

#### Important Information



This presentation does not constitute or form any part of any offer or invitation to sell or issue, or any solicitation of any offer to subscribe for or purchase any securities and nothing contained herein shall form the basis of or be relied upon in connection with any contract or commitment whatsoever. This presentation is being furnished to you solely for your information and may not be reproduced or redistributed to any other person or published, in whole or in part, for any purpose. No representation or warranty, express or implied, of any nature is given as to, and no reliance should be placed on, the fairness, correctness, accuracy or completeness of the information or opinions contained herein.

This presentation is being communicated **only to persons who have professional experience in matters relating to investments** and to persons to whom it may be lawful to communicate it to (all such persons being referred to as "**relevant persons**"). This presentation is only directed at relevant persons. Solicitations resulting from this presentation will only be responded to if the person concerned is a relevant person. Other persons should not rely or act upon this presentation or any of its contents.

The information and opinions in this presentation are provided as at the date of this presentation and are subject to change without notice. No assurance is made as to the accuracy of this presentation and it may be incomplete or condensed and it may not contain all material information concerning Nam Cheong Limited ("NCL") and its subsidiaries. The information in this presentation is **not financial product advice** and does not take into consideration the investment objectives, financial situation or particular needs of any particular person. None of NCL or any of its affiliates, officers, employees, advisors or representatives shall have any liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of or reliance on the information or opinions contained in this presentation.

**No offering of NCL's securities** will be registered under the U.S. Securities Act of 1933, as amended, or with any securities regulatory authority of any state or other jurisdiction of the United States. Subject to certain exceptions, NCL's securities may not be offered, sold or delivered within the United States or to, or for the account or benefit of, any U.S. person (as defined in Regulation S under the U.S. Securities Act). Neither this presentation nor any copy of such presentation may be taken or transmitted into the United States or distributed, directly or indirectly, in the United States. The information presented here is not an offer for sale within the United States of any securities of NCL. The distribution of this presentation in certain jurisdictions may be restricted by law and persons into whose possession this presentation comes should inform themselves about, and observe, any such restrictions.

By attending this presentation or by accepting this document, you will be taken to have represented, warranted and undertaken that: (i) you are a relevant person (as defined above); (ii) you are not a person located in the United States or any agent, fiduciary or other intermediary acting on a non-discretionary basis for a principal giving instructions from within the United States or any U.S. person; (iii) you are bound by the foregoing limitations; and (iv) that any investment in any securities of NCL will be made solely on the basis of the disclosure document prepared by NCL and not on the basis of this presentation. Any failure to comply with these restrictions may constitute a limitation of applicable securities law.

#### Disclaimer



All statements contained in this presentation that are not statements of historical fact constitute "forward-looking statements". Some of these statements can be identified by forward-looking terms such as "expect", "believe", "plan", "intend", "estimate", "anticipate", "may", "will", "would" and "could" or similar words. However, these words are not the exclusive means of identifying forward-looking statements. All statements regarding the expected financial position, business strategy, plans and prospects of NCL and any of its subsidiaries (including statements as to NCL's and any of its subsidiaries' revenue and profitability, prospects, future plans and other matters discussed in this presentation regarding matters that are not historical fact and including the financial forecasts, profit projections, statements as to the expansion plans of NCL and its subsidiaries, expected growth in NCL and its subsidiaries and other related matters), if any, are forward-looking statements and accordingly, are only predictions. These forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause the actual results, performance or achievements of NCL and its subsidiaries to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. These factors include, among others:

- changes in general political, social and economic conditions;
- changes in currency exchange and interest rates;
- demographic changes;
- changes in competitive conditions; and
- other factors beyond the control of NCL and its subsidiaries.

Given the risks and uncertainties that may cause the actual future results, performance or achievements of NCL and its subsidiaries to be materially different from the results, performance or achievements expected, expressed or implied by the financial forecasts, profit projections and forward-looking statements in this presentation, undue reliance must not be placed on those forecasts, projections and statements. NCL and its subsidiaries do not represent or warrant that the actual future results, performance or achievements of NCL and its subsidiaries will be as discussed in those statements.

The delivery of this presentation shall not under any circumstances constitute a continuing representation or create any suggestion or implication that there has been no change in the affairs of NCL and its subsidiaries or any statement of fact or information contained in this presentation since the date of this presentation.

Further, NCL and its subsidiaries disclaim any responsibility, and undertake no obligation, to update or revise any forward-looking statements contained herein to reflect any changes in the expectations with respect thereto after the date of this presentation or to reflect any change in events, conditions or circumstances on which any such statements are based.

## From Restructuring to Resurgence: A Robust Future-Ready Nam Cheong



### Listed on SGX Mainboard since 2011

One of **Southeast Asia's** leading Offshore Support Vessel ("**OSV**") providers, home-grown and based in **Sarawak**, **Malaysia**, with extensive expertise in shipbuilding, OSV chartering, offshore construction and engineering.

+221% YoY

+44% YoY

RM 684.7m FY24 Revenue +115% YoY

RM
363.3m
FY24 Gross Profit

RM
239.4m
FY24 Profit After Tax\*

## 37 units Fleet Size\*\*

- \* Excluded other incomes, other expenses and share of results from JV & Associates
- \*\* As at 31 December 2024

#### Key Milestones Achieved in FY2024

S NamCheong®

Turning the Tide: Our Milestones in a Breakthrough Year



Maintained high vessel utilization and safety performance

 Received Certificate of Appreciation from top-tier oil majors in recognition of our extraordinary professionalism in delivering successful and safe operations



Secured long term charter contract worth up to RM1.22 Billion

- Charter wins with top-tier oil majors (regional and international)
- Significantly improved our revenue visibility



Significantly strengthened our capital structure

- Total Revenue at RM 684.7 Million
- Achieved a healthy net gearing ratio of 0.56x post restructuring













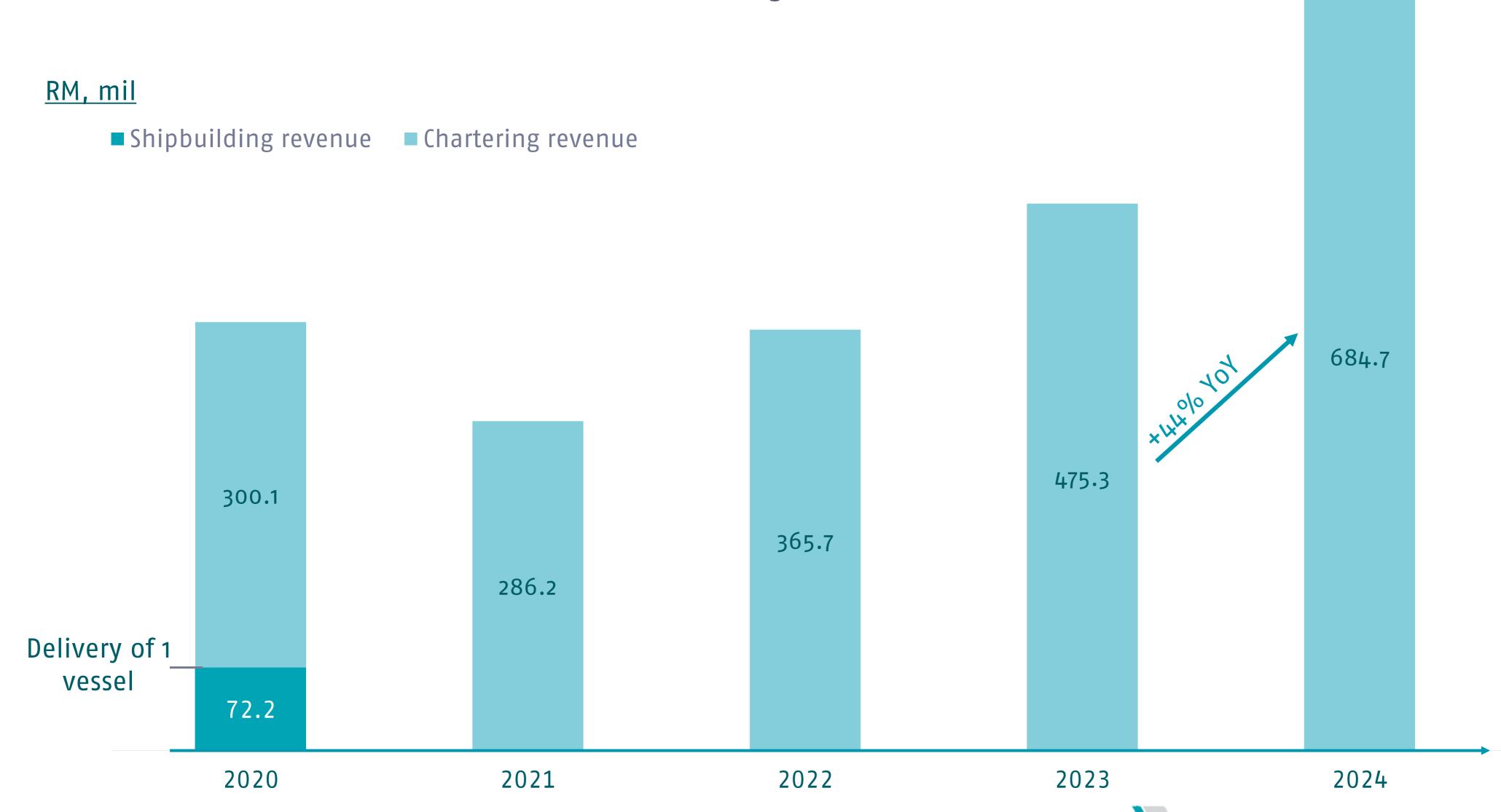
Strong Revenue Rebound: FY2024 Income and Growth Drivers

Quality. Reliability. Delivery. www.namcheong.com.my

#### REVENUE TREND



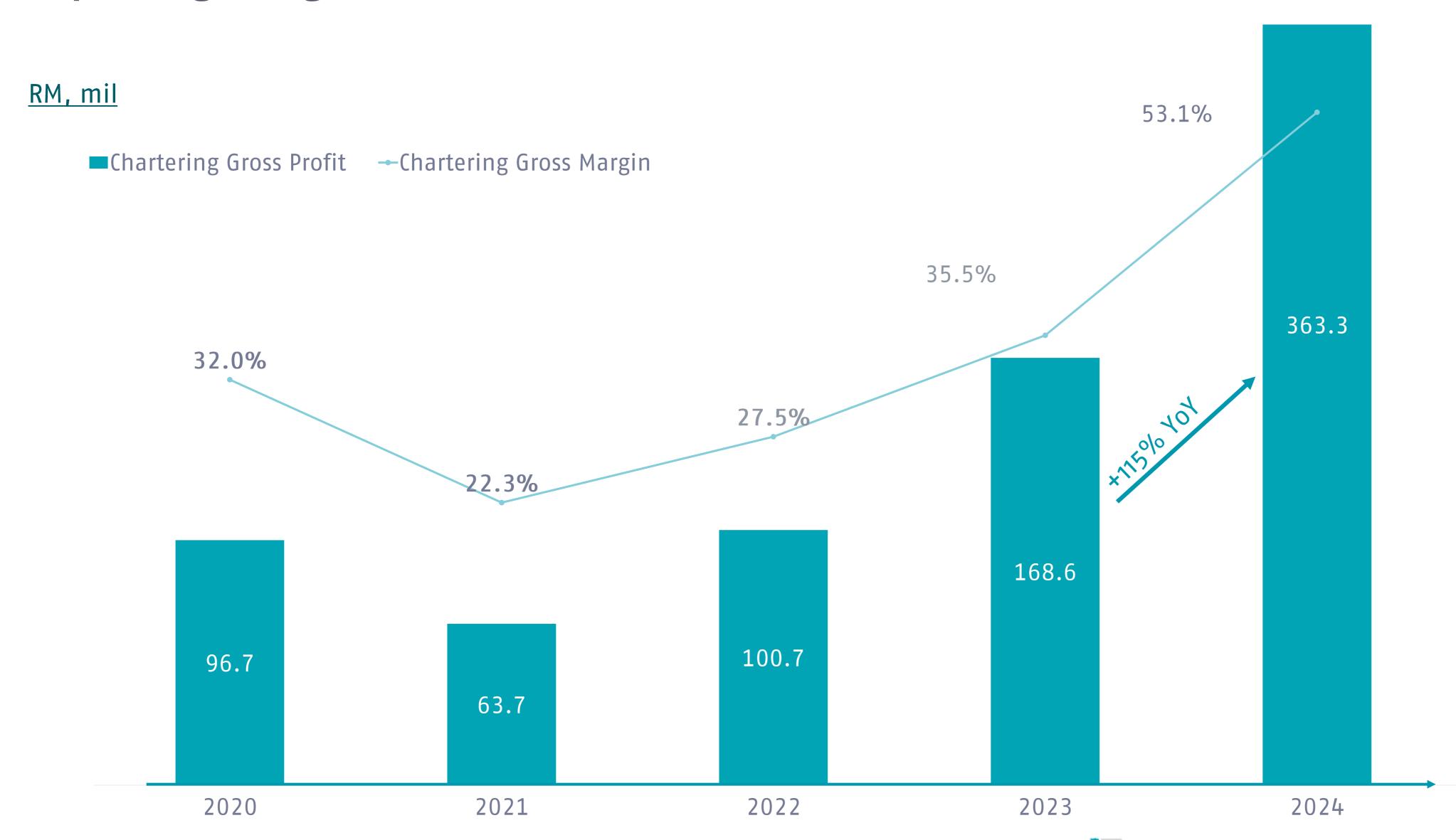
Steady Improvement in Revenue Driven by Higher Vessel Utilization and Enhanced Daily Charter Rates



#### CHARTERING GROSS PROFIT TREND



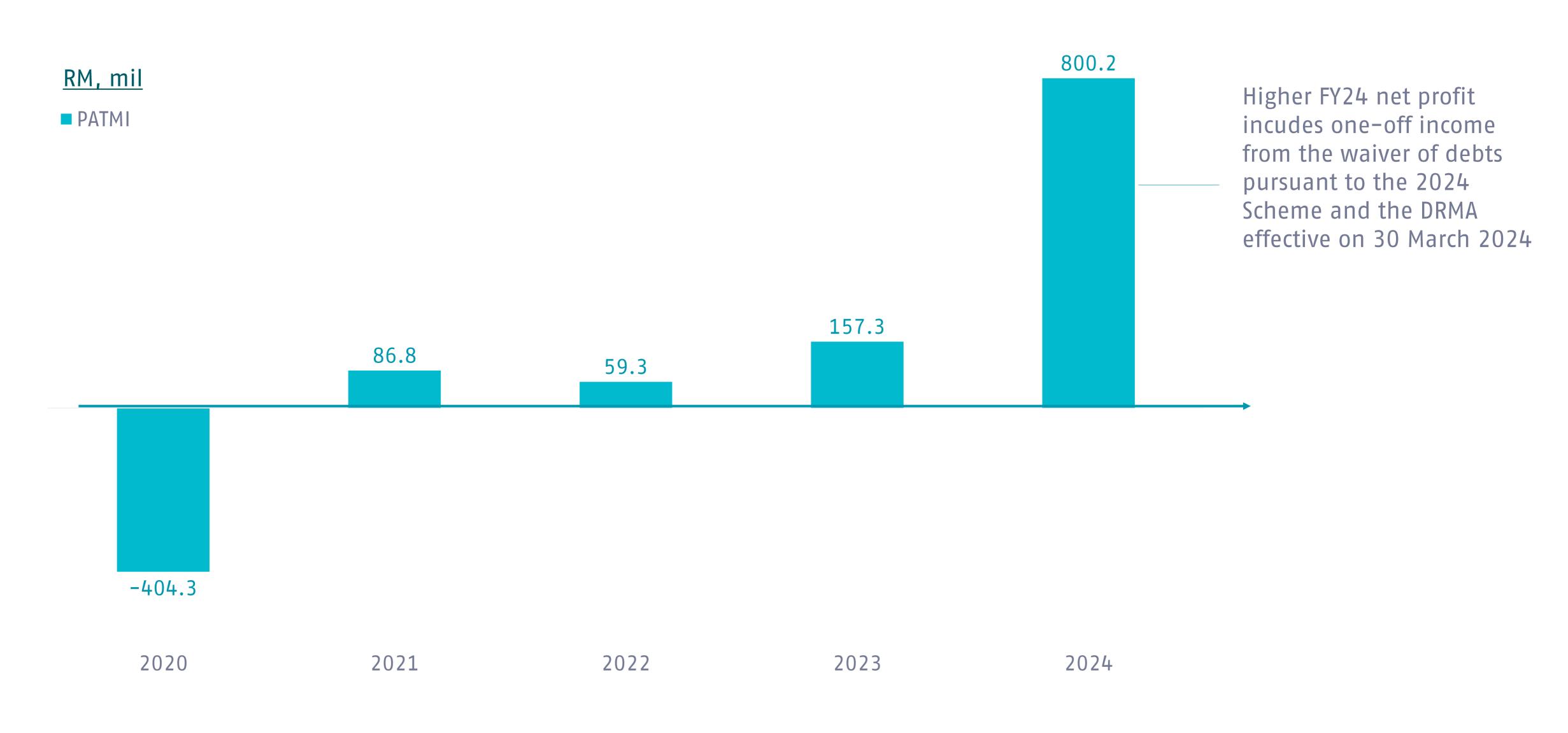
Improving Margin Profile in Tandem with Revenue Growth



#### NET PROFIT TREND



#### Net Profit Rebounded with Solid Growth Trajectory since 2021



#### BALANCE SHEET HIGHLIGHTS



#### Strengthened Capital Structure Post Debt Restructuring – Net Gearing Ratio of 0.56x

MYR ('000)	As of 31 December 2023	As of 31 December 2024
Assets		
Inventories	29,572	93,268
Trade and Other Receivables	254,206	267,017
Cash and cash equivalent	64,227	135,090
Property, Plant, and Equipment	543,837	712,397
Other Assets	27,694	71,100
Total Assets	919,536	1,278,872
Liabilities		
Trade and Other Payables (current)	267,029	171,322
Trade and Other Payables (non-current)	28,093	22,762
Loans and Borrowings (current)	1,043,316	35,230
Loans and Borrowings (non-current)	262	423,131
Other Liabilities	62,659	51,865
Total Liabilities	1,401,359	704,310
Net Assets or Total Equity	(481,823)	574,562



# Solam Cheong R Outlook & Strategy

Positioning Nam Cheong for long-term growth through innovation, recurring income, and global partnerships

Quality. Reliability. Delivery. www.namcheong.com.my

#### INDUSTRY OUTLOOK



#### Cautiously optimistic outlook for OSV



- Oil demand at risk as US tariffs loom<sup>1</sup>
- The seven Majors have already cut 2025 budgets by an average of 9%<sup>2</sup>

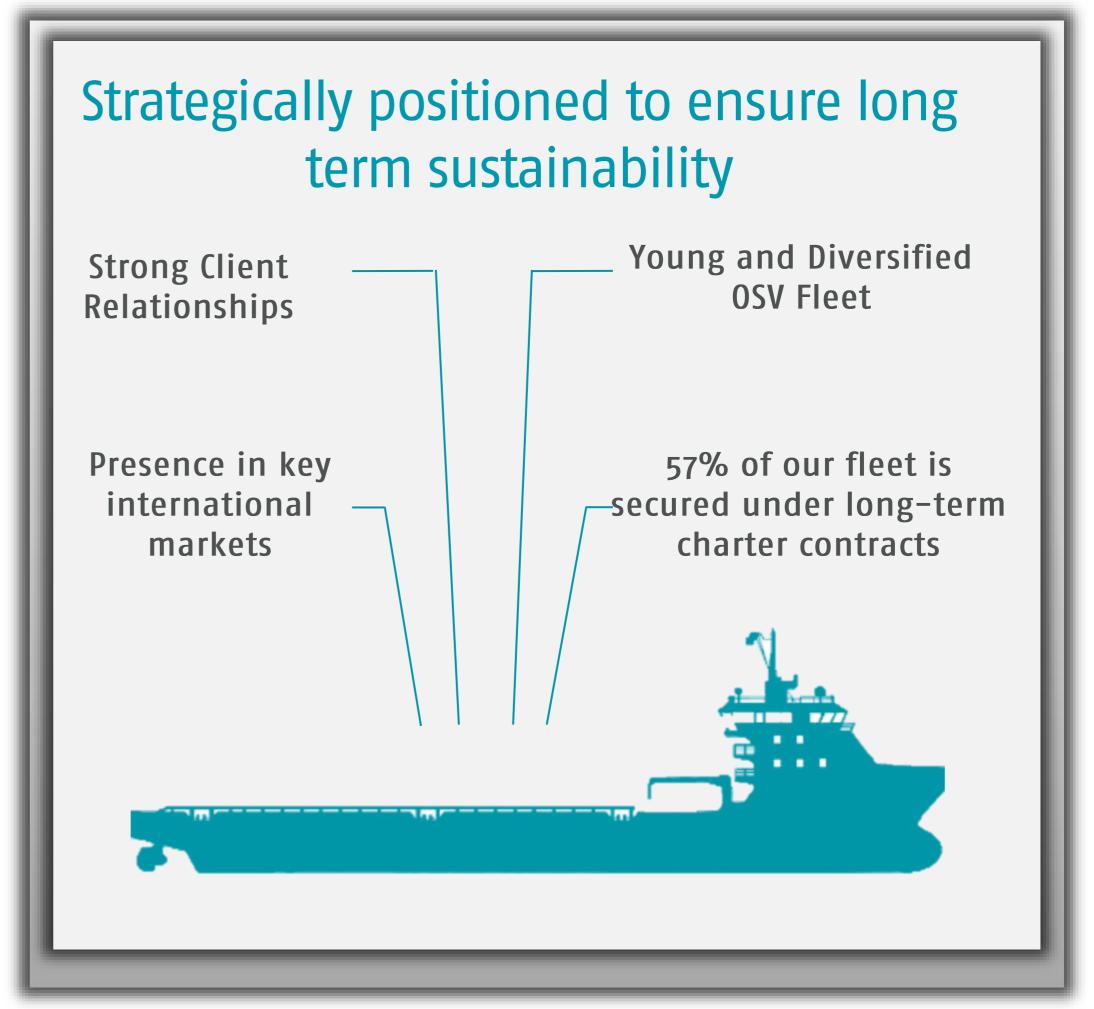


Underlying supply-side constraints

 an ageing fleet, a limited supply
 of shipyard capacity, limited
 financing and limited newbuilding
 will combine to keep OSV market
 capacity tight<sup>3</sup>



• OSV in Malaysia are ageing, average age at 13.2 years old<sup>4</sup>. Petronas highlighted this concern in their most recent Activity Outlook report for 2025–2027. Globally, average age of AHTS and PSV is around 15–16 years old<sup>3</sup>



- <sup>1</sup> Business Times, Malaysia 11 April 2025
- <sup>2</sup> Wood Mackenzie Tariffs implications for the oil and gas sector, 10 April 2025
- <sup>3</sup> Riviera Offshore index eases off record high, but OSV outlook remains upbeat, 10 January 2025
- <sup>4</sup> The Edge Malaysia OSV sector may face shortage amid ageing fleet, 18 March 2025

#### STRATEGIES MOVING FORWARD



#### Diversifying Revenue Streams by Expanding Business Portfolios

SUSTAIN

#### **OSV** Chartering



- A diversified fleet: 37 vessels\*
- Solid client base: 80% oil majors
- In demand vessel class

**EVOLVE** 

#### Shipbuilding



Resurgence in demand for vessels built with advanced technology

DIVERSIFY

#### Engineering, Procurement, Construction, Installation and Commissioning ("EPCIC Services")



- Capture recovering demand for EPCIC projects, targeting medium and minor fabrication works
- Projects will be led by experienced team

<sup>\*</sup>As at 31 December 2024



SKOM SKOSV SKHULL SKMARINE

**Delivering Possibilities** 

