

Changing Industry Landscape

Data centricity	 Data is the most important growth engine
	(Non-SMS data as % of ARPU increased from 35% in FY15 to 40% in FY16 to 46% in FY17)
Pressures on telco industry	Accelerating shift from voice to data services
	Content cost remains high
	Increased spectrum cost
Evolving consumer behaviour	Easy access to pirated content
	'Cord cutters' from Pay TV subscription
	Consumers expect free and immediate service
Heightened competition	Erosion of industry value from competition (new entrant, MVNO, RSPs)
	Global OTT players offering services in Singapore

Singtel will lead and shape the market in Singapore

1

Deliver a differentiated network experience

2

Enhance customer experience through digitalisation

3

Innovate with new products, services and content

Safeguard Our Core

Drive New Growth

Mobile WiFi / HetNet In the Home

With new spectrum



4G Coverage & Speed

Widest 4G outdoor and in-building coverage;

Fastest 4G throughput



Singtel WiFi

>1,000 hotspots now available for Mobile and Broadband users



Faster fibre broadband

Home broadband to support customer usage



Better Customer Experience

Increased capacity

- → less congestion
- → high speed



Heterogeneous Network (HetNet)

Small cells location enhance 4G speed



Singtel WiFi Mesh Solutions

Complete WiFi coverage at any part of the home



Getting Ready for 5G

Investing in 4.5G, in preparation for 5G









Average data usage per postpaid subscriber

1.9GB (March 2015) 2.4GB (March 2016) 3.5GB (March 2017)

To meet customer appetite for video content













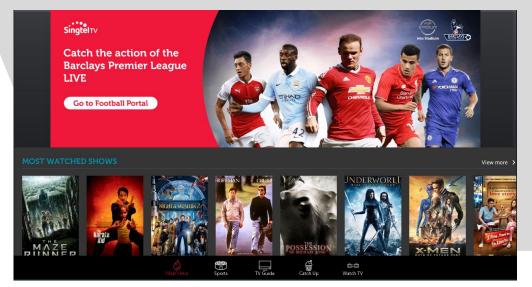










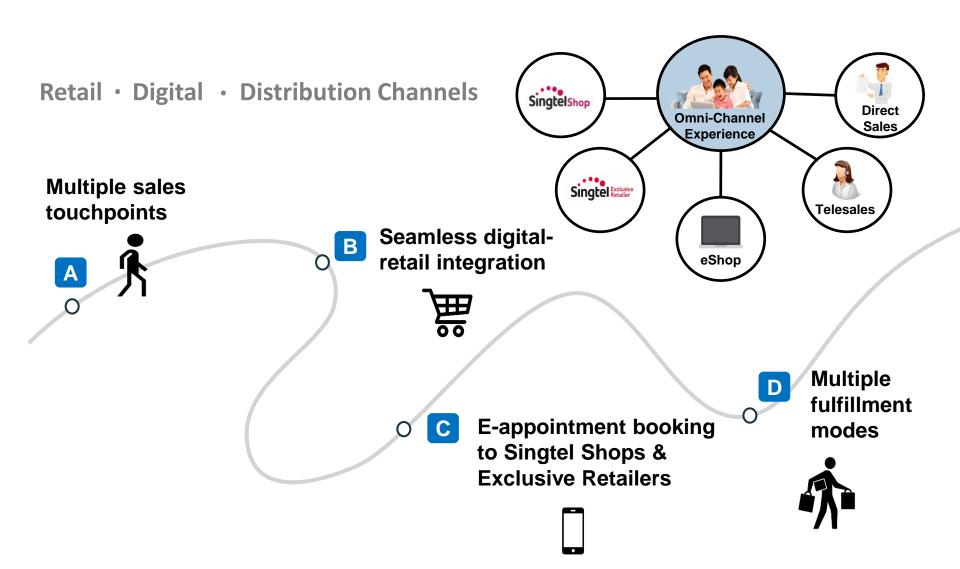


NETFLIX





Deliver a complete omni-channel customer experience



Digitising customer service



Visual IVR

Traditional voice IVR in visual form on mobile, aids customer navigation and selection of services







MySingtel app

Check usage, pay Singtel bills, purchase roaming plans, top-up prepaid account and more



Message Us on My Singtel app

Drop a note and interact via the Message Us feature

Virtual Agents



Hi, I'm Shirley Let me help you.



Online Chat Agents

Chat online without

Chat online without waiting on the phone or in line



Enhanced Singtel Circle



More services for the home





Family Protection



Security Suite

and more...

Innovate to provide consumers with digital content & lifestyle solutions

Digital Content

Mobile Wallet

Dining

Deals, reservations,

deliveries and more...

Smart Living

SINGTEL MUSIC











Singtel Dash



Pay on buses, trains and taxis



Tap and pay at >20,000 locations



Send money to friends instantly



Remit money overseas

Singtel bill

Top-up from any

bank account in Singapore or your





KKBOX









SINGTEL **NEWSSTAND**









and more...





Manage operating costs

Drive Towards Digitalisation And Self-Help

- My Singtel app >800k active users
- Enhanced digital capabilities with new billing system

Networks Rationalisation

- Successful 2G network shutdown
- Towards ADSL (copper) network shutdown



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