be deemed to be appointed in the alternate. A member of the Company which is a corporation is entitled to appoint its authorised representative or proxy to vote on its behalf.
4. A member who is a Relevant intermediary is entitled to appoint more than two (2) proxies to attend, speak and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different Share or Shares held by such member. Where such member’s proxy form appoints more than two (2) proxies, the number and class of Shares in relation to which each proxy has been appointed shall be specified in the instrument.

“Relevant Intermediary” has the meaning ascribed to it in Section 181 of the Companies Act 1967.

5. A proxy need not be a member of the Company. A member may choose to appoint the Chairman of the AGM as his/her/its proxy.
6. SRS investors (a) may attend and vote at the AGM if they are appointed as proxies by their SRS Operators, and should contact their SRS Operators if they have queries regarding their appointment as proxies; or (b) may appoint Chairman of the AGM as proxy to vote on their behalf at the AGM, in which case, they should approach their respective SRS Operators to submit their voting instructions by **5.00 p.m. on 15 May 2026.**
7. The instrument appointing a proxy or proxies, duly executed, must be submitted to the Company in the following manner:
- (a) if submitted personally or by post, be lodged at the office of the Company’s Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue, #14-07 Keppel Bay Tower, Singapore 098632; or
 - (b) if submitted electronically, be submitted via email to the Company’s Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at kinglobal@boardroomlimited.com

in either case, **no later than 2.00 p.m. on 25 May 2026**, being seventy-two (72) hours before the time appointed for holding the AGM. Completion and return of the instrument appointing a proxy or proxies by a member will not prevent him from attending, speaking and voting at the AGM if he so wishes. In such event, the relevant proxy form will be deemed to be revoked.

Members are strongly encouraged to submit completed proxy forms electronically via email.

8. The instrument appointing a proxy or proxies must be executed under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its common seal (or by the signatures of authorised persons in the manner as set out under the Companies Act 1967 as an alternative to sealing) or under the hand of an attorney or a duly authorised officer of the corporation. Where the instrument appointing a proxy or proxies is executed by an attorney on behalf of the appointor, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the instrument.

9. The Company shall be entitled to reject a Proxy Form which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified on the Proxy Form (such as in the case where the appointor submits more than one Proxy Form).
10. A depositor's name must appear in the Depository Register maintained by The Central Depository (Pte) Limited as at seventytwo (72) hours before the time appointed for holding the AGM in order for the depositor to be entitled to attend, speak and vote at the AGM.

Submission of Questions

11. Members (including SRS investors) may submit substantial and relevant questions related to the resolutions to be tabled for approval at the AGM in advance of the AGM **by 5.00 p.m. on 20 May 2026** (the "**Cut-Off Time**"), being seven (7) calendar days from the date of the notice of AGM either:

- (a) via post to Company's business address at 51 Tai Seng Avenue, #04-06 Pixel Red, Singapore 533941; or
- (b) via electronic mail to the Company's investor relations team at kinglobal@boardroomlimited.com.

When submitting questions by post or via email, members should also provide the following details for Company's verification purposes:

- (i) full name;
- (ii) address;
- (iii) contact number;
- (iv) email address; and
- (v) the manner in which the member holds Shares (e.g., via CDP or SRS or physical scrip).

Investors holding Shares through Relevant Intermediaries (other than SRS investors) will not be able to submit questions relating to the business of the AGM. Instead, they should contact their Relevant Intermediaries as soon as possible in order for the Relevant Intermediaries to make the necessary arrangements for them to submit questions in advance of the AGM.

12. The Company will endeavour to address all substantial and relevant questions submitted prior to the AGM by publishing the responses to such questions on the Company's website and on SGX website **by 22 May 2026**, being at least forty-eight (48) hours prior to the closing date and time for the lodgement of the proxy form. The Company will address any subsequent clarifications sought, or substantial and relevant follow-up questions relating to the resolution to be tabled for approval at the AGM received after the Cut-Off Time which have not already been addressed prior to the AGM, as well as those substantial and relevant questions received at the AGM, during the AGM. Where substantially similar questions are received, the Company will consolidate such questions and consequently, not all questions may be individually addressed.

PERSONAL DATA PRIVACY

By (a) submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the AGM and/or any adjournment thereof; or (b) submitting any questions prior to, or at, the AGM, a member of the Company (i) consents to the collection, use and disclosure of the member's and its proxy(ies)'s or representative(s)'s personal data by the Company (or its agents or service providers) for the purpose of the processing and administration by the Company (or its agents or service providers) of proxies and representatives appointed for the AGM (including any adjournment thereof), addressing substantial and relevant questions from members received prior to, or at, the AGM, preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "**Purposes**"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents or service providers), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

This Notice has been reviewed by the Company's sponsor, SAC Capital Private Limited (the "**Sponsor**"). This Notice has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**SGX-ST**"), and the SGX-ST assumes no responsibility for the contents of this document, including the correctness of any of the statements or opinions made or reports contained in this Notice. The contact person for the Sponsor is Ms. Audrey Mok (Telephone: (65) 6232 3210) at 1 Robinson Road, #21-01 AIA Tower, Singapore 048542.

This page has been intentionally left blank