

COMFORTDELGRO CORPORATION LIMITED

(Company Registration No. 200300002K) (Incorporated in the Republic of Singapore)

ISSUE AND ALLOTMENT OF NEW SHARES PURSUANT TO THE COMFORTDELGRO EXECUTIVE SHARE AWARD SCHEME

ComfortDelGro Corporation Limited (the "Company") refers to its announcement dated 6 May 2019 in relation to the grant of awards of ordinary shares pursuant to ComfortDelGro Executive Share Award Scheme ("2019 CDG ESAS").

Further to the 2019 CDG ESAS announcement, the Company is pleased to announce the issue and allotment of 101,250 new ordinary shares (the "**New Shares**") on 11 May 2021, for the vesting of 2nd tranche of the same number of shares under the 2019 CDG ESAS.

The New Shares issued rank *pari passu* in all respects with the existing shares of the Company. The New Shares are expected to be listed and quoted on the Singapore Exchange Securities Limited on 12 May 2021.

Following the issuance and allotment of New Shares, the total number of issued shares of the Company has increased from 2,167,174,913 to 2,167,276,163 (excluding 133,750 Treasury Shares).

BY ORDER OF THE BOARD COMFORTDELGRO CORPORATION LIMITED

Angeline Joyce Lee Siang Pohr Company Secretary

11 May 2021