COSCO SHIPPING INTERNATIONAL (SINGAPORE) CO., LTD.

Corporate Presentation

Integrated logistics and supply chain solutions across Singapore and Southeast Asia

1H2026 Update

Introduction to Our Business

COSCO SHIPPING International (Singapore) Co., Ltd. is an integrated logistics and supply chain solutions provider with established operations across Singapore, Malaysia and Southeast Asia.

Integrated Logistics

Core Driver of Growth

- Warehousing
- Container depot
- Automotive logistics
- Land transportation

Marine Engineering

Supporting Maritime Operations

- Ship repair, inspection and supply services
- Steel structure fabrication

Regional Associates

Expanding Regional Presence

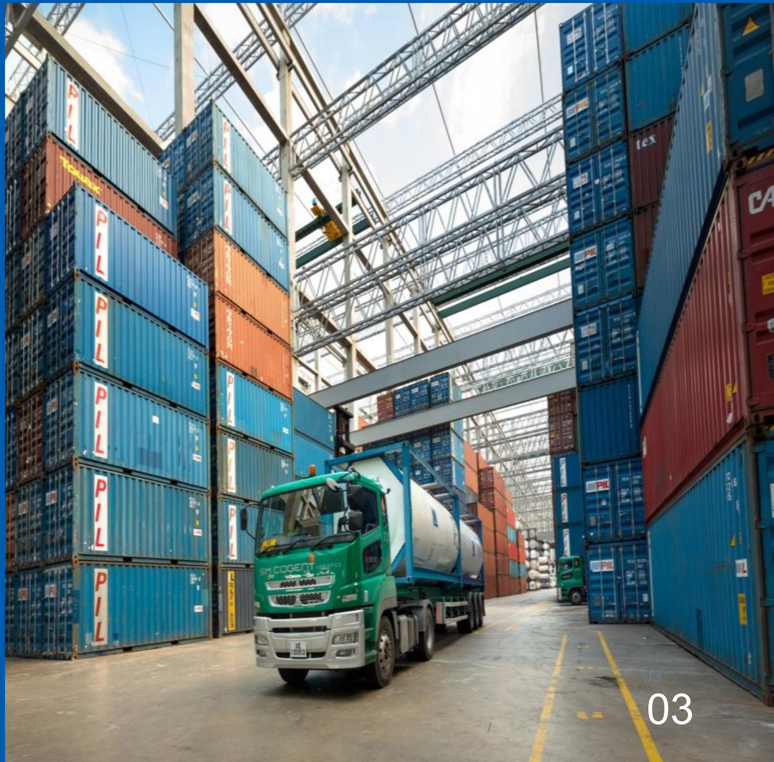
- Indonesia and Vietnam operations

Long-Term Vision To become a leading integrated logistics and supply chain service provider in Southeast Asia.

01

1H2026 Financial Highlights

Revenue and profitability improved year-on-year, supported by growth across key operating segments.



1H2026 Financial Highlights

S$96.8m

Revenue in 1H2026
+6% year-on-year

S$7.6m

Profit attributable to equity holders
holders +188% year-on-year

Revenue Growth Drivers

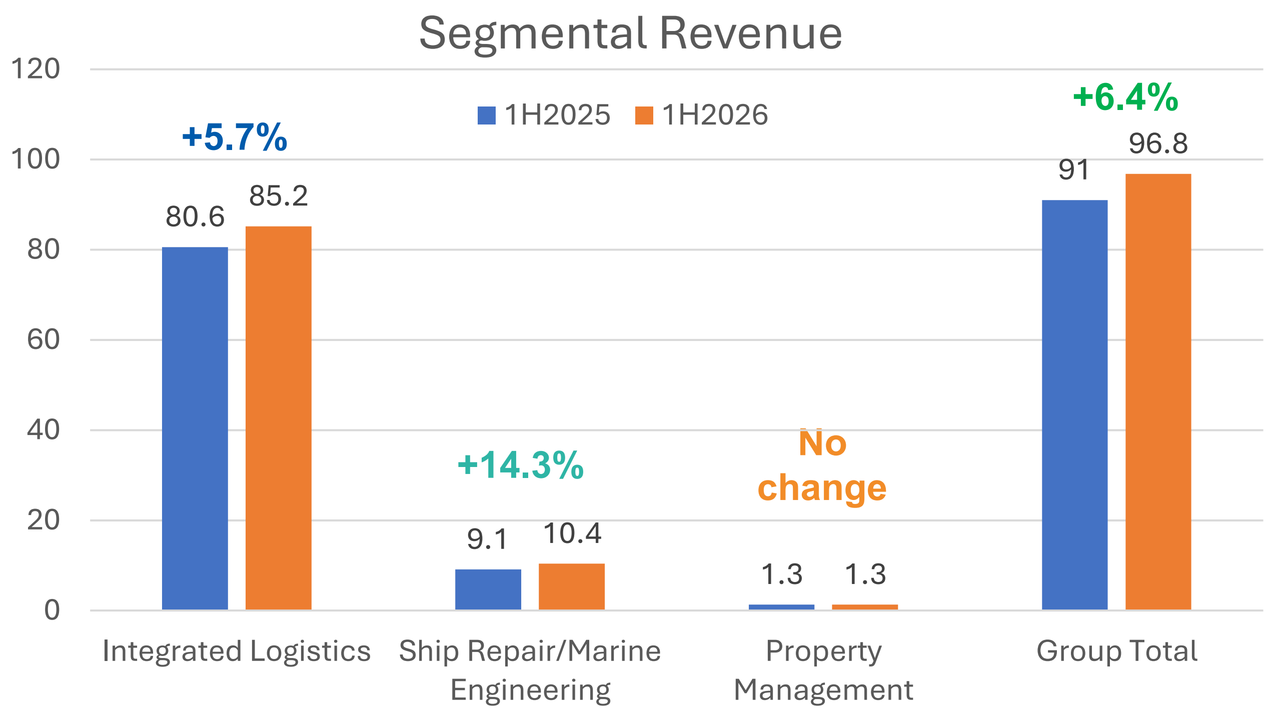
- Warehousing services
- Automotive services
- Ship repair, supply and marine engineering services

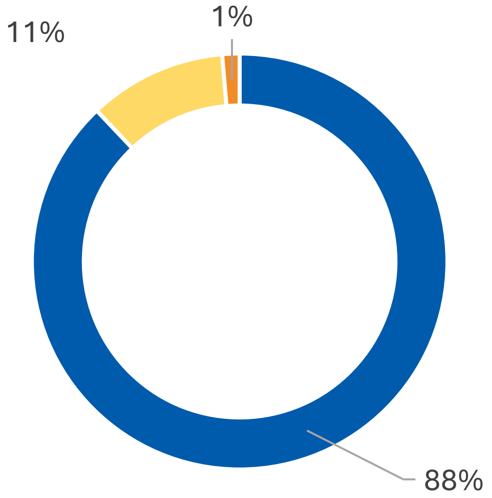
Year-on-year comparison

S$ million

The Group recorded higher revenue and net profit in 1H2026, reflecting stronger contributions from integrated logistics

Segmental Revenue Overview





- Integrated Logistics 88%
- Ship Repair / Marine Engineering 11%
- Property Management 1%

Profit / (Loss) Before Tax by Segment

Segmental profitability, margins and key drivers.

Segment	1H2026 Revenue	PBT/(LBT)	1H 25/26 YoY PBT
Integrated Logistics	S$85.2m	S$12.3m	+60.0%
Ship repair and marine engineering	S$10.4m	S$1.0m	(45.4)%
Property management	S$1.3m	S$0.7m	+49.5%
Shipping/Others	-	S$(2.7)m	Loss reduced by 34.5%
Group Total	S$96.8m	S$11.3m	+90.3%

Gross Profit / PBT / Net Profit Margin

24.6% / 11.7% / 7.8%

Profitability Focus

Higher other income and lower borrowing costs lifted Group PBT to S$11.3m

Balance Sheet Snapshot

Total Assets

S$991m

as at 30 June 2026

Cash & Cash Equivalents

S$153.9m

available liquidity

Total Borrowings

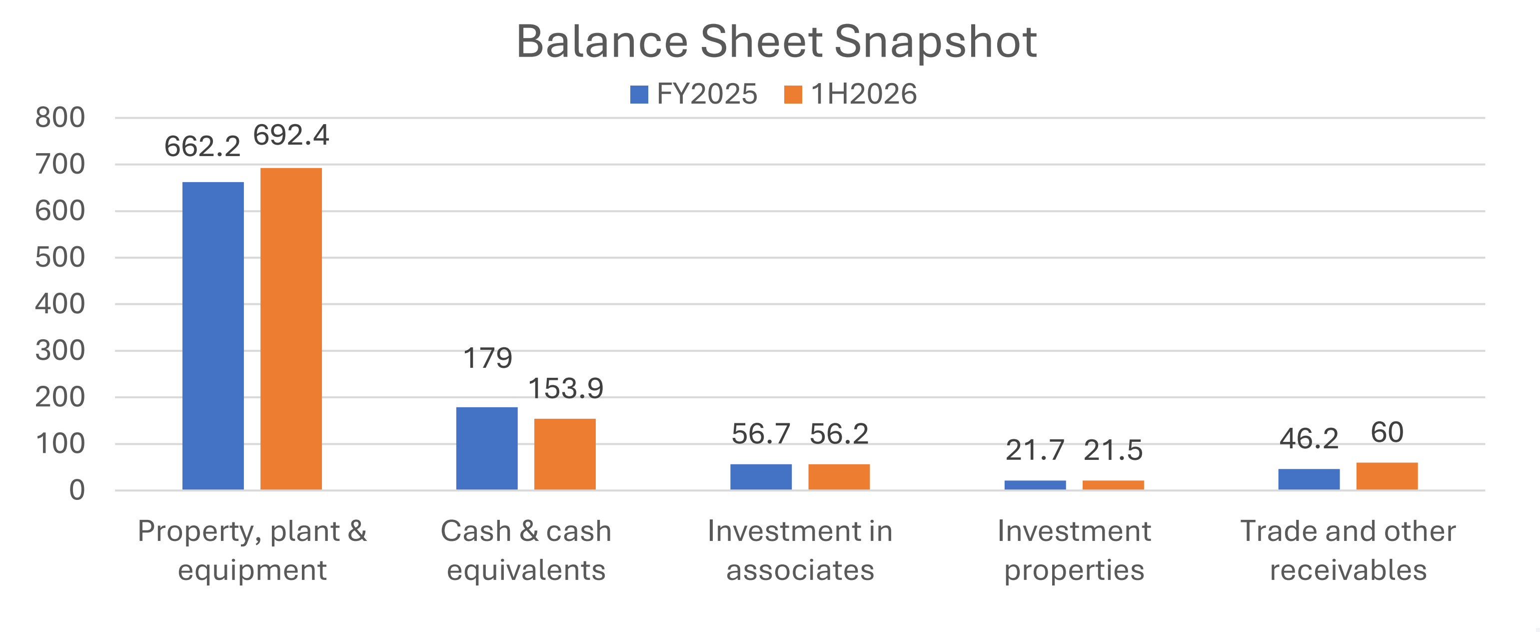
S$92.7m

lease liabilities

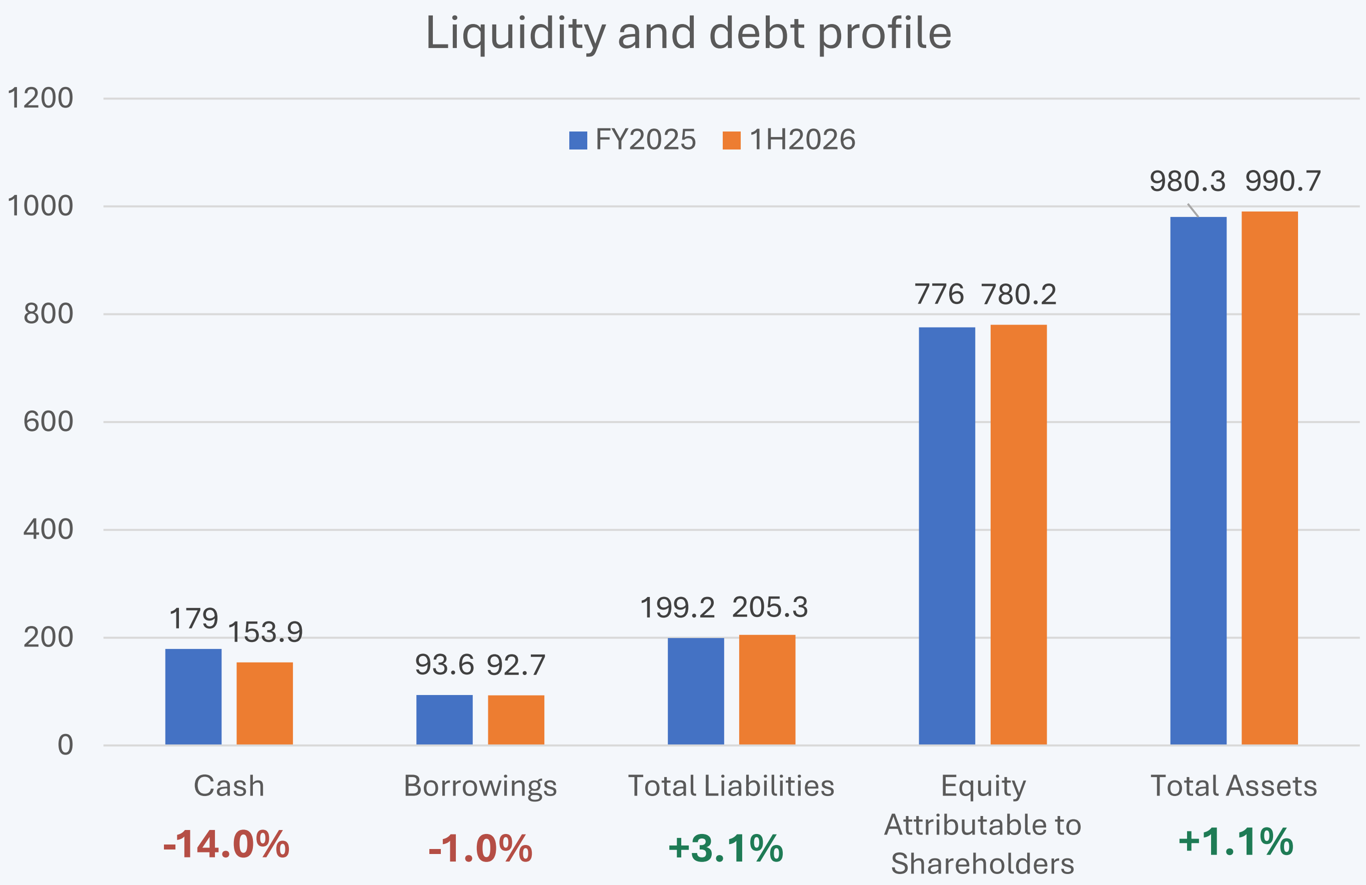
Net Assets

S$780m

equity attributable to shareholders



Liquidity and debt profile



-14.0% -1.0% +3.1% +0.5% +1.1%

NET CASH / (DEBT)

S$61.2m

1H2026 cash less borrowings

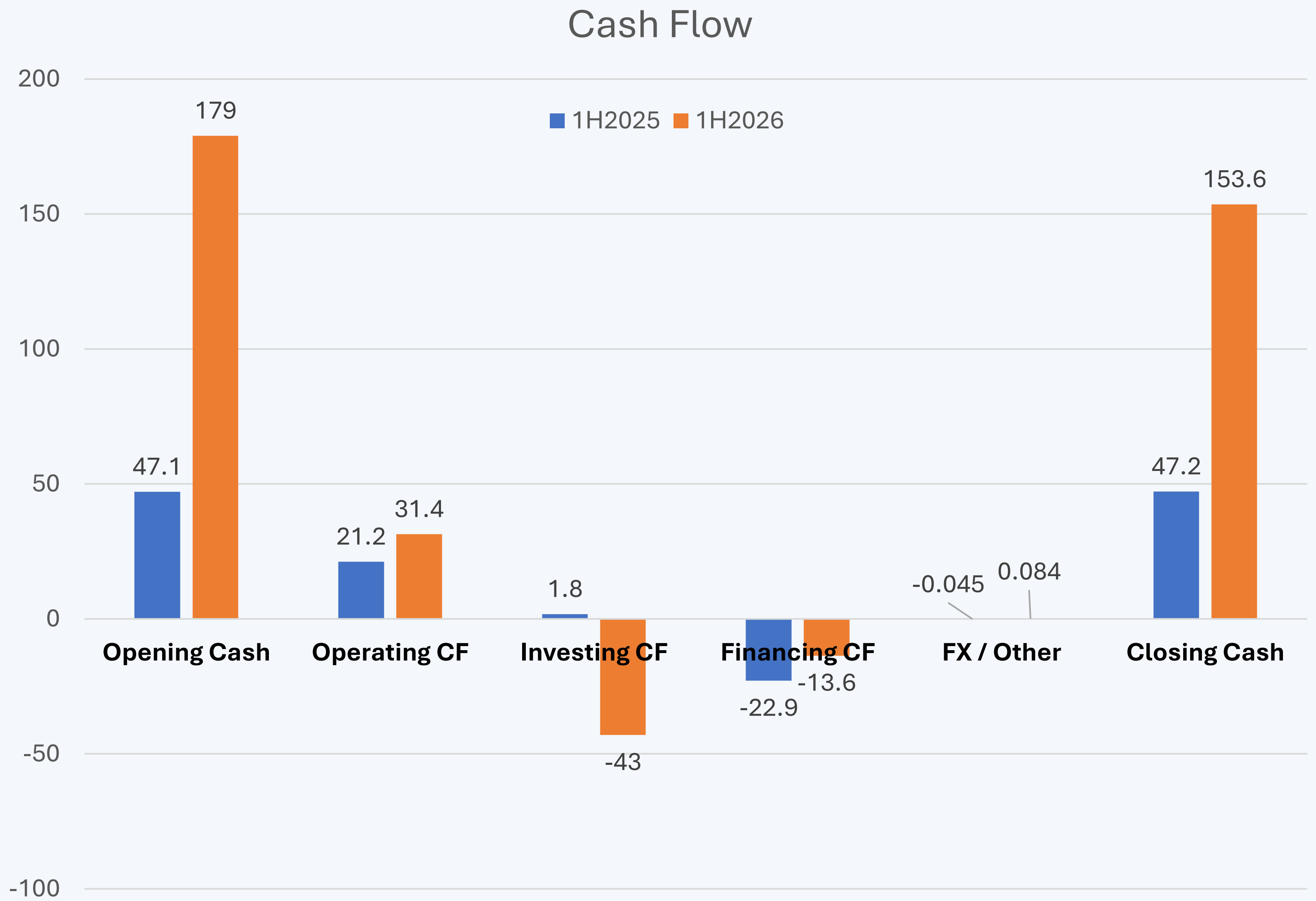
BORROWINGS REDUCTION

S$0.9m

Debt and lease liabilities

Ratio	FY2025	1H2026
Cash / total assets	18.3%	15.5%
Borrowings / equity	12.0%	11.9%
Liabilities / assets	20.3%	20.7%
Net gearing	(0.1x)	(0.08x)

Cash Flow Snapshot



Notes:

Operating cash flow improved materially due to working capital movements, investing cash outflow was due to capex on JILH Phase 2, while financing cash outflow reflects the repayments of bank borrowings and interest.

Remaining cash will be utilised in capex for JILH Phase 2 as announced.

02

Business Operation Update

Operational focus remained on core logistics, market expansion and efficiency improvement.

Cogent Holdings

Cogent Holdings remains the key operating platform for the Group's integrated logistics business.

Singapore Operations

Stable performance and growth

- Core logistics activities remain resilient
- Business growth supported by key service segments

Malaysia Operations

Ongoing restructuring

- Continued integration of logistics business
- Focus on operational streamlining and market positioning

Core Segments	Warehousing | Container Depot | Automotive Logistics
Growth Areas	Container repair services | Singapore and Malaysia Cross-border transportation

Cogent Holdings: Efficiency & Development

Lean Management

- Optimise allocation of land and equipment resources
- Reduce lease costs
- Improve operational efficiency

JILH Phase II

- Construction began in June 2025 as planned

  Major capacity expansion for integrated logistics

Sustainability

- 730 solar panels installed in 2025
- Generated approximately 260,000 kWh in 1H 2026

Singapore and Malaysia Operating Capacity

Singapore Operations

3 Sheltered Warehouses	~210,000m²
2 Container Sky Depots	Storage Capacity: 10,000+ TEU Annual Throughput: 430,000+ TEU
120+ Prime Movers, 480+ Trailers	Annual Trucking Volume: 140,000+ TEU
9 Vehicle Warehouses, 8 Car Carriers	Vehicle Storage Capacity: 7000+

Malaysia Operations

7 Sheltered Warehouses	Approx. 79,000m²
4 Container Depots	Capacity 13,500 TEU 325,000 TEU throughput
60+ Prime Movers, 270+ Trailers	45,000 TEU trucking volume
Transshipment Services	Annual Handling: 230+ Ships

COSCO SHIPPING Marine Engineering

Marine engineering operations recorded stronger contributions in FY2025, supported by ship repair, vessel supply and steel structure activities.

Revenue

Increased significantly

5

Full-vessel repair projects completed

300

Vessel supply operations completed

2500t of Steel

Growth in steel fabrication business

The segment continues to support customers through repair, engineering, fabrication and vessel supply services.

Associated Companies

Associated companies in Indonesia and Vietnam continue to support the Group's regional logistics footprint.

Indonesia

PT Ocean Global Shipping Logistics

Steady growth of revenue and profit.

Vietnam

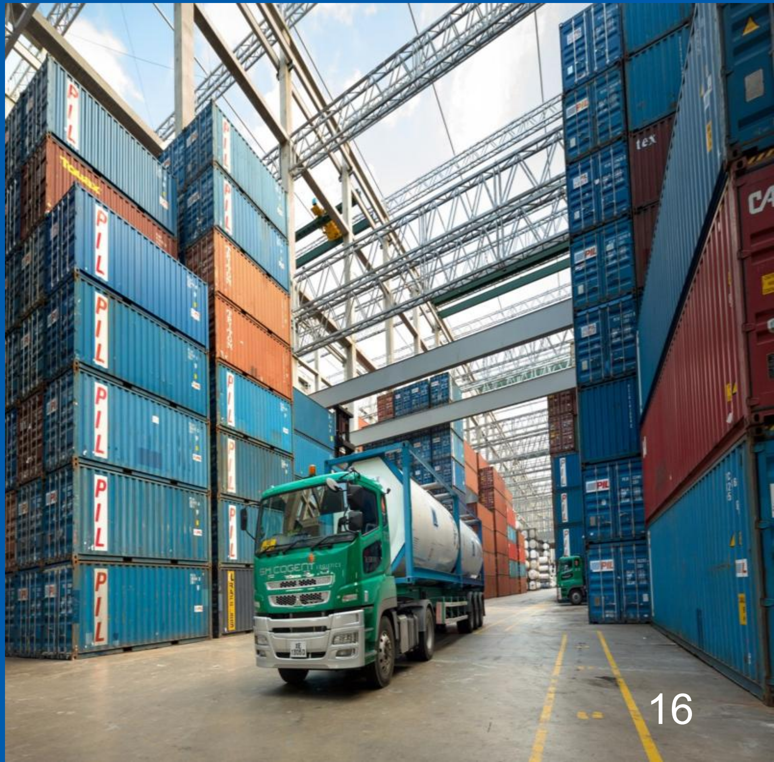
COSCO SHIPPING Southeast Asia Container Logistics Service

Steady growth in its depot business.

03

Key Accomplishments & Updates in 1H 2026

Capital actions and infrastructure development positioned the Group for future growth.



Jurong Island Logistics Hub Phase II

JILH Phase II is a major integrated logistics facility expansion supporting long-term operational scale, that will be the largest integrated logistics facility in Jurong Island once operational.

June 2025
Construction commenced

25,000 sqm
Land area

62,500 sqm
Built-up area

FACILITIES

- Warehouses
- Heavy container depot
- Empty container depot
- Other supporting facilities

Construction is progressing smoothly, slated to complete in Q4 2026, and will enhance the one-stop logistics service capabilities

Future Business Outlook

The Group aims to become a leading integrated logistics and supply chain service provider in Southeast Asia.

Expand — Integrated logistics business in Singapore

Restructure — Malaysia's logistics business through continued integration

Complete — JILH Phase II and prepare for subsequent operations

Strategic focus: efficiency improvement, sustainable growth and long-term shareholder value creation.

Thank You!

COSCO SHIPPING International (Singapore) Co., Ltd.