

#### SINGAPORE POST LIMITED AND ITS SUBSIDIARIES

(Registration number: 199201623M)

#### SGXNET ANNOUNCEMENT UNAUDITED RESULTS FOR THE FOURTH QUARTER AND FULL YEAR ENDED 31 MARCH 2020

## PART I INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF YEAR AND FULL YEAR RESULTS

## (1)(a)(i) Statement of comprehensive income for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year.

#### **Consolidated Income Statement**

|   |               | FY2018/19 <sup>3</sup> | ., .           | FY2019/20            | FY2018/19 <sup>3</sup> | ., .                |
|---|---------------|------------------------|----------------|----------------------|------------------------|---------------------|
| Continuing operations                             | Q4<br>S\$'000 | Q4<br>S\$'000          | Variance<br>%  | Full Year<br>S\$'000 | Full Year<br>S\$'000   | Variance<br>%       |
| Revenue   | 312,221       | 320,734                | (2.7%)         | 1,313,783            | 1,323,285              | (0.7%)              |
| Labour and related expenses                       | (68,349)      | (73,836)               | (7.4%)         | (282,399)            | (281,836)              | 0.2%                |
| Volume-related expenses <sup>1</sup>              | (173,021)     | (167,109)              | 3.5%           | (710,526)            | (679,180)              | 4.6%                |
| Administrative and other expenses                 | (26,757)      | (35,306)               | (24.2%)        | (102,880)            | (134,425)              | (23.5%)             |
| Depreciation and amortisation                     | (16,906)      | (9,765)                | 73.1%          | (67,979)             | (38,558)               | 76.3%               |
| Selling expenses                                  | (3,381)       | (5,441)                | (37.9%)        | (9,528)              | (10,473)               | (9.0%)              |
| (Impairment loss on) / reversal of                |               |                        |                |                      |                        |                     |
| impairment on trade and other                     | (050)         | 074                    |                | (4.500)              |                        |                     |
| receivables                                       | (352)         | (201 192)              | N.M.<br>(0.8%) | (1,503)              | 68                     | <u>N.M.</u><br>2.7% |
| Operating expenses                                | (288,766)     | (291,183)              | (0.8%)         | (1,174,815)          | (1,144,404)            | 2.1%                |
| Other (losses) / income                           | (2,163)       | 1,146                  | N.M.           | 4,637                | 3,598                  | 28.9%               |
|   |               |                        |                |                      |                        | 20:070              |
| Profit on operating activities                    | 21,292        | 30,697                 | (30.6%)        | 143,605              | 182,479                | (21.3%)             |
|   |               |                        |                |                      |                        |                     |
| Share of (loss) / profit of associated            |               |                        |                |                      |                        |                     |
| companies and joint venture                       | (224)         | 31                     | N.M.           | (114)                | (7,061)                | (98.4%)             |
|   |               |                        |                |                      |                        |                     |
| Exceptional items <sup>2</sup>                    | (9,396)       | 15,023                 | N.M.           | (9,122)              | 37,942                 | N.M.                |
|   |               |                        |                |                      |                        |                     |
| Interest income and investment                    | 4 070         | 4 000                  | 1.00/          |                      | 5 400                  | 04 50/              |
| income (net)                                      | 1,276         | 1,223                  | 4.3%           | 6,872<br>(42,648)    | 5,108                  | 34.5%               |
| Finance expenses                                  | (3,182)       | (2,151)                | 47.9%          | (12,648)             | (8,262)                | 53.1%               |
| Profit before tax                                 | 9,766         | 44,823                 | N.M.           | 128,593              | 210,206                | (38.8%)             |
|   | 0,700         | 44,020                 | 14.101.        | 120,000              | 210,200                | (00.070)            |
| Income tax expense                                | (3,166)       | (4,956)                | (36.1%)        | (28,319)             | (36,082)               | (21.5%)             |
|   |               |                        |                |                      |                        |                     |
| Profit from continuing                            |               |                        |                |                      |                        |                     |
| operations  | 6,600         | 39,867                 | N.M.           | 100,274              | 174,124                | (42.4%)             |
|   |               |                        |                |                      |                        |                     |
| Discontinued operations <sup>3</sup>              |               |                        |                |                      |                        |                     |
| Loss from discontinued operations                 |               | (116,492)              | (100.0%)       | (11,994)             | (147,271)              | (91.9%)             |
|   |               | (70.005)               |                |                      | 00.050                 |                     |
| Profit / (loss) after tax                         | 6,600         | (76,625)               | N.M.           | 88,280               | 26,853                 | 228.8%              |
| Attributable to:                                  |               |                        |                |                      |                        |                     |
| Attributable to:<br>Equity holders of the Company | 7,174         | (75,108)               | N.M.           | 91,078               | 18,958                 |                     |
| Non-controlling interests                         | (574)         | (1,517)                | (62.2%)        | (2,798)              | 7,895                  | @<br>N.M.           |
| Non controlling interests                         | (574)         | (1,017)                | (02.270)       | (2,750)              | 7,000                  | (1.101.             |
| Underlying Net Profit <sup>4</sup>                | 16,570        | 14,454                 | 14.6%          | 100,200              | 100,106                | 0.1%                |
|   |               |                        |                |                      |                        |                     |

N.M. @

Not meaningful. Denotes variance more than 300% Earnings/(loss) per share for profit / (loss) attributable

to the equity holders of the Company during the period / year: <sup>5</sup>

|                                | <u>FY2019/20</u><br><u>Q4</u> | <u>FY2018/19</u><br><u>Q4</u> | <u>FY2019/20</u><br>Full Year | <u>FY2018/19</u><br><u>Full Year</u> |
|--------------------------------|-------------------------------|-------------------------------|-------------------------------|--------------------------------------|
| Continuing operations          |                               |                               |                               |                                      |
| - Basic                        | 0.15¢                         | 1.68¢                         | 3.92¢                         | 6.70¢                                |
| - Diluted                      | 0.15¢                         | 1.68¢                         | 3.92¢                         | 6.70¢                                |
| <b>Discontinued operations</b> |                               |                               |                               |                                      |
| - Basic                        | -                             | (5.18¢)                       | (0.53¢)                       | (6.52¢)                              |
| - Diluted                      | -                             | (5.18¢)                       | (0.53¢)                       | (6.52¢)                              |

Notes Volume-related expenses comprise mainly of traffic expenses and cost of sales.

- 2 Exceptional items comprised one-off items such as asset impairment, fair value changes on investment properties, gains or losses on sale of investments and property, plant and equipment and M&A related professional fees.
- Discontinued operations arise from U.S. subsidiaries (as defined in announcement dated 19 September 2019) which results have been re-presented in accordance with SFRS(I) 5 Non-Current Assets Held for Sale and Discontinued Operations. The loss from discontinued operations of S\$12.0 million represents the operating loss of the U.S. Subsidiaries till the date of 3 deconsolidation.
- 4 Underlying net profit is defined as net profit before exceptional items, net of tax.
- Earnings/(loss) per share were calculated based on net profit/(loss) attributable to equity holders of the Company less 5 distribution attributable to perpetual securities holders, divided by the weighted average number of ordinary shares outstanding (excluding treasury shares).

#### **Consolidated Statement of Comprehensive Income**

|   | FY2019/20<br>Q4<br>S\$'000          | FY2018/19<br>Q4<br>S\$'000      | Variance<br>%        | FY2019/20<br>Full Year<br>S\$'000 | FY2018/19<br>Full Year<br>S\$'000 | Variance<br>%       |
|---|-------------------------------------|---------------------------------|----------------------|-----------------------------------|-----------------------------------|---------------------|
| Profit / (loss) after tax   | 6,600                               | (76,625)                        | N.M                  | 88,280                            | 26,853                            | 228.8%              |
| Other comprehensive income / (loss) (net<br>of tax):<br>Items that may be reclassified subsequently<br>to profit or loss:   |                                     |                                 |                      |                                   |                                   |                     |
| Deconsolidation of a foreign subsidiary's<br>other capital reserve<br>Currency translation differences  | -                                   | -                               | -                    | 1,622                             | -                                 | N.M.                |
| Loss on translation of foreign operations     Deconsolidation of foreign subsidiaries     Transfer to profit or loss arising  | (5,585)<br>-                        | (527)<br>-                      | @                    | (10,878)<br>2,115                 | (7,384)<br>-                      | 47.3%<br>N.M.       |
| from disposal of associated companies<br>Items that will not be reclassified<br>subsequently to profit or loss:<br>Equity investments at fair value through<br>other comprehensive income | (75)                                | 425                             | N.M.                 | (75)                              | 844                               | N.M.                |
| <ul> <li>Fair value gain / (loss)</li> <li>Gain on sale</li> <li>Revaluation gain on property, plant and<br/>equipment upon transfer to investment</li> </ul>                             | 2,892                               | 1,657<br>2                      | 74.5%<br>N.M         | (410)<br>5                        | 989<br>2                          | N.M<br>150.0%       |
| properties  | 301                                 | 239                             | 25.9%                | 301                               | 239                               | 25.9%               |
| Other comprehensive (loss) / income for the period (net of tax)   | (2,467)                             | 1,796                           | <u>N.M.</u>          | (7,320)                           | (5,310)                           | 37.9%               |
| Total comprehensive income / (loss) for the<br>for the period*  | 4,133                               | (74,829)                        | N.M.                 | 80,960                            | 21,543                            | 275.8%              |
| Total comprehensive income / (loss):<br>attributable to:  |                                     |                                 |                      |                                   |                                   |                     |
| Equity holders of the Company<br>Non-controlling interests  | 3,697<br><u>436</u><br><u>4,133</u> | (73,792)<br>(1,037)<br>(74,829) | N.M.<br>N.M.<br>N.M. | 84,015<br>(3,055)<br>80,960       | 13,911<br>7,632<br>21,543         | @<br>N.M.<br>275.8% |

As shown in the Statement of changes in equity on pages 10 and 11.

N.M. Not meaningful.

@ Denotes variance more than 300%

#### Underlying Net Profit Reconciliation Table

|  | FY2019/20<br>Q4<br>S\$'000 | FY2018/19<br>Q4<br>S\$'000 | Variance<br>% | FY2019/20<br>Full Year<br>S\$'000 | FY2018/19<br>Full Year<br>S\$'000 | Variance<br>% |
|--|----------------------------|----------------------------|---------------|-----------------------------------|-----------------------------------|---------------|
| Profit / (loss) attributable to equity holders<br>of the Company   | 7,174                      | (75,108)                   | N.M.          | 91,078                            | 18,958                            | @             |
| Additional provision for contingent consideration of a foreign subsidiary  | -                          | -                          | -             | _                                 | 2,539                             | N.M.          |
| Gain on divestment / dilution of interest<br>in associated companies   | (86)                       | (5,962)                    | (98.6%)       | (86)                              | (48,624)                          | (99.8%)       |
| Fair value loss / (gain) on investment<br>properties   | 1,551                      | (12,088)                   | N.M.          | 1,551                             | (12,088)                          | N.M.          |
| Fair value (gain) / loss on warrants from<br>an associated company   | -                          | (624)                      | N.M.          | -                                 | 15,541                            | N.M.          |
| Impairment of property, plant and equipment and associated companies   | 3,882                      | 1,769                      | 119.4%        | 3,882                             | 1,769                             | 119.4%        |
| Losses on disposal of property, plant and equipment  | 41                         | 302                        | (86.4%)       | 55                                | 531                               | (89.6%)       |
| Professional fees  | 3,065                      | 282                        | @             | 3,748                             | 1,092                             | 243.2%        |
| Reversal of provision for contingent consideration of a foreign subsidiary   | -                          | -                          | -             | (971)                             | -                                 | N.M.          |
| Provision for the restructuring of<br>overseas operations  | 943                        | 1,298                      | (27.3%)       | 943                               | 1,298                             | (27.3%)       |
| Exceptional items from continuing operations   | 9,396                      | (15,023)                   | N.M.          | 9,122                             | (37,942)                          | N.M.          |
| Impairment of goodwill, intangible assets,<br>property, plant and equipment on<br>discontinued operations (net of tax) |                            | 101,578                    | N.M.          | -                                 | 101,578                           | N.M.          |
| Capital gain tax on divestment of an associated company  | -                          | 3,007                      | N.M.          | -                                 | 3,007                             | N.M.          |
| Non-controlling interests' share of gain<br>on dilution of interest in an associated<br>company                        | -                          | -                          | -             |                                   | 14,505                            | N.M.          |
| Underlying Net Profit  | 16,570                     | 14,454                     | 14.6%         | 100,200                           | 100,106                           | 0.1%          |
| NIM Nick was surfaced  |                            |                            |               |                                   |                                   |               |

N.M.

Not meaningful. Denotes variance more than 300% @

#### (1)(a)(ii) The following items have been included in arriving at profit before income tax:

| Continuing Operations   | FY2019/20<br>Q4<br>S\$'000 | FY2018/19<br>Q4<br>S\$'000 | Variance<br>% | FY2019/20<br>Full Year<br>S\$'000 | FY2018/19<br>Full Year<br>S\$'000 | Variance<br>% |
|---|----------------------------|----------------------------|---------------|-----------------------------------|-----------------------------------|---------------|
| Interest income and investment                                      |                            |                            |               |                                   |                                   |               |
| income (net)  | 1,276                      | 1,223                      | 4.3%          | 6,872                             | 5,108                             | 34.5%         |
| Interest on borrowings  | (2,103)                    | (2,114)                    | (0.5%)        | (8,554)                           | (8,223)                           | 4.0%          |
| Depreciation and amortisation                                       | (16,906)                   | (9,765)                    | 73.1%         | (67,979)                          | (38,558)                          | 76.3%         |
| (Impairment loss on) / Reversal of<br>impairment on trade and other |                            |                            |               |                                   |                                   |               |
| receivables   | (352)                      | 274                        | N.M.          | (1,503)                           | 68                                | N.M.          |
| Foreign exchange (losses) / gains                                   | (2,712)                    | 206                        | N.M.          | (774)                             | (547)                             | 41.5%         |
| Gain on divestment/ dilution of                                     |                            |                            |               |                                   |                                   |               |
| investment in associated companies                                  | 86                         | 5,962                      | (98.6%)       | 86                                | 48,624                            | (99.8%)       |
| Losses on disposal of property,                                     |                            |                            |               |                                   |                                   |               |
| plant and equipment   | (41)                       | (302)                      | (86.4%)       | (55)                              | (531)                             | (89.6%)       |
| Fair value (losses) / gains in investment                           |                            |                            |               |                                   |                                   |               |
| properties (net)  | (1,551)                    | 12,088                     | N.M.          | (1,551)                           | 12,088                            | N.M.          |

#### N.M. Not meaningful.

| Included in loss from<br>discontinued operations                                   | FY2019/20<br>Q4<br>S\$'000 | FY2018/19<br>Q4<br>S\$'000 | Variance<br>% | FY2019/20<br>Full Year<br>S\$'000 | FY2018/19<br>Full Year<br>S\$'000 | Variance<br>% |
|--|----------------------------|----------------------------|---------------|-----------------------------------|-----------------------------------|---------------|
| Interest income / (expense)<br>and investment income /<br>(loss) (net)             | -                          | 52                         | N.M.          | (29)                              | (101)                             | (71.3%)       |
| Interest on borrowings   | -                          | (986)                      | N.M.          | (860)                             | (2,047)                           | (58.0%)       |
| Depreciation and amortisation  | -                          | (4,892)                    | N.M.          | -                                 | (19,375)                          | N.M.          |
| (Impairment loss on) / reversal<br>of impairment on trade and<br>other receivables | -                          | (438)                      | N.M.          | 491                               | (2,246)                           | N.M.          |
| Foreign exchange gains<br>/ (losses)   | -                          | 20                         | N.M.          | (218)                             | (147)                             | 48.3%         |

N.M. Not meaningful.

| Total  | FY2019/20<br>Q4<br>S\$'000 | FY2018/19<br>Q4<br>S\$'000 | Variance<br>%  | FY2019/20<br>Full Year<br>S\$'000 | FY2018/19<br>Full Year<br>S\$'000 | Variance<br>%    |
|--|----------------------------|----------------------------|----------------|-----------------------------------|-----------------------------------|------------------|
| Interest income and investment income (net)  | 1,276                      | 1,275                      | 0.1%           | 6,843                             | 5,007                             | 36.7%            |
| Interest on borrowings   | (2,103)                    | (3,100)                    | (32.2%)        | (9,414)                           | (10,270)                          | (8.3%)           |
| Depreciation and amortisation  | (16,906)                   | (14,657)                   | 15.3%          | (67,979)                          | (57,933)                          | 17.3%            |
| Impairment loss on trade and<br>other receivables<br>Foreign exchange (losses) / gains | (352)<br>(2,712)           | (164)<br>226               | 114.6%<br>N.M. | (1,012)<br>(992)                  | (2,178)<br>(694)                  | (53.5%)<br>42.9% |
| Gain on divestment/ dilution of  | (_,)                       |                            |                | ()                                | ()                                |                  |
| investment in associated companies   | 86                         | 5,962                      | (98.6%)        | 86                                | 48,624                            | (99.8%)          |
| Loss on disposal of property, plant and equipment                                      | (41)                       | (302)                      | (86.4%)        | (55)                              | (531)                             | (89.6%)          |
| Fair value (losses) / gains in<br>investment properties (net)                          | (1,551)                    | 12,088                     | N.M.           | (1,551)                           | 12,088                            | N.M.             |

N.M. Not meaningful.

## (1)(b)(i) Statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

|   | The                                   | Group                          | The Con                     | npany                     |
|---|---------------------------------------|--------------------------------|-----------------------------|---------------------------|
|   | Mar-20                                | Mar-19                         | Mar-20                      | Mar-19                    |
|   | S\$'000                               | S\$'000                        | S\$'000                     | S\$'000                   |
| ASSETS  |                                       |                                |                             |                           |
| Current assets  |                                       |                                |                             |                           |
| Cash and cash equivalents                                       | 492,997                               | 392,220                        | 431,056                     | 330,266                   |
| Financial assets  | 9,501                                 | 7,230                          | 9,501                       | 7,230                     |
| Trade and other receivables<br>Derivative financial instruments | 262,067                               | 264,689<br>58                  | 218,392                     | 200,920<br>58             |
| Inventories   | 2,109<br>331                          | 692                            | 2,109<br>36                 | 56<br>180                 |
| Other current assets  | 18,628                                | 21,339                         | 8.913                       | 6,496                     |
|   | 785,633                               | 686,228                        | 670,007                     | 545,150                   |
|   | ,                                     | 000,220                        | ,                           | 0.0,.00                   |
| Non-current assets  |                                       |                                |                             |                           |
| Financial assets  | 95,841                                | 105,789                        | 19,104                      | 28,652                    |
| Trade and other receivables                                     | 8,641                                 | 7,797                          | 246,723                     | 249,452                   |
| Investments in associated                                       |                                       |                                |                             |                           |
| companies and joint venture                                     | 35,334                                | 39,840                         | 18,534                      | 18,534                    |
| Investments in subsidiaries                                     | -                                     | -                              | 319,371                     | 318,371                   |
| Investment properties   | 1,008,020                             | 999,349                        | 951,501                     | 948,253                   |
| Property, plant and equipment                                   | 441,474                               | 466,798                        | 277,410                     | 270,742                   |
| Right-of-use assets   | 73,218                                | -                              | 21,101                      | -                         |
| Intangible assets   | 297,363                               | 307,438                        | -                           | -                         |
| Deferred income tax assets                                      | 2,277                                 | 3,194                          | -                           | -                         |
| Other non-current asset   | 3,834                                 | 2,807                          | -                           | -                         |
|   | 1,966,002                             | 1,933,012                      | 1,853,744                   | 1,834,004                 |
| Total assets  | 2,751,635                             | 2,619,240                      | 2,523,751                   | 2,379,154                 |
|   |                                       |                                |                             |                           |
| LIABILITIES   |                                       |                                |                             |                           |
| Current liabilities   | 506 052                               | 496.000                        | 457 540                     | 400 147                   |
| Trade and other payables<br>Current income tax liabilities      | 506,952                               | 486,990                        | 457,542                     | 408,147                   |
| Contract liabilities  | 40,531                                | 44,291                         | 27,540                      | 35,254                    |
| Lease liabilities   | 31,957                                | 38,214                         | 20,190                      | 23,041                    |
| Derivative financial instruments                                | 19,346<br>932                         | -<br>440                       | 9,179                       | -<br>440                  |
| Borrowings  | 932<br>156,963                        | 281,842                        | 932<br>149,750              | 268,581                   |
| Borrowings  | 756,681                               | 851,777                        | 665,133                     | 735,463                   |
| Non-current liabilities   |                                       |                                | ,                           | 100,100                   |
| Trade and other payables  | 13,206                                | 17,757                         | 2,042                       | 1,088                     |
| Borrowings  | 207,461                               | 9,034                          | 200,000                     | -                         |
| Contract liabilities  | 30,712                                | 38,334                         | 30,962                      | 38,334                    |
| Lease liabilities   | 66,820                                | -                              | 12,281                      | -                         |
| Deferred income tax liabilities                                 | 34,437                                | 41,875                         | 21,621                      | 22,896                    |
|   | 352,636                               | 107,000                        | 266,906                     | 62,318                    |
| Total liabilities   | 1,109,317                             | 958,777                        | 932,039                     | 797,781                   |
|   | 1,103,517                             | 330,111                        | 332,033                     | 131,101                   |
| NET ASSETS  | 1,642,318                             | 1,660,463                      | 1,591,712                   | 1,581,373                 |
| EQUITY  |                                       |                                |                             |                           |
| Capital and reserves attributable to                            |                                       |                                |                             |                           |
| the Company's equity holders                                    |                                       |                                |                             |                           |
| Share capital   | 638,762                               | 638,762                        | 638,762                     | 638,762                   |
| Treasury shares   | (29,724)                              | (30,174)                       | (29,724)                    | (30,174)                  |
| Other reserves  | 73,310                                | 78,024                         | 42,859                      | 40,127                    |
| Retained earnings   | 570,206                               | 579,633                        | 592,989                     | 585,832                   |
| Ordinary equity   | 1,252,554                             | 1,266,245                      | 1,244,886                   | 1,234,547                 |
|   | ·,                                    | ,                              |                             |                           |
| Perpetual securities  | 346.826                               | 346.826                        | 346.826                     | 346.826                   |
|   | <u>346,826</u><br>1.599.380           | 346,826                        | <u>346,826</u><br>1.591,712 | 346,826                   |
|   | <u>346,826</u><br>1,599,380<br>42,938 | 346,826<br>1,613,071<br>47,392 | 346,826<br>1,591,712<br>-   | 346,826<br>1,581,373<br>- |

## (1)(b)(ii) In relation to the aggregate amount of the group's borrowings and debt securities.

|  | Mar-20<br>S\$'000 | Mar-19<br>S\$'000 |
|--|-------------------|-------------------|
| Amount repayable in one year or less, or on demand |                   |                   |
| - Borrowings (secured)                             | 1,863             | 1,666             |
| - Borrowings (unsecured)                           | 155,100           | 280,176           |
| Amount repayable after one year:                   |                   |                   |
| - Borrowings (secured)                             | 7,461             | 9,034             |
| - Borrowings (unsecured)                           | 200,000           | -                 |
|  | 364,424           | 290,876           |

The Group's unsecured borrowings in the financial year comprised S\$200 million 15month term loan facility and short term loans, interest bearing at rates in the range of 1.2%-3.5% per annum. During the financial year, the Group has repaid the S\$200 million fixed rate note due in March 2020.

#### Details of any collateral.

Secured borrowings comprised bank loans and are secured over investment properties, asset of a subsidiary or guaranteed by a director of a subsidiary with non-controlling interests.

## (1)(c) Statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

|   |                      | The               | Group                 |                          |
|---|----------------------|-------------------|-----------------------|--------------------------|
|   | FY2019/20            | FY2018/19         | Group<br>FY2019/20    | FY2018/1                 |
|   | Q4                   | Q4                | Full Year             | Full Yea                 |
|   | S\$'000              | S\$'000           | S\$'000               | S\$'00                   |
| Cash flows from operating activities  |                      |                   |                       |                          |
| Profit /(loss) after tax  | 6,600                | (76,625)          | 88,280                | 26,85                    |
| Adjustments for:  | 0.400                | (0.500)           | 00.004                | 07.70                    |
| Income tax expense / (credit)<br>Impairment loss on trade and other receivables   | 3,166<br>352         | (2,506)<br>164    | 28,391<br>1,012       | 27,76<br>2,17            |
| Amortisation of contract liabilities  | (2,100)              | (1,775)           | (7,934)               | (7,140                   |
| Amortisation of intangible assets   | 114                  | 2,494             | 507                   | 10,51                    |
| Depreciation  | 16,791               | 12,163            | 67,472                | 47,41                    |
| Fair value loss / (gain) on investment properties   | 1,551                | (12,088)          | 1,551                 | (12,088                  |
| Gains on disposal of investments,   |                      |                   |                       |                          |
| property, plant and equipment   | (45)                 | (5,660)           | (31)                  | (48,093                  |
| Loss on derivative instrument   | -                    | (624)             | -                     | 15,54                    |
| Provision for restructuring costs<br>Share-based staff costs  | 943<br>850           | 9,885<br>559      | 943<br>2,804          | 9,88                     |
| Interest expense  | 3,182                | 3,100             | 13,508                | 2,11<br>10,27            |
| Interest income   | (1,199)              | (1,678)           | (5,885)               | (5,876                   |
| Impairment of intangible assets   | -                    | 98,668            | -                     | 98,66                    |
| Write-back on impairment of property, plant   |                      | ,                 |                       | ,                        |
| and equipment   | -                    | (1,630)           | -                     | (1,630                   |
| Impairment of associated companies  | 3,882                | 3,399             | 3,882                 | 3,39                     |
| Share of loss / (profit) of associated companies  |                      |                   |                       |                          |
| and joint venture   | <u>224</u><br>27,711 | (31)<br>104,440   | <u>114</u><br>106,334 | <u>7,06</u><br>159,98    |
|   |                      |                   |                       |                          |
| Operating cash flow before working capital changes<br>Changes in working capital, net of effects from<br>acquisition and disposal of subsidiaries | 34,311               | 27,815            | 194,614               | 186,84                   |
| Inventories   | 129                  | 146               | 361                   | 26                       |
| Contract liabilities  | (1,449)              | (274)             | (5,945)               | 27                       |
| Trade and other receivables   | 44,664               | 31,686            | (41,197)              | 5,32                     |
| Trade and other payables  | 51,002               | (7,854)           | 71,585                | (9,194                   |
| Cash generated from operations<br>Income tax (paid) / refunded  | 128,657<br>(282)     | 51,519<br>1,359   | 219,418<br>(36,256)   | 183,51<br>(31,334        |
| Net cash provided by operating activities   | 128,375              | 52,878            | 183,162               | 152,18                   |
| Cash flows from investing activities  |                      |                   |                       |                          |
| Additions to property, plant and equipment, investment  |                      |                   |                       |                          |
| properties and intangible assets  | (16,734)             | (5,874)           | (27,125)              | (31,323                  |
| Deconsolidation of subsidiaries, net of cash acquired   | -                    | -                 | (3,934)               |                          |
| Dividend received from an associated company  | 543                  | 1,315             | 543                   | 1,31                     |
| Interest received   | 1,226                | 1,762             | 6,371                 | 5,67                     |
| Additional investment in an associated company<br>Loan to an associated company   | -                    | (412)             | -                     | (412                     |
| Loan to an associated company<br>Proceeds from sale of financial assets   | (118)                | -<br>1,135        | (1,158)<br>741        | (70 <sup>-</sup><br>1,24 |
| Proceeds from sale of derivative instrument   | -                    | 1,135             | /41                   | 14                       |
| Proceeds from divestment of an associated company   |                      | 140               |                       | 1-                       |
| (net of capital gain tax)   | 139                  | 36,083            | 139                   | 36,08                    |
| Proceeds from disposal of property, plant and equipment   | 71                   | 237               | 160                   | 32                       |
| Proceeds on maturity of financial assets  | 1,000                | -                 | 6,500                 |                          |
| Net cash (used in) / provided by investing activities   | (13,873)             | 34,391            | (17,763)              | 12,34                    |
| Cash flows from financing activities  |                      |                   |                       |                          |
| Acquisition of non-controlling interests  | -                    | (14,367)          | -                     | (14,36)                  |
| Distribution paid to perpetual securities   | (7,416)              | (7,376)           | (14,915)              | (14,87                   |
| Dividends paid to shareholders  | (11,249)             | (11,259)          | (78,736)              | (79,11                   |
| Dividends paid to non-controlling interests in a subsidiary<br>Interest paid  | -                    | -                 | (992)                 | (58)                     |
| Interest paid<br>Proceeds from re-issuance of treasury shares   | (4,182)              | (1,340)           | (16,072)              | (10,06)<br>28            |
| Purchase of treasury shares   | -                    | (4,617)           | -                     | (15,14                   |
| Proceeds from bank loans  | -<br>549,959         | 46,731            | 628,364               | 225,97                   |
| Repayment of principal portion of lease liabilities   | (6,330)              | -                 | (26,995)              | ,01                      |
| Repayment of bank term loans and fixed rate notes   | (401,434)            | (48,701)          | (555,276)             | (178,46                  |
| Net cash provided by / (used in) financing activities   | 119,348              | (40,929)          | (64,622)              | (86,35                   |
| ······································  |                      |                   |                       |                          |
|   | 233.850              | 46.340            | 100.777               | 78.17                    |
| Net increase in cash and cash equivalents<br>Cash and cash equivalents at beginning of financial period   | 233,850<br>259,147   | 46,340<br>345,880 | 100,777<br>392,220    | 78,17<br>314,05          |

During the full year ended 31 March 2020, the deconsolidated US businesses used S\$5.3 million (contributed full year FY2018/19: S\$5.6 million) in the Group's operating activities, contributed Nil (used in full year FY2018/19: S\$9.8 million) in respect of investing activities and paid S\$7.1 million (contributed full year FY2018/19: S\$51.4 million) in respect of financing activities.

Following the announcement of the filing of Chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court, the Group no longer has control over the cash balance of S\$3.9 million held by the U.S. Subsidiaries. As part of deconsolidation, this amount is reflected as an outflow under investing activities.

## (1)(d)(i) Statement of changes in equity (for the issuer and group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

#### <u>The Group – Q4</u>

|   | Attributa                 | ble to ordina            | ary sharehold              | lers of the Co      | ompany                  |                       |                         | Non-                 |                          |
|---|---------------------------|--------------------------|----------------------------|---------------------|-------------------------|-----------------------|-------------------------|----------------------|--------------------------|
|   | Share                     | Treasury                 | Retained                   | Other               |                         | Perpetual             |                         | controlling          | Total                    |
|   | <u>capital</u><br>S\$'000 | <u>shares</u><br>S\$'000 | <u>earnings</u><br>S\$'000 | reserves<br>S\$'000 | <u>Total</u><br>S\$'000 | securities<br>S\$'000 | <u>Total</u><br>S\$'000 | interests<br>S\$'000 | <u>Equity</u><br>S\$'000 |
| Balance at 1 January 2020                                     | 638,762                   | (29,724)                 | 577,989                    | 75,937              | 7 1,262,964             | 350,534               | 1,613,498               | 42,502               | 1,656,000                |
| Total comprehensive income /<br>(loss) for the period         | -                         | -                        | 7,174                      | (3,477)             | 3,697                   | -                     | 3,697                   | 436                  | 4,133                    |
| Transactions with owners,<br>recognised directly in equity    |                           |                          |                            |                     |                         |                       |                         |                      |                          |
| Distribution of perpetual securities                          | -                         | -                        | (3,708)                    | -                   | (3,708)                 | 3,708                 | -                       | -                    | -                        |
| Distribution paid on perpetual securities                     | -                         | -                        | -                          | -                   | -                       | (7,416)               | (7,416)                 | -                    | (7,416)                  |
| Dividends paid to shareholders                                | -                         | -                        | (11,249)                   | -                   | (11,249)                | -                     | (11,249)                | -                    | (11,249)                 |
| Employee share option scheme:<br>- Value of employee services | -                         | -                        | -                          | 850                 | 850                     | -                     | 850                     | -                    | 850                      |
| Total   | -                         | -                        | (14,957)                   | 850                 | (14,107)                | (3,708)               | (17,815)                | -                    | (17,815)                 |
| Balance at 31 March 2020                                      | 638,762                   | (29,724)                 | 570,206                    | 73,310              | 1,252,554               | 346,826               | 1,599,380               | 42,938               | 1,642,318                |
| Balance at 1 January 2019                                     | 638,762                   | (25,557)                 | 669,666                    | 76,151              | 1,359,022               | 350,534               | 1,709,556               | 48,429               | 1,757,985                |
| Total comprehensive (loss) /<br>income for the period         | -                         | -                        | (75,108)                   | 1,316               | (73,792)                | -                     | (73,792)                | (1,037)              | (74,829)                 |
| Transactions with owners,<br>recognised directly in equity    |                           |                          |                            |                     |                         |                       |                         |                      |                          |
| Transfer upon disposal of<br>investment                       | -                         | -                        | 2                          | (2)                 | -                       | -                     | -                       | -                    | -                        |
| Distribution of perpetual securities                          | -                         | -                        | (3,668)                    | -                   | (3,668)                 | 3,668                 | -                       | -                    | -                        |
| Distribution paid on perpetual securities                     | -                         | -                        | -                          | -                   | -                       | (7,376)               | (7,376)                 | -                    | (7,376)                  |
| Dividends paid to shareholders                                | -                         | -                        | (11,259)                   | -                   | (11,259)                | -                     | (11,259)                | -                    | (11,259)                 |
| Employee share option scheme:<br>- Value of employee services | -                         | -                        | -                          | 559                 | 559                     | -                     | 559                     | -                    | 559                      |
| Purchase of new treasury shares                               | -                         | (4,617)                  | -                          | -                   | (4,617)                 | -                     | (4,617)                 | -                    | (4,617)                  |
| Total   |                           | (4,617)                  | (14,925)                   | 557                 | (18,985)                | (3,708)               | (22,693)                | -                    | (22,693)                 |
| Balance at 31 March 2019                                      | 638,762                   | (30,174)                 | 579,633                    | 78,024              | 1,266,245               | 346,826               | 1,613,071               | 47,392               | 1,660,463                |

#### <u> The Group – Full Year</u>

|  |   |  | ry sharehold  |  | ompany  |  |  | Non-                                    |  |
|--|---|--|---|--|---|--|--|---|--|
|  | Share   | Treasury   | Retained  | Other<br>reserves                                    | <u>Total</u>  | Perpetual<br>securities  | <u>Total</u>   | controlling<br>interests                | Total  |
|  | <u>capital</u><br>S\$'000   | <u>shares</u><br>S\$'000                         | <u>earnings</u><br>S\$'000  | S\$'000  | S\$'000   | S\$'000  | S\$'000  | S\$'000                                 | <u>equity</u><br>S\$'000   |
| Balance at 1 April 2019<br>Adoption of SFRS(I) 16  | 638,762<br>   | (30,174)<br>-                                    | 579,633<br>(6,859)  | 78,024<br>-  | 1,266,245<br>(6,859)  | 346,826<br>-   | 1,613,071<br>(6,859)   | 47,392<br>-                             | 1,660,463<br>(6,859)   |
| Balance at 1 April 2019 (restated)   | 638,762   | (30,174)   | 572,774   | 78,024   | 1,259,386   | 346,826  | 1,606,212  | 47,392                                  | 1,653,604  |
| Total comprehensive income / (loss) for the period   | -   | -  | 91,078  | (7,063)  | 84,015  | -  | 84,015   | (3,055)                                 | 80,960   |
| Transactions with owners,<br>recognised directly in equity   |   |  |   |  |   |  |  |   |  |
| Transfer upon disposal of investment   | -   | -  | 5   | (5)  | -   | -  | -  | (407)                                   | (407)  |
| Distribution of perpetual<br>securities  | -   | -  | (14,915)  | -  | (14,915)  | 14,915   | -  |   | -  |
| Distribution paid on perpetual securities  | -   | -  | -   | -  | -   | (14,915)   | (14,915)   | -                                       | (14,915)   |
| Dividends paid to shareholders   | -   | -  | (78,736)  | -  | (78,736)  | -  | (78,736)   | -                                       | (78,736)   |
| Dividends paid to non-controlling<br>interests in a subsidiary   | -   | -  | -   | -  | -   | -  | -  | (992)                                   | (992)  |
| Employee share option scheme:<br>- Value of employee services<br>- Treasury shares re-issued   | -   | -<br>450   | :   | 2,804<br>(450)                                       | 2,804<br>-  | -  | 2,804<br>-   | -                                       | 2,804<br>-   |
| Total  |   | 450  | (93,646)  | 2,349  | (90,847)  | -  | (90,847)   | (1,399)                                 | (92,246)   |
| Balance at 31 March 2020   | 638,762   | (29,724)   | 570,206   | 73,310   | 1,252,554   | 346,826  | 1,599,380  | 42,938                                  | 1,642,318  |
|  |   |  |   |  |   |  |  |   |  |
| Balance at 1 April 2019  | 638,762   | (16,023)   | 654,667   | 81,667   | 1,359,073   | 346,826  | 1,705,899  | 40,346                                  | 1,746,245  |
| Balance at 1 April 2019<br>Total comprehensive income /<br>(loss) for the period   | 638,762   | (16,023)<br>-                                    | 654,667<br>18,958   | 81,667<br>(5,047)                                    | 1,359,073<br>13,911   | 346,826  | 1,705,899<br>13,911  | 40,346<br>7,632                         | 1,746,245<br>21,543  |
| Total comprehensive income /   | 638,762   | (16,023)<br>-                                    |   | ,  |   | 346,826  |  |   |  |
| Total comprehensive income /<br>(loss) for the period<br><b>Transactions with owners,</b>  | 638,762<br>-  | (16,023)<br>-<br>-                               |   | ,  |   | 346,826  |  |   |  |
| Total comprehensive income /<br>(loss) for the period<br><b>Transactions with owners,</b><br><b>recognised directly in equity</b><br>Transfer upon disposal of   | 638,762<br>-<br>-<br>-  | (16,023)<br>-<br>-<br>-                          | 18,958  | (5,047)  |   | 346,826<br>-<br>-<br>14,875  |  |   |  |
| Total comprehensive income /<br>(loss) for the period<br><b>Transactions with owners,</b><br><b>recognised directly in equity</b><br>Transfer upon disposal of<br>investment<br>Distribution of perpetual  | 638,762<br>-<br>-<br>-<br>-   | (16,023)<br>-<br>-<br>-<br>-                     | 18,958  | (5,047)  | 13,911  | -  | 13,911<br>-<br>-   |   |  |
| Total comprehensive income /<br>(loss) for the period<br><b>Transactions with owners,</b><br><b>recognised directly in equity</b><br>Transfer upon disposal of<br>investment<br>Distribution of perpetual<br>securities<br>Distribution paid on perpetual  | 638,762<br>-<br>-<br>-<br>-<br>-<br>-   | (16,023)<br>-<br>-<br>-<br>-<br>-<br>-           | 18,958  | (5,047)  | 13,911  | -<br>14,875  | 13,911<br>-<br>-   |   | 21,543   |
| <ul> <li>Total comprehensive income / (loss) for the period</li> <li><i>Transactions with owners, recognised directly in equity</i></li> <li>Transfer upon disposal of investment</li> <li>Distribution of perpetual securities</li> <li>Distribution paid on perpetual securities</li> </ul>  | 638,762<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                               | (16,023)<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 18,958<br>2<br>(14,875)<br>-  | (5,047)  | 13,911<br>-<br>(14,875)<br>-  | -<br>14,875  | 13,911<br>-<br>-<br>(14,875)   |   | 21,543<br>-<br>(14,875)  |
| <ul> <li>Total comprehensive income /<br/>(loss) for the period</li> <li>Transactions with owners,<br/>recognised directly in equity</li> <li>Transfer upon disposal of<br/>investment</li> <li>Distribution of perpetual<br/>securities</li> <li>Distribution paid on perpetual<br/>securities</li> <li>Dividends paid to shareholders</li> <li>Dividends paid to non-controlling<br/>interests in a subsidiary</li> <li>Employee share option scheme:<br/>- Value of employee services</li> </ul>  | 638,762<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                          | -  | 18,958<br>2<br>(14,875)<br>-  | (5,047)<br>(2)<br>-<br>-<br>-<br>2,117               | 13,911<br>-<br>(14,875)<br>-<br>(79,119)<br>-<br>2,117                    | -<br>14,875  | 13,911<br>-<br>(14,875)<br>(79,119)<br>-<br>2,117                    | 7,632<br>-<br>-<br>-                    | 21,543<br>-<br>(14,875)<br>(79,119)<br>(586)<br>2,117                    |
| <ul> <li>Total comprehensive income / (loss) for the period</li> <li>Transactions with owners, recognised directly in equity</li> <li>Transfer upon disposal of investment</li> <li>Distribution of perpetual securities</li> <li>Distribution paid on perpetual securities</li> <li>Dividends paid to shareholders</li> <li>Dividends paid to non-controlling interests in a subsidiary</li> <li>Employee share option scheme: <ul> <li>Value of employee services</li> <li>Treasury shares re-issued</li> </ul> </li> </ul>  | 638,762<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -<br>-<br>-<br>-<br>-<br>-<br>992                | 18,958<br>2<br>(14,875)<br>-<br>(79,119)<br>-<br>-                                      | (5,047)<br>(2)<br>-<br>-<br>-<br>-                   | 13,911<br>-<br>(14,875)<br>-<br>(79,119)<br>-<br>2,117<br>281             | -<br>14,875  | 13,911<br>-<br>(14,875)<br>(79,119)<br>-<br>2,117<br>281             | 7,632<br>-<br>-<br>-                    | 21,543<br>-<br>(14,875)<br>(79,119)<br>(586)<br>2,117<br>281             |
| <ul> <li>Total comprehensive income / (loss) for the period</li> <li>Transactions with owners, recognised directly in equity</li> <li>Transfer upon disposal of investment</li> <li>Distribution of perpetual securities</li> <li>Distribution paid on perpetual securities</li> <li>Dividends paid to shareholders</li> <li>Dividends paid to non-controlling interests in a subsidiary</li> <li>Employee share option scheme: <ul> <li>Value of employee services</li> <li>Treasury shares re-issued</li> </ul> </li> <li>Purchase of new treasury shares</li> </ul> |   | -<br>-<br>-<br>-<br>-<br>992<br>(15,143)         | 18,958<br>2<br>(14,875)<br>-<br>(79,119)<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-        | (5,047)<br>(2)<br>-<br>-<br>-<br>2,117<br>(711)<br>- | 13,911<br>-<br>(14,875)<br>-<br>(79,119)<br>-<br>2,117<br>281<br>(15,143) | -<br>14,875<br>(14,875)<br>-<br>-<br>-<br>-<br>-                               | 13,911<br>-<br>(14,875)<br>(79,119)<br>-<br>2,117<br>281<br>(15,143) | 7,632<br>-<br>-<br>(586)<br>-<br>-<br>- | 21,543<br>-<br>(14,875)<br>(79,119)<br>(586)<br>2,117<br>281<br>(15,143) |
| <ul> <li>Total comprehensive income / (loss) for the period</li> <li>Transactions with owners, recognised directly in equity</li> <li>Transfer upon disposal of investment</li> <li>Distribution of perpetual securities</li> <li>Distribution paid on perpetual securities</li> <li>Dividends paid to shareholders</li> <li>Dividends paid to non-controlling interests in a subsidiary</li> <li>Employee share option scheme: <ul> <li>Value of employee services</li> <li>Treasury shares re-issued</li> </ul> </li> </ul>  | -   | -<br>-<br>-<br>-<br>-<br>-<br>992                | 18,958<br>2<br>(14,875)<br>-<br>(79,119)<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>(93,992) | (5,047)<br>(2)<br>-<br>-<br>-<br>2,117<br>(711)      | 13,911<br>-<br>(14,875)<br>-<br>(79,119)<br>-<br>2,117<br>281             | -<br>14,875<br>(14,875)<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 13,911<br>-<br>(14,875)<br>(79,119)<br>-<br>2,117<br>281             | 7,632<br>-<br>-<br>-<br>(586)<br>-<br>- | 21,543<br>-<br>(14,875)<br>(79,119)<br>(586)<br>2,117<br>281             |

#### <u> The Company – Q4</u>

|   | Attributa | ble to ordina | _               |          |              |            |              |
|---|-----------|---------------|-----------------|----------|--------------|------------|--------------|
|   | Share     | Treasury      | Retained        | Other    |              | Perpetual  |              |
|   | capital   | shares        | <u>earnings</u> | reserves | <u>Total</u> | securities | <u>Total</u> |
|   | S\$'000   | S\$'000       | S\$'000         | S\$'000  | S\$'000      | S\$'000    | S\$'000      |
| Balance at 1 January 2020                                     | 638,762   | (29,724)      | 604,044         | 41,640   | 1,254,722    | 350,534    | 1,605,256    |
| Total comprehensive income / (loss) for the period            | -         | -             | 3,902           | 369      | 4,271        | -          | 4,271        |
| Transactions with owners, recognised directly in equity       |           |               |                 |          |              |            |              |
| Distribution on perpetual securities                          | -         | -             | (3,708)         | -        | (3,708)      | 3,708      | -            |
| Distribution paid on perpetual                                | -         | -             | -               | -        | -            | (7,416)    | (7,416)      |
| Dividends paid to shareholders                                | -         | -             | (11,249)        | -        | (11,249)     | -          | (11,249)     |
| Employee share option scheme:<br>- Value of employee services | -         | -             | -               | 850      | 850          | -          | 850          |
| Total   |           | -             | (14,957)        | 850      | (14,107)     | (3,708)    | (17,815)     |
| Balance at 31 March 2020                                      | 638,762   | (29,724)      | 592,989         | 42,859   | 1,244,886    | 346,826    | 1,591,712    |
| Balance at 1 January 2019                                     | 638,762   | (25,557)      | 764,869         | 39,044   | 1,417,118    | 350,534    | 1,767,652    |
| Total comprehensive (loss) / income for the period            | -         | -             | (164,112)       | 526      | (163,586)    | -          | (163,586)    |
| Transactions with owners, recognised directly in equity       |           |               |                 |          |              |            |              |
| Transfer upon disposal of<br>investment                       | -         | -             | 2               | (2)      | -            | -          | -            |
| Distribution on perpetual securities                          | -         | -             | (3,668)         | -        | (3,668)      | 3,668      | -            |
| Distribution paid on perpetual securities                     | -         | -             | -               | -        | -            | (7,376)    | (7,376)      |
| Dividends paid to shareholders                                | -         | -             | (11,259)        | -        | (11,259)     | -          | (11,259)     |
| Employee share option scheme:<br>- Value of employee services | -         | -             | -               | 559      | 559          | -          | 559          |
| Purchase of treasury shares                                   | -         | (4,617)       | -               | -        | (4,617)      | -          | (4,617)      |
| Total   |           | (4,617)       | (14,925)        | 557      | (18,985)     | (3,708)    | (22,693)     |
| Balance at 31 March 2019                                      | 638,762   | (30,174)      | 585,832         | 40,127   | 1,234,547    | 346,826    | 1,581,373    |

#### <u> The Company – Full Year</u>

|   | Attributa  | ble to ordina                               | ry sharehol                    | ders of the                            | Company  |  |   |
|---|--|---|--------------------------------|--|--|--|---|
|   | Share  | Treasury                                    | Retained                       | Other                                  |  | -<br>Perpetual                         |   |
|   | capital  | shares                                      | earnings                       | reserves                               | Total  | securities                             | Total   |
|   | S\$'000  | S\$'000                                     | S\$'000                        | S\$'000                                | S\$'000  | S\$'000                                | S\$'000   |
| Balance at 1 April 2020   | 638,762  | (30,174)                                    | 585,832                        | 40,127                                 | 1,234,547  | 346,826                                | 1,581,373   |
| Total comprehensive income / (loss) for the period  | -  | -   | 100,803                        | 383                                    | 101,186  | -                                      | 101,186   |
| Transactions with owners, recognised directly in equity   |  |   |                                |  |  |  |   |
| Transfer upon disposal of investment  | -  | -   | 5                              | (5)                                    | -  | -                                      | -   |
| Distribution on perpetual securities  | -  | -   | (14,915)                       | -                                      | (14,915)   | 14,915                                 | -   |
| Distribution paid on perpetual  |  |   |                                |  |  |  |   |
| securities  | -  | -   | -                              | -                                      | -  | (14,915)                               | (14,915)  |
| Dividends paid to shareholders  | -  | -   | (78,736)                       | -                                      | (78,736)   | -                                      | (78,736)  |
| Employee share option scheme:   |  |   |                                |  |  |  |   |
| <ul> <li>Value of employee services</li> <li>Treasury shares re-issued</li> </ul>   | -  | -   | -                              | 2,804                                  | 2,804  | -                                      | 2,804   |
| housing shares to located   | -  | 450   | -                              | (450)                                  | -  | -                                      | -   |
| Total   | -  | 450   | (93,646)                       | 2,349                                  | (90,847)   | -                                      | (90,847)  |
| Balance at 31 March 2020  | 638,762  | (29,724)                                    | 592,989                        | 42,859                                 | 1,244,886  | 346,826                                | 1,591,712   |
|   |  |   |                                |  |  |  |   |
| Balance at 1 April 2019   | 638,762  | (16,023)                                    | 738,277                        | 38,104                                 | 1,399,120  | 346,826                                | 1,745,946   |
| Balance at 1 April 2019<br>Total comprehensive (loss) / income<br>for the period  | 638,762  | (16,023)                                    | 738,277<br>(58,453)            | 38,104                                 | 1,399,120<br>(57,834)                                      | 346,826<br>-                           |   |
| Total comprehensive (loss) / income   | 638,762  | (16,023)                                    |                                |  |  | 346,826                                | 1,745,946   |
| Total comprehensive (loss) / income<br>for the period<br><i>Transactions with owners,</i>   | 638,762<br>-   | (16,023)<br>-                               |                                |  |  | 346,826<br>-                           | 1,745,946   |
| Total comprehensive (loss) / income<br>for the period<br><i>Transactions with owners,</i><br><i>recognised directly in equity</i>   | 638,762<br>-<br>-  | (16,023)<br>-<br>-<br>-                     | (58,453)                       | 619                                    |  | 346,826<br>-<br>-<br>14,875            | 1,745,946   |
| <ul> <li>Total comprehensive (loss) / income for the period</li> <li>Transactions with owners, recognised directly in equity</li> <li>Transfer upon disposal of investment</li> </ul>   | 638,762<br>-<br>-<br>-   | (16,023)<br>-<br>-<br>-<br>-                | (58,453)                       | 619                                    | (57,834)   | -                                      | 1,745,946   |
| <ul> <li>Total comprehensive (loss) / income for the period</li> <li><i>Transactions with owners, recognised directly in equity</i></li> <li>Transfer upon disposal of investment</li> <li>Distribution on perpetual securities</li> </ul>  | 638,762<br>-<br>-<br>-<br>-<br>-<br>-  | (16,023)<br>-<br>-<br>-<br>-<br>-<br>-<br>- | (58,453)                       | 619                                    | (57,834)   | -<br>14,875                            | 1,745,946<br>(57,834)<br>-<br>-   |
| <ul> <li>Total comprehensive (loss) / income for the period</li> <li><i>Transactions with owners, recognised directly in equity</i></li> <li>Transfer upon disposal of investment</li> <li>Distribution on perpetual securities</li> <li>Distribution paid on perpetual securities</li> <li>Dividends paid to shareholders</li> <li>Employee share option scheme: - Value of employee services</li> </ul> | 638,762<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | -   | (58,453)<br>2<br>(14,875)<br>- | 619<br>(2)<br>-<br>-<br>2,117          | (57,834)<br>-<br>(14,875)<br>-<br>(79,119)<br>2,117        | -<br>14,875<br>(14,875)                | 1,745,946<br>(57,834)<br>-<br>-<br>(14,875)<br>(79,119)<br>2,117        |
| Total comprehensive (loss) / income<br>for the period<br>Transactions with owners,<br>recognised directly in equity<br>Transfer upon disposal of investment<br>Distribution on perpetual securities<br>Distribution paid on perpetual securities<br>Dividends paid to shareholders<br>Employee share option scheme:<br>- Value of employee services<br>- Treasury shares re-issued                        | 638,762<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-  | -<br>-<br>-<br>-<br>992                     | (58,453)<br>2<br>(14,875)<br>- | 619<br>(2)<br>-<br>-<br>2,117<br>(711) | (57,834)<br>-<br>(14,875)<br>-<br>(79,119)<br>2,117<br>281 | -<br>14,875<br>(14,875)<br>-<br>-<br>- | 1,745,946<br>(57,834)<br>-<br>-<br>(14,875)<br>(79,119)<br>2,117<br>281 |
| <ul> <li>Total comprehensive (loss) / income for the period</li> <li><i>Transactions with owners, recognised directly in equity</i></li> <li>Transfer upon disposal of investment</li> <li>Distribution on perpetual securities</li> <li>Distribution paid on perpetual securities</li> <li>Dividends paid to shareholders</li> <li>Employee share option scheme: - Value of employee services</li> </ul> | 638,762<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                                    | -   | (58,453)<br>2<br>(14,875)<br>- | 619<br>(2)<br>-<br>-<br>2,117          | (57,834)<br>-<br>(14,875)<br>-<br>(79,119)<br>2,117        | -<br>14,875<br>(14,875)                | 1,745,946<br>(57,834)<br>-<br>-<br>(14,875)<br>(79,119)<br>2,117        |
| Total comprehensive (loss) / income<br>for the period<br>Transactions with owners,<br>recognised directly in equity<br>Transfer upon disposal of investment<br>Distribution on perpetual securities<br>Distribution paid on perpetual securities<br>Dividends paid to shareholders<br>Employee share option scheme:<br>- Value of employee services<br>- Treasury shares re-issued                        | 638,762<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | -<br>-<br>-<br>-<br>992                     | (58,453)<br>2<br>(14,875)<br>- | 619<br>(2)<br>-<br>-<br>2,117<br>(711) | (57,834)<br>-<br>(14,875)<br>-<br>(79,119)<br>2,117<br>281 | -<br>14,875<br>(14,875)<br>-<br>-<br>- | 1,745,946<br>(57,834)<br>-<br>-<br>(14,875)<br>(79,119)<br>2,117<br>281 |

(1)(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

During the 4<sup>th</sup> quarter ended 31 March 2020, no share was issued under the Singapore Post Share Option Scheme.

As at 31 March 2020, there were unexercised options for 13,689,000 (31 March 2019: 17,836,000) unissued ordinary shares under the Singapore Post Share Option Scheme (including Performance Option Plan but excluding Restricted Share Plan) and unvested shares for 8,470,475 (31 March 2019: 5,501,216) unissued ordinary shares under the Restricted Share Plan.

As at 31 March 2020, the Company held 25,511,422 treasury shares (31 March 2019: 25,857,852).

(1)(d)(iii)To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

As at 31 March 2020, total issued shares excluding treasury shares were 2,249,578,103 (31 March 2019: 2,249,231,673).

## (1)(d)(iv)A statement showing all sales, transfers, disposal, cancellation and / or use of treasury shares as at end of the current financial period reported on.

During the 4<sup>th</sup> quarter ended 31 March 2020, no treasury share was re-issued.

(2) Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have not been audited nor reviewed.

(3) Where figures have been audited or reviewed, the auditors' report (including any modifications or emphasis of a matter).

Not applicable.

- (3A) Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:—
  - (a) Updates on the efforts taken to resolve each outstanding audit issue.
  - (b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.

Not applicable.

## (4) Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except as disclosed under paragraph 5 below, the Group has applied the same accounting policies and methods of computation in the financial statements for the current reporting period compared with the audited financial statements for the financial year ended 31 March 2019.

# (5) If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

The Group has adopted the new Singapore Financial Reporting Standards (International) ("SFRS(I)") and amendments and interpretations of SFRS(I)s that are relevant to its operations and effective from 1 April 2019.

The adoption of these pronouncements did not have any significant impact on the financial performance or position of the Group except the following:

#### SFRS(I) 16 - Leases

Before the adoption of SFRS(I) 16, commitments under operating leases for future periods were not recognised by the Group as liabilities. Operating lease rental expenses were recognised in the consolidated income statement over the lease period on a straight-line basis.

On adoption of SFRS(I) 16, the Group recognised the full lease liabilities in relation to leases which had previously been classified as "operating leases" if they met certain criteria set out in SFRS(I) 16.

These liabilities were measured at the present value of the remaining lease payments, discounted using the Group's incremental borrowing rate. The difference between the present value and the total remaining lease payments represents the cost of financing.

Such finance cost will be charged to the consolidated income statement in the period in which it is incurred using the effective interest method.

The associated right-of-use assets were measured either as if SFRS(I) 16 had been applied from lease commencement using incremental borrowing rate at date of initial application or equals to the initial measurement of lease liability adjusted by the amount of any previously recognised prepaid or accrued lease payments relating to the lease. These associated right-of-use assets were recognised in the consolidated statement of financial position.

Amortisation is charged on a straight-line basis over the shorter of the asset's useful life and the lease term.

Cash payments for the settlement of lease liabilities were reported as cash flows from financing activities. The total net cash flows of the Group are unaffected.

SFRS(I) 16 substantially carries forward the lessor accounting requirements in SFRS(I) 1-17 Leases. Accordingly, a lessor continues to classify its leases as operating leases or finance leases, and to account for these two types of leases using the SFRS(I) 1-17 operating lease and finance lease accounting models respectively. The Group has applied the simplified transition approach and has not restated comparative amounts for the year prior to first adoption. Instead, on 1 April 2019 the cumulative effect of applying the standard is recognised on the Statement of Financial Position as right-of-use assets and lease liabilities and include an adjustment to opening balance of retained earnings for certain properties on 1 April 2019. The differences from the Statement of Financial Position as previously reported at 31 March 2019 are as follows.

|   | 1 April 2019            |                     |  |  |
|---|-------------------------|---------------------|--|--|
|   | <b>Group</b><br>S\$'000 | Company<br>S\$'000  |  |  |
| Increase in right-of-use assets<br>Increase in investment properties<br>Increase in lease liabilities | 86,317<br>1,418         | 25,203              |  |  |
| - Current<br>- Non-current<br>Decrease in trade and other   | (24,343)<br>(73,133)    | (8,952)<br>(16,251) |  |  |
| payables  | <u>2,882</u><br>(6,859) | -                   |  |  |
| Decrease in retained earnings<br>Decrease in total equity   | <u> </u>                | <u> </u>            |  |  |

(6) Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

|  | The Group       |                 |                        |                        |  |  |
|--|-----------------|-----------------|------------------------|------------------------|--|--|
|  | FY2019/20<br>Q4 | FY2018/19<br>Q4 | FY2019/20<br>Full Year | FY2018/19<br>Full Year |  |  |
| <u>Continued Operations</u><br>Based on weighted average number of |                 |                 |                        |                        |  |  |
| ordinary shares in issue   | 0.15¢           | 1.68¢           | 3.92¢                  | 6.70¢                  |  |  |
| On fully diluted basis   | 0.15¢           | 1.68¢           | 3.92¢                  | 6.70¢                  |  |  |
| Discontinued Operations<br>Based on weighted average number of     |                 |                 |                        |                        |  |  |
| ordinary shares in issue   |                 | (5.18¢)         | (0.53¢)                | (6.52¢)                |  |  |
| On fully diluted basis   |                 | (5.18¢)         | (0.53¢)                | (6.52¢)                |  |  |
| <u>Total</u><br>Based on weighted average number of                |                 |                 |                        |                        |  |  |
| ordinary shares in issue   | 0.15¢           | (3.50¢)         | 3.39¢                  | 0.18¢                  |  |  |
| On fully diluted basis   | 0.15¢           | (3.50¢)         | 3.39¢                  | 0.18¢                  |  |  |

(7) Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the current financial period reported on and immediately preceding financial year.

| -   | The Group |        | The Co | mpany  |
|---|-----------|--------|--------|--------|
|   | Mar-20    | Mar-19 | Mar-20 | Mar-19 |
| Net asset value per ordinary share based on issued share capital of the Company at the end of the financial |           |        |        |        |
| period (cents)  | 71.10     | 71.72  | 70.76  | 70.31  |
|   |           |        |        |        |
|   | The       | Group  | The Co | mpany  |
|   | Mar-20    | Mar-19 | Mar-20 | Mar-19 |
| Ordinary equity per ordinary share based on issued share capital of the Company at the end of the financial |           |        |        |        |
| period (cents)  | 55.68     | 56.30  | 55.34  | 54.89  |

#### (8) Review of the performance of the group.

During the financial year, the Group announced that Jagged Peak, Inc., TradeGlobal North America Holding, Inc. and TradeGlobal LLC (the "U.S. Subsidiaries") have filed voluntary petitions for relief under Chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court.

Following that, the Group deconsolidated the financials for the U.S. Subsidiaries with effect from the month of September 2019. The Group no longer recognises profit or loss from the U.S. Subsidiaries. Based on current estimates, there was no material net financial impact arising from the deconsolidation of the U.S. Subsidiaries.

On 2 December 2019, the bankruptcy court entered orders approving the sale of substantially all of the assets of Jagged Peak, Inc. (the "Jagged Peak Sale") and the sale of substantially all of the assets of TradeGlobal LLC (the "TradeGlobal Sale"). On 12 December 2019 (U.S. time), the U.S. Subsidiaries filed notices with the bankruptcy court that the closing of the Jagged Peak Sale and the TradeGlobal Sale had occurred. SingPost does not expect any material financial impact to the SingPost Group from the Jagged Peak Sale.

For the fourth quarter ("Q4") and full year ("FY") ended 31 March 2020, the consolidated income statement of the Group is presented as "Continuing Operations", which excludes the U.S. Subsidiaries.

Losses from the U.S. Subsidiaries for the period prior to deconsolidation are presented as a single line item in the income statement - "Discontinued Operations".

#### Revenue

|                             | FY19/20<br>Q4<br>S\$'000 | FY18/19<br>Q4<br>S\$'000 | Variance<br>% | FY19/20<br>Full Year<br>S\$'000 | FY18/19<br>Full Year<br>S\$'000 | Variance<br>% |
|-----------------------------|--------------------------|--------------------------|---------------|---------------------------------|---------------------------------|---------------|
| Post and Parcel             | 178,156                  | 188,847                  | (5.7%)        | 763,079                         | 764,751                         | (0.2%)        |
| Logistics                   | 124,074                  | 117,868                  | 5.3%          | 501,223                         | 504,934                         | (0.7%)        |
| Property                    | 30,395                   | 30,366                   | 0.1%          | 121,095                         | 121,457                         | (0.3%)        |
| Inter-segment eliminations* | (20,404)                 | (16,347)                 | (24.8%)       | (71,614)                        | (67,857)                        | (5.5%)        |
| Total                       | 312,221                  | 320,734                  | (2.7%)        | 1,313,783                       | 1,323,285                       | (0.7%)        |

\* Inter-segment eliminations relate to the elimination of inter-segment billings for internal services to better reflect the profitability of each business segment.

#### Profit on operating activities

|                                | FY19/20<br>Q4<br>S\$'000 | FY18/19<br>Q4<br>S\$'000 | Variance<br>% | FY19/20<br>Full Year<br>S\$'000 | FY18/19<br>Full Year<br>S\$'000 | Variance<br>% |
|--------------------------------|--------------------------|--------------------------|---------------|---------------------------------|---------------------------------|---------------|
| Post and Parcel                | 17,999                   | 34,414                   | (47.7%)       | 127,450                         | 165,864                         | (23.2%)       |
| Logistics                      | (2,214)                  | (6,433)                  | 65.6%         | (5,566)                         | (7,627)                         | 27.0%         |
| Property                       | 13,171                   | 13,275                   | (0.8%)        | 53,677                          | 53,664                          | 0.0%          |
| Others*                        | (7,664)                  | (10,559)                 | 27.4%         | (31,956)                        | (29,422)                        | (8.6%)        |
| Profit on operating activities | 21,292                   | 30,697                   | (30.6%)       | 143,605                         | 182,479                         | (21.3%)       |

<sup>#</sup> Others refer to unallocated corporate overhead items and trade-related translation differences.

#### Group

For the fourth quarter ended 31 March 2020 ("Q4"), Group revenue declined 2.7%, due to a 5.7% decline for the Post and Parcel segment, offset by growth in the Logistics segment. For the full year ended 31 March 2020, Group revenue declined marginally by 0.7%.

Group Profit on operating activities declined 30.6% in Q4 and 21.3% for the full year. These were largely due to lower contribution from Domestic Post & Parcel as a result of lower letter volumes, partly offset by improvement in Logistics segment. The Q4 results also reflect the impact of the Covid-19 outbreak on the Group's business segments, and more details are provided below.

#### Post & Parcel

In the Post & Parcel segment, revenue held steady for the full year. International revenue rose to a record of over S\$500 million on the back of higher cross-border eCommerce related deliveries, which helped offset lower Domestic revenue. However, the above trends were impacted by Covid-19 disruptions in Q4, with Post & Parcel revenue declining 5.7% in Q4.

In Domestic Post and Parcel, admail volumes declined in Q4 in line with a drop in business activities such as sale and promotional events, although the Group had successfully grown admail volumes up to February, prior to the Covid-19 crisis, since making improvements to service quality.

Letter volumes continue to decline at double-digit percentage against last year, while Domestic eCommerce volumes continued on a growth trajectory, mainly in the Tracked Package service which SingPost launched in Dec 2019, which saw strong take-ups from eCommerce platforms. On balance, Domestic Post and Parcel revenue declined 15.4% for Q4.

For International Post and Parcel, the disruption of global supply chains due to Covid-19, including postal service suspensions and grounding of flights by airlines, impacted business. In addition, the Group incurred higher costs due to higher terminal dues, which took effect from 1 January 2020.

Due to the above reasons, profit on operating activities declined by 47.7% in Q4 to S\$18.0 million. For the full year, profit on operating activities declined 23.2%, led by decline in Domestic letter volumes, as well as the impact of Covid-19 in Q4.

#### Logistics

In the Logistics segment, revenue declined marginally by 0.7% for the full year, largely due to the depreciation of the Australian dollar against the Singapore dollar. If the exchange rate had remained unchanged, Logistics segment revenue would have rose 1%.

For Q4, Logistics delivered a resilient performance despite headwinds from Covid-19, with revenue higher by 5.3%. This was driven by growth in Quantium Solutions, which continued its strong operational momentum as revenue rose 28.5% in Q4 with the addition of new customers and higher revenue from existing customers in Southeast Asia and North Asia.

In addition, Couriers Please registered a recovery from the bushfires in Q3, and floods in January, and returned to revenue growth. These helped offset a 2.0% decline in revenue from the freight forwarding business, which was impacted by the global slowdown in trade.

With the improvement in Logistics segment revenue, Profit on Operating activities registered a lower loss of S\$2.2 million in Q4, compared to S\$6.4 million loss in Q4 last year, which had included one-off costs of nearly S\$2 million such as relocation and reinstatement costs.

Consequently, for the full year, Logistics segment loss from operating activities was \$\$5.6 million compared to \$\$7.6 million last year.

#### Property

Property segment revenue, which comprises commercial property rental and the selfstorage business, remained largely stable for Q4 and the full year, as the SingPost Centre retail mall and office remained at close to full occupancy as at 31 March 2020.

As the circuit breaker measures to contain the Covid-19 outbreak was implemented at the end of March 2020, there has been no material impact to its financial performance for Q4 and the full year.

While profit on operating activities remained stable for both Q4 and the full year, the Group does expect a prolonged closure of businesses arising from the circuit breaker to negatively impact its Property segment moving forward.

More details are provided in Section 10 below.

#### Others

Under the Others segment, expenses declined by 27.4% or S\$2.9 million, to S\$7.7 million in Q4, largely due to lower professional fees and lower accrual of bonus compared to the same period last year.

For the full year, Others rose by 8.6% or S\$2.5 million, to S\$32.0 million, largely due to negative trade-related foreign exchange differences, as well as higher corporate costs related to governance and compliance.

#### **Operating Expenses**

Volume-related expenses, which reflect outpayments for international postal terminal dues and mail conveyancing costs, remain the largest cost component for the Group. Volume-related expenses rose 3.5% or S\$5.9 million in Q4. This is driven substantially by higher conveyance costs as a result of Covid-19 impact, as well as higher terminal dues for the international business, which came into effect from 1 January 2020.

For the full year, volume-related costs rose 4.6% or S\$31.3 million, largely in line with the 5.9% growth in International Post and Parcel revenue over the same period.

Selling-related expense declined 37.9% in Q4 and 9.0% for the full year, due to lower cost recovery for international postal items compared to the corresponding periods last year.

Impairment loss on trade and other receivables was higher at S\$352,000 for Q4 and S\$1.5 million for the full year, largely due to higher provisions for bad debt in relation to the International Post & Parcel, and Logistics businesses.

In Q4, the Group recognised approximately S\$5.2 million for the Job Support Scheme ("JSS") relief, as part of the Government of Singapore's measures to help businesses in coping with the impact from Covid-19. This has helped the Group mitigate the impact of Covid-19.

Accordingly, Labour and related expenses declined 7.4% in Q4. For the full year, labour and related expenses was stable, in spite of additional postmen hired for the Singapore postal operations, as well as higher remuneration, as part of initiatives to improve service levels.

Following the adoption of SFRS(I) 16 Leases on 1 April 2019, operating lease commitments are now recognised as right-of-use assets as well as lease liabilities on the statement of financial position. In the consolidated income statement, there is a reduction of rental costs (under Administrative and other expenses), increase in depreciation costs (under Depreciation and amortisation expenses), and an additional cost of financing (under Finance expenses).

The impact of adoption of SFRS(I) 16 Leases are as follows:

| The Group                                    | Q4 FY2019/20 | Full year FY2019/20 |
|--|--------------|---------------------|
|  | S\$'M        | S\$'M               |
| Administrative and others – Operating lease  | 7.4          | 31.1                |
| Depreciation expense for right-of-use assets | (7.0)        | (28.8)              |
| Finance expense                              | (1.0)        | (4.0)               |
| Net impact to P&L                            | (0.6)        | (1.8)               |

Largely as a result of the above, Administrative and other expenses declined 24.2% in Q4 and 23.5% for the full year, while Depreciation and amortisation expenses rose 73.1% in Q4 and 76.3% for the full year.

Accordingly, total operating expenses declined 0.8% in Q4, and rose 2.7% for the full year.

Despite benefits delivered by our cost savings actions taken across the organisation in anticipation of a declining letter volume environment, operating expenses rose 2.7% for the full year due to significant investments to improve service levels, as well as the impact of higher terminal dues for the international business.

#### Other income

Other income was a loss position of S\$2.2 million in Q4, compared to a gain of S\$1.1 million in the same period last year due largely to trade-related foreign currency exchange differences, from the weakening of the Singapore dollar.

For the full year, other income was S\$4.6 million compared to S\$3.6 million in the same period last year, due to late payment interest received, offset by unfavourable trade-related foreign currency exchange difference.

#### Impairment

The Group recorded the following impairment or fair value loss under Exceptional items:

- Impairment for associated company Morning Express of S\$1.5 million. Factors surrounding the business climate in Hong Kong have had a material impact on Morning Express's business outlook.
- Impairment for its investment in Efficient e-solutions of S\$2.3 million, which reflects the decline in its market value as traded on Bursa Malaysia.
- Fair value loss on Ayer Rajar distribution base of S\$1.5 million, due to the diminishing underlying land lease to expiry.

#### Exceptional items

The Group recorded an exceptional loss of S\$9.4 million in Q4 due to professional fees not within the ordinary course of business, as well as an impairment of S\$5.4 million mentioned above. For the full year, exceptional loss was lower at S\$9.1 million, mainly due to a reversal of provision for contingent consideration of a foreign subsidiary in Q2.

In Q4 last year, the Group had recorded an exceptional gain of S\$15.0 million, largely due to the fair value gain on investment properties, and gain on divestment of interest in Indo Trans Logistics Corporation. For the last financial year, there was an exceptional gain of S\$37.9 million, due largely to a gain on dilution of interest in 4PX, partly offset by fair value losses on GD Express warrants.

Details are provided in the Underlying Net Profit Reconciliation Table on page 4.

#### Interest Income and Finance Expense

Interest income and investment income was largely stable at S\$1.3 million in Q4. For the full year, this rose to S\$6.9 million, largely due to favourable non-trade related foreign currency translation movement.

Finance expenses rose to S\$3.2 million in Q4 and S\$12.6 million for the full year, due to higher finance costs of around S\$1.0 million in Q4 and S\$4.0 million for the full year from the adoption of SFRS(I) 16 Leases accounting treatment.

#### Share of Results of Associated Companies and Joint Venture

With effect from Q3 last year, the Group had ceased equity accounting for 4PX and disposed of its stake in Indo Trans Logistics Corporation ("ITL").

Accordingly, the share of loss from associated companies and joint venture was S\$114,000 for the full year, compared to S\$7.1 million loss in the corresponding period last year, which still included 4PX and ITL results.

For Q4, the share of loss was S\$0.2 million, compared to profit of S\$31,000 in the same period last year due to lower contribution from GD Express.

#### Income Tax Expense

Income tax expense was S\$3.2 million in Q4 compared to S\$5.0 million in the same period last year, which included a capital gain tax on divestment of an associated company.

For the full year, income tax expense declined 21.5%, from S\$36.1 million to S\$28.3 million, largely due to lower profit before tax and the capital gain tax recorded last year.

#### **Discontinued Operations**

The Group had deconsolidated the financials for the U.S. Subsidiaries with effect from September 2019. Based on current estimates, there was no material net financial impact arising from the deconsolidation of the U.S. Subsidiaries.

Loss from discontinued operations was zero in Q4, compared to a loss of S\$116.5 million in the corresponding period last year. Loss for the full year was S\$12.0 million compared to S\$147.3 million last year.

Losses from Discontinued Operations in the corresponding periods last year included impairment of S\$101.6 million for the U.S. subsidiaries.

#### **Net Profit**

With the absence of significant losses from discontinued operations, net profit improved to S\$7.2 million for Q4 from a loss of S\$75.1 million in Q4 last year.

For the full year, net profit rose to S\$91.1 million, from S\$19.0 million last year.

#### Underlying Net Profit

Excluding exceptional items, underlying net profit was up 14.6% for Q4, to S\$16.6 million. This was due largely to the absence of US Subsidiaries losses compared to significant losses in the same period last year.

For the full year, underlying net profit was stable at S\$100.2 million. The absence of losses from the U.S. Subsidiaries compared to the corresponding period last year, was offset by lower profit for Post and Parcel due to lower domestic letter volumes.

#### **Statement of Financial Position**

#### Assets

The Group's total assets amounted to S\$2.8 billion as at 31 March 2020.

Current assets rose to S\$785.6 million as at 31 March 2020, from S\$686.2 million as at 31 March 2019. This was largely due to higher cash and cash equivalents as a result of cash from operations as well as net proceeds from a bank term loan.

Trade and other receivables declined to S\$262.1 million as at 31 March 2020, from S\$264.7 million as at 31 March 2019, due to payments received.

Current financial assets, which largely comprise SingPost's investments in corporate bonds, rose to S\$9.5 million due to reclassification from non-current financial assets, as one of the non-current bonds is now coming to maturity within the next 12 months.

Current derivative financial instruments rose to S\$2.1 million from S\$58,000, after being marked to market.

Current inventories declined to S\$0.3 million from S\$0.7 million, and Other current assets declined to S\$18.6 million, from S\$21.3 million, due to deconsolidation of the US subsidiaries.

Non-current assets rose to S\$2.0 billion, from S\$1.9 billion, largely due to an increase in Right-of-use assets to S\$73.2 million. This increase was due to the capitalisation of future lease payments in accordance with SFRS(I)16 Leases, implemented from 1 April 2019. Correspondingly, Lease liabilities are recognised on the balance sheet, which are detailed in the Liabilities section below.

Non-current financial assets declined to S\$95.8 million from S\$105.8 million, largely due to the reclassification of a bond to current financial assets, as mentioned above.

Non-current trade and other receivables rose to S\$8.6 million from S\$7.8 million due to a loan to an associated company.

Investments in associated companies and joint venture declined to S\$35.3 million, from S\$39.8 million, due to impairment for Efficient E-Solutions and Morning Express.

Investment properties rose marginally to S\$1,008.0 million, due to reclassification from Property, plant and equipment to Investment Properties.

Property, plant and equipment declined to S\$441.5 million from S\$466.8 million, mainly due to depreciation charges for the period.

Intangible assets declined slightly to S\$297.4 million as at 31 March 2020, compared to S\$307.4 million as at 31 March 2019, due to translation differences largely from the Australian dollar and amortisation.

Deferred income tax assets declined to S\$2.3 million from S\$3.2 million largely due to deconsolidation of the U.S. Subsidiaries.

Other non-current asset rose to S\$3.8 million, from S\$2.8 million due to an increase in deposits for office lease and other pre-payments.

#### Liabilities

The Group's total liabilities were S\$1.1 billion as at 31 March 2020, compared to S\$958.8 million as at 31 March 2019.

Current liabilities declined to S\$756.7 million, from S\$851.8 million, due substantially to a decline in current borrowings to S\$157.0 million, from S\$281.8 million, with the redemption on maturity of SingPost's S\$200 million fixed rate note due March 2020, offset by additional short-term lines drawn to provide greater flexibility in managing any uncertainty from Covid-19.

Trade and other payables rose to S\$507.0 million, from S\$487.0 million, due to increased international post and parcel business over this period.

Lease liabilities, which relates to the current portion of lease payments recognised in accordance with SFRS(I) 16 Leases effective from 1 April 2019, rose to S\$19.3 million.

Current contract liabilities declined to S\$32.0 million, from S\$38.2 million, due to lower advance collection for franked mail.

Current income tax liabilities declined to S\$40.5 million due to payment of tax, partly offset by tax provisioning for the period.

The Group has reverted to a net current asset position upon refinancing of the S\$200 million fixed rate note with bank term loan facilities, with the new borrowings being reclassified back as a non-current liability.

Accordingly, Non-current liabilities rose to \$\$352.6 million, from \$\$107.0 million, largely due to the increase in Non-current borrowings to \$\$207.5 million, from \$\$9.0 million. Non-current trade and other payables declined to \$\$13.2 million from \$\$17.8 million largely due to reclassification of deferred rent liabilities to Right-of-use assets in accordance to \$\$FRS(I) 16 Leases from 1 April 2019, as well as deconsolidation of the U.S. subsidiaries.

Non-current lease liabilities, which relates to the non-current portion of lease payments recognised in accordance with SFRS(I) 16 Leases effective from 1 April 2019, rose to S\$66.8 million.

Non-current contract liabilities mainly relates to upfront payments received from our postassurance collaboration with AXA Life Insurance Singapore Private Limited for which a financing component exists. The decline to S\$30.7 million from S\$38.3 million was mainly due to amortisation for the period.

Deferred income tax liabilities declined to S\$34.4 million, from S\$41.9 million, due to some reclassification to current income tax liability.

A foreign subsidiary has tax-related contingent liabilities, which are yet to be fully determined.

#### **Cash Flow**

For the financial year ended 31 March 2020, operating cash flow before working capital changes was S\$194.6 million, compared to S\$186.8 million last year.

Working capital movement for the year was positive S\$24.8 million, with the positive movement in payables for international postal settlements partly offset by the negative movement in trade receivables for eCommerce deliveries from China.

Consequently, net cash inflow from operating activities for the year rose to S\$183.2 million, compared against S\$152.2 million in the corresponding period last year.

Net cash outflow for investing activities was S\$17.8 million for the year, compared to inflow of S\$12.3 million in the corresponding period last year, due largely due the absence of proceeds from disposal of an associated company in the same period last year. Capital expenditure declined to S\$27.1 million compared to S\$31.3 million last year.

Net cash outflow from financing activities for the year amounted to S\$64.6 million, compared to outflow of S\$86.4 million in the same period last year. The difference was largely due to net receipt of bank loan of S\$73.1 million, compared to net proceeds of S\$47.5 million in the corresponding period last year.

#### **Financial Position**

As at 31 March 2020, the Group was in a net cash position of S\$128.6 million, compared to a net cash position of S\$101.3 million as at 31 March 2019, with higher cash and cash equivalents from operating cashflow over the period.

Ordinary shareholders' equity stands at S\$1.25 billion as at 31 March 2020, marginally lower compared to 31 March 2019 due to lower retained earnings, after payment of dividend.

(9) Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable.

# (10) A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The Outlook remains uncertain, with the Group's performance being affected by factors beyond its control surrounding the global Covid-19 situation.

The duration and extent of control measures undertaken by the Singapore Government – and that of other countries – will impact the global macro-economic environment and the performance of the Group.

Yet, amid near term challenges, the Group remains well-positioned to capitalise on growth opportunities, such as eCommerce volumes, once measures are lifted and over the long-term.

#### Post and Parcel

In FY19/20, the Post and Parcel segment contributed 56% of Group revenue. Post and Parcel operations, comprising Domestic and International businesses, are largely expected to continue given the Essential Service nature of the business.

The segment is well-poised to capitalise on eCommerce growth opportunities once the pandemic is over and global economies recover.

#### Domestic

- While letter volumes continue to decline at a double-digit percentage, eCommerce growth volumes remain robust, albeit currently forming a relatively small part of the total revenue base.
- Measures such as Singapore's Circuit Breaker and Malaysia's Movement Control Order continue to impact costs, if not eased.

#### International

- The International business will continue to target cross-border eCommerce flows. However, there remains uncertainty in how supply chains and trade flows would be affected, and how Singapore's position as a transhipment hub could be impacted.
- Any continued international border closures and grounding of airlines would cause further increases in freight costs and service delays, while higher terminal dues are expected to continue to increase costs.

#### Logistics

In FY19/20, the Logistics segment contributed 38% of Group revenue.

As the Logistics segment is highly dependent on volumes and revenue, business might be further impacted by lower overall demand from an economic slowdown in the Asia-Pacific region.

To mitigate this, the Group will increase its focus to capitalise on eCommerce growth trends in key markets.

As the international Logistics businesses largely operate under an asset light model, the Group will tap on its ability to flex its cost base in line with revenue movement.

#### Property

In FY19/20, the Property segment contributed 6% of Group revenue.

The Group has provided support via rental and property tax rebates to affected tenants who have to close temporarily due to Circuit Breaker measures, and the cost will be reflected in the new financial year. Moreover, rental renewals will be become increasingly challenging if the situation continues.

The Group remains well positioned in the mid-term due to its location in Paya Lebar, considered an emerging vibrant commercial hub with its recent transformation.

#### Overall

Group earnings and operating cashflows will face headwinds from the Covid-19 operating environment. In this challenging climate, the Group is carefully managing operating and capital expenses.

As at 31 March 2020, the Group has completed refinancing of the S\$200 million fixed rate notes and further strengthened its balance sheet.

#### Longer term focus

While the Group continues to face headwinds in its postal business with declining letter volumes, there are also opportunities arising from the strong growth of eCommerce logistics, in particular in the Asia Pacific region.

Part of this long-term strategy is the fundamental review of Postal operations, brought about by changes in Singapore's postal landscape. This Smart Urban Logistics initiative aims to reinvent a sustainable national mail delivery system, and along with it improve service standards, so as to drive long-term business performance and value creation.

SingPost has earlier in August 2019 unveiled a smart letterbox delivery system prototype, which it will continue to refine. This will enable a best-in-class seamless experience for both mail and parcel delivery and retrieval, as well as address the urban logistics issues confronting Singapore.

Over the years, SingPost had also developed capabilities in the Business to Consumer (B2C) space with its roots as a postal company, and also expanded into the Business to Business (B2B) space, developing new businesses and making acquisitions. In line with the growing trend of customers demanding both B2B and B2C capabilities, this provides a timely opportunity for the Group to further strengthen and scale up its capabilities to build a strong, integrated network that fulfils both B2B and B2C requirements within Singapore and the wider Asian Pacific region.

The review of the postal operations as part of the Smart Urban Logistics project also covers the entire spectrum from back-end processing to front-end deliveries of both letters and parcels. Besides enabling the Group to be more operationally efficient, the move will subsequently free up industrial space for the Group's Property portfolio for more efficient gains.

#### (11) Dividends

#### Final dividend

The outlook remains challenging and highly uncertain due to the ongoing Covid-19 situation, and the Group needs to adopt a prudent approach in managing cash flows.

For the financial year ended 31 March 2020, the Board of Directors has proposed a final dividend of 1.2 cents per ordinary share (tax exempt one-tier).

The final dividend is subject to shareholders' approval at the Annual General Meeting of the Company to be convened.

Including the proposed final dividend, total dividend for the financial year would be 2.7 cents, which represents a payout ratio of 60% of underlying net profit, at the lower end of the dividend policy of 60% to 80% of underlying net profit.

The date payable and record date of the final dividend will be announced at a later date.

#### Corresponding period of the immediately preceding financial year

Final dividend

A final tax exempt one-tier dividend of 2.0 cent per ordinary share in relation to the financial year ended 31 March 2019 was proposed on 7 May 2019 and approved at the AGM on 18 July 2019. This dividend was paid on 7 August 2019.

## (12) If no dividend has been declared (recommended), a statement to that effect and the reason(s) for the decision.

Not applicable.

#### PART II ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

(13) Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

Segment information is presented based on the information reviewed by the Group Chief Executive Officer and Group Chief Financial Officer ("Chief Operating Decision Maker" or "CODM") for performance measurement and resource allocation.

With effect from 1 April 2019, SingPost Group has reclassified the reporting of certain business units into four key business segments, namely Post and Parcel, Logistics, U.S. Business and Property. During the year, U.S. Business has been re-presented as discontinued operations (as defined in announcement dated 19 September 2019) in accordance with SFRS(I) 5 Non-Current Assets Held for Sale and Discontinued Operations

Post and Parcel segment comprises the core postal and parcel delivery business
of the Group. This includes Domestic post and parcels, International post and
parcels, as well as products and services transacted at the post offices.

- Logistics segment comprises the logistics businesses of the Group. The services are divided into Freight forwarding and eCommerce logistics, which includes frontend related eCommerce solutions, warehousing, fulfilment, delivery and other value-added services in Asia Pacific.
- U.S. Business segment comprises the businesses in the U.S. under TradeGlobal and Jagged Peak. Following the announcement of the filing of Chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court, the Group deconsolidated the financials for the U.S. business with effect from September 2019.
- Property segment includes the provision of commercial property rental, as well as the self-storage business.

The segment revenue and profit figures have been reclassified for comparative purposes.

In line with the change in reporting structure of the Group as set out above, segment revenues and results for the previous financial year as well as segment assets as at 31 March 2019 have been restated to conform to current year's presentation.

The measurement of segment results is in line with the basis of information presented to management for internal reporting purpose.

(a) <u>Segment revenue and results</u>

The following is an analysis of the Group's revenues and results by reportable segments that were provided to the CODM for the financial years ended 31 March 2020 and 2019:

| <u>Group</u><br>( <u>Continuing operations)</u><br>2020 | Post and<br><u>Parcel</u><br>S\$'000 | Logistics<br>S\$'000 | <u>Property</u><br>S\$'000 | All other<br><u>segments</u><br>S\$'000 | <u>Eliminations</u><br>S\$'000 | <u>Total</u><br>S\$'000 |
|---|--------------------------------------|----------------------|----------------------------|---|--------------------------------|-------------------------|
| Revenue:<br>- External                                  | 707 000                              | 400 945              | 70 000                     |   |                                | 4 242 702               |
| - Inter-segment   | 737,239<br>25,840                    | 496,845<br>4,378     | 79,699<br>41,396           | -                                       | -<br>(71,614)                  | 1,313,783               |
| - Intel-segment   | 763,079                              | 501,223              | 121,095                    |   | (71,614)                       | 1,313,783               |
|   | ,                                    | ,                    |                            |   | (                              | .,                      |
| Profit / (loss) from                                    |                                      |                      |                            |   |                                |                         |
| operating activities                                    | 127,450                              | (5,566)              | 53,677                     | (31,956)                                | -                              | 143,605                 |
| 2019  |                                      |                      |                            |   |                                |                         |
| Revenue:  |                                      |                      |                            |   |                                |                         |
| - External  | 745,704                              | 498,663              | 78,918                     | -                                       | -                              | 1,323,285               |
| - Inter-segment   | 19,047                               | 6,271                | 42,539                     | -                                       | (67,857)                       | -                       |
| -   | 764,751                              | 504,934              | 121,457                    | -                                       | (67,857)                       | 1,323,285               |
|   |                                      |                      |                            |   |                                |                         |
| Profit / (loss) from                                    | 405 004                              | (7.007)              | 50.004                     | (00, 400)                               |                                | 100 170                 |
| operating activities                                    | 165,864                              | (7,627)              | 53,664                     | (29,422)                                | -                              | 182,479                 |
| Croup   |                                      |                      | ininaaa                    |   | Total                          |                         |
| <u>Group</u><br>(Discontinued operations)               |                                      | <u>U.S. B</u> L      | S\$'000                    | 9                                       | <u>Total</u><br>\$'000         |                         |
| 2020  |                                      |                      | 000                        | 0.                                      | \$ 000                         |                         |
| Revenue:  |                                      |                      |                            |   |                                |                         |
| - External  |                                      |                      | 88,885                     | 8                                       | 8,885                          |                         |
| - Inter-segment   |                                      |                      | -                          |   | <u> </u>                       |                         |
|   |                                      |                      | 88,885                     | 8                                       | 8,885                          |                         |
|   |                                      |                      |                            |   |                                |                         |
| Loss from discontinued op                               | perations                            | (1                   | 1,033)                     | (11                                     | ,033)                          |                         |
| 2019  |                                      |                      |                            |   |                                |                         |
| Revenue:  |                                      |                      |                            |   |                                |                         |
| - External  |                                      | 2                    | 33,405                     | 23                                      | 3,405                          |                         |
| - Inter-segment   |                                      |                      | -                          |   | <u> </u>                       |                         |
|   |                                      | 2                    | 33,405                     | 23                                      | 3,405                          |                         |
| Loss from discontinued op                               | erations                             | (4                   | 6,187)                     | (46                                     | 6,187)                         |                         |

Sales between segments are carried out at arm's length. The revenue from external parties reported to the CODM is measured in a manner consistent with that in the statement of comprehensive income.

#### Reconciliation of segment profits

The CODM assesses the performance of the operating segments based on a measure of operating profit, which is profit before interest, tax and share of results of associated companies and joint venture. Interest income and finance expenses are not allocated to segments.

A reconciliation of profit on operating activities to profit from continuing operations is provided as follows:

|   | Group    |          |  |  |
|---|----------|----------|--|--|
| Continuing operations                                   | 2020     | 2019     |  |  |
|   | S\$'000  | S\$'000  |  |  |
| Profit on operating activities for reportable segments  | 175,561  | 211,901  |  |  |
| Other segments loss on operating activities             | (31,956) | (29,422) |  |  |
| Exceptional items                                       | (9,122)  | 37,942   |  |  |
| Finance expenses  | (12,648) | (8,262)  |  |  |
| Interest income and investment income (net)             | 6,872    | 5,108    |  |  |
| Share of loss of associated companies and joint venture | (114)    | (7,061)  |  |  |
| Profit before tax                                       | 128,593  | 210,206  |  |  |
| Tax expense   | (28,319) | (36,082) |  |  |
| Profit after tax  | 100,274  | 174,124  |  |  |

A reconciliation of loss on operating activities to loss from discontinued operations is provided as follows:

|   | Group    |           |  |  |  |
|---|----------|-----------|--|--|--|
| Discontinued operations                     | 2020     | 2019      |  |  |  |
|   | S\$'000  | S\$'000   |  |  |  |
| Loss on operating activities for reportable | (11,033) | (46,187)  |  |  |  |
| Other segments loss on operating activities | -        | -         |  |  |  |
| Exceptional items                           | -        | (107,255) |  |  |  |
| Finance expenses                            | (860)    | (2,047)   |  |  |  |
| Interest income and investment income (net) | (29)     | (101)     |  |  |  |
| Profit before tax                           | (11,922) | (155,590) |  |  |  |
| Tax (expense) / credit                      | (72)     | 8,319     |  |  |  |
| Loss from discontinued operations           | (11,994) | (147,271) |  |  |  |

#### (b) Segment assets

The following is an analysis of the Group's segment assets as at 31 March 2020 and 2019 that were provided to the CODM:

| Group   | Post and<br><u>Parcel</u><br>S\$'000 | Logistics<br>S\$'000 | US<br><u>Business</u><br>S\$'000 | <u>Property</u><br>S\$'000 | All other<br>segments<br>S\$'000 | Eliminations<br>S\$'000 | <u>Total</u><br>S\$'000 |
|---|--------------------------------------|----------------------|----------------------------------|----------------------------|----------------------------------|-------------------------|-------------------------|
| 31 March 2020<br>Segment assets   | 278,842                              | 543,437              | -                                | 1,415,157                  | 54,655                           | -                       | 2,292,091               |
| Segment assets include:<br>Investment in associated<br>Companies<br>Intangible assets | -                                    | 7,496<br>265,218     | -                                | -<br>32,145                | 27,838<br>-                      | :                       | 35,334<br>297,363       |
| 31 March 2019<br>Segment assets   | 244,199                              | 522,769              | 39,805                           | 1,392,717                  | 57,723                           | -                       | 2,257,213               |
| Segment assets include:<br>Investment in associated<br>companies<br>Intangible assets | :                                    | 9,442<br>275,488     | -                                | -<br>31,899                | 30,398<br>51                     | Ē                       | 39,840<br>307,438       |

Reportable segments' assets are reconciled to total assets as follows:

Segment assets are measured in a manner consistent with that of the financial statements. The CODM does not review statement of financial position items by reportable segments, but rather monitors them at the Group level. All assets are allocated to reportable segments other than derivative financial instruments and financial assets. Cash and cash equivalents are allocated to reportable segments where applicable.

|  | Group                     |           |  |
|--|---------------------------|-----------|--|
|  | 31 March 2020 31 March 20 |           |  |
|  | S\$'000                   | S\$'000   |  |
| Segment assets for reportable segments | 2,237,436                 | 2,199,489 |  |
| Other segments assets                  | 54,655                    | 57,724    |  |
| Unallocated:                           |                           |           |  |
| Cash and cash equivalents              | 428,830                   | 326,087   |  |
| Financial assets                       | 28,605                    | 35,882    |  |
| Derivative financial instruments       | 2,109                     | 58        |  |
| Total assets                           | 2,751,635                 | 2,619,240 |  |

#### (c) <u>Other segment information</u>

| Group  | Post and<br><u>Parcel</u> | Logistics  | U.S.<br><u>Business</u> | Property       | All other<br>segments | Eliminations | <u>Total</u>    |
|--|---------------------------|------------|-------------------------|----------------|-----------------------|--------------|-----------------|
|  | S\$'000                   | S\$'000    | S\$'000                 | S\$'000        | S\$'000               | S\$'000      | S\$'000         |
| <b>2020</b><br>Depreciation and<br>amortisation                              | 16,992                    | 23,472     | -                       | 21,577         | 5,938                 | -            | 67,979          |
| Additions to:<br>- Property, plant and<br>Equipment<br>- Investment property | 8,761                     | 8,070<br>- |                         | 6,385<br>5,475 | (787)<br>-            | -            | 22,429<br>5,475 |
| <b>2019</b><br>Depreciation and amortisation                                 | 12,473                    | 5,609      | 19,375                  | 15,053         | 5,423                 | -            | 57,933          |
| Additions to:<br>- Property, plant and<br>Equipment<br>- Investment property | 6,623                     | 4,190      | 5,975<br>-              | 3,659<br>1,727 | 2,746                 | -            | 23,193<br>1,727 |

In addition to the depreciation and amortisation reported above, impairment losses of S\$3.9 million (2019: S\$3.4 million), Nil (2019: S\$29.4 million), Nil (2019: S\$30.5 million) and Nil (2019: S\$37.2 million) were recognised in respect of investment in associated company, property, plant and equipment, goodwill and intangible assets respectively.

These impairment losses were attributable to the following reportable segments:

|           | 2020<br>S\$'000 |
|-----------|-----------------|
| Logistics | (1,542)         |
| Others    | (2,340)         |
|           | (3,882)         |

#### (d) <u>Geographical information</u>

The Group's four business segments operate in four main geographical areas:

- Singapore the Company is headquartered and has operations in Singapore where 60% (2019: 55%) of its revenues are generated. The operations in this area comprise principally of the core postal business, post office products and services, courier activities and investment holding.
- The United States the operations in this area are principally front-end related ecommerce businesses.
- Australia the operations in this area are principally delivery services and ecommerce logistics solutions.
- Other countries the operations include warehousing and logistics delivery in Japan and Hong Kong, and freight forwarding businesses in Europe and New Zealand.

|   | Revenue         |                 |
|---|-----------------|-----------------|
|   | 2020<br>S\$'000 | 2019<br>S\$'000 |
| Singapore<br>The United States (of which S\$88,885 (2019: S\$233,405) | 847,787         | 861,063         |
| relates to discontinued operations)                                   | 92,040          | 237,132         |
| Australia   | 175,977         | 190,669         |
| Other countries   | 286,864         | 267,826         |
|   | 1,402,668       | 1,556,690       |

The geographical information on the Group's non-current assets is not presented as it is not used for segmental reporting purposes.

## (14) In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Please refer to paragraph 8.

#### (15) A breakdown of sales.

|   | The Group |           |          |
|---|-----------|-----------|----------|
|   | FY2019/20 | FY2018/19 | Variance |
|   | S\$'000   | S\$'000   | %        |
| (a) Sales reported for the first half year  | 645,648   | 639,198   | 1.0%     |
| (b) Total profit after tax before deducting<br>minority interest reported for the first half      |           |           |          |
| year  | 52,104    | 39,547    | 31.8%    |
| (c) Sales reported for the second half year   | 668,135   | 684,087   | (2.3%)   |
| (d) Total profit / (loss) after tax before deducting<br>minority interest reported for the second |           |           |          |
| half year   | 36,176    | (12,694)  | N.M.     |

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(16) A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

|   | Group and<br>Company<br>FY2019/20 FY2018/19<br>S\$'000 S\$'000 |                 |
|---|--|-----------------|
| <i>Ordinary dividends paid</i><br>Final exempt (one-tier) dividend paid in respect of the previous<br>financial year of 2.0 cents per share (2019: 2.0 cents) | 44,991   | 45,270          |
| Interim exempt (one-tier) dividend paid in respect of the first quarter of current financial year of 0.5 cent per share (2019: 0.5 cent)                      | 11,248   | <b>3</b> 11,307 |
| Interim exempt (one-tier) dividend paid in respect of the second quarter of current financial year of 0.5 cent per share (2019: 0.5 cent)                     | 11,248   | <b>3</b> 11,283 |
| Interim exempt (one-tier) dividend paid in respect of the third quarter of current financial year of 0.5 cent per share (2019: 0.5 cent)                      | 11,249   | <b>)</b> 11,259 |
|   | 78,736   | <b>3</b> 79,119 |

#### (17) Interested Person Transactions

During the 4<sup>th</sup> quarter and full year ended 31 March 2020, the following interested person transactions were entered into by the Group:

|  | Nature of<br>Relationship  | Aggregate value of all interested<br>person transactions during the<br>financial period (excluding<br>transactions less than S\$100,000<br>and transactions conducted<br>under shareholders' mandate<br>pursuant to Rule 920) |           | Aggregate value of all interested<br>person transactions conducted<br>under shareholders' mandate<br>pursuant to Rule 920 (excluding<br>transactions less than \$\$100,000) |           |  |
|--|--|---|-----------|---|-----------|--|
|  |  | FY2019/20   | FY2018/19 | FY2019/20   | FY2018/19 |  |
|  |  | Q4  | Q4        | Q4  | Q4        |  |
|  |  | S\$'000   | S\$'000   | S\$'000   | S\$'000   |  |
| Sales                                    |  |   |           |   |           |  |
| Singapore<br>Telecommunications Group    | Each interested<br>person is an<br>associate of<br>Singapore Post                    | -   | -         | 13,112*   | 459       |  |
| SP Services Ltd                          | Limited's<br>controlling<br>shareholder,<br>Temasek<br>Holdings (Private)<br>Limited | -   | -         | 1,047   | 1,246     |  |
|  | Linitod  | -   | -         | 14,159  | 1,705     |  |
| Purchases                                |  |   |           |   |           |  |
| Ascendas Real Estate<br>Investment Trust | Each interested<br>person is an<br>associate of                                      | -   | -         | -   | 339*      |  |
| Singapore Airlines Group                 | Singapore Post<br>Limited's<br>controlling   | -   | -         | -   | 1,559     |  |
| Singapore<br>Telecommunications Group    | shareholder,<br>Temasek<br>Holdings (Private)<br>Limited                             | -   | -         | 297*  | 419       |  |
| Starhub Group                            | Linitod  | -   | -         | 349*  | -         |  |
|  |  |   |           | 646   | 2,317     |  |
| Total interested person tran             | sactions   |   | <u> </u>  | 14,805  | 4,022     |  |

|  | Nature of<br>Relationship   | Aggregate value of<br>person transactio<br>financial period<br>transactions<br>\$\$100,000 and tr<br>conducted under a<br>mandate pursuan | ns during the<br>(excluding<br>ess than<br>ransactions<br>shareholders' | Aggregate value of all interested<br>person transactions conducted<br>under shareholders' mandate<br>pursuant to Rule 920 (excluding<br>transactions less than S\$100,000) |           |  |
|--|---|---|---|--|-----------|--|
|  |   | FY2019/20   | FY2018/19   | FY2019/20  | FY2018/19 |  |
|  |   | Full Year   | Full Year   | Full Year  | Full Year |  |
|  |   | S\$'000   | S\$'000   | S\$'000  | S\$'000   |  |
| Sales  |   |   |   |  |           |  |
| Singapore<br>Telecommunications Group                        | Each interested<br>person is an<br>associate of<br>Singapore Post | -   | -   | 14,679*  | 1,796*    |  |
| SP Services Ltd  | Limited's<br>controlling<br>shareholder,                          | -   | -   | 1,047  | 1,246     |  |
| Starhub Group  | Temasek<br>Holdings (Private)<br>Limited                          | -   | -   | 432  | 558       |  |
|  | Linited   | -   | -   | 16,158   | 3,600     |  |
| <b>Purchases</b><br>Ascendas Real Estate<br>Investment Trust | Each interested<br>person is an<br>associate of                   |   | -   | -  | 1,170*    |  |
| PSA Corporation  | Singapore Post<br>Limited's<br>controlling                        | -   | -   | 1,222*   | 2,256*    |  |
| Sembcorp Group   | shareholder,<br>Temasek<br>Holdings (Private)                     | -   | -   | 8,200*   | 150       |  |
| Singapore Airlines Group                                     | Limited   | -   | -   | 18,780   | 6,659     |  |
| Singapore<br>Telecommunications Group                        |   | -   | -   | 297*   | 1,231*    |  |
| Starhub Group  |   | -   | -   | 349*   | -         |  |
|  |   | -   | -   | 28,848   | 11,466    |  |
| Total interested person trar                                 | isactions   | -   | _   | 45,006   | 15,066    |  |

<u>Note</u> All the transactions set out in the above table were based on the Group's interested person transactions register. They were either based on contractual values for the duration of the contracts (which vary from 3 months to 3 years) or annual values for open-ended contracts.

\*Include contracts of duration exceeding one year.

#### (18) Confirmation by the Board pursuant to rule 720(1) of the Listing Manual

The Board had received undertakings from all its directors and executive officers in the format as set out in Appendix 7.7 in pursuant to Rule 720(1) of the listing manual of the Singapore Exchange Securities Trading Limited.

## (19) Report of persons occupying managerial positions who are related to a director, chief executive officer or substantial shareholder

Pursuant to Rule 704(13) of the Listing Manual of the Singapore Exchange Securities Trading Limited, the Company confirms that there is no person occupying a managerial position in the Company or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the Company.