DUTY FREE INTERNATIONAL LIMITED
(Company Registration No. 200102393E)
(Incorporated in the Republic of Singapore)

CHANGES TO THE COMPOSITION OF THE BOARD AND BOARD COMMITTEES

The Board of Directors ("**Board**") of Duty Free International Limited ("**Company**") wishes to announce the following changes to the Board and Board Committees with effect from 15 July 2026: -

(a) Dato' Sri Adam Sani bin Abdullah has been re-designated as Executive Chairman and relinquished his position as member of Nominating Committee and Remuneration Committee;

(b) Mr. Quek Meng Teck, Derrick has been appointed as member of Remuneration Committee; and

(c) Puan Haslin binti Osman has been appointed as member of Nominating Committee.

Pursuant to Rule 704(7) of the Listing Manual of the Singapore Exchange Securities Trading Limited ("**SGX-ST**"), further details on the re-designation of Dato' Sri Adam Sani bin Abdullah are provided in separate announcements released today.

Following the abovementioned changes, the composition of the Board and Board Committees shall be reconstituted as follows: -

Board of Directors

(1)	Dato' Sri Adam Sani bin Abdullah	Executive Chairman
(2)	Mr. Sebastian Paul Lim Chin Foo	Non-Independent Non-Executive Director
(3)	Mr. Chew Soo Lin	Non-Independent Non-Executive Director
(4)	Jeneral Tan Sri Dato' Sri Abdullah bin Ahmad @ Dollah bin Amad (B)	Lead Independent Director
(5)	Puan Haslin binti Osman	Independent Director
(6)	Mr. Quek Meng Teck, Derrick	Independent Director

Nominating Committee

(1)	Jeneral Tan Sri Dato' Sri Abdullah bin Ahmad @ Dollah bin Amad (B)	Chairman
(2)	Mr. Quek Meng Teck, Derrick	Member
(3)	Puan Haslin binti Osman	Member

Remuneration Committee

(1)	Puan Haslin binti Osman	Chairman
(2)	Jeneral Tan Sri Dato' Sri Abdullah bin Ahmad @ Dollah bin Amad (B)	Member
(3)	Mr. Quek Meng Teck, Derrick	Member

The composition of the Audit Committee of the Company remains unchanged, as follows: -

Audit Committee

(1)	Mr. Quek Meng Teck, Derrick	Chairman
(2)	Mr. Chew Soo Lin	Member
(3)	Jeneral Tan Sri Dato' Sri Abdullah bin Ahmad @ Dollah bin Amad (B)	Member
(4)	Puan Haslin binti Osman	Member

By Order of the Board

Datuk Lee Kok Khee
Group Chief Executive Officer
14 July 2026