

Company Registration No: 197001030G (Incorporated in Singapore)

Unaudited Fourth Quarter and Full Year Financial Statements and Dividend Announcement For The Financial Year Ended 31 December 2013

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1. Consolidated Statement of Comprehensive Income

1(i) Consolidated Statement of Comprehensive Income For The Financial Year Ended 31 December 2013 ("FY2013")

	Grou	Group	
	2013		
	S\$'000	S\$'000	%
Revenue	515,262	451,941	14%
Materials and subcontract costs	(312,495)	(260,954)	20%
Employee benefits	(53,540)	(46,286)	16%
Depreciation and amortisation	(5,242)	(5,993)	-13%
Finance cost	(13,073)	(6,146)	113%
Other operating expenses	(71,544)	(78,658)	-9%
Operating profit	59,368	53,904	10%
Interest income from bank balances and affiliated company	229	162	41%
Rental income	8,213	1,970	>300%
Other income	2,109	3,395	-38%
Share of results of associated companies	31,077	19,611	58%
Profit before tax	100,996	79,042	28%
Taxation	(15,530)	(12,739)	22%
Profit for the year	85,466	66,303	29%
Profit attributable to:			
Shareholders of the Company	67,545	54,860	23%
Non-controlling interests	17,921	11,443	57%
	85,466	66,303	29%
Total comprehensive income for the year	85,466	66,303	29%
Total comprehensive income attributable to:			
Shareholders of the Company	67,545	54,860	23%
Non-controlling interests	17,921	11,443	57%
	85,466	66,303	29%
Earnings per ordinary shares (cents)			
-Basic	4.06	3.71	9%
-Diluted	4.06	3.71	9%

Other information :-

	Group			
	2013 S\$'000	2012 S\$'000	Change %	
Amortisation of intangible assets and prepaid rent	889	1,024	-13%	
Allowance for doubtful receivables	-	534	n.m	
Depreciation of property, plant and equipment	4,353	4,969	-12%	
Fair value loss on forward contracts	-	60	n.m	
Net foreign exchange gain	(234)	(1,274)	-82%	
Net loss on disposal of property, plant and equipment	-	3	n.m	
Write down of inventories	-	42	n.m	
Manufacturing and melting loss	1,282	1,380	-7%	
Trade in loss	1,185	1,312	-10%	
Property, plant and equipment written off	282	309	-9%	

n.m - Not meaningful



1. Consolidated Statement of Comprehensive Income (Con't)

1(ii) Consolidated Statement of Comprehensive Income For The Financial Period from 1 October 2013 to 31 December 2013 ("4Q 2013")

	Grou	Group	
	4Q 2013	4Q 2012	Change
	\$'000	\$'000	%
Revenue	117,166	134,188	-13%
Materials and subcontract costs	(75,595)	(76,742)	-1%
Employee benefits	(13,023)	(13,875)	-6%
Depreciation and amortisation	(1,311)	(1,433)	-9%
Finance cost	(4,799)	(2,441)	97%
Other operating expenses	(19,886)	(17,860)	11%
Operating profit	2,552	21,837	-88%
Interest income from bank balances and affiliated company	23	(52)	n.m.
Rental income	2,176	110	> 300%
Other income	644	1,029	-37%
Share of results of associated companies	7,661	5,367	43%
Profit before tax	13,056	28,291	-54%
Taxation	(1,401)	(4,735)	-70%
Profit for the period	11,655	23,556	-51%
Profit attributable to:			
Shareholders of the Company	9,328	18,959	-51%
Non-controlling interests	2,327	4,597	-49%
	11,655	23,556	-51%
Total comprehensive income for the period	11,655	23,556	-51%
Total comprehensive income attributable to:			
Shareholders of the Company	9,328	18,959	-51%
Non-controlling interests	2,327	4,597	-49%
	11,655	23,556	-51%

NOTES:

- 1a. Depreciation of assets in retail outlets is computed on a straight-line basis over 3 to 5 years.
- 1b. The Group recognises all inventory, including trade-in stock and sales return stock at their cost values. For finished stocks aged 2 years and above, partial provisions for stock obsolescence were made to take into consideration labour costs for designing and rework.
- 1c. The increase in materials and subcontract costs in 2013 was due to higher revenues for all businesses.
- 1d. Employee benefits expense increased in 2013 mainly due to the increase in number of employees for the financial service business and higher provision of profit sharing for the property business due to higher profit.
- 1e. Lower depreciation charges was due to the reduction in number of stores for the jewellery business.
- 1f. Finance cost increased mainly due to increased borrowings and the issuance of multicurrency medium term notes in 2013.
- 1g. Lower other operating expenses in 2013 was mainly due to lower rental expense for the jewellery business and sales and marketing expense for the property business.
- 1h. The higher rental income was due to rental income derived from Keypoint and other leasehold properties.
- 1i. Other income was due to late payment interest charges and cash discounts.
- 1j. Share of results of associated companies was mainly due to higher profit from associated companies in the property business.

2. Statement of Financial Position As At 31 December 2013

NON-CURRENT ASSETS Property, plant and equipment Intangible assets Investment in subsidiaries Investment in joint ventures Investment in joint ventures Investment securities Other receivables Prepaid rent Deferred tax assets CURRENT ASSETS Inventories Development properties Properties held for sale Trade and other receivables Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from associated companies (non-trade) Cash and bank balances	7-20-13 124,287 8,495 - 54,835 25 33 5,129 143 1,692 94,639 117,219 751,921 - 194,463 37,741 194,461 167,461 1,180,944 1,275,583	31-Dec-12 \$\$'000 17,408 9,006 - 23,905 25 33 4,835 523 1,359 57,094 109,740 534,413 6,382 182,609 379 2,088 - 3,431 18,942 46,781 904,765 961,859	31-Dec-13 s\$'000 338 35 77,601 - 25 - 168 78,167 - 1,701 368,697 - 2,027 372,485	31-Dec-12 \$\$'000 451 35 77,601 - 25 - 40 - 12 78,164 - - - 23 - 1,341 194,551 - 3,534 199,449
NON-CURRENT ASSETS Property, plant and equipment Intangible assets Investment in subsidiaries Investment in associated companies Investment in joint ventures Investment securities Other receivables Prepaid rent Deferred tax assets CURRENT ASSETS Inventories Development properties Properties held for sale Trade and other receivables Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from associated companies (non-trade) Cash and bank balances 1,7	24,287 8,495 - 54,835 25 35,129 143 1,692 94,639 117,219 751,921 - 194,468 379 13,269 - 3,486 32,741 67,461	17,408 9,006 - 23,905 25 33 4,835 523 1,359 57,094 109,740 534,413 6,382 182,609 379 2,088 - 3,431 18,942 46,781	338 35 77,601 - 25 - - 168 78,167 - - - - 1,701 368,697 - - 2,027 372,485	451 35 77,601 - 25 - 40 - 12 78,164 - - - 23 - 1,341 194,551 - - 3,534
Property, plant and equipment Intangible assets Investment in subsidiaries Investment in joint ventures Investment in joint ventures Investment securities Other receivables Prepaid rent Deferred tax assets CURRENT ASSETS Inventories Development properties Properties held for sale Trade and other receivables Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from associated companies (non-trade) Cash and bank balances 1,7	8,495 -54,835 25 33 5,129 143 1,692 94,639 117,219 751,921 - 194,468 379 13,269 - 3,486 32,741 67,461 ,180,944	9,006 - 23,905 25 33 4,835 523 1,359 57,094 109,740 534,413 6,382 182,609 379 2,088 - 3,431 18,942 46,781 904,765	35 77,601 - 25 - - 168 78,167 - - - 60 - 1,701 368,697 - - 2,027 372,485	78,164 78,164
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Investment in joint ventures Investment securities Other receivables Prepaid rent Deferred tax assets CURRENT ASSETS Inventories Development properties Properties held for sale Trade and other receivables Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from an affiliated company (non-trade) Due from associated companies (non-trade) Cash and bank balances 1,7	25 33 5,129 14,692 94,639 117,219 751,921 194,468 379 13,269 2 3,486 32,741 67,461	25 33 4,835 523 1,359 57,094 109,740 534,413 6,382 182,609 379 2,088 - 3,431 18,942 46,781	- - - - - - - - - - - - - - - - - - -	78,164
Investment securities Other receivables Prepaid rent Deferred tax assets CURRENT ASSETS Inventories Development properties Properties held for sale Trade and other receivables Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from associated company (non-trade) Due from associated companies (non-trade) Cash and bank balances 1,7	33 5,129 143 1,692 94,639 117,219 751,921 - 194,468 379 13,269 - 3,486 32,741 67,461 ,180,944	33 4,835 523 1,359 57,094 109,740 534,413 6,382 182,609 379 2,088 - 3,431 18,942 46,781	- - - - - - - - - - - - - - - - - - -	78,164
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Prepaid rent Deferred tax assets CURRENT ASSETS Inventories Development properties Properties held for sale Trade and other receivables Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from an affiliated company (non-trade) Due from associated companies (non-trade) Cash and bank balances 1,	143 1,692 94,639 117,219 751,921 - 194,468 379 13,269 - - 48 32,741 67,461 ,180,944	523 1,359 57,094 109,740 534,413 6,382 182,609 379 2,088 - 3,431 18,942 46,781	78,167 60 1,701 368,697 2,027 372,485	78,164 78,164
CURRENT ASSETS Inventories Development properties Properties held for sale Trade and other receivables Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from an affiliated company (non-trade) Due from associated companies (non-trade) Cash and bank balances 1,*	1,692 94,639 117,219 751,921 - 194,468 379 13,269 - 3,486 32,741 67,461 ,180,944	1,359 57,094 109,740 534,413 6,382 182,609 3,79 2,088 - 3,431 18,942 46,781 904,765	78,167 60 1,701 368,697 2,027 372,485	78,164
CURRENT ASSETS Inventories Development properties Properties held for sale Trade and other receivables Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from an affiliated company (non-trade) Due from associated companies (non-trade) Cash and bank balances 1,7	94,639 117,219 751,921 - 194,468 379 13,269 - 3,486 32,741 67,461 ,180,944	57,094 109,740 534,413 6,382 182,609 379 2,088 - 3,431 18,942 46,781 904,765	78,167 60 1,701 368,697 2,027 372,485	78,164
Inventories Development properties Properties held for sale Trade and other receivables Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from associated company (non-trade) Due from associated companies (non-trade) Cash and bank balances	117,219 751,921 - 194,468 379 13,269 - 3,486 32,741 67,461	109,740 534,413 6,382 182,609 379 2,088 - 3,431 18,942 46,781		23 - 1,341 194,551 - - 3,534
Inventories Development properties Properties held for sale Trade and other receivables Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from associated company (non-trade) Due from associated companies (non-trade) Cash and bank balances	751,921 - 194,468 379 13,269 - 3,486 32,741 67,461	534,413 6,382 182,609 379 2,088 - 3,431 18,942 46,781	- 60 - 1,701 368,697 - - 2,027 372,485	23 - 1,341 194,551 - - 3,534
Development properties Properties held for sale Trade and other receivables Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from an affiliated company (non-trade) Due from associated companies (non-trade) Cash and bank balances	751,921 - 194,468 379 13,269 - 3,486 32,741 67,461	534,413 6,382 182,609 379 2,088 - 3,431 18,942 46,781	- 60 - 1,701 368,697 - - 2,027 372,485	23 - 1,341 194,551 - - 3,534
Development properties Properties held for sale Trade and other receivables Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from an affiliated company (non-trade) Due from associated companies (non-trade) Cash and bank balances	751,921 - 194,468 379 13,269 - 3,486 32,741 67,461	534,413 6,382 182,609 379 2,088 - 3,431 18,942 46,781	- 60 - 1,701 368,697 - - 2,027 372,485	23 - 1,341 194,551 - - 3,534
Properties held for sale Trade and other receivables Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from an affiliated company (non-trade) Due from associated companies (non-trade) Cash and bank balances	194,468 379 13,269 - 3,486 32,741 67,461 ,180,944	6,382 182,609 379 2,088 3,431 18,942 46,781	1,701 368,697 - 2,027 372,485	1,341 194,551 - - 3,534
Trade and other receivables Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from an affiliated company (non-trade) Due from associated companies (non-trade) Cash and bank balances	379 13,269 - 3,486 32,741 67,461 ,180,944	182,609 379 2,088 - 3,431 18,942 46,781 904,765	1,701 368,697 - 2,027 372,485	1,341 194,551 - - 3,534
Prepaid rent Prepayments Due from subsidiaries (non-trade) Due from associated company (non-trade) Due from associated companies (non-trade) Cash and bank balances	379 13,269 - 3,486 32,741 67,461 ,180,944	379 2,088 3,431 18,942 46,781 904,765	1,701 368,697 - 2,027 372,485	1,341 194,551 - - 3,534
Prepayments Due from subsidiaries (non-trade) Due from associated company (non-trade) Due from associated companies (non-trade) Cash and bank balances	13,269 - 3,486 32,741 67,461 ,180,944	2,088 - 3,431 18,942 46,781 904,765	368,697 - - 2,027 372,485	194,551 - - 3,534
Due from subsidiaries (non-trade) Due from an affiliated company (non-trade) Due from associated companies (non-trade) Cash and bank balances	3,486 32,741 67,461 ,180,944	3,431 18,942 46,781 904,765	368,697 - - 2,027 372,485	194,551 - - 3,534
Due from an affiliated company (non-trade) Due from associated companies (non-trade) Cash and bank balances 1,	32,741 67,461 ,180,944	18,942 46,781 904,765	2,027 372,485	3,534
Due from associated companies (non-trade) Cash and bank balances 1,	32,741 67,461 ,180,944	18,942 46,781 904,765	372,485	·
Cash and bank balances	67,461	46,781 904,765	372,485	·
1,	,180,944	904,765	372,485	·
		,		199,449
TOTAL ASSETS 1,3	,275,583	061 850		
		701,037	450,652	277,613
CURRENT LIARDITIES				
CURRENT LIABILITIES	77.040	00.420		22 224
Trade and other payables	77,868	98,120	6,998	22,331
Due to subsidiaries (non-trade)	4 240	- 4 240	78	79
Due to an affiliated company (non-trade)	1,310	1,310	-	-
Bank overdrafts	2 250	26	-	- 420
Provision for taxation	3,358	14,627	38	130
Term notes	65,000	-	65,000	-
Interest-bearing loans and borrowings	204,687	188,493	•	708
	352,223	302,576	72,114	23,248
Net current assets	828,721	602,189	300,371	176,201
NON-CURRENT LIABILITIES				
	383,940	267,045		
	185,125	150,000	185,125	150,000
Other payables	2,300	2,300	105,125	130,000
Deferred tax liabilities	21,714	8,235		
			-	-
<u> </u>	593,079	427,580	185,125	150,000
TOTAL LIABILITIES	945,302	730,156	257,239	173,248
Net assets	330,281	231,703	193,413	104,365
FOURTY ATTRIBUTABLE TO CHAREHOLDERS OF THE COMPANY				
EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY	152 /44	76,801	152,611	76,801
	152,611			
Treasury shares	(460)	(538)	(460)	(538)
Other reserves	4,761	4,419	842	500
	135,597	122,664	40,420	27,602
	292,509	203,346	193,413	104,365
Non-controlling interests	37,772	28,357	-	-
Total equity :	330,281	231,703	193,413	104,365
Net asset value per ordinary share (in cents)	16.82	13.21	11.12	6.78



2. Statement of Financial Position As At 31 December 2013 (Con't)

2a. - Review of Financial Position

Group shareholders' funds increased from \$231.7 million as at 31 December 2012 to \$330.3 million as at 31 December 2013. The increase was attributable to profit for the year and rights issue partially offset by payment of final dividend for 2012 as well as payment of interim dividend. The increase in share capital was due to ordinary shares issued under the scrip dividend scheme and the rights issue.

The Group's total assets of \$1,275.6 million as at 31 December 2013 was \$313.7 million higher than that as at 31 December 2012 mainly due to the increase in development properties, investment in associated companies, trade and other receivables, cash and bank balances and amount due from associated companies. The higher development properties was mainly due to the purchase of land for development. The increase in investment in associated companies was due to share of results of associated companies. The increase in amount due from associated companies was due to advances to associated companies for development properties. The higher trade and other receivables was attributable to increase in pledge book for financial service business.

The Group's total liabilities of \$945.3 million as at 31 December 2013 was \$215.1 million higher than that as at 31 December 2012 due to the increase in interest-bearing loans and borrowings, issuance of multicurrency medium term notes and increase in deferred tax liabilities. The increase was partially offset by decline in trade and other payables and provision for taxation.



3. Consolidated Statement of Cash Flows For The Financial Year Ended 31 December 2013

	13,056 128 1,090 - - - - 4,799 (23) 95 127 - (24,655)	31-Dec-12 \$\$'000 28,291 21 1,185 (12) - 2 534 2,440 (53) 119 128	31-Dec-13 \$\$'000 100,996 282 4,353 - 78 - 13,073 (229) 379	31-Dec-12 \$\$'000 79,042 309 4,969 60 460 460 42 593 6,146
OPERATING ACTIVITIES Profit before taxation Adjustments for: Property, plant and equipment written off Depreciation of property, plant and equipment Fair value (gain)/loss on forward contracts Employee Share Award Scheme expenses Write down of inventories Allowance for doubtful receivables Interest expense Interest income Amortisation of prepaid rent Amortisation of intangible assets Disposal of interest of non-wholly owned subsidiary Loss on disposal of property, plant and equipment Share of results of associated companies	13,056 128 1,090 - - - 4,799 (23) 95 127 -	28,291 21 1,185 (12) - 2 534 2,440 (53) 119	100,996 282 4,353 - 78 - 13,073 (229) 379	79,042 309 4,969 60 460 42 593 6,146
Profit before taxation Adjustments for: Property, plant and equipment written off Depreciation of property, plant and equipment Fair value (gain)/loss on forward contracts Employee Share Award Scheme expenses Write down of inventories Allowance for doubtful receivables Interest expense Interest income Amortisation of prepaid rent Amortisation of intangible assets Disposal of interest of non-wholly owned subsidiary Loss on disposal of property, plant and equipment Share of results of associated companies	128 1,090 - - - - 4,799 (23) 95 127 -	21 1,185 (12) - 2 534 2,440 (53) 119	282 4,353 - 78 - 13,073 (229) 379	309 4,969 60 460 42 593 6,146
Property, plant and equipment written off Depreciation of property, plant and equipment Fair value (gain)/loss on forward contracts Employee Share Award Scheme expenses Write down of inventories Allowance for doubtful receivables Interest expense Interest income Amortisation of prepaid rent Amortisation of intangible assets Disposal of interest of non-wholly owned subsidiary Loss on disposal of property, plant and equipment Share of results of associated companies	1,090 - - - 4,799 (23) 95 127 -	1,185 (12) - 2 534 2,440 (53) 119	4,353 - 78 - - 13,073 (229) 379	4,969 60 460 42 593 6,146
Property, plant and equipment written off Depreciation of property, plant and equipment Fair value (gain)/loss on forward contracts Employee Share Award Scheme expenses Write down of inventories Allowance for doubtful receivables Interest expense Interest income Amortisation of prepaid rent Amortisation of intangible assets Disposal of interest of non-wholly owned subsidiary Loss on disposal of property, plant and equipment Share of results of associated companies	1,090 - - - 4,799 (23) 95 127 -	1,185 (12) - 2 534 2,440 (53) 119	4,353 - 78 - - 13,073 (229) 379	4,969 60 460 42 593 6,146
Depreciation of property, plant and equipment Fair value (gain)/loss on forward contracts Employee Share Award Scheme expenses Write down of inventories Allowance for doubtful receivables Interest expense Interest income Amortisation of prepaid rent Amortisation of intangible assets Disposal of interest of non-wholly owned subsidiary Loss on disposal of property, plant and equipment Share of results of associated companies	1,090 - - - 4,799 (23) 95 127 -	1,185 (12) - 2 534 2,440 (53) 119	4,353 - 78 - - 13,073 (229) 379	4,969 60 460 42 593 6,146
Employee Share Award Scheme expenses Write down of inventories Allowance for doubtful receivables Interest expense Interest income Amortisation of prepaid rent Amortisation of intangible assets Disposal of interest of non-wholly owned subsidiary Loss on disposal of property, plant and equipment Share of results of associated companies	(23) 95 127 -	2 534 2,440 (53) 119	- 13,073 (229) 379	460 42 593 6,146
Write down of inventories Allowance for doubtful receivables Interest expense Interest income Amortisation of prepaid rent Amortisation of intangible assets Disposal of interest of non-wholly owned subsidiary Loss on disposal of property, plant and equipment Share of results of associated companies	(23) 95 127 -	534 2,440 (53) 119	- 13,073 (229) 379	42 593 6,146
Allowance for doubtful receivables Interest expense Interest income Amortisation of prepaid rent Amortisation of intangible assets Disposal of interest of non-wholly owned subsidiary Loss on disposal of property, plant and equipment Share of results of associated companies	(23) 95 127 -	534 2,440 (53) 119	13,073 (229) 379	593 6,146
Interest expense Interest income Amortisation of prepaid rent Amortisation of intangible assets Disposal of interest of non-wholly owned subsidiary Loss on disposal of property, plant and equipment Share of results of associated companies	(23) 95 127 -	2,440 (53) 119	(229) 379	6,146
Interest income Amortisation of prepaid rent Amortisation of intangible assets Disposal of interest of non-wholly owned subsidiary Loss on disposal of property, plant and equipment Share of results of associated companies	(23) 95 127 -	(53) 119	(229) 379	
Amortisation of intangible assets Disposal of interest of non-wholly owned subsidiary Loss on disposal of property, plant and equipment Share of results of associated companies	127 - -			(162)
Disposal of interest of non-wholly owned subsidiary Loss on disposal of property, plant and equipment Share of results of associated companies	-	128		514
Loss on disposal of property, plant and equipment Share of results of associated companies	(24,655)	-	510	510
Share of results of associated companies	(24,655)	23	-	(5) 3
		(5,367)	(31,077)	(19,611)
	(5,383)	27,311	88,365	72,870
	(-,,	,	,	,
(Increase)/decrease in:		,		,
Inventories Payalogment properties	1,575	(4,383)	(7,478)	(18,924)
Development properties Properties held for sale	8,784	(132,706) (6,382)	(217,509) 6,382	(268,586) (6,382)
Trade and other receivables	4,654	14,278	(12,153)	(47,573)
Prepayments	(10,565)	(1,074)	(11,181)	17
Increase/(decrease) in:				
Trade and other payables	12,333	8,097	(21,244)	15,225
Net cash generated from/(used in) operations	11,398	(94,859)	(174,818)	(253,353)
Interest paid	(4,799)	(2,440)	(13,073)	(9,040)
Income taxes paid	(30)	(1)	(12,317)	(3,541)
Net cash generated from/(used in) operating activities	6,569	(97,300)	(200,208)	(265,934)
INVESTING ACTIVITIES				
Purchase of property, plant and equipment	(1,695)	(499)	(11,513)	(8,050)
Proceeds from sale of property, plant and equipment		(22)		65
Investment in associated companies	16,994	- (200)	147	(2,000)
Increase in prepaid rent Interest received	23	(288) 53	229	(1,138) 162
Purchase of investment securities	-	(10)	-	(10)
Due from associated companies (non-trade), net	619	(80)	(13,799)	(5,342)
Net cash generated from/(used in) investing activities	15,941	(846)	(24,936)	(16,313)
FINANCING ACTIVITIES				
Dividends paid to shareholders of the Company	(5,384)	(1,112)	(2,497)	(3,673)
Dividends paid to non-controlling interests of subsidiaries	(5,000)	(4,659)	(8,508)	(4,940)
Proceeds from issuance of shares by the Company:		13.060		13.060
-Ordinary shares -Rights issue	-	13,060	23,697	13,060
Proceeds from initial public offering of a subsidiary	-	-	-	16,034
Proceeds from issuance of shares by subsidiary to a non-controlling interest	-	-	-	200
Proceeds from term notes	25,125	-	100,125	148,724
Proceeds from term loans	5,900	107,402	227,695	272,100
Repayment of term loans Proceeds/(repayment) from short term bank borrowings, net	(32,497) 6,392	(23,818) (19,221)	(99,274) 4,714	(123,590) 3,353
Proceeds from finance lease obligations	-	- (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	- 1,7,14	50
Repayment of finance lease obligations	(6)	(548)	(47)	(1,929)
Due to ultimate holding company (non-trade), net	-	-	-	(2,500)
Due to affiliated companies (non-trade), net	-	51	(55)	47
Net cash (used in)/generated from financing activities	(5,470)	71,155	245,850	316,936
Net increase/(decrease) in cash and cash equivalents	17,040	(26,991)	20,706	34,689
Cash and cash equivalents at beginning of year	50,421	73,746	46,755	12,066
Cash and cash equivalents at end of year	67,461	46,755	67,461	46,755



3. Consolidated Statement of Cash Flows (Con't)

Cash and cash equivalents

Cash and cash equivalents included in the consolidated cash flow statements comprise the following amounts:-

	31-Dec-13	31-Dec-12
	\$\$'000	S\$'000
Amounts held under the "Project Account (Amendment) Rules - 1997" withdrawals of which	15,186	26,426
are restricted to payments for expenditure incurred on projects		
Cash at bank	52,275	20,355
Bank overdrafts	-	(26)
Cash and cash equivalents	67,461	46,755

3a. - Cashflow Analysis

<u>4Q 2013</u>

Net cash generated from operating activities for 4Q 2013 was \$6.6 million compared to net cash used in operating activities of \$97.3 million for the corresponding quarter in the previous year. This was due to the decrease in development properties, trade and other receivables, inventories and increase in trade and other payables, partially offset by the decrease in profit for the period and increase in prepayments.

Net cash generated from investing activities of \$15.9 million in 4Q 2013 was mainly due to the investment in associated companies.

Net cash used in financing activities was \$5.5 million compared to net cash generated from financing activities amounting to \$71.2 million in 4Q 2012. This was mainly due to the dividend payments and repayment of term loans.

FY2013

Net cash used in operating activities was \$200.2 million compared to \$265.9 million for FY2012 as a result of the increase in development properties, trade and other receivables, inventories, prepayments and decrease in trade and other payables, partially offset by profit for the year and decrease in property held for sale.

Net cash used in investing activities of \$24.9 million was due to the purchase of a freehold shop and renovation of stores for both jewellery business and financial service business and the increase in advances to associated companies for development projects.

Net cash generated from financing activities for FY2013 was \$245.9 million compared with \$316.9 million in FY2012. This was mainly due to proceed from the drawdown of multicurrency term notes and term loans, offset by the payments of dividend.

As a result, cash and cash equivalents increased to \$67.5 million as at 31 December 2013 from \$46.8 million as at 31 December 2012.



4. Statement of Changes in Equity For The Financial Year Ended 31 December 2013

76,801 - - 23,697 52,113	Treasury shares \$\$'000	Revenue reserves \$\$'000 122,662 67,545	Other reserves S\$'000	controlling interests S\$'000	Total S\$'000
76,801 - - 23,697	S\$'000	\$\$'000 122,662	S\$'000	\$\$'000	S\$'000
76,801 23,697		122,662			S\$'000
23,697	(538) - -		4,419	28 359	
23,697	(538) - -		4,419	28 359	
23,697	- -		.,		231,703
	-			17,921	85,466
	-	*	-	,	(63,118)
		(54,610)	-	(8,508)	, , ,
32,113	-	-	-	-	23,697
- ,	-	-	-	-	52,113
_	78	_	347	_	420
	, 0		312		120
152,611	(460)	135,597	4,761	37,772	330,281
10.701	(404)	101010	400	0.544	455.007
42,721	(621)	-	123	-	155,807
-	-	,	-	,	66,303
-	-	(36,236)	-	(4,940)	(41,176)
21,020	-	-	-	40.445	21,020
-	-	-	3,919		16,034
-	-	-	-	200	200
	83	_	377		460
-	63	-	3//	- (E)	460 (5)
12 040	-	-	-	(5)	13,060
13,000	-	-	-	-	13,000
76,801	(538)	122,664	4,419	28,357	231,703
76.801	(538)	27.602	500	_	104,365
	()	-		_	22,429
	_	*			(54,611)
22 407	_	(34,011)	_	-	23,697
23,097	-	-	-	-	23,697
	79	_	342		420
52,113	-	-	-	-	52,113
452 (44	(460)	(4.500)	0.42		440.442
152,611	(460)	(4,580)	842	-	148,413
42 721	(621)	24 571	122	_	66,794
	(521)	-	.23	_	39,267
-	-		-	[]	(36,236)
13.060	-	(30,230)	-		13,060
,	-	-	-	-	21,020
,					.,
-	83	-	377	-	460
76,801	(538)	27,602	500	-	104,365
	76,801 76,801 76,801 723,697 52,113 152,611 42,721 13,060 21,020	78 152,611 (460) 42,721 (621)	. 78	. 78 . 342 152,611 (460) 135,597 4,761 42,721 (621) 104,040 123 . . . 54,860 21,020 13,060 76,801 (538) 27,602 500 76,801 (538) 27,602 500 . <t< td=""><td>. 78 . 342 . 152,611 (460) 135,597 4,761 37,772 42,721 (621) 104,040 123 9,544 . . . 54,860 . 11,443 . . . (4,940) 21,020 200 200 <</td></t<>	. 78 . 342 . 152,611 (460) 135,597 4,761 37,772 42,721 (621) 104,040 123 9,544 . . . 54,860 . 11,443 . . . (4,940) 21,020 200 200 <

5. Changes in Share Capital

	Com	pany
	2013	2012
No. of shares	'000	'000
Issued and fully paid share capital		
Balance at 1 January	1,546,064	1,011,674
Ordinary shares issued under Bonus Issue	-	450,446
Ordinary shares issued under Scrip Dividend Scheme (Note 1,3 & 4)	136,383	50,944
Ordinary shares issued under Rights Issue (Note 2)	62,651	-
New placement	-	33,000
Balance at 31 December	1,745,098	1,546,064

Note 1 - On 23 January 2013, the Company issued 27,181,008 new shares at an issue price of \$0.39 to eligible Shareholders who have elected to participate in Company's scrip dividend scheme.

Note 2 - On 27 March 2013, the Company issued 62,651,303 rights shares at \$0.38 per share under its Rights Issue.

Note 3 - On 4 July 2013, the Company issued 56,115,148 new shares at an issue price of \$0.385 to eligible Shareholders who have elected to participate in the Company's scrip dividend scheme.

Note 4 - On 6 November 2013, the Company issued 53,086,553 new shares at an issue price of \$0.375 to eligible Shareholders who have elected to participate in the Company's scrip dividend scheme.

6. Changes in Treasury Shares

There were 1,013,000 (31 December 2012: 1,069,000) treasury shares transferred to employees under the Aspial Share Award Scheme during the financial year.

	Com	pany
	31-Dec-13	31-Dec-12
No. of shares	'000	'000
Balance at 1 January	6,963	5,578
Distributed as staff benefits	(1,013)	(1,069)
Bonus shares	-	2,454
Balance at 31 December	5,950	6,963

7. Group Borrowings and Debt Securities

Amount repayable in one year or less, or on demand

As at	31-Dec-13	As at 31-Dec-12		
Secured S\$'000	Unsecured S\$'000	Secured S\$'000	Unsecured S\$'000	
204,687	65,000	186,909	1,584	

Amount repayable after one year

As at 31-Dec-13		As at 31-Dec-12	
Secured	Unsecured	Secured	Unsecured
S\$'000	\$\$'000	S\$'000	S\$'000
383,940	185,125	267,045	150,000

Details of collateral

The Group's borrowings and debt securities are secured as follows:-

- $i) \quad legal \ mortgages \ over \ subsidiaries' \ development \ properties;$
- ii) legal assignment of subsidiaries' interest under the Sale and Purchase agreements and tenancy agreements in respect of development properties or units;
- iii) legal assignment of subsidiaries' interest in the Project Account and Rental Account;
- iv) corporate guarantee by the Company;
- v) fixed and floating charge on all current assets of certain subsidiaries.



8. Auditor's Report

The figures have not been audited nor reviewed by the auditors.

9. Accounting Policies

The Group has applied the same accounting policies and methods of computation in the fourth quarter announcement for the current financial year as those of the audited financial statements for the year ended 31 December 2012, as well as all applicable Financial Reporting Standards ("FRS") which became effective for financial years beginning on or after 1 January 2013. The adoption of these new and revised FRSs has no material effect on the financial performance or financial position of the Group and the Company for the current financial year.

10. Earning Per Share

	Group			
	Fourth Quarter Ended		Twelve Mor	nths Ended
	31-Dec-13	31-Dec-12	31-Dec-13	31-Dec-12
	cents	cents	cents	cents
i) Basic earnings per share	0.54	1.27	4.06	3.71
ii) Diluted earnings per share	0.54	1.27	4.06	3.71
- Weigted average number of shares ('000)	1,718,953	1,488,336	1,664,323	1,478,346

11. Net Asset Value Per Share

	Grou	ıp	Company		
	31-Dec-13	31-Dec-12	31-Dec-13	31-Dec-12	
Net asset value per ordinary share (in cents)	16.82	13.21	11.12	6.78	
Number of ordinary shares in issue (excluding treasury shares) ('000)	1,739,149	1,539,102	1,739,149	1,539,102	

12. Variance from Forecast Statement

No forecast for the year ended 31 December 2013 was previously provided.



13. Review of Corporate Performance

The Group has delivered another year of record results in 2013. Group revenue rose 14.0% to reach a new record high of \$515.3 million. Group revenue for FY2013 increased by \$63.3 million or 14.0% compared with \$451.9 million in FY2012, as a result of improvement from all its husinesses.

Revenue from the Property Business grew by 23.2% from \$196.2 million in FY2012 to \$241.8 million in FY2013. The growth was contributed by the progress recognition of sales from Urban Vista, East Village, Cardiff Residence and 8 Bassein. The Jewellery Business continued to consolidate its retail stores in 2013, which led to the closure of 11 retail stores and the opening of 10 new ones, mostly in new shopping malls. Despite the lesser number of retail stores, the Jewellery Business had achieved higher revenue in 2013. The increase was mainly contributed by improved sales from existing retail stores. Revenue for FY2013 rose 4.2% to \$170.1 million.

The Financial Service Business delivered another year of good revenue growth in 2013. Revenue increased by \$12.6 million to \$113.1 million, driven by the higher interest income from its healthy pledge book and the increase in sales from the retail and trading of pre-owned gold and jewellery business.

The increase in operating expense across all cost categories, except other operating expenses and depreciation and amortisation, was largely in line with the increase in revenue. The issuance of bonds contributed to the increase in finance cost. However, the smaller network of jewellery stores resulted in lower depreciation and rental expense for the Group in FY2013. The higher revenue and share of results of associated companies lifted the Group's pre-tax profit by \$22.0 million from \$79.0 million in FY2012 to \$101.0 million in FY2013.

Pre-tax profit for Property Business surged 40.8% to \$102.8 million from \$73.0 million in FY2012, due mainly to the contributions from Urban Vista, East Village, Cardiff Residences and Parc Rosewood. The Jewellery Business had also recorded higher pre-tax profit in FY2013. Pre-tax profit increased 60.7% from \$2.8 million in FY2012 to \$4.5 million in FY2013. The increase in pre-tax profit was because of lower rental expense and depreciation. Despite the higher revenue, the Financial Service Business recorded lower pre-tax profit. The increase in revenue was offset by the losses due to decline in gold price and higher staff cost and rental expense. Pre-tax profit declined \$2.8 million from \$4.9 million in FY2013.

14. Business Outlook

Property Business

According to the real estate statistics released by the URA, prices of private residential properties dropped 0.9% in the 4Q 2013. For 2013, prices increased by 1.2% as compared to 2.8% in 2012.

The introduction of the total debt servicing ratio framework in 2013 and the various cooling measures introduced since 2012 have affected buyer's sentiments in the Singapore private residential market in 2013. However, the Group does not expect a substantial decline in prices as long as the global and Singapore economy remain stable and interest rates remain low.

The Group has launched a total of 7 projects since 2011. Two of the projects namely Urban Vista and Kensington Square were launched in 2013. The Group's latest project, The Hillford, being the first retirement resort in Singapore, was launched in January 2014 and all 281 residential units were sold within hours.

The table below provides an overview of these developments:

Project	Туре	Total	Launch Date	Units	% Sold based on unit
		Units		Launched	launched
Cardiff Residence	Residential	163	Q4 2011	163	100%
Parc Rosewood*	Residential	689	1Q 2012	689	100%
East Village	Retail	108	1Q 2012	104	96%
East Village	Residential	90	1Q 2012	90	100%
8 Bassein	Residential	74	2Q 2012	74	100%
Urban Vista*	Residential	582	1Q 2013	582	94%
Kensington Square*	Retail	57	3Q 2013	57	49%
Kensington Square*	Residential	141	3Q 2013	141	100%
The Hillford	Residential	281	1Q 2014	281	100%
The Hillford	Retail	21	1Q 2014	21	90%

*Parc Rosewood, Kensignton Square and Urban Vista are jointly developed with Fragrance Group Limited. Parc Rosewood and Kensington Square are 40% owned while Urban Vista is 50% owned by subsidiaries of the Group. The Group has commenced construction works for all the projects launched to date and will be booking revenue and profit for the units sold progressively in accordance with the stage of completion from FY2014 to FY2016.

In June 2013, the Group acquired a plot of land through public tender by Urban Redevelopment Authority at Faber Walk. The land parcel is zoned for residential use and has a site area of 15,125.4 square meters with a maximum permissible gross floor area of 21,176 square meters.



14. Business Outlook (Con't)

In December 2013, the Group made its first major overseas foray with the acquisition of a property at 383 King Street, Melbourne, Australia. In January 2014, the Group acquired another property at Southbank Boulevard, Melbourne which the Group intends to build the tallest building in Melbourne, a 312-metre tall residential and commercial tower. The Group has also invested in smaller projects in Penang, Malaysia and Cairns, Australia. In 2014, the Group will focus on the planning and launching of the mixed-development projects at KeyPoint and the newly-acquired residential development at Faber Walk. As for the overseas acquisitions, the Group will focus on the development and launch of the Southbank Boulevard and Cairns project in the Central Business District. At current market prices, the Group expects to make *substantial* profits from its development projects due to the healthy margin of these projects. The Property Business is expected to contribute significantly to the Group's revenue and profitability in 2014 and 2015 due to the following reasons:-

First, based on the units sold in its property projects as at the date of this announcement, the Group has locked in a total revenue of more than \$530 million which will be progressively recognised in accordance with the stage of construction.

Second, at current market prices, the potential sales revenue from the upcoming projects and attributable to the Group including overseas projects is estimated to be in excess of \$2.5 billion over the next few years. Based on the prices today, the Group enjoys a healthy margin from the potential sales revenue for these projects.

Jewellery Business

The Group is cautiously optimistic that consumer sentiments will remain positive as the Singapore economy is expected to grow 2% to 4% in 2014.

The retail store network rationalisation has yielded another year of positive results in 2013. Moving forward, while strengthening its long-term competitiveness, the Group will continue its emphasis on maintaining operational efficiency to mitigate any impact of slower growth in its revenue.

Financial Service Business

The Group will continue to strengthen its leadership position in the pawnbroking industry.

The Group's leadership position and track record in the pawnbroking industry has enabled it to continuously grow its pledge book and increase its retail sales. The Group will continue to capitalize on its current largest store network, highest pledge book and strong "Maxi-Cash" brand name as the leader and innovator in the pawnbroking industry to capture more market share.

In 2013, the Group as the innovator in the pawnbroking industry in Singapore introduced island-wide renewal of pawn tickets for all its pawnshops, the first of its kind in Singapore. The island-wide renewal program which provides convenience for the pawners to renew their pawn tickets in all its 35 pawnshops has received positive response from the pawners.

The Group will continue to differentiate itself, not just by having the largest store network and highest pledge book value in Singapore but with innovation and high customer service standard.

The Group

Barring unforeseen circumstances, the Group expects to remain profitable in 2014.



15. Segment Information

2013	Jewellery	Property	Financial Service	Others	Elimination	Group
Business Segment	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Revenue	169,564	241,845	103,853	-	-	515,262
Intersegment revenue	548	-	9,245	408	(10,201)	-
	170,112	241,845	113,098	408	(10,201)	515,262
Results:						
Segment result	5,924	104,388	4,925	28,060	(29,309)	113,988
Unallocated expenses	•	-	-	-	-	(148)
Interest income	109	175	-	3,861	(3,915)	230
Profit from operations	6,033	104,563	4,925	31,921		114,070
Finance cost	(1,581)	(1,759)	(2,803)	(9,438)	2,507	(13,074)
Profit from operations before taxation	4,452	102,804	2,122	22,483		100,996
Taxation	(960)	(14,841)	132	139	-	(15,530)
Profit for the year	3,492	87,963	2,254	22,622	-	85,466
Assets and liabilities						
Segment assets	132,285	697,007	228,899	421,193	(204,333)	1,275,051
Unallocated assets	, , , ,	,,,,	-,	,	(, ,,,,,,	532
Total assets					_	1,275,583
Segment liabilities	(87,498)	(517,978)	(163,915)	(272,432)	121,594	(920,229)
Unallocated liabilities		, , ,	, , ,	, , ,		(25,073)
Total liabilities					_	(945,302)
Other segment information						
Capital expenditure	3,394	46	1,560	185		5,185
Depreciation and amortisation	3,173	133	1,560	328	47	5,241
Other significant non-cash expenses	1,239	-	· -	-	-	1,239

2012	Jewellery	Property	Financial Service	Others	Elimination	Group
Business Segment	\$\$'000	S\$'000	S\$'000	S\$'000	\$\$'000	S\$'000
Revenue	162,925	196,210	92,806	-		451,941
Intersegment revenue	402	-	7,739	359	(8,500)	-
	163,327	196,210	100,545	359	(8,500)	451,941
Results :		,				,
Segment result	3,640	73,713	7,834	40,868	(40,881)	85,174
Unallocated expenses	-	-	-	-	-	(148)
Interest income	88	118	-	1,020	(1,064)	162
Profit from operations	3,728	73,831	7,834	41,888		85,188
Finance cost	(953)	(854)	(2,897)	(2,506)	1,064	(6,146)
Profit from operations before taxation	2,775	72,977	4,937	39,382		79,042
Taxation	(38)	(12,000)	(719)	19	-	(12,738)
Profit for the year	2,737	60,977	4,218	39,401		66,303
		•		•	•	



15. Segment Information (Con't)

Jewellery	Property	Financial Service	Others	Elimination	Group
S\$'000	\$\$'000	S\$'000	\$\$'000	S\$'000	S\$'000
130,388	521,017	196,542	286,604	(174,086)	960,465
					1,394
				=	961,859
88,335	403,682	131,250	181,829	(97,802)	707,294
				. , ,	22,862
				_	730,156
962	46	1,405	185	-	2,598
4,031	111	1,452	351	50	5,995
203	-	145	-	-	348
	\$\$'000 130,388 88,335 962 4,031	\$\$'000 \$\$'000 130,388 521,017 88,335 403,682 962 46 4,031 111	Service \$\$,000 \$\$,000 \$\$,000 130,388 521,017 196,542 88,335 403,682 131,250 962 46 1,405 4,031 111 1,452	S\$'000 S\$'000 S\$'000 S\$'000 S\$'000 130,388 521,017 196,542 286,604 88,335 403,682 131,250 181,829 962 46 1,405 185 4,031 111 1,452 351	S\$'000 \$\$

16. Breakdown of Revenues & Results

Sales reported for first half
Operating profit after tax before deducting non-controlling interests for first half
Sales reported for second half
Operating profit after tax before deducting non-controlling interests for second half

GROUP							
2013	2012	Increase/(Decrease)					
S\$'000	S\$'000	%					
254,965	200,097	27.4%					
49,805	25,045	98.9%					
260,297	253,836	2.5%					
35,661	41,276	-13.6%					

17. Interested Person Transactions

 $The Group \ does \ not \ have \ a \ general \ mandate \ from \ shareholders \ for \ interested \ person \ transactions \ persuant \ to \ Rule \ 920(1)(a)(ii).$

Name of interested person	(excluding Transactions less than \$100)	Fransactions during the year under Review ,000 and Transactions Conducted under Rule 920 of SGX-ST Listing Manual)	
	31-Dec-13 31-Dec-12		
	\$'000	\$'000	
8G Investment Pte Ltd	372	364	

18. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief excecutive officer or substantial shareholder of the issuer pursant to Rule 704 (13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

Name	Age	Family relationship with any director and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
Lim Kwee Hua	43	Wife of Koh Wee Seng (CEO)	Business Development Manager of World Class Land Pte Ltd since 2007	No change



18. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief excecutive officer or substantial shareholder of the issuer pursant to Rule 704 (13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement. (Con't)

Name	Age	Family relationship with any director and/or	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any,
		substantial shareholder	the position was neta	during the year
Ng Sheng Tiong	45	Husband of Koh Lee Hwee	He is the Vice President of a subsidiary,	Appointment date as a Director
ing shelig florig	73	(Non-executive Director)	World Class Land Pte Ltd.	of the following sub-
		(Non-executive Director)	He is also a Director of the following	subsidiaries:
			subsidiaries / sub-subsidiaries:	Subsidialies.
			Substataties / Sub-Substataties.	World Class Global Pte Ltd
			Subsidiaries	-29/10/2013
			World Class Land Pte Ltd	-29/10/2013
			World Class Land Fle Lld	Marid Class Land (Malaysia)
				World Class Land (Malaysia) Sdn Bhd
			Sub-subsidiaries	-4/12/2013
			Advance Property Pte Ltd	-4/12/2013
			World Class Capital Pte Ltd	World Class Land (Penang) Sdn
			World Class Capital Fle Lld	Bhd
			World Class Property Pte Ltd	-5/12/2013
				-3/12/2013
			Dynamic Project Management Services Pte Ltd	World Class Land (Cassastavia)
			World Class Capital (LN) Pte Ltd World Class Property (Eastcoast) Pte Ltd	World Class Land (Georgetown) Sdn Bhd
			World Class Investment Pte Ltd	-5/12/2013
				-5/12/2013
			Headway Construction Pte Ltd	World Class Land (Australia)
			World Class Property (Dunearn) Pte Ltd	World Class Land (Australia)
			World Class Property (North) Pte Ltd	Pty Ltd
			World Class Property (Central) Pte Ltd	-9/12/2013
			World Class Property (Telok Kurau) Pte Ltd	\\(\(\) \(
			World Class Developments Pte Ltd	WCL-Cairns (QLD) Pty Ltd -9/12/2013
			World Class Developments (Bedok) Pte Ltd	-9/12/2013
			World Class Developments (Central) Pte Ltd	WGL Control Book (OLB) Brolled
			World Class Developments (City Central) Pte	WCL-Central Park (QLD) Pty Ltd -16/12/2013
				-16/12/2013
			World Class Developments (North) Pte Ltd	WCL King (VIC) Physical
				WCL-King (VIC) Pty Ltd -17/12/2013
				-1//12/2013
				WCL-Southbank (VIC) Pty Ltd
				-16/1/2014

19. Dividends

(i) Proposed Dividend

Name of dividend	2013	2012
Name of dividend	Final	Final
Dividend Type	Cash/Scrip	Cash/Scrip
Dividend Rate	2 cents per ordinary share	1.8 cents per ordinary share
Tax Rate	One-tier tax exempt	One-tier tax exempt
Book closure date	To be announced later	17 May 2013
Payment date	To be announced later	03 July 2013

(ii) Total Annual Dividend

Total dividend proposed and paid for the financial year ended 31 December 2013 will be 3.5 cents per share (2012: 3.3 cents).

Name of dividend	2013	2012
	\$	\$
Ordinary Dividend		
Interim dividend	25,290,932	22,656,076
Final dividend	34,782,971	29,320,809
Total annual dividend	60,073,903	51,976,885

BY ORDER OF THE BOARD

Lim Swee Ann Company Secretary

20 February 2014