

BOARD STATEMENT

The Board of Directors (the "Board") is pleased to present our Sustainability Report (the "Report" or "Sustainability Report") of Vibrant Group Limited (the "Company" and collectively with its subsidiaries, the "Group", "Vibrant Group" or "we") for the financial year ended 30 April 2023 ("FY2023"). This Report provides an overview of the Group's commitment and approach towards sustainability through its operations and business practices in the industry.

The Report presents the Group's environmental, social and governance ("ESG") initiatives, plans and performances in a transparent manner, demonstrating the Group's ongoing commitment to sustainability. It serves as a platform to communicate with its stakeholders about the Group's approach to sustainability.

As an overarching point, the Board believes sustainability is inextricably tied to growth and development. As stewards of the Group, including its long-term strategic approach, the Board has considered sustainability issues in the Group's business and strategy. The Sustainability Steering Committee ("SSC"), comprising the Group's senior management, works with the Board to establish the Group's sustainability objectives, plans and performance. The material ESG factor are determined, managed and monitored through the cooperation between the Board and senior management.

As an integrated service provider in logistics, real estate and financial services, the Group strives to establish the best sustainable practices within the industry while achieving a commercially successful business. The Group realises the importance of improving sustainability performance to enhance competitiveness. We aim to make contributions to the environment, our employees and our communities by integrating sustainability into our business operations.

In FY2023, all Directors underwent sustainability training to equip ourselves with knowledge on sustainability matters and to lead the Group towards sustainability.

The Board would like to take this opportunity to express its gratitude to the Group's employees, customers and business partners for their continuous support over the past years in the realm of sustainability and looks forward to greater engagement with all its stakeholder in the future.

Vibrant Group's Board of Directors

CONTENTS

BOARD STATEMENT

- 02 ABOUT VIBRANT GROUP
- 03 OUR SUSTAINABILITY EFFORTS
- 04 ABOUT THE SUSTAINABILITY REPORT
- 05 STAKEHOLDER ENGAGEMENT
- 06 MATERIALITY ASSESSMENT
- 08 CLIMATE CHANGE MITIGATION AND ADAPTATION
- 11 SUSTAINABILITY TARGETS PERFORMANCE
- 14 GOVERNANCE
- 15 ECONOMIC
- 16 ENVIRONMENTAL
- 20 SOCIAL
- 26 SGX CONTENT INDEX
- 27 GRI CONTENT INDEX







Vibrant Group Limited (formerly known as Freight Links Express Holdings Limited) was incorporated in 1986 and listed on the Singapore Exchange Securities Trading Limited ("SGX-ST") in 1995 on what was then known as SGX-SESDAQ. The listing was transferred to the SGX Main Board in 1997. The Group offers a comprehensive range of integrated logistics services including international freight forwarding, chemical storage and logistics, warehousing and distribution, and record management. The Group is also engaged in real estate business (including property management, development and investment) and financial services such as fund management and financial leasing services.

SUSTAINABILITY EFFORTS

As a business, we naturally strive for growth and development. Consequently, the Group remains watchful for business opportunities, whether strategic or opportunistic. Evolving business environments may offer opportunities for us to improve our sustainability performance or harness potential sustainability initiatives. We are aware of the increasing importance placed on ESG among our stakeholders and the global community. Therefore, we intend to keep sustainability practices as a key part of our business strategy.

GOVERNANCE STRUCTURE FOR SUSTAINABILITY MATTERS



Having the overall responsibility for the Group's sustainability strategy and reporting, the Board recognises the importance of sustainability and has made it a crucial part of its strategy for long-term growth and creating long-term value for stakeholders. The responsibilities of the Board include setting the general direction of the Group's sustainability strategy, determining the material ESG factors, overseeing the management of ESG matters, and regularly reviewing the Group's sustainability risks.

Sustainability at the Group is driven by the SSC, led by the Group's senior management, including the Chief Executive Officer and Chief Financial Officer. The SSC is responsible for developing the Group's sustainability objectives, plans, and strategy. It also manages and monitors overall sustainability performance on an ongoing basis, reporting directly to the Board.

The Group has established a Sustainability Task Force ("STF") to assist the SSC in promoting, developing, and implementing ESG initiatives, policies, plans, goals, and targets in compliance with all applicable laws, rules, and regulations. The STF comprises team members from different functional groups and businesses across the Group.

Overall, the Board and the SSC are committed to sustainability and have established a comprehensive framework for managing ESG risks and opportunities. The STF will play a key role in supporting the SSC in implementing this framework and ensuring the Group achieves its sustainability goals.

ABOUT THE SUSTAINABILITY REPORT

The scope of this Report is consistent with that of the financial year ended 30 April 2022 ("FY2022"). Unless specified otherwise, the scope of the Report covers the Group's most material businesses at our offices in Singapore and our freight and logistics operations. The activities included are international freight forwarding, warehousing property and logistics, as well as chemical storage and logistics operations. This Report also presents and summarises the Group's policies, practices, and performance relating to the ESG aspects. The Group will further strengthen its commitment to sustainability in the future and continue expanding the scope of disclosure, subject to materiality assessment and necessity.

REPORTING FRAMEWORK

This Report has been prepared in accordance with the Practice Note 7.6 Sustainability Reporting Guide issued by the SGX-ST, consistent with the Task Force on Climate-related Financial Disclosure ("TCFD") recommendations, and making reference to the Global Reporting Initiative ("GRI") Standards, the sets of standards issued by the GRI Global Sustainability Standards Board. The GRI Standards sets out generic sustainability factors, general principles and indicators for the Group to report on sustainability policies, practices, performance and targets that are in line with the global best practices for reporting on economic, environmental and social topics.

Specifically, the Report references the following topic-specific disclosures:

GRI 2: General Disclosures 2021	GRI 306: Waste 2020
GRI 3: Material Topics 2021	GRI 401: Employment 2016
GRI 201: Economic Performance 2016	GRI 402: Labor/Management Relations 2016
GRI 205: Anti-corruption 2016	GRI 403: Occupational Health and Safety 2018
GRI 301: Materials 2016	GRI 404: Training and Education 2016
GRI 302: Energy 2016	GRI 405: Diversity and Equal Opportunity 2016
GRI 303: Water and Effluents 2018	GRI 406: Non-discrimination 2016
GRI 305: Emissions 2016	GRI 418: Customer Privacy 2016

INTERNAL REVIEW

The Group's sustainability reporting process was subject to internal review during the FY2023 but has not been audited by external auditors. The scope of internal assurance was on sustainability reporting process relating to materiality assessment.

CONTACT US

We value and welcome feedback to continuously improve our sustainability reporting and practices. If you wish to provide comments or feedback regarding this report and its contents, please send them to <u>corporate@vibrant.com.sg</u>.

STAKEHOLDER ENGAGEMENT

The Group values its stakeholders and their feedback regarding its businesses and sustainability aspects. In order to understand and address their key concerns, we maintain close communication with our stakeholders who have direct and significant impacts on our business, as well as those who will be affected by our operations. We are committed to increasing our engagement with stakeholders to chart a course for long term prosperity.

In formulating operational strategies and sustainability measures, the Group takes into account the views and expectations of stakeholders and strives to improve its performance through cooperation. The following table summarises our key stakeholders, and their concerns of discussions, and the corresponding engagement methods and frequency.

Stakeholders	Concerns of Discussions	Methods of Engagement	Frequency
Investors and Shareholders	 Sustain profitability and enhance shareholder return Transparent reporting Sound corporate governance practices Long-term growth of business 	Timely updates of financial results, annual report, sustainability report, circulars and SGX announcements, business developments, press releases, and other relevant disclosures via SGXNet and the Group's website	Throughout the year
		Annual General Meeting	Annually
Customers	 Expanding connectivity and maximising cost efficiency Responsiveness to customer requests and feedback 	Regular formal or informal meetings and feedback sessions to exchange ideas and updates on important initiatives and matters	Throughout the year
		Channels of communication for freight and logistics services provided	
Employees	Equitable remuneration	Induction programme for new	Throughout the year
	• Fair and competitive employment	employees	_
	practices and policies	Training and development programmes	
	 Safe and healthy work environment 	Recreational and wellness activities	
	Focus on employee development and wellbeing	Career development performance appraisals	Annually
Business Partners (Third Party Service	Equitable treatment of business partners	Regular dialogue sessions with service providers	Throughout the year
Providers)	Regular and punctual payments upon enlistment of service	Established channels of communication	-
Government and Regulators	Compliance with, and keep abreast of, ever-changing laws	Meetings and dialogue sessions	Throughout the year
Trade Associations and regulations		Membership in industry associations such as the Singapore Logistics Association, the Singapore Business Federation, the SAAA@Singapore (formerly known as Singapore Aircargo Agents Association), the International Air Transport Association, International Federation of Freight Forwarders Association, etc.	





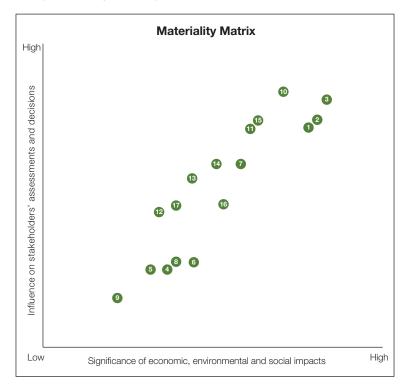
When preparing to conduct a materiality assessment, the Group first identified a list of potential ESG topics by considering both internal factors, such as the Group's business strategy, financial planning and business model, and external factors, such as societal expectations. The factors considered by the Group during the identification of ESG topics included, but were not limited to:

- Global and local emerging sustainability trends;
- Material topics identified by industry peers; and
- Sustainability reporting frameworks.

Subsequently, the Group gathered stakeholders' input through surveys to assess the materiality of each potential ESG topic. Employees from different functional groups and businesses across the Group participated in completing the survey. The STF reviewed the survey results and subsequently made recommendations to the SSC regarding topics that are deemed sufficiently important to investors and other stakeholders, thus designating them as material ESG topics.

Following this, the Group conducted a materiality assessment in the form of questionnaires, prioritising material sustainability matters. Through the questionnaires, respondents were asked to evaluate relevant topics based on two aspects, namely "significance of economic, environmental and social impacts" and "influence on stakeholders' assessments and decisions".

The Group has considered feedback from relevant stakeholders in determining the Group's material sustainability aspects to be covered in this Report. The Group's materiality matrix is presented as follows:



MATERIALITY ASSESSMENT

Mate	Material Topics		
1	Governance		
2	Anti-corruption		
3	Economic Performance		
4	Energy		
5	Emissions		
6	Waste		
7	Critical Incident Risk Management		
8	Water and Effluents		
9	Materials		
10	Employment		
11	Labour/Management Relations		
12	Diversity and Equal Opportunity		
13	Non-discrimination		
14	Training and Education		
15	Occupational Health and Safety		
16	Customer Privacy		
17	Corporate Social Responsibility		

The Group's performance on the above material topics is disclosed in this Report, and we consider the results as important reference points for the planning of sustainability management in the following financial years.

The Group has appropriate and effective management policies and internal control policies for ESG matters.

CLIMATE CHANGE MITIGATION AND ADAPTATION

The Group acknowledges that TCFD provides recommendations regarding the disclosure of climate-related financial information. TCFD has four overarching elements, including governance, strategy, risk management and metrics and targets, to access the impact of key climate-related risks and opportunities. In this Report, the Group provides climate-related disclosures consistent with the recommendations of the TCFD, which are compliant with the relevant requirement of the Listing Rule of SGX-ST. The summary of the recommended disclosures of TCFD and the Group's responding actions to the relevant recommendations is as follows:

TCFD Recommended Disclosures	The Group's Responding Actions
Governance	
Describe the board's oversight of climate-related risks and opportunities.	The Board guides the Group's sustainability strategy, including overseeing climate-related risks and opportunities. It takes part in the determination of material ESG factors, including factors relating to climate change, while also supervising ESG matters and regularly reviewing sustainability risks, encompassing climate change considerations. Please refer to the section titled "Governance Structure for Sustainability Matters" for detailed information on the roles of the Board.
Describe management's role in assessing and managing climate-related risks and opportunities.	The SSC and STF comprise members of the Group's management. They play a critical role in ensuring the Group readiness for the challenges and opportunities posed by climate change. By establishing clear goals, identifying and assessing risks, developing mitigation strategies, and monitoring and reporting on progress to the Board, the management assists the Group in reducing its exposure to climate-related risks and seize the opportunities presented by climate change. Please refer to the section titled "Governance Structure for Sustainability Matters" for detailed information on the roles of the management.
Strategy	
Describe the climate-related risks and opportunities the organisation has identified over the short, medium, and long term.	The Group has identified several climate-related risks and opportunities that could significantly impact its operations. Qualitative information on the relevant risks and opportunities
Describe the impact of climate-related risks and opportunities on the organisation's businesses, strategy, and financial planning.	and the Group's strategies to address them are as follows:

CLIMATE CHANGE MITIGATION AND ADAPTATION

TCFD Recommended Disclosures

The Group's Responding Actions

Physical risks

The frequency and severity of extreme weather events, such as floods, droughts and storms, have increased due to climate change. These events could potentially damage the Group's assets or disrupt its operations in relation to both international freight forwarding or warehousing and logistics services domestically.

Transition risks

The Group anticipates that the laws and regulations related to climate change will become more stringent and demanding. This could involve developments such as aggressive government policies and measures to limit greenhouse gas ("GHG") emissions, in addition to carbon taxes. As a result, the Group may be exposed to legal risks and compliance requirements, which, in turn may lead to higher operating costs.

Opportunities

As climate change awareness grows, stakeholders may show a preference for products and services with a lower climate impact. This shifting preference presents opportunities for the Group to transition to a low-carbon business model. By incorporating environmentally friendly practices into its operations, the Group might attract more business opportunities from customers who recognise its environmental initiatives.

In view of the Group's climate-related risks and opportunities, the Group has taken steps to mitigate the risks and seize the opportunities. The Group is committed to reduce its GHG emissions. The Group also recognises the possibility of exploiting opportunities arising from a shift towards a low-carbon business model. Therefore, the Group will direct investments into innovative products and services that have a lower environmental impact, aligning with stakeholder preferences for environmentally friendly products and services.

Describe the resilience of the organisation's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario.

The Group will explore ways to improve its physical and transition risk analyses by considering climate scenarios, thereby reinforcing its resilience to the impact of climate change on the Group's business.

CLIMATE CHANGE MITIGATION AND ADAPTATION

TCFD Recommended Disclosures

Risk Management

Describe the organisation's processes for identifying and assessing climate-related risks.

Describe the organisation's processes for managing climate-related risks.

Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organisation's overall risk management.

The Group's Responding Actions

The Group completed the Enterprise Risk Management ("ERM") process for FY2023. The ERM process serves as a mechanism for the Group's management to evaluate and determine the nature and extent of risks within the Group's business operations. It also ensures that the Group establishes and maintains appropriate and effective risk management and internal control systems. In FY2023, the Group expanded the scope of the assessment of ESG risks to incorporate ESG risk management structures into the existing ERM structures. This integration enables the Group to identify various risks, including ESG risks, and formulate risk response plans.

After conducting the ERM process covering FY2023, the Group acknowledged the existence of ESG risks, such as climate change and privacy matters, which could affect its financial performance, efficiency, strategy, reputation, and long-term development to a range of extent. This enabled the Group to better identify, evaluate, and possibly exploit the right opportunities at the right time, ensuring all the appropriate controls are in place to mitigate risks and prevent any non-compliance issues.

Metrics and Targets

Disclose the metrics used by the organisation to assess climate-related risks and opportunities in line with its strategy and risk management process.

Disclose Scope 1, Scope 2 and, if appropriate, Scope 3 GHG emissions, and the related risks.

Describe the targets used by the organisation to manage climate-related risks and opportunities and performance against targets. The Group has enhanced its climate-related metrics since its Sustainability Report 2022 to include direct (Scope 1) GHG emissions, energy indirect (Scope 2) GHG emissions and intensity in addition to energy consumption.

GHG emissions data is calculated based on, including but not limited to, "The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standards" issued by the World Resources Institute and the World Business Council for Sustainable Development and emission factor published by Singapore's Energy Market Authority in 2020. Please refer to the section headed "Emissions" for further details of the metrics and targets for GHG emissions.

Please refer to the sections titled "SUSTAINABILITY TARGETS PERFORMANCE" and "Emissions" for detailed information and data on climate-related metrics and targets.

SUSTAINABILITY TARGETS PERFORMANCE

To better manage the Group's material areas and its performance in this regard, the Group has set quantifiable targets for both FY2023 and the forthcoming years.

The table below summarises the Group's progress and attainment of the sustainability targets set for FY2023.

Material Topics	Targets for FY2023	Results
Governance		
Anti-corruption	No confirmed incidents of corruption/public legal cases regarding corruption brought against the Group.	\bigcirc
	No termination of contracts with business partners due to violations related to corruption.	\bigcirc
Economic Compliance	Maintain zero incidents of non-compliance with relevant anti-corruption laws and regulations that would have a material impact on the Group.	\bigcirc
Environmental		
GHG Emissions	Maintain or reduce both Scope 1 and Scope 2 GHG emissions intensities in FY2023, using approximately 0.0014 tonnes carbon dioxide equivalent (" tCO_2e^n) per kilometre ("km") travelled of Scope 1 GHG emissions intensity and approximately 0.0100 tCO_2e per square metre (" m^2 ") of Scope 2 GHG emissions intensity in FY2022 as the baseline.	
Waste Management	Maintain zero spills.	
Energy Maintain or reduce the electricity and diesel consumption intensities FY2023, using approximately 0.0245 megawatt-hour ("MWh") per m ² electricity consumption intensity and 0.5207 litres per km travelled diesel consumption intensity in FY2022 as the baseline.		
Water Management Formulate relevant procedures to improve water management.		
	Maintain or reduce water consumption intensity in FY2023, using approximately 51 litres per m ² in FY2022 as the baseline.	
Environmental Compliance	Environmental Compliance No incidents of non-compliance with relevant environmental laws and regulations that would have a material impact on the Group.	
Social		
Employment	Employment Reduce employee turnover rate to 23.5% or below.	
Health and Safety	Achieve zero lost time injury rate in FY2023.	
	Maintain zero incidents of non-compliance with health and safety legislation.	\bigcirc
Customer Privacy	Customer PrivacyMaintain zero breaches and substantiated complaints of customer privacy and losses of data.	
ocio-economic Compliance No incidents of non-compliance with relevant socio-economic laws and regulations that would have a material impact on the Group.		\bigcirc



Met target

Working towards target

SUSTAINABILITY TARGETS PERFORMANCE

The table below summarises the targets set for the forthcoming years.

Material Topics	Targets for forthcoming years Note 1,2,3,4		
Governance			
Governance	Perpetual		
	Maintain high standards in business integrity and compliance with laws relating to bribery, extortion, fraud and money laundering including, but not limited to, the Prevention of Corruption Act of Singapore.		
	Continue to improve the Board's expertise and sk	kills for effective oversight on sustainability matters.	
Anti-corruption	Medium-term		
	Increase operations assessed for risks related to	o corruption.	
	Perpetual		
	Maintain zero incidents of corruption.		
	Increase the Group's employees' awareness of a	anti-corruption	
Economic	increase the croup's employees awareness of		
Economic	Perpetual		
Performance	Increase direct economic value generated and d	listributed.	
	Continue to assess and manage financial implications and other risks and opportunities due to climate change.		
Environmental			
Energy	Short-term	Perpetual	
	Maintain or reduce the Group's total energy consumption intensity in the financial year ended 30 April 2024 ("FY2024"), using approximately 185.36 MWh per million revenue in FY2023 as the baseline.	Maintain zero cases of material non-compliance with laws relating to environmental protection including, but not limited to, the Environmental Protection and Management Act of Singapore.	
Emissions	Short-term	Increase the Group's employees' awareness of	
	Maintain or reduce the Group's total GHG emissions intensity in FY2024, using approximately 56.22 tCO ₂ e per million revenue in FY2023 as the baseline.	environmental protection.	
Waste	Perpetual		
	Maintain zero spills.		
Water and Effluents	Short-term		
	Maintain or reduce the Group's total water consumption intensity in FY2024, using approximately 135.73 m ³ per million revenue in FY2023 as the baseline.		
Materials	<u>Short-term</u>		
	Maintain or reduce the Group's total paper consumption in FY2024, using approximately 9.82 tonnes in FY2023 as the baseline.		

SUSTAINABILITY TARGETS PERFORMANCE

Material Topics	Targets for forthcoming years Note 1.2,3,4		
Critical Incident	Perpetual		
Risk Management	Maintain zero cases of material non-compliance with laws relating to environmental protection including, but not limited to, the Environmental Protection and Management Act of Singapore.		
	Improve operational risk management and s mechanisms to manage ESG matters.	ystems, including monitoring and enforcement	
Social			
Employment	Perpetual	Perpetual	
	Progressively achieve recruitment rate and resignation rate to be lower than latest available national data published by Ministry of Manpower ("MOM").	Maintain zero material non-compliance with laws relating to employment including, but not limited to, the Employment Act of Singapore.	
Labour/	Long-term		
Management Relations	Formulate policy on minimum notice periods regarding operational changes.		
Diversity and Equal	Perpetual		
Opportunity	Advocate diversity of governance bodies and employees as well as fairness and equality in		
Non-discrimination	the workplace.		
Training and	Short-term	Perpetual	
Education	Education Increase average hours of training per employee in FY2024 by 10%, using 4.70 average training hours in FY2023 as the baseline. Have structured programs for upgrade employee skills and transition assistation programs.		
Occupational	Perpetual		
Health and Safety	Maintain zero cases of material non-compliance with laws relating to providing a safe working environment including, but not limited to, the Workplace Safety and Health Act of Singapore.		
Customer Privacy	Perpetual		
	Maintain zero cases of material non-compliance with laws relating to privacy matters including, but not limited to, the Personal Data Protection Act of Singapore.		
	Increase employees' awareness of privacy protection.		
	Perpetual		
Corporate Social			
Corporate Social Responsibility	Perpetual	bility to operate in a way that benefits society and	

Note 1: Relevant short-term time horizon refers to a timeframe of less than or equal to 1 year. All the time horizons mentioned in this Report are consistent with those used for the Group's strategic planning and financial reporting.

Note 2: Relevant medium-term time horizon refers to a timeframe of above 1 year and less than or equal to 5 years.

Note 3: Relevant long-term time horizon refers to a timeframe of more than 5 years.

Note 4: Perpetual time horizon refers to an ongoing target of the Group.

GOVERNANCE

Vibrant Group believes that corporate governance underpins trust from its stakeholders. The Group has corporate governance practices in place, in relation to board matters, remuneration matters, accountability and audit as well as shareholder rights and engagement.

GOVERNANCE

The Board and Management are committed to ensuring and maintaining high standards of corporate governance in accordance with the principles and guidelines set out in the Singapore Code of Corporate Governance 2018 and the accompanying Practice Guidance issued on 6 August 2018, which forms part of the continuing obligations under the Listing Rules of SGX-ST to enhance long-term shareholders' value through enhancing corporate performance and accountability. More details can be found in the "Corporate Governance Report" on pages 21 to 41 of the Company's Annual Report 2023.

The Group has also integrated ESG risk management structures into existing Enterprise risk management structures. Please refer to information under the heading "Risk Management" in the section headed "CLIMATE CHANGE MITIGATION AND ADAPTATION" for further details.

ANTI-CORRUPTION

As a corporation that upholds its business integrity, we have zero tolerance towards any forms of bribery and corruption. The Group has Anti-Bribery and Anti-Corruption Policy. Other anti-corruption policies are also specified in the Code of Conduct Policy. All employees are required to adhere strictly to the policies. The policies specify requirements in conducting business legally, ethically and with integrity.

In addition, a Whistle-Blowing Policy has been put in place for employees to report their concerns about suspected fraud, corruption, dishonest practices, misconducts, or other similar matters. Employees are encouraged to immediately report any suspicious practices or inappropriate activities to the attention of the chairman, or any member of the Audit Committee, and/or the Board. Appropriate action will be taken if an employee is found guilty of fraud, dishonesty or criminal conduct in relation to his/her employment. It is also the Group's policy to protect the identity of the whistle-blower. The Group views any harassment or retaliation in any forms or manners against the whistle-blower seriously and has zero tolerance against victimisation of the whistle-blower. Any acts of reprisal or victimisation of the whistle-blower by members of the Group or management will result in disciplinary actions, including termination of employment.

In FY2023, the Company underwent a risk assessment related to corruption. Corruption can have a serious negative impact on the Group in multiple aspects, so the Group has implemented rigorous measures to prevent it. The Group's management acknowledges from the risk assessment that corruption has a low likelihood of occurring, but it has the potential to cause significant damage. Therefore, the Group will continue to adopt all possible measures to prevent corruption. In FY2023, there were no confirmed incidents of corruption or corruption prosecutions brought against the Group, nor were there any termination of contracts with business partners due to violations related to corruption.

ECONOMIC

ECONOMIC PERFORMANCE

Vibrant Group sees economic performance as a material factor as we believe our business economic viability is important to our stakeholders. We aim to attain sustainable economic growth to provide desirable returns to our shareholders annually.

Our financial performance for FY2023 can be found in the Group's Financial Highlights (pages 10 to 11) and Financial Statements section (pages 42 to 151) of the Annual Report 2023.

The Group acknowledges that climate change can cause financial implications and other risks and opportunities. Due to climate change, the frequency and severity of extreme weather events increase, and the cost of insurance and reinsurance is also likely to increase. This could have an impact on the Group, as it may be forced to pay higher premiums. Climate change can also lead to loss of productivity as employees are forced to stay home due to extreme weather events. Climate change can also bring opportunities such as investment opportunities for technologies that helps to reduce emissions. The Group has conducted risk assessment to evaluate the impacts of climate change. Although climate change may not present the most critical risks to the Group, the Group is aware of the potential impacts of climate change, including financial implications and other risks and opportunities. We have taken actions to mitigate and adapt to these impacts. Please refer to the section headed "CLIMATE CHANGE MITIGATION AND ADAPTATION" for further details.

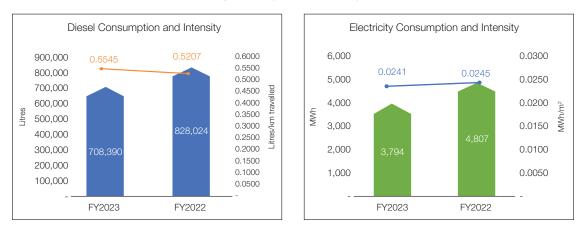
There is an increasing awareness of environmental issues such as climate change. As a global integrated logistics provider, Vibrant Group recognises the impacts of its business on the environment, especially the use of fossil fuels in vehicles and other resources consumed in respect of our business operations. The Group believes that environmentally friendly practices complement business efficiency and advocates corporate social responsibility towards the environment by incorporating these processes in its daily operations. The Group strictly complies with environmental laws and regulations and employees have responsibilities in monitoring the Group's environmental performances. In FY2023, the Group achieved the target of maintaining zero incidents of non-compliance with relevant environmental laws and regulations that could have a material impact on the Group. We aim to maintain the record of zero incidents for non-compliance for FY2024.

ENERGY

The Group has formulated the Resource and Energy Procedure and Guideline to manage its resource and energy consumption. It has an objective to increase the employees' environmental awareness and drive behavioural changes.

The Resource and Energy Procedure and Guideline includes suggestions for employees to encourage the efficient use of diesel by stopping unnecessarily idling of vehicles, keeping correct tyre pressure, considering lower emission vehicles or electric vehicles when replacing obsolete vehicles, amongst various guidelines. It also includes suggestions for employees to reduce electricity usage through considering energy efficient alternatives when purchasing or leasing new equipment and appliances by checking energy labels, as well as set automatic switch-off functionality for lights, equipment and appliances, where feasible.

In FY2023, the Group' diesel consumption intensity was approximately 0.5545 litres per km travelled ^{Note 5} (FY2022: 0.5207 litres per km travelled), representing a year-on-year increase of approximately 6.49%. In FY2023, the Group's electricity consumption intensity was approximately 0.0241 MWh per m² ^{Note 6} (FY2022: 0.0245 MWh per m²), representing a year-on-year reduction of approximately 1.63%. In FY2023, we did not achieve the target of maintaining or reducing both the diesel consumption intensity and electricity consumption intensity. Yet, the Group will continue its commitment to reducing its energy consumption. The following charts show the information on diesel and electricity consumption of the Group in FY2023 and FY2022.



In FY2023, the Group's total energy consumption was approximately 11,376 MWh, including 7,582 MWh ^{Note 7} of diesel consumption and 3,794 MWh of electricity consumption. In FY2023, the Group's total energy consumption intensity was approximately 185.36 MWh per million revenue ^{Note 8}.

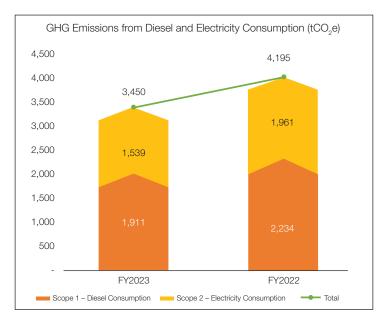
- Note 5: In FY2023, the total distance travelled by the Group's vehicles was approximately 1,277,599.00 km. The relevant data is also used for calculating the Group's direct (Scope 1) GHG emissions intensity.
- Note 6: In FY2023, the total floor space of the Group's operating sites where the electricity consumption data was available was approximately 157,715.10 m². The relevant data is also used for calculating the Group's energy indirect (Scope 2) GHG emissions intensity.
- Note 7: The unit conversion calculation is based on the conversion factors in "Energy Statistics Manual" issued by the International Energy Agency.
- Note 8: In FY2023, the total revenue relevant to our scope of reporting was approximately \$61.371 million. The relevant data is also used on calculating other intensities (by revenue).

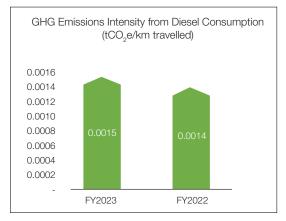
EMISSIONS

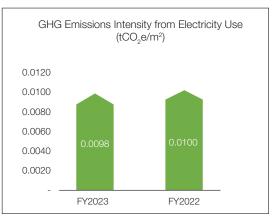
The Group is aware that its businesses involve emissions and recognises that reduction of emissions is essential. The Group's major sources of GHG emissions is from fuel consumption by vehicles (Scope 1) and purchased electricity (Scope 2). The Group has developed initiatives mentioned in section headed "Energy" to reduce the Group's energy consumption and hence reduce GHG emissions.

In FY2023, the Group's direct (Scope 1) GHG emissions intensity was approximately 0.0015 tCO₂e per km travelled (FY2022: 0.0014 tCO₂e per km travelled), representing a year-on-year increase of approximately 7.14%. In FY2023, the Group's energy indirect (Scope 2) GHG emissions intensity was approximately 0.0098 tCO₂e per m² (FY2022: 0.0100 tCO₂e per m²), representing a year-on-year reduction of approximately 2.00%. In FY2023, we did not achieve the target of maintaining or reducing both the direct (Scope 1) GHG emissions intensity and energy indirect (Scope 2) GHG emissions intensity. Yet, the Group will persist in its dedication to reducing its GHG emissions.

In FY2023, the Group's total GHG emissions were approximately 3,450 tCO₂e (FY2022: 4,195 tCO₂e), representing a year-on-year reduction of approximately 17.76%. In FY2023, the Group's total GHG emissions intensity was approximately 56.22 tCO₂e per million revenue.







WASTE

The Group generates general wastes from its daily warehouse and office operation and may also be involved with hazardous waste from its chemical logistics business. The Group is committed to handling and disposing of all waste generated by our business activities in a proper manner and strives to minimise the environmental impact of waste management.

The general waste is centrally collected and disposed, and we encourage employees to conduct waste separation at the source by placing separate bins for the various types of warehouse waste such as wood and plastic in accessible areas. This can in turn aid in recycling efforts by waste collectors.

Regarding hazardous waste, the Group has established the Chemical Safety Policy to govern the use, storage of chemicals, and disposal of such wastes. Chemical waste must be disposed of in accordance with prevailing regulatory requirements and laws and the Group avoids the accumulation of hazardous waste. All hazardous waste is required to be labelled clearly according to national and international codes. We engaged licensed waste collectors, treaters and disposers in handling hazardous waste. Regular training is also conducted to ensure that our staff are able to deal with hazardous waste and are familiar with the latest legal requirements concerning regulated substances and waste.

The Group will continue to keep a record of environmental incidents such as spills. There were zero spills recorded in FY2023.

CRITICAL INCIDENT RISK MANAGEMENT

The Group has in place operational risk management and systems, including monitoring and enforcement mechanisms to identify, understand, and prevent or minimise the occurrence of accidents and emergencies with significant potential environmental and social externalities. It relates to both the culture of safety as well as its relevant safety management systems.

The Group's Chemical Safety Policy states best practices for the use, storage, and disposal of chemicals in the workplace. Each warehouse is subject to regular inspections, via an inspection or audit programme by the safety committee and if necessary, by the Office of Health, Safety and Environment ("HSE"). Emergency action plans concerning any accidental release of hazardous wastes, and responding to chemical incidents such as fires, spills, and explosions are also required to be established. All incidents are required to be reported to the safety committee and Office of HSE and subsequently investigated by higher management to minimise recurrence. Regular drills and training were also conducted for employees to educate them on the appropriate mitigation measures to be taken in case of any accidents.

WATER AND EFFLUENTS

The water consumed by the Group was mainly for domestic purposes in office areas and warehouses. The Group has adopted water conservation measures to reduce water consumption. The Group encourages all employees and customers to develop the habit of conserving water consciously. As part of property maintenance, the Group routinely checks for water leakage and promptly investigates any leaks to rectify defects timely.

Effluents generated by the Group, which are mostly domestic wastewater, are discharged to the municipal pipeline network.

In FY2023, the Group consumed approximately 8.33 mega-litres of water (FY2022: 10.07 mega-litres), representing a year-on-year reduction of approximately 17.28%. The reduction in the Group's total water consumption was attributable to the reduction in the total floor space of the Group's operating sites in FY2023 as well as general reduction in water consumption across the warehouse facilities. In FY2023, the Group's total water consumption intensity was approximately 53 litres per m² Note 9 (FY2022: approximately 51 litres per m²), representing a year-on-year marginal increase of approximately 3.92%. In FY2022, the Group set a water efficiency target of maintaining or reducing the water consumption intensity in FY2023, using approximately 51 litres per m² in FY2022 as the baseline. We did not achieve this target and will remain committed to monitoring our water consumption. No water was withdrawn from the area with water stress.

Note 9: In FY2023, the total floor space of the Group's operating sites where the water consumption data was available amounted to approximately 155,906.16 m².

MATERIALS

In order to consume less materials and generate less waste, the Group plans to enhance material efficiency and optimise the use of materials. We have advocated to our employees to adopt resource-saving methods when carrying out daily operations, such as reducing paper consumption through duplex printing. We have also increased digitalisation of processes, which has increased efficiency and reduced paper usage. We also practise reusing of carton boxes or pallets from suppliers, where possible. In addition, we participated in Operation Clean Sweep, which is a program for plastic pellet waste management with a commitment to pursue "zero" pellet loss. Work processes were designed to clean and segregate loose pellets to be accumulated and sent to The National Environment Agency approved vendors for recycling.

Other than diesel consumption, which was mentioned in the section headed "Energy", the major material used for our operations is office paper. In FY2023, the Group's total weight of material used was approximately 9.82 tonnes.



Socioeconomic compliance is one of the key factors for the Group to fulfil its corporate social responsibility. The management of the Group regularly reviews the business activities, sets up clear policies and procedures in advance to prevent potential infringement of related laws and regulations. In FY2023, there were zero incidents of non-compliance with relevant material socio-economic laws and regulations, and we aim to maintain this trend for FY2024.

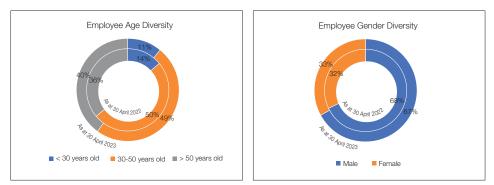
EMPLOYMENT

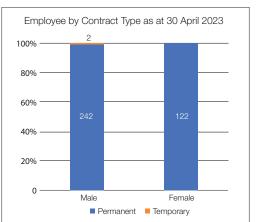
We believe high talent retention creates a positive work environment and helps strengthen employees' commitment to the organisation. Therefore, we continue to enhance competitive remuneration packages. We also demonstrate care for our employees through comprehensive welfare and benefits schemes, including but not limited to insurance coverage and medical benefits for full-time employees. Full-time employees are also entitled to different leave types, such as annual leave, parental leave, medical and hospitalisation leave, etc. The Group also enhanced staff benefits by recognising and rewarding long service. Apart from benefits provided for full-time employees, we also provide sufficient benefit coverage to our part-time employees.

Following the outbreak of the COVID-19 pandemic, employees have been asked to work from home when appropriate. The management team reviewed the work from home arrangement and observed that operations have continued smoothly under such arrangement, and had a positive impacts beyond prevention and control of the spread of the pandemic. Therefore without sacrificing operational efficiency, the Group continues to keep in place some flexible work arrangements to better attract and retain valued employees.

The Group has formally established the Employee Handbook, covering the aspects of recruitment, compensation, promotion, working hours and rest periods, diversity and equal opportunity, etc. The Group constantly reviews the Employee Handbook and its employment practices to ensure continuous evolution of the employment standards and compliance with relevant employment laws and regulations.

As at 30 April 2023, there were 366 employees at the Group in respect to the reporting scope and all of the 366 employees were full-time employees. The following graphs show the age and gender diversity of employees of the Group.

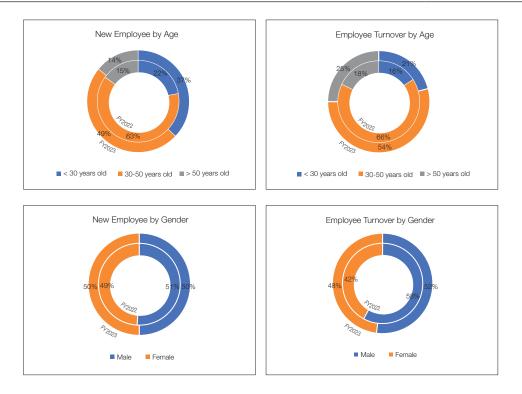




In FY2023, there were 72 new employees and 61 employees left the Group. In FY2023, we achieved the target of reducing the employee turnover rate to 23.5% or below, and we will continue to strive to provide a satisfactory working environment to retain talents.

The following charts and table set out the employment performances in FY2023 and FY2022.

Indicators	FY2023	FY2022
New employee hires (annual rate)	72 (20%)	74 (21%)
Employee turnover (annual rate)	61 (17%)	108 (30%)



In FY2023, none of the Group's employees took parental leave.

LABOUR/MANAGEMENT RELATIONS

In order to assess the suitability of new employees, all new employees will receive an initial job appraisal at the end of his/her probation period. After confirmation, staff performance will be reviewed on a yearly basis. This gives all employees an opportunity to review their job performances with their immediate supervisor.

The Group does not have a fixed minimum notice period regarding operational changes. Depending on commercial and/or other aspects of business sensitivity, reasonable notice will be allowed for any operational changes of the Group.

DIVERSITY AND EQUAL OPPORTUNITY

The Group recognises the value of a diverse and skilled workforce and endeavours to create an inclusive and collaborative workplace culture in which all can thrive. The Group has formulated policies, including the Employee Handbook, which aim at achieving diversity and equal opportunity at the Group. As at 30 April 2023, Vibrant Group's governance bodies consisted of 5 males aged over 50.

We determine remuneration mainly by individual and corporate performance. The Group's ratio of basic salary and remuneration of female employees to male employees is as follows:

Indicators	FY2023	
	Ratio of basic salary of women to men	Ratio of renumeration of women to men
By employee category		
Senior management	-	-
Middle management	0.76	0.50
Executive Level	1.01	0.97
Non-Executive Level	1.38	0.90

NON-DISCRIMINATION

We are committed to promoting a diverse workforce and maintaining a discrimination-free work environment. The Group is dedicated to providing equal opportunity in all aspects of employment and embraces diversity and inclusivity regardless of race, religion, gender, age, disability, nationality, family status, and marital status. This covers all aspects of employment, including selection, job assignment, compensation, discipline, termination, and access to benefits and training. We respect and permit clothing and accessories that are dictated by religious beliefs, ethnicity, or disability. The Code of Conduct policy clearly advocates that any employee who feels harassed or discriminated against should report the incident to the human resource department.

In FY2023, the Group did not record any incidents of discrimination on grounds of race, colour, sex, religion, political opinion, national extraction, or social origin, or other relevant forms of discrimination involving internal and/or external stakeholders across operations.

TRAINING AND EDUCATION

The Group aims to provide employees with opportunities not only to learn and grow, but also to support them in developing talents and abilities that meet their current and further job needs. Therefore, we have a variety of training and development programmes for our employees as part of our sustainability strategy.

Our employees are encouraged to take part in a wide range of relevant learning and development programmes. The Group also provides further education opportunities for our employees, where applicable, as part of the emphasis on professional development. During FY2023, the average training hours completed per employee was approximately 4.70 hours.

The average training hours completed per employee by gender and employee category were as follows:

Indicators	Unit	FY2023
Average training hours completed per employee	Hours	4.70
By gender		
Male	Hours	4.63
Female	Hours	4.84
By employee category		
Senior management	Hours	4.00
Middle management	Hours	2.92
Executive Level	Hours	4.21
Non-Executive Level	Hours	5.39

OCCUPATIONAL HEALTH AND SAFETY

Health and safety are our highest priority. It encompasses a range of scope, including hazard identification, risk assessments and incident investigation. We strive to maintain a safe and healthy working environment at all of our facilities with specific policies tailored to each facility based on the business undertaken. The Group has formulated its health and safety policies with the intention of providing a safe and healthy working environment and protecting employees from occupational hazards in accordance with the laws and regulations of Singapore, including but not limited to the Workplace Safety and Health Act. Such policies extend to but are not limited to Personal Protective Equipment Policy, Safety Belt Policy, Drug and Alcohol Policy amongst others. The Group strongly encourages its employees to provide feedback or suggestions on the health and safety policies. We also actively enforce the Health, Safety, Security and Environment ("HSSE") Policy in the workplace to ensure compliance and to protect the health, safety and security of our employees, property and the public from the risk of harm. The Group's health and safety policies are regularly reviewed and will be updated where appropriate to meet the requirements of the applicable laws and regulations relating to health and safety.

Apart from formulating policies, we also require employees to actively adopt a series of health and safety measures, which include the safe use of vehicles and equipment, and the safe handling of hazardous chemicals to prevent injuries and loss of life. We constantly highlight the importance of a safe working environment to our employees by providing safety tips regularly. We also adopt a systematic approach to manage health and safety, taking into consideration training, communication, and safety at work sites, security operations and audits. The following table summarises the initiatives and practices that we have implemented with regard to the health and safety of our employees and other stakeholders.

Occupational health and safety management system	Details	
Documentations: Employee Handbook/Orientation Handbook	 Social Code of Conduct: Safe and Healthy Work Environment; and The requirements on safe and healthy work environment are communicated to all of the Group's employees. 	
	 Rules and Regulations: Emergency evacuation rule; Safety standards and guidelines; and Smoking, dress code, etc. 	
Safety training	 Conduct training programmes covering diverse topics, including but not limited to: Workplace Safety Apply Workplace Safety & Health in Process Plant Hazmat Transport Training Driver Course Occupation First Aid Course; Conduct safety training to assure safety equipment is properly worn and maintained; and Evacuation plans and drills well designed for on-the-ground workers. 	
Safety measures	 Conduct safety audit(s) and inspections at all facilities to identify key areas and take preventive measures when necessary; Re-examine existing health and safety policies, ensure well-implementation and continued relevance; and Ensure responsible usage of chemicals and transparency on the substances used in premises. 	
Employee well-being	Employee wellness plan including outpatient medical coverage, regular medical check-ups, workplace inspections, advice and treatments.	

As part of our overall efforts to uphold and promote occupational health and safety standards across our business and operation processes, we actively engage our stakeholders through regular interaction and programs. Such collaboration allows us to share ideas, knowledge and experiences to prevent against incidents and better mitigate consequences so as to minimise potential impacts. Our goal is to build a strong health and safety culture together with vested stakeholders in order to prevent and mitigate occupational health and safety impacts directly linked by business relationships.

In FY2023, the Group received Singapore Chemical Industry Council Responsible Care Awards in relation to Distribution Code, Employee Health and Safety Code as well as Community Awareness and Emergency Response. We are pleased to receive these awards and recognitions, we will continue our commitment to enhancing our performance in different aspects.

The total number of hours worked in FY2023 was approximately 964,431 hours (FY2022: 914,201 hours). There were no workplace fatalities or high-consequence work-related injuries recorded during FY2023. However, there were 3 lost-time injuries during the year, which resulted in a lost time injury rate of 3.11. All such work-related injuries were investigated and analysed to identify and record occurrence time, place, sequence of events and casualties.

Based on the findings, the Group took corrective actions including more frequent equipment inspections, updating safety operating procedures, strengthening staff training and replacing or installing protective equipment.

The target of having zero lost time injury rate which was previously set in FY2022 for FY2023 has yet to be achieved. We will continue to strive for zero work-related injuries by providing safety training for our employees and enforcing the Group's health and safety rules. On the other hand, we have achieved the target of having zero incidents of non-compliance resulting in regulatory breaches related to relevant health and safety legislation.

CUSTOMER PRIVACY

The Group has established an Internal Data Protection Policy for preventing the loss or mishandling of customer data. The policy includes appropriate collection, processing and usage, storage and protection as well as disclosure of personal data.

Furthermore, the Group has Personal Data Protection Officers who will be responsible, amongst others duties, for keeping up to date on the Personal Data Protection Act, ensuring compliance with the requirements as spelled out in the Internal Data Protection Policy, maintaining a process to receive and respond to complaints that may arise, and communicating to all employees and making information available about the Group's personal data protection policies and practices.

During FY2023, the Group has achieved the target of maintaining zero breaches and substantiated complaints of customer privacy and losses of data.

CORPORATE SOCIAL RESPONSIBILITY

Vibrant Group has been and is committed to acting for the betterment of the community and making a positive impact on the lives of others. The Group selects social enterprises that accord with the Group's vision and ensures that the Group's corporate social activities can be effectively focussed on the organisations which the Group believes to be in need of assistance.

In FY2023, the Group contributed both manhours for volunteering activities as well as monetary donations to the various welfare organisations.

Volunteering works included sorting, taking inventory, and packing food donations in the warehouse of Food Bank Singapore. Food Bank Singapore is a non-profit organisation that collects and distributes food to those in need.



Donations were made to various welfare organisations in support of promoting various social welfare initiatives such as opportunities for education, community bonding and helping the less fortunate.

The Group is proud to support these meaningful activities and to help make a difference in the lives of others. The Group is committed to continuing its community investment activities in the years to come.

SGX CONTENT INDEX

Primary Component	Section Reference
Material environmental, social and governance factors	MATERIALITY ASSESSMENT
Climate-related disclosures consistent with the recommendations of the TCFD	CLIMATE CHANGE MITIGATION AND ADAPTATION
Policies, Practices and Performance	GOVERNANCE
	ECONOMIC
	ENVIRONMENTAL
	SOCIAL
Targets	SUSTAINABILITY TARGETS PERFORMANCE
Sustainability reporting framework	ABOUT THE SUSTAINABILITY REPORT – Reporting Framework
Board statement and associated governance structure for sustainability practices	BOARD STATEMENT
	OUR SUSTAINABILITY EFFORTS
	– Governance Structure for Sustainability Matters



Statement of Use	Vibrant Group has reported the information cited in this GRI content index for FY2023 with reference to the GRI Standards.	
GRI 1 Used	GRI 1: Foundation 2021	
GRI Standard	Disclosure	Location/Statement
General disclosure		
GRI 2: General Disclosures 2021	2-1 Organizational details	 Legal name: Vibrant Group Limited Nature of ownership: Publicly owned Legal form: Incorporated entity Location of the Group's headquarters: Singapore The Group's country of operation: Singapore
	2-2 Entities included in the organization's sustainability reporting	Sustainability Report 2023 – About the Sustainability Report
	2-3 Reporting period, frequency and contact point	Sustainability Report 2023 – Board Statement; Sustainability Report 2023 – Contact Us
		Reporting frequency: Annual
	2-4 Restatements of information	Nil
	2-5 External assurance	Nil
	2-6 Activities, value chain and other business relationships	Annual Report 2023 – Corporate Profile; Annual Report 2023 – Our Business Lines; Sustainability Report 2023 – About Vibrant Group
	2-7 Employees	Sustainability Report 2023 – Employment
	2-9 Governance structure and composition	Sustainability Report 2023 – Our Sustainability Efforts; Annual Report 2023 – Corporate Governance Report
	2-13 Delegation of responsibility for managing impacts	Sustainability Report 2023 – Our Sustainability Efforts
	2-14 Role of the highest governance body in sustainability reporting	Sustainability Report 2023 – Our Sustainability Efforts
	2-22 Statement on sustainable development strategy	Sustainability Report 2023 – Our Sustainability Efforts
	2-25 Processes to remediate negative impacts	Sustainability Report 2023 – Our Sustainability Efforts
	2-26 Mechanisms for seeking advice and raising concerns	Sustainability Report 2023 – Our Sustainability Efforts
	2-27 Compliance with laws and regulations	Sustainability Report 2023 – Compliance with Laws and Regulations
	2-28 Membership associations	Sustainability Report 2023 – Stakeholder Engagement

GRI CONTENT INDEX

GRI Standard	Disclosure	Location/Statement
General disclosure		
	2-29 Approach to stakeholder engagement	Sustainability Report 2023 – Stakeholder Engagement
	2-30 Collective bargaining agreements	No collective bargaining agreements were in place during FY2023.
Material topics		
GRI 3: Material Topics 2021	3-1 Process to determine material topics	Sustainability Report 2023 – Materiality Assessment
	3-2 List of material topics	Sustainability Report 2023 – Materiality Assessment
Economic Performance		
GRI 3: Material Topics 2021	3-3 Management of material topics	Sustainability Report 2023 – Economic Performance
GRI 201: Economic Performance 2016	201-1 Direct economic value generated and distributed	Annual Report 2023 – Financial Statements; Sustainability Report 2023 – Economic Performance
	201-2 Financial implications and other risks and opportunities due to climate change	Sustainability Report 2023 – Climate Change Mitigation and Adaptation
Anti-corruption		
GRI 3: Material Topics 2021	3-3 Management of material topics	Sustainability Report 2023 – Anti-corruption
GRI 205: Anti-corruption 2016	205-1 Operations assessed for risks related to corruption	Sustainability Report 2023 – Anti-corruption
	205-2 Communication and training about anti-corruption policies and procedures	Sustainability Report 2023 – Anti-corruption
	205-3 Confirmed incidents of corruption and actions taken	Sustainability Report 2023 – Anti-corruption
Materials		
GRI 3: Material Topics 2021	3-3 Management of material topics	Sustainability Report 2023 – Materials
GRI 301: Materials 2016	301-1 Materials used by weight or volume	Sustainability Report 2023 – Materials
Energy		
GRI 3: Material Topics 2021	3-3 Management of material topics	Sustainability Report 2023 – Energy
GRI 302: Energy 2016	302-1 Energy consumption within the organization	Sustainability Report 2023 – Energy
	302-3 Energy intensity	Sustainability Report 2023 – Energy
	302-4 Reduction of energy consumption	Sustainability Report 2023 – Energy

GRI Standard	Disclosure	Location/Statement
General disclosure		
Water and Effluents		
GRI 3: Material Topics 2021	3-3 Management of material topics	Sustainability Report 2023 – Water and Effluents
GRI 303: Water and Effluents 2018	303-5 Water consumption	Sustainability Report 2023 – Water and Effluents
Emissions		
GRI 3: Material Topics 2021	3-3 Management of material topics	Sustainability Report 2023 – Emissions
GRI 305: Emissions 2016	305-1 Direct (Scope 1) GHG emissions	Sustainability Report 2023 – Emissions
	305-2 Energy indirect (Scope 2) GHG emissions	Sustainability Report 2023 – Emissions
	305-4 GHG emissions intensity	Sustainability Report 2023 – Emissions
	305-5 Reduction of GHG emissions	Sustainability Report 2023 – Emissions
Waste		
GRI 3: Material Topics 2021	3-3 Management of material topics	Sustainability Report 2023 – Waste
GRI 306: Waste 2020	306-1 Waste generation and significant waste-related impacts	Sustainability Report 2023 – Waste
	306-2 Management of significant waste-related impacts	Sustainability Report 2023 – Waste
	306-3 Waste generated	Sustainability Report 2023 – Waste
Employment		
GRI 3: Material Topics 2021	3-3 Management of material topics	Sustainability Report 2023 – Employment
GRI 401: Employment 2016	401-1 New employee hires and employee turnover	Sustainability Report 2023 – Employment
	401-2 Benefits provided to full-time employees that are not provided to temporary or part-time employees	Sustainability Report 2023 – Employment
	401-3 Parental leave	Sustainability Report 2023 – Employment
Labor/Management Relation	ıs	
GRI 3: Material Topics 2021	3-3 Management of material topics	Sustainability Report 2023 – Labour/Managemen Relations
GRI 402: Labor/Management Relations 2016	402-1 Minimum notice periods regarding operational changes	Sustainability Report 2023 – Labour/Managemen Relations

GRI CONTENT INDEX

GRI Standard	Disclosure	Location/Statement
General disclosure		
Occupational Health and Sa	afety	
GRI 3: Material Topics 2021	3-3 Management of material topics	Sustainability Report 2023 – Occupational Health and Safety
GRI 403: Occupational Health and Safety 2018	403-1 Occupational health and safety management system	Sustainability Report 2023 – Occupational Health and Safety
	403-2 Hazard identification, risk assessment, and incident investigation	Sustainability Report 2023 – Occupational Health and Safety
	403-3 Occupational health services	Sustainability Report 2023 – Occupational Health and Safety
	403-4 Worker participation, consultation, and communication on occupational health and safety	Sustainability Report 2023 – Occupational Health and Safety
	403-5 Worker training on occupational health and safety	Sustainability Report 2023 – Occupational Health and Safety
	403-6 Promotion of worker health	Sustainability Report 2023 – Occupational Health and Safety
	403-7 Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	Sustainability Report 2023 – Occupational Health and Safety
	403-8 Workers covered by an occupational health and safety management system	Sustainability Report 2023 – Occupational Health and Safety
	403-9 Work-related injuries	Sustainability Report 2023 – Occupational Health and Safety
	403-10 Work-related ill health	Sustainability Report 2023 – Occupational Health and Safety
Training and Education		
GRI 3: Material Topics 2021	3-3 Management of material topics	Sustainability Report 2023 – Training and Education
GRI 404: Training and Education 2016	404-1 Average hours of training per year per employee	Sustainability Report 2023 – Training and Education
	404-2 Programs for upgrading employee skills and transition assistance programs	Sustainability Report 2023 – Training and Education
Diversity and Equal Opport	unity	
GRI 3: Material Topics 2021	3-3 Management of material topics	Sustainability Report 2023 – Diversity and Equal Opportunity
GRI 405: Diversity and Equal Opportunity 2016	405-1 Diversity of governance bodies and employees	Sustainability Report 2023 – Diversity and Equal Opportunity
	405-2 Ratio of basic salary and remuneration of women to men	Sustainability Report 2023 – Diversity and Equal Opportunity

GRI Standard	Disclosure	Location/Statement
General disclosure		
Non-discrimination		
GRI 3: Material Topics 2021	3-3 Management of material topics	Sustainability Report 2023 - Non-discrimination
GRI 406: Non-discrimination 2016	406-1 Incidents of discrimination and corrective actions taken	Sustainability Report 2023 – Non-discrimination
Customer Privacy		
GRI 3: Material Topics 2021	3-3 Management of material topics	Sustainability Report 2023 – Customer Privacy
GRI 418: Customer Privacy 2016	418-1 Substantiated complaints concerning breaches of customer privacy and losses of customer data	Sustainability Report 2023 – Customer Privacy



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