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Colombo, Sri Lanka, September 16, 2026

SRILANKAN AIRLINES LIMITED

NOTICE OF COMPLETION OF DISTRIBUTION OF SUBSTITUTE CONSIDERATION FOLLOWING SRILANKAN AIRLINES LIMITED CONSENT SOLICITATION, EXCHANGE AND TENDER OFFER (THE "INVITATIONS")

On February 20, 2026, SriLankan Airlines Limited (the "**Issuer**") announced the Invitations pursuant to a memorandum dated February 20, 2026, relating to, *inter alia*, the Existing Bonds and the New Republic Bonds (the "**Memorandum**"). The Invitation Memorandum is available on the Transaction Website (see below). Terms used in this announcement but not defined herein have the respective meanings given to them in the Invitation Memorandum.

On March 20, 2026, the Issuer successfully settled the Exchange in connection with all of the Issuer's bonds covered by the Invitations, all of which were subsequently cancelled. On the same day, GLAS Trustees Limited (the "**Holding Period Trustee**") received the relevant entitlements to the New Republic Bonds, due to Holders of Existing Bonds that (a) failed to submit, or arrange to have submitted on its behalf, a valid Settlement Instruction ("**Non-Participating Holders**") at or prior to the Invitation Deadline or (b) specified that they are Ineligible Holders in their Settlement Instructions ("**Ineligible Holders**"). Any payments of principal and interest paid since the Settlement Date on the New Republic Bonds held by the Holding Period Trustee pursuant to the Holding Period Arrangement were distributed by the Republic to the Holding Period Trustee.

On September 07, 2026 (the "**Holding Period Distribution Date**"), following August 17, 2026 (the "**Holding Period Termination Deadline**"), the Issuer published a notice confirming that Non-Participating Holders that submitted (or arranged to have submitted on its behalf) a Holding Period Instruction certifying their status as an Eligible Holder prior to 5:00 p.m. (London time) on the Holding Period Termination Deadline received, via the relevant Direct Participant, the New Republic Bonds such holder would have otherwise received pursuant to the Exchange) to which such Eligible Holder is entitled, together with any payments of interest or principal paid on the relevant New Republic Bonds since the Settlement Date and held by the Holding Period Trustee.

On September 08, 2026 (the "**Sale Date**"), the Holding Period Trustee completed all transactions for the sale of the New Republic Bonds (each, a "**Sale**") which Ineligible Holders and Non-Participating Holders that failed to submit a Holding Period Instruction certifying that they are Eligible Holders at or prior to the Holding Period Termination Deadline, would have otherwise received pursuant to the Exchange had they participated in the Exchange and certified their eligibility.

On September 16, 2026 (the "**Cash Proceeds Distribution Date**") Ineligible Holders and Non-Participating Holders that failed to submit a Holding Period Instruction certifying that they are Eligible Holders at or prior to the Holding Period Termination Deadline received, via the relevant Direct Participant, the relevant proceeds from the Sales (net of the costs of sale including the fees of any marketing agent or broker appointed in relation to the Sales and any taxes and provisions for tax on sale or as a result of the Holding Period Arrangement, the "**Net Cash Proceeds**"), together with the *pro-rata* distribution of any payments of principal and interest paid on the relevant New Republic Bonds subject to such Sales since the Settlement Date and held by the Holding Period Trustee (collectively, the "**Substitute Consideration**"). A breakdown of these distributions is set out in Table A (*Net Cash Proceeds and Substitute Consideration*) below.

Due to factors (including, but not limited to, market conditions and the volume of New Republic Bonds sold) the Net Cash Proceeds is less than the principal amount of the New Republic Bonds otherwise due. The Republic is not obligated to pay any amount other than, or additional to, the Substitute Consideration, and payment of the Substitute Consideration has fully and finally discharged the Republic's obligation to deliver New Republic Bonds to the relevant holders of Existing Bonds.

None of the Issuer, the Holding Period Trustee or the Information, Tender, Tabulation and Exchange Agent will be responsible for any errors, delays in processing or systemic breakdowns or other failure in the delivery of the relevant New Republic Bonds by any Direct Participant in the Clearing System and/or any other securities intermediary with respect to such Existing Bonds to the Holder, and no additional amounts will be payable to the Holder in the event of any delay in such delivery.

Table A – Net Cash Proceeds and Substitute Consideration

Description	ISIN/Common Code	New Republic Bonds Sold for Substitute Consideration ⁽¹⁾	Net Cash Proceeds ⁽²⁾	Cash relating to such New Republic Bonds ⁽³⁾	Total Substitute Consideration	Substitute Consideration per U.S.\$1,000 of Existing Bonds
U.S.\$ 4.00% Amortizing PDI Bonds due 2028	Regulation S: XS2966242500 / 296624250	U.S.\$4,258,208.00	U.S.\$2,211,399.78	U.S.\$913,811.43	U.S.\$3,125,211.21	U.S.\$935.13

⁽¹⁾ For the avoidance of doubt, these amounts represent the nominal amount of New Republic Bonds to be sold pursuant to the Holding Period Arrangement and does not reflect the actual principal amount of such New Republic Bonds (which is reduced by an amortization factor of 0.53 due to amortizations of the New Republic Bonds prior to the Sale Date).

⁽²⁾ For the avoidance of doubt, this amount represents the net sale proceeds of the New Republic Bonds sold pursuant to the Holding Period Arrangement and not the total amount of cash or Substitute Consideration distributed to the relevant Ineligible Holders and Non-Participating Holders on the Cash Proceeds Distribution Date. This amount includes U.S.\$36,360.36 of accrued interest. Such Net Cash Proceeds are less than the nominal value of the New Republic Bonds due to prior amortizations of the New Republic Bonds, market conditions and the volume of New Republic Bonds sold.

⁽³⁾ Interest and principal paid on the New Republic Bonds sold for Substitute Consideration since the Settlement Date but prior to the Sale Date and held by the Holding Period Trustee at the Sale Date. This cash forms part of the Substitute Consideration and was distributed to the relevant Ineligible Holders and Non-Participating Holders on the Cash Proceeds Distribution Date.

Any questions regarding the terms of the transaction or settlement should be directed to the Information, Tender, Tabulation and Exchange Agent. The contact details are specified below:

Information, Tender, Tabulation and Exchange Agent

Sodali & Co Limited

In London:

103 Wigmore Street
London W1U 1QS
United Kingdom

Telephone: +44 20 4513 6933

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90 Connaught Road Central
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Disclaimer

This announcement must be read in conjunction with the Memorandum. No offer or invitation to acquire or sell any securities is being made pursuant to this announcement.

Neither the Invitations nor the New Republic Bonds have been, and will not be, registered under the U.S. Securities Act of 1933, as amended (the "Securities Act"), or the securities laws of any other jurisdiction. Unless they are registered under the Securities Act, the New Republic Bonds may be offered only in transactions that are exempt from registration under the Securities Act. Accordingly, the Invitations were directed only to Holders of Existing Bonds that are: non-U.S. persons outside the United States and eligible to receive New Republic Bonds pursuant to Regulation S, and not a Retail Investor, where "Retail Investor" means (x) in the case of the European Economic Area ("EEA"), a person who is one (or more) of the following: (i) a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU (as amended, "MiFID II"); (ii) a customer within the meaning of Directive (EU) 2016/97 (as amended, the "Insurance Distribution Directive"), where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II; or (iii)

not a qualified investor as defined in Regulation (EU) No 2017/1129, as amended (the “EU Prospectus Regulation”) or (y) in the case of the United Kingdom ("UK"), a person who is one (or more) of the following: (i) not a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014, as it forms part of domestic law by virtue of the EUWA; or (ii) not a qualified investor as defined in paragraph 15 of Schedule 1 to the Public Offers and Admissions to Trading Regulations 2024 (each, an "Eligible Holder").

European Economic Area

The New Republic Bonds may not be offered, sold or otherwise made available to any retail investor in the EEA. For these purposes, (1) the expression “retail investor” means a person who is one (or more) of the following: (i) a retail client as defined in point (11) of Article 4(1) of MiFID II; (ii) a customer within the meaning of the Insurance Distribution Directive, where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II; or (iii) not a qualified investor as defined in the EU Prospectus Regulation; and (2) the expression “offer” includes the communication in any form and by any means of sufficient information on the terms of the offer and the New Republic Bonds to be offered so as to enable an investor to decide to purchase or subscribe for the New Republic Bonds.

Each person in a Member State of the EEA who receives any communication in respect of, or who acquires any New Republic Bonds under, the Invitations contemplated in this announcement, or to whom the New Republic Bonds are otherwise made available, will be deemed to have represented, warranted, acknowledged and agreed to with the Republic and the Issuer that it and any person on whose behalf it acquires New Republic Bonds is: (1) a “qualified investor” within the meaning of Article 2(e) of the EU Prospectus Regulation; and (2) not a Retail Investor (as defined above).

United Kingdom

This announcement is for distribution only to persons who (i) have professional experience in matters relating to investments falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended, the "**Financial Promotion Order**"), (ii) are persons falling within Article 49(2)(a) to (d) ("high net worth companies, unincorporated associations etc.") of the Financial Promotion Order, (iii) are outside the UK or (iv) are persons to whom an invitation or inducement to engage in investment activity (within the meaning of section 21 of the FSMA) in connection with the issue or sale of any New Securities may otherwise lawfully be communicated or caused to be communicated (all such persons together being referred to as "**Relevant Persons**"). This announcement is directed only at Relevant Persons and must not be acted on or relied on by persons who are not Relevant Persons. Any investment or investment activity to which the Memorandum relates is permitted only by Relevant Persons and will be engaged in only with Relevant Persons.

The New Republic Bonds are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the UK. For these purposes, (1) a "retail investor" means a person who is neither: (i) a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014, as it forms part of domestic law by virtue of the EUWA; nor (ii) a qualified investor as defined in paragraph 15 of Schedule 1 to the Public Offers and Admissions to Trading Regulations 2024; and (2) the expression “offer” includes the communication in any form and by any means of sufficient information on the terms of the offer and the New Republic Bonds to be offered so as to enable an investor to decide to purchase or subscribe for the New Republic Bonds.

This announcement: (i) has been communicated or caused to be communicated and will be only communicated or caused to be communicated as an invitation or inducement to engage in investment activity (within the meaning of Section 21 of the Financial Services and Markets Act 2000 (as amended, the "**FSMA**") in connection with the issue or sale of the New Republic Bonds in circumstances in which Section 21(1) of the FSMA does not apply; and (ii) has complied and will comply with all applicable provisions of the FSMA with respect to anything done in relation to the New Republic Bonds in, from or otherwise involving the UK.