

KIN GLOBAL LIMITED

Company Registration No. 202300449G
(Incorporated in the Republic of Singapore)

PROXY FORM

IMPORTANT:

- The annual general meeting of the Company ("**AGM**") will be held, in a wholly physical format, at 1 Robinson Road, #21-01 AIA Tower, Singapore 048542, on Thursday, 28 May 2026, at 2.00 p.m. (Singapore Time). **There will be no option for shareholders of the Company to participate virtually.**
- Investors who have used their Supplementary Retirement Scheme monies to buy shares in the Company ("**SRS Investors**")
 - may vote at the AGM if they are appointed as proxies by their SRS Operators, and should contact their SRS Operators if they have any queries regarding their appointment as proxies; or
 - may appoint the Chairman of the AGM as proxy to vote on their behalf at the AGM, in which case they should approach their SRS Operators to submit their votes by 5.00 p.m. on 15 May 2026.
- This Proxy Form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by SRS investors.

PERSONAL DATA PRIVACY

By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 13 May 2026.

*I/We, _____ (Name and NRIC/Passport/Company Registration No.)

of _____ (Address)

being a *member/members of KIN GLOBAL LIMITED (the "**Company**"), hereby appoint:

Name	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

*and/or

Name	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

or failing *him/her/them, the Chairman of the AGM, as *my/our *proxy/proxies to attend and to vote for *me/us on *my/our behalf at the AGM of the Company to be held at 1 Robinson Road, #21-01 AIA Tower, Singapore 048542 on Thursday, 28 May 2026, at 2.00 p.m. (Singapore Time) and at any adjournment thereof.

*I/We direct *my/our *proxy/proxies to vote for, against or to abstain from voting on the resolutions to be proposed at the AGM as indicated hereunder. In the absence of specific directions as to voting is given, the *proxy/proxies may vote for, against or abstain from voting at *his/her/their discretion.

No.	Ordinary Resolutions relating to:	For [#]	Against [#]	Abstain [#]
Ordinary Business				
1.	Adoption of the Directors' Statement and Audited Financial Statements for the financial year ended 31 December 2025 and the Auditor's Report thereon			
2.	Declaration of a final tax-exempt (one-tier) dividend of 0.38 Singapore cents per ordinary share for the financial year ended 31 December 2025			
3.	Approval of Directors' fees of S\$86,250 for financial year ending 31 December 2026			
4.	Re-election of Mr Ko Chee Wah as Director of the Company			
5.	Re-election of Mr Vincent Chai Cheng Hong as Director of the Company			
6.	Re-election of Mr Leong Yue Kheong as Director of the Company			
7.	Re-election of Mr Lim Jun Xiong Steven as Director of the Company			
8.	Re-election of Ms Ong Lizhen, Daisy as Director of the Company			
9.	Re-appointment of Messrs Forvis Mazars LLP as Auditors of the Company and authorisation for Directors to fix their remuneration			
Special Business				
10.	Authority to allot and issue Shares			
11.	Authority to allot and issue Shares under the Kin Performance Share Plan			
12.	Authority to allot and issue Shares under the Kin Employee Share Option Scheme			

* Delete whichever is inapplicable.

Voting will be conducted by poll. If you wish to exercise all your votes "For" or "Against" or "Abstain", please indicate so with a "X" within the relevant box. Alternatively, please indicate the number of votes "For" or "Against" each resolution. If you wish your proxy or proxies to abstain from voting on a resolution, please indicate with "X" in the "Abstain" box for a particular Resolution. Alternatively, please indicate the number of shares that your proxy or proxies is/are directed to abstain from voting in the "Abstain" box for a particular Resolution.

Dated this _____ day of _____ 2026.

Total Number of Shares held (Note 1)

Signature(s) of Members(s) and/or Common Seal

IMPORTANT: PLEASE READ NOTES OVERLEAF

Notes:

1. Please insert the total number of shares in the share capital of the Company ("**Shares**") held by you. If you have Shares entered against your name in the Depository Register (maintained by The Central Depository (Pte) Limited), you should insert that number of Shares. If you have Shares registered in your name in the Register of Members (maintained by or on behalf of the Company), you should insert that number of Shares. If you have Shares entered against your name in the Depository Register and Shares registered in your name in the Register of Members, you should insert the aggregate number of Shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the Shares held by you.
2. A member who is not a Relevant Intermediary is entitled to appoint not more than two (2) proxies to attend, speak and vote at the AGM. Where such member appoints more than one (1) proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the instrument appointing a proxy or proxies. If no proportion of shareholdings is specified, the proxy whose name appears first shall be deemed to carry one hundred per cent (100%) of the shareholdings of its/his/her appointor and the proxy whose name appears after shall be deemed to be appointed in the alternate.
3. A member who is a Relevant Intermediary is entitled to appoint more than two (2) proxies to attend, speak and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different Share or Shares held by such member. Where such member appoints more than two (2) proxies, the number and class of Shares in relation to which each proxy has been appointed shall be specified in the instrument appointing a proxy or proxies.

"Relevant Intermediary" has the meaning ascribed to it in Section 181 of the Companies Act 1967.

4. A proxy need not be a member of the Company. A member may choose to appoint the Chairman of the AGM as his/her/its proxy but this is not mandatory.
5. The instrument appointing a proxy or proxies, duly executed, must be submitted to the Company in the following manner:
 - a) if submitted personally or by post, be lodged at the office of the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue, #14-07, Keppel Bay Tower, Singapore 098632; or
 - b) if submitted electronically, be submitted via email to the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at kinglobal@boardroomlimited.com,

in either case, **no later than 2.00 p.m. on 25 May 2026**, being seventy-two (72) hours before the time appointed for holding the AGM.

Members are strongly encouraged to submit completed proxy forms electronically via email.

6. Completion and return of the instrument appointing a proxy or proxies shall not preclude a member from attending, speaking and voting at the AGM if he/she so wishes. The appointment of a proxy or proxies shall be deemed to be revoked if the member attends the AGM in person, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the instrument appointing a proxy or proxies to the AGM.
7. The instrument appointing a proxy or proxies must be executed under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its common seal (or by the signatures of authorised persons in the manner as set out under the Companies Act as an alternative to sealing) or under the hand of an attorney or a duly authorised officer of the corporation. Where the instrument appointing a proxy or proxies is executed by an attorney on behalf of the appointor, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the instrument.
8. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the AGM, in accordance with Section 179 of the Companies Act 1967.
9. For SRS investors, this proxy form is not valid for their use and shall be ineffective for all intents and purposes if used or purported to be used by them. SRS investors (a) should contact their SRS Operators if they have queries regarding their appointment as proxies; or (b) may appoint Chairman of the AGM as proxy to vote on their behalf at the AGM, in which case, they should approach their SRS Operators to submit their voting instruction by **5.00 p.m. on 15 May 2026**.

General:

The Company shall be entitled to reject the instrument of proxy or proxies if it is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument of proxy or proxies. In addition, in the case of a member whose Shares are entered against his/her name in the Depository Register, the Company may reject any instrument of proxy or proxies lodged if the member is not shown to have any Shares as entered against his/her name in the Depository Register at seventy-two (72) hours before the time fixed for holding the AGM as certified by The Central Depository (Pte) Limited to the Company.