Company Registration No. 196300306G

Hong Leong Asia Ltd. and its subsidiaries

Condensed Interim Consolidated Financial Statements For the Half Year and Year Ended 31 December 2023

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Condensed Interim Consolidated Balance Sheet As at 31 December 2023

		Gro	oup	Company			
		31 December	31 December	31 December	31 December		
	Note	2023	2022	2023	2022		
		\$'000	\$'000	\$'000	\$'000		
Non-current assets							
Property, plant and equipment	5	779,625	887,895	1,120	1,567		
Intangible assets	6	323,923	323,541	-	-		
Investment in subsidiaries		-	-	229,867	229,867		
Interests in associates		134,941	126,166	14,605	14,605		
Interests in joint ventures		53,767	44,058	-	-		
Investment property		761	916	-	-		
Other investments		6,040	11,056	-	-		
Non-current receivables		52,281	4,560	-	-		
Capitalised contract costs		25,074	38,095	-	-		
Right-of-use assets		119,045	126,381	234	34		
Deferred tax assets		80,183	92,255	-	-		
Long-term deposits		-	3,854	-	-		
		1,575,640	1,658,777	245,826	246,073		
Current assets							
Inventories		937,315	1,028,903	-	-		
Development properties		3,104	3,221	-	-		
Trade and other receivables		1,744,786	1,609,808	384,966	381,257		
Cash and short-term deposits		1,233,720	1,013,614	15,916	9,481		
		3,918,925	3,655,546	400,882	390,738		
Assets of disposal group classified as							
held for distribution to owners		1,415	1,736	-	-		
		3,920,340	3,657,282	400,882	390,738		
Total assets		5,495,980	5,316,059	646,708	636,811		

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

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Condensed Interim Consolidated Balance Sheet As at 31 December 2023

	Note		oup 31 December 2022 \$'000		pany 31 December 2022 \$'000
Current liabilities					
Trade and other payables		1,845,195	1,678,954	7,668	5,555
Contract liabilities		118,574	119,038	-	-
Lease liabilities	7	11,150	12,260	51	7
Provisions		51,285	45,592	-	-
Loans and borrowings	7	509,986	671,528	133,080	217,713
Current tax payable		19,233	22,737	-	-
Derivatives		30	142	-	-
		2,555,453	2,550,251	140,799	223,275
Liabilities directly associated with disposal group classified as held for distribution to owners		782	1,122	-	-
		2,556,235	2,551,373	140,799	223,275
Net current assets		1,364,105	1,105,909	260,083	167,463
Non-current liabilities					
	7	277 000	202 075	050 000	400,000
Loans and borrowings	7	377,995	203,075	250,000	160,000
Deferred tax liabilities		23,366	22,617	3,549	2,463
Deferred grants		83,826	91,799	-	-
Other liabilities		46,042	45,345	-	-
Contract liabilities		9,686	14,903	-	
Lease liabilities	7	31,366	28,332	182	27
Retirement benefit obligations		4	2	-	-
		572,285	406,073	253,731	162,490
Total liabilities		3,128,520	2,957,446	394,530	385,765
Net assets		2,367,460	2,358,613	252,178	251,046
Equity attributable to owners of the Company					
Share capital	8	467,977	467,977	467,977	467,977
Reserves		453,205	433,782	(215,799)	
Reserve attributable to disposal group classified as held				, ,	, , ,
for distribution to owners		825	793	-	-
		922,007	902,552	252,178	251,046
Non-controlling interests		1,445,453	1,456,061		-
Total equity		2,367,460	2,358,613	252,178	251,046
Total equity and liabilities		5,495,980	5,316,059	646,708	636,811

Condensed Interim Consolidated Income Statement For the Half Year and Year Ended 31 December 2023

		Gro	oup		Group					
	Note	Half year ended 31 December 2023 \$'000	Half year ended 31 December 2022 \$'000	+/- %	Year ended 31 December 2023 \$'000	Year ended 31 December 2022 \$'000	+/- %			
Continuing operations		0.000.000	4 704 504	40.40/	1 004 454	2 204 444	5.00/			
Revenue Cost of sales	9	2,006,369 (1,624,487)	1,784,564 (1,463,054)	12.4% 11.0%	4,081,454 (3,326,668)	3,881,141 (3,199,547)	5.2% 4.0%			
Gross profit		381.882	321,510	18.8%		681,594	10.7%			
•		,	•		•	,				
Other item of income										
Other income		66,269	51,531	28.6%	96,887	84,878	14.1%			
Other items of expense Selling and distribution expenses		(169,585)	(150,923)	12.4%	(300,086)	(279,432)	7.4%			
Research and development expenses General and administrative		(87,754)	(84,743)	3.6%	(165,607)	(170,619)	-2.9%			
expenses		(98,775)	(79,494)	24.3%	(194,888)	(162,371)	20.0%			
Finance costs		(19,249)			(39,862)	(31,167)	27.9%			
Other expenses		(9,126)		297.1%	(10,555)	(2,734)	286.1%			
Share of results of associates and										
joint ventures, net of income tax Profit before income tax from		11,287	2,914	287.3%	25,765	3,503	635.5%			
continuing operations	10	74,949	42,708	75.5%	166,440	123,652	34.6%			
Income tax expense	11	(19,113)		384.9%		(20,735)	123.5%			
Profit from continuing operations, net of tax		55,836	38,766	44.0%		102,917	16.7%			
Discontinued operation Loss from discontinued operation, net of tax Profit for the period/year		(34) 55,802	(210) 38,556	-83.8% 44.7 %		(325) 102,592	-48.6% 16.9%			
Attributable to: Owners of the Company - Profit from continuing operations, net of tax - Loss from discontinued operation, net of tax		34,108 (23) 34,085	(141)	181.9% -83.7% 185.0%	(112)	54,756 (218) 54,538	18.7% -48.6% 19.0%			
N										
Non-controlling interests - Profit from continuing operations, net of tax - Loss from discontinued		21,728	26,666	-18.5%	55,099	48,161	14.4%			
operation, net of tax		(11)	(69)	-84.1%	(55)	(107)	-48.6%			
		21,717	26,597	-18.3%	55,044	48,054	14.5%			
Earnings per share from continuing operations attributable to owners of the Company (cents per share) - Basic	12	4.56	1.62		8.69	7.32				
- Diluted	12	4.56	1.62		8.69	7.32				
Earnings per share (cents per share)				•						
- Basic - Diluted	12 12	4.56 4.56	1.60 1.60		8.67 8.67	7.29 7.29				
- Diluted	12	4.50	1.00		0.07	1.29				

Condensed Interim Consolidated Statement of Comprehensive Income For the Half Year and Year Ended 31 December 2023

	Gro	oup	Group					
	Half year ended	Half year ended		Year ended	Year ended			
	31 December 2023 \$'000	31 December 2022 \$'000	+/- %	31 December 2023 \$'000	31 December 2022 \$'000	+/- %		
Profit for the period/year	55,802	38,556	44.7%	119,923	102,592	16.9%		
Other comprehensive income Items that will not be subsequently reclassified to profit or loss Net fair value changes of equity instruments at fair value through other comprehensive								
income	1,373	(2,399)	NM	2,694	(11,477)	MM		
Items that may be subsequently reclassified to profit or loss Exchange differences on translation of financial statements of foreign subsidiaries, associates								
and joint ventures Net fair value changes of debt instruments at fair value through other comprehensive	(14,349)	(167,574)	-91.4%	(86,584)	(214,888)	-59.7%		
income Realisation of reserves upon disposal and liquidation of	(3,552)	(5,810)	-38.9%	2,012	89	2160.7%		
subsidiaries	603	-	NM	568	-	NM		
Other comprehensive income for the period/year, net of								
income tax Total comprehensive income for	(15,925)	(175,783)	-90.9%	(81,310)	(226,276)	-64.1%		
the period/year	39,877	(137,227)	NM	38,613	(123,684)	NM		
Attributable to:								
Owners of the Company	30,696	(53,381)	NM	35,311	(36,694)	NM		
Non-controlling interests	9,181	(83,846)	NM	3,302	(86,990)	NM		
Total comprehensive income for the period/year	39,877	(137,227)	NM	38,613	(123,684)	NM		
Attributable to: Owners of the Company - Total comprehensive income from continuing operations, net of tax	30,719	(53,240)	NM	35.423	(36,476)	NM		
- Total comprehensive income from discontinued operation, net of tax	•	,	-83.7%		(218)	-48.6%		
net of tax	30,696	(53,381)	-03.7% NM	(112) 35,311	(36,694)	-46.6% NM		
	30,030	(33,301)	IAIAI	33,311	(30,034)	IAIAI		

Condensed Interim Consolidated Statement of Changes in Equity For the Year Ended 31 December 2023

	Share capital \$'000	Capital reserve \$'000	Statutory reserve \$'000	Fair value reserve \$'000	Share option reserve \$'000	Translation reserve \$'000	Surplus on changes of non- controlling interests \$'000	Reserve attributable to disposal group classified as held for distribution to owners \$'000	Accumulated profits \$'000	Total attributable to owners of the Company \$'000	Non- controlling interests \$'000	Total equity \$'000
The Group												
At 1 January 2023	467,977	1,167	22,207	7,797	5,394	(51,812)	63,007	793	386,022	902,552	1,456,061	2,358,613
Profit for the year	-	-	-	-	-	-	-	-	64,879	64,879	55,044	119,923
Other comprehensive income Exchange differences on translation of financial statements of foreign subsidiaries, associates and joint ventures	-	-	-	-	-	(34,559)	-	-	-	(34,559)	(52,025)	(86,584)
Realisation of reserve upon disposal of instruments at fair value through other comprehensive income	_	_	_	(1,366)	_	_	-	_	1,366	_	_	_
Net fair value changes of equity instruments at fair value through other comprehensive income										2.574	420	2.004
Net fair value changes of debt instruments at fair value through other comprehensive income	-	-	_	2,574	-	-	-	-	-	2,574	1,324	2,694
Realisation of reserves upon disposal and liquidation of subsidiaries		-	(166)	-	-	1,895	-	-	_	1,729	(1,161)	568_
Other comprehensive income for the year, net of tax			(166)	1,896		(32,664)	-	-	1,366	(29,568)	(51,742)	(81,310)
Total comprehensive income for the year	-	-	(166)	1,896	-	(32,664)	-	-	66,245	35,311	3,302	38,613
Transactions with owners, recorded directly in equity Contributions by and												
<u>distributions to owners</u> Dividends paid to shareholders Dividends paid/payable to non-	-	-	-	-	-	-	-	-	(14,960)	(14,960)	-	(14,960)
controlling interests of subsidiaries Cost of share-based	-	-	-	-	-	-	-	-	-	-	(15,125)	(15,125)
compensation Contribution by non-controlling	-	-	-	-	11	-	-	-	-	11	-	11
interests <u>Changes in ownership interests</u> in subsidiaries	-	-	-	-	-	-	-	-	-	-	3,779	3,779
Dilution of interest in subsidiary <u>Others</u>	-	-	-	-	-	-	279	-	-	279	(279)	-
Transfer to statutory reserve Reserve attributable to disposal group classified as held for	-	-	8,689	-	-	-	-	-	(8,689)	-	-	-
distribution to owners Issuance of put option to non- controlling interests of	-	-	-	-	-	(32)	-	32	-	-	-	-
subsidiary	-	(1,186)	-	-	-	-	-	-	-	(1,186)	(2,285)	(3,471)
At 31 December 2023	467,977	(19)	30,730	9,693	5,405	(84,508)	63,286	825	428,618	922,007	1,445,453	2,367,460

Condensed Interim Consolidated Statement of Changes in Equity For the Year Ended 31 December 2023

	Share capital \$'000	Capital reserve \$'000	Statutory reserve \$'000	Fair value reserve \$'000	Share option reserve \$'000	Translation reserve \$'000	Surplus on changes of non- controlling interests \$'000	Reserve attributable to disposal group classified as held for distribution to owners \$'000	Accumulated profits \$'000	Total attributable to owners of the Company \$'000	Non- controlling interests \$'000	Total equity \$'000
At 1 January 2022	467,938	4,351	16,802	19,291	5,360	28,105	62,597	614	351,847	956,905	1,572,100	2,529,005
Profit for the year	-	-	-	-	-	-	-	-	54,538	54,538	48,054	102,592
Other comprehensive income Exchange differences on translation of financial statements of foreign subsidiaries, associates and						(70.700)				(70,700)	(405.450)	(044.000)
joint ventures Net fair value changes of equity instruments at fair value through other comprehensive	-	-	-	-	-	(79,738)	-	-	-	(79,738)	(135,150)	(214,888)
income Net fair value changes of debt instruments at fair value through other comprehensive	-	-	-	(11,527)	-	-	-	-	-	(11,527)	50	(11,477)
income	_	_	-	33	_	-	-		_	33	56	89
Other comprehensive income for the year, net of tax				(11,494)	-	(79,738)	_	_	_	(91,232)	(135,044)	(226,276)
Total comprehensive income for the year	-	-	-	(11,494)	-	(79,738)	-	-	54,538	(36,694)	(86,990)	(123,684)
Transactions with owners, recorded directly in equity <u>Contributions by and</u> distributions to owners												
Share issued during the year	39	-	-	-	-	-	-	-	-	39	-	39
Dividends paid to shareholders Dividends paid/payable to non- controlling interests of	-	-	-	-	-	-	-	-	(14,958)	(14,958)	-	(14,958)
subsidiaries Cost of share-based	-	-	-	-	-	-	-	-	-	-	(33,419)	(33,419)
compensation	-	-	_	_	34	-	-	-	-	34	-	34
Contribution by non-controlling interests Contributions by and	-	-	-	-	-	-	-	-	-	-	10,913	10,913
distributions to owners Dilution of interest in subsidiary Others	-	-	-	-	-	-	410	-	-	410	(410)	-
Transfer to statutory reserve Reserve attributable to disposal	-	-	5,405	-	-	-	-	-	(5,405)	-	-	-
group classified as held for distribution to owners Issuance of put option to non-	-	-	-	-	-	(179)	-	179	-	-	-	-
controlling interests of subsidiary	-	(3,184)	-	-	-	-	-	-	-	(3,184)	(6,133)	(9,317)
At 31 December 2022	467,977	1,167	22,207	7,797	5,394	(51,812)	63,007	793	386,022	902,552	1,456,061	2,358,613

Condensed Interim Statement of Changes in Equity For the Year Ended 31 December 2023

Company	Share capital \$'000	Capital reserve \$'000	Share option reserve \$'000	Accumulated (losses)/profits \$'000	Total equity \$'000
At 1 January 2023	467,977	9,199	2,618	(228,748)	251,046
Total comprehensive income for the year	-	-	-	16,081	16,081
Transactions with owners, recorded directly in equity <u>Contributions by and distributions to owners</u> Dividends paid to shareholders Cost of share-based compensation	- -	-	- 11	(14,960)	(14,960) 11
At 31 December 2023	467,977	9,199	2,629	(227,627)	252,178
At 1 January 2022	467,938	9,199	2,584	(234,367)	245,354
Total comprehensive income for the year	-	-	-	20,577	20,577
Transactions with owners, recorded directly in equity Contributions by and distributions to owners					
Share issued during the year	39	-	-	-	39
Dividends paid to shareholders	-	-	-	(14,958)	(14,958)
Cost of share-based compensation	-	-	34	-	34
At 31 December 2022	467,977	9,199	2,618	(228,748)	251,046

Condensed Interim Consolidated Cash Flow Statement For the Year Ended 31 December 2023

	Group				
	Year ended 31 December 2023 31 \$'000	Year ended December 2022 \$'000			
Operating activities					
Profit before income tax from continuing operations	166,440	123,652			
Loss before income tax from discontinued operation	(167)	(325)			
Adjustments for:	` '	, ,			
Share of results of associates and joint ventures, net of income tax	(25,765)	(3,503)			
Cost of share-based payments	11	34			
Depreciation and amortisation	151,306	153,191			
Allowance recognised for inventories obsolescence	10,439	11,447			
Impairment losses recognised/(written back) for trade and other					
receivables	4,685	(1,190)			
Impairment losses recognised for property, plant and equipment		, ,			
and intangible assets	8,439	3,843			
Impairment losses on interests in joint ventures	· •	202			
Property, plant and equipment written off	464	880			
Finance costs	39,862	31,167			
Dividend income from other investments	(153)	(79)			
Interest income	(32,716)	(28,296)			
Gain on disposal of:		, ,			
- subsidiary	(19,593)	-			
- associate	-	(271)			
- property, plant and equipment	(395)	(1,374)			
- right-of-use assets	(1,442)	(801)			
- assets classified as held-for-sale	-	(10,489)			
- other investments	-	(59)			
Gain on liquidation of a subsidiary	(129)	-			
Provision for warranties and other costs, net	78,891	65,003			
Operating cash flows before changes in working capital	380,177	343,032			
Changes in working capital:					
Inventories and development properties	40,046	37,470			
Trade and other receivables and capitalised contract costs	(233,427)	(90,067)			
Trade and other payables and contract liabilities	229,429	(211,896)			
Grant received from government	48,670	39,652			
Provisions utilised	(71,053)	(70,667)			
Cash flows from operations	393,842	47,524			
Income tax paid	(31,803)	(9,875)			
Net cash flows from operating activities	362,039	37,649			

Condensed Interim Consolidated Cash Flow Statement For the Year Ended 31 December 2023

	Group)
	Year ended 31 December 2023 31 \$'000	Year ended
Investing activities		
Additional investment in associates and joint ventures	(1,228)	(1,072)
Dividends received from:	,	,
- associates and joint ventures	9,857	8,663
- other investments	153	66
Interest received	32,618	28,221
Net (placement)/release of deposits with banks	(18,243)	29,386
Purchase of:	,	
- property, plant and equipment	(68,310)	(115,880)
- intangible assets	(32,161)	(34,100)
Net cash (outflow)/inflow on disposal of:	,	
- subsidiary, net of cash disposed	(6,056)	_
- subsidiary, net of cash liquidated	1,862	_
- associate	189	204
- property, plant and equipment	1,681	2,097
- right of use assets	_	1,466
- assets classified as held-for-sale	-	11,476
- other investments	7,228	110
Net cash flows used in investing activities	(72,410)	(69,363)
Financing activities		
Contribution by non-controlling interests	3,779	10,913
Dividends paid to non-controlling interests of subsidiaries	(15,125)	(33,419)
Dividends paid to shareholders of the Company	(14,960)	(14,958)
Interest paid	(41,344)	(32,296)
Net proceeds from shares issue	-	39
Proceeds from borrowings	606,743	408,673
Repayment in respect of borrowings	(575,603)	(389,608)
Repayment of obligation under lease liabilities	(12,867)	(12,905)
Net cash flows used in financing activities	(49,377)	(63,561)
Net increase/(decrease) in cash and cash equivalents	240,252	(95,275)
Cash and cash equivalents at beginning of the financial year	942,268	1,129,344
Effect of exchange rate changes on balances held in foreign currencies	(39,360)	(91,801)
Cash and cash equivalents at end of the financial year	1,143,160	942,268
Comprising:		
Cash and short-term deposits	1,233,720	1,013,614
Less: Short-term deposits and restricted deposits	(91,975)	(73,082)
Add: Cash at bank attributable to discontinued operation	1,415	1,736
·	1,143,160	942,268

The attributable net assets of subsidiary disposed during the year are as follows:

	Year ended 31 December 2023 31 \$'000	Year ended December 2022 \$'000
Disposal of subsidiary		
Non-current assets	12,071	-
Net current liabilities	10,824	-
Realisation of reserves	1,763	-
Gain on disposal of subsidiary	19,593	-
Total cash consideration	44,251	-
Less: Proceeds reflected as receivable, net of unpaid transaction costs	(44,251)	-
Less: Cash and cash equivalents of subsidiary disposed	(6,056)	-
Net cashflow on disposed of subsidiary	(6,056)	-

1. Corporate information

Hong Leong Asia Ltd. (the "Company") is a limited liability company incorporated and domiciled in Singapore and is listed on Singapore Exchange Securities Trading Limited ("Singapore Exchange"). The registered office of the Company is located at 16 Raffles Quay, #26-00 Hong Leong Building, Singapore 048581.

The principal activities of the Company have been those relating to investment holding.

The principal activities of the subsidiaries are those relating to the manufacturing and distribution of powertrain solutions and related products, building materials, rigid packaging products, air-conditioning systems (discontinued operation), and of investment holding and dealing.

The consolidated financial statements relate to the Company and its subsidiaries (referred to as the "Group") and the Group's interests in associates and joint venture entities.

The immediate and ultimate holding companies are Hong Leong Corporation Holdings Pte Ltd and Hong Leong Investment Holdings Pte. Ltd. respectively. These companies are incorporated in Singapore.

Related corporations relate to companies within the Hong Leong Investment Holdings Pte. Ltd. group.

2. Summary of significant accounting policies

2.1 Basis of preparation

The condensed interim consolidated financial statements for the half year and year ended 31 December 2023 have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") 1-34 Interim Financial Reporting.

The condensed interim consolidated financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last condensed interim consolidated financial statements for the half year ended 30 June 2023.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards as set out in Note 2.2.

The condensed interim consolidated financial statements are presented in Singapore Dollars (SGD or \$) and all values are rounded to the nearest thousand (\$'000), except when otherwise indicated.

2.2 New standards, interpretations and amendments adopted by the Group

A number of amendments to Standards have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those standards.

2. Summary of significant accounting policies (cont'd)

2.3 Use of judgements and estimates

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2022.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

3. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

4. Segment information

For management purpose, the Group is organised into business units based on their products and services and has four reportable operating segments as follows:

Reportable segments

- (i) Powertrain solutions: engines for on-road, off-road, genset and marine applications.
- (ii) Building materials: cement, pre-cast concrete products, ready-mix concrete and quarry products.
- (iii) Rigid packaging: plastic packaging related products and container components.
- (iv) Air-conditioning systems (discontinued operation): commercial and residential airconditioning products and lifestyle consumer appliances.

Other operations include hospitality and property development. None of these segments meet any of the quantitative thresholds for determining reportable segments in 2023 or 2022.

Information regarding the results of each reportable segment is included below. Performance is measured based on segment profit before income tax, as included in the internal management reports that are reviewed by the Group's Chief Operating Decision Maker. Segment report is used to measure performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries.

Notes to the Condensed Interim Consolidated Financial Statements For the Half Year and Year Ended 31 December 2023

4. Segment information (cont'd)

Reportable segments (cont'd)

Half year ended 31 December 2023	Powertrain solutions \$'000	Building materials \$'000	Rigid packaging \$'000	Corporate and Others* \$'000	Air-conditioning systems (Discontinued operation) \$'000	Adjustments \$'000	Total \$'000
Total external revenue	1,647,825	344,326	11,020	3,198	_		2,006,369
Interest income^ Interest expense Depreciation and amortisation Reportable segment profit/(loss) before income tax^ Share of results of associates and joint ventures, net of income tax Reportable segment profit/(loss) after income tax^	13,320 (8,166) (64,085) 35,142 6,049 28,384	778 (443) (12,725) 56,366 5,239 45,244	258 (697) (386) (921) - (983)	8,490 (15,876) (726) (15,638) (1) (16,809)	(34)	(6,461) 6,450 - 34 - 34	16,389 (18,732) (77,922) 74,949 11,287 55,836
Half year ended 31 December 2022							
Total external revenue	1,465,050	303,402	12,567	3,545	-	-	1,784,564
Interest income^ Interest expense Depreciation and amortisation Reportable segment profit/(loss) before income tax^ Share of results of associates and joint ventures, net of income tax	13,469 (7,352) (62,277) 37,227	341 (680) (12,172) 21,287	127 (518) (466) (1,559)	5,953 (11,687) (608) (14,247)	5 - (210)	(4,985) 4,996 - 210	14,910 (15,241) (75,523) 42,708
Reportable segment profit/(loss) after income tax ^a	37,047	16,970	(1,626)	(13,625)	(210)	210	38,766

^{*} Others include hospitality and property development.

[^] The amounts relating to the discontinued air-conditioning systems segment have been excluded to arrive at amounts shown in profit or loss as they are presented separately in the income statement within one line item, "loss from discontinued operation, net of tax".

Notes to the Condensed Interim Consolidated Financial Statements For the Half Year and Year Ended 31 December 2023

4. Segment information (cont'd)

Reportable segments (cont'd)

Year ended 31 December 2023	Powertrain solutions \$'000	Building materials \$'000	Rigid packaging \$'000	Corporate and Others* \$'000	Air-conditioning systems (Discontinued operation) \$'000	Adjustments \$'000	Total \$'000
Total external revenue	3,403,538	650,596	21,451	5,869	-	-	4,081,454
Interest income^ Interest expense Depreciation and amortisation Reportable segment profit/(loss) before income tax^ Share of results of associates and joint ventures, net of	27,368 (18,059) (124,716) 104,411	1,264 (1,051) (24,375) 93,384	473 (1,370) (780) (2,083)	16,324 (31,112) (1,435) (29,272)	8 - - (167)	(12,729) 12,715 - 167	32,708 (38,877) (151,306) 166,440
income tax Reportable segment profit/(loss) after income tax^	11,721 76,454	14,037 76,276	(2,181)	7 (30,459)	(167)	- 167	25,765 120,090
Year ended 31 December 2022	2 202 272	FOF 447	25.747	C 705			2 004 444
Total external revenue	3,263,272	585,417	25,747	6,705	-	-	3,881,141
Interest income^ Interest expense Depreciation and amortisation Reportable segment profit/(loss) before income tax^ Share of results of associates and joint ventures, net of	26,323 (18,544) (126,455) 79,031	566 (1,174) (24,627) 54,842	221 (785) (973) 8,302	8,591 (17,064) (1,136) (18,523)	11 - - (325)	(7,427) 7,449 - 325	28,285 (30,118) (153,191) 123,652
income tax Reportable segment profit/(loss) after income tax^	(6,029) 66,991	9,438 45,626	- 8,228	94 (17,928)	(325)	- 325	3,503 102,917

^{*} Others include hospitality and property development.

[^] The amounts relating to the discontinued air-conditioning systems segment have been excluded to arrive at amounts shown in profit or loss as they are presented separately in the income statement within one line item, "loss from discontinued operation, net of tax".

Notes to the Condensed Interim Consolidated Financial Statements For the Half Year and Year Ended 31 December 2023

4. Segment information (cont'd)

Reportable segments (cont'd)

31 December 2023	Powertrain solutions \$'000	Building materials \$'000	Rigid packaging \$'000	Corporate and Others* \$'000	Air-conditioning systems (Discontinued operation) \$'000	Adjustments \$'000	Total \$'000
Assets and liabilities							
Reportable segment assets ^a	4,658,874	478,527	43,798	1,111,074	1,415	(986,416)	5,307,272
Interests in associates and joint ventures	43,696	144,656	-	356	-	-	188,708
Reportable segment liabilities	2,517,378	184,396	105,413	1,240,056	782	(919,505)	3,128,520
31 December 2022							
Assets and liabilities							
Reportable segment assets ^a	4,545,355	428,870	45,737	1,089,623	1,736	(965,486)	5,145,835
Interests in associates and joint ventures	28,947	140,363	-	914	-	-	170,224
Reportable segment liabilities	2,368,367	166,170	104,361	1,231,524	1,122	(914,098)	2,957,446

^{*} Others include hospitality and property development.

[^] Exclude interests in associates and joint ventures.

5. Property, plant and equipment

During the half year ended 31 December 2023, the Group acquired assets with a cost of \$38,506,000 (31 December 2022: \$53,755,000).

Capital commitments

As at 31 December 2023, the Group had capital expenditure contracted for but not recognised in the financial statements amounting to \$34,400,000 (31 December 2022: \$71,531,000).

6. Intangible assets

Group	Development expenditure, technology know- how and computer software with finite useful lives \$'000	Trade- marks with indefinite	Club membership \$'000	Goodwill \$'000	Total \$'000
At 30 June 2023					
Cost	347,222	35,322	313	11,569	394,426
Accumulated amortisation and impairment losses	(63,194)	(3,635)	(313)	(10,667)	(77,809)
Net carrying amount	284,028	31,687	-	902	316,617
Half year ended 31 December 2023					
Opening net carrying amount	284,028	31,687	-	902	316,617
Additions	23,934	-	-	-	23,934
Amortisation charge for the period	(14,628)				(14,628)
Translation differences	(1,813)		-	-	(2,000)
Translation amoronoso	(1,010)	(101)			(2,000)
Closing net carrying amount	291,521	31,500	-	902	323,923
At 31 December 2023					
Cost	368,854	35,049	313	11,569	415,785
Accumulated amortisation and impairment losses	(77,333)	(3,549)	(313)	(10,667)	(91,862)
Net carrying amount	291,521	31,500	-	902	323,923

Additions during the half year ended 31 December 2023 were mainly capitalised technology development costs for development of National VI and Tier 4 engines and new energy products.

6. Intangible assets (cont'd)

Powertrain solutions seament

Development expenditure

The Group capitalised technology development costs for new engines that comply with National VI and Tier 4 emission standards and new energy products.

Annually, the Group performs an impairment test on the development costs that are not available for use. No impairment was identified in 2022 and 2023.

The recoverable amount was determined based on its value in use using the discounted cash flow approach. Cash flows were projected based on historical growth, past experience and management's best estimation of future business outlook.

T<u>rademarks</u>

In 2019, the Group entered into a trademark licence agreement under which the Group was granted an exclusive and perpetual use of the trademarks listed in the trademark license agreement for a one-time usage fee of \$32,791,000 (net of exchange difference). As at 31 December 2023, the carrying amount was \$31,500,000 (2022: \$32,723,000) (net of accumulated impairment losses, accumulated amortisation and exchange difference).

Management has assessed the right to use of the trademark licence according to the clauses, terms and conditions in the agreement and is of the view that the Group has the right to use the trademark licence for unlimited period.

Annually, the Group performs an impairment test on the trademark, which has been identified as a separate cash generating unit ("CGU") for impairment testing purposes. No impairment was identified in 2022 and 2023.

The recoverable amount of the unit was determined based on a value in use calculation using cash flow projections from financial budgets approved by the management covering a 10-year period (2022: 10-year period).

6. Intangible assets (cont'd)

Company	Computer software and related costs \$'000	Club membership \$'000	Total \$'000
At 30 June 2023 and 31 December 2023			
Cost	1,502	313	1,815
Accumulated amortisation and impairment losses	(1,502)	(313)	(1,815)
Net carrying amount	-	-	-

7. Loans and borrowings

	Gro	oup	Company		
	31 December 2023 \$'000	31 December 2022 \$'000	31 December 2023 \$'000	31 December 2022 \$'000	
Amount repayable in one year or less, or on demand					
Unsecured bank loans	503,852	654,120	133,080	217,713	
Secured bank loans	6,134	17,408	-	-	
	509,986	671,528	133,080	217,713	
Unsecured lease liabilities	11,150	12,260 12,260	<u>51</u> 51	7	
Amount repayable after one year					
Unsecured bank loans	377,995	198,540	250,000	160,000	
Secured bank loans		4,535			
	377,995	203,075	250,000	160,000	
Unsecured lease liabilities	31,366	28,332	182	27	
	31,366	28,332	182	27	

The secured banking facilities of the Group are secured on the assets of certain subsidiaries with a total carrying value as at 31 December 2023 of \$81,530,000 (31 December 2022: \$92,158,000).

8. Share capital

	Group and Company					
	20)23	20	22		
	No. of		No. of			
	shares '000	Amount \$'000	shares '000	Amount \$'000		
Issued and fully paid ordinary shares, with no par value						
At 1 January Shares issued under the Hong	747,979	467,977	747,906	467,938		
Leong Asia Share Option Scheme 2000 (the "Scheme")	_	_	73	39		
At 31 December	747,979	467,977	747,979	467,977		

The total number of issued shares as at 31 December 2023 was 747,978,318 (31 December 2022: 747,978,318). There were no shares held as treasury shares or subsidiary holdings as at 31 December 2023 and 31 December 2022.

There was no sale, transfer, disposal, cancellation and/or use of treasury shares/subsidiary holdings during the year ended 31 December 2023.

Share options

There was no option exercised pursuant to the terms of the Scheme during the year ended 31 December 2023.

As at 31 December 2023, there were a total of 498,000 (31 December 2022: 498,000) unissued shares under options granted pursuant to the Scheme. Details are as follows:

Year of Grant	Exercise Price	Number of Outstanding Options
2014	\$1.31	60,000
2020	\$0.54	178,000
2021	\$0.72	200,000
2021	\$0.87	60,000
To	tal	498,000

9. Revenue

Segments	Powertrain solutions \$'000	Building materials \$'000	Rigid packaging \$'000	Others \$'000	Consolidated total \$'000
Major product or service lines					
Sale of heavy-duty engines	520,054	-	-	-	520,054
Sale of medium-duty engines	460,604	-	-	-	460,604
Sale of light-duty engines	147,962	-	-	-	147,962
Sale of precast concrete products	-	67,592	-	-	67,592
Sale of ready-mix concrete	-	176,085	-	-	176,085
Sale of cement	-	90,377	-	-	90,377
Sale of other goods	-	10,272	-	-	10,272
Sale of rigid packaging products	-	-	11,020	-	11,020
Hospitality operations	1,403	-	-	3,185	4,588
Others (1)	517,802	-	-	13	517,815
	1,647,825	344,326	11,020	3,198	2,006,369

⁽¹⁾ Included sales of power generator sets, engine components, service-type maintenance services and others.

Notes to the Condensed Interim Consolidated Financial Statements For the Half Year and Year Ended 31 December 2023

9. Revenue (cont'd)

	Half year ended 31 December 2023						
	Powertrain	Building	Rigid				
Segments	solutions	materials	packaging	Others	Consolidated total		
	\$'000	\$'000	\$'000	\$'000	\$'000		
Geographical markets							
The PRC	1,632,402	-	9,806	-	1,642,208		
Singapore	1,651	222,196	1,214	-	225,061		
Malaysia	475	122,130	-	3,198	125,803		
Others	13,297	-	-	-	13,297		
	1,647,825	344,326	11,020	3,198	2,006,369		
Timing of revenue recognition							
Goods and services transferred at a point in							
time	1,641,549	344,326	11,020	694	1,997,589		
Services transferred over time	6,276	-	-	2,504	8,780		
	1,647,825	344,326	11,020	3,198	2,006,369		

9. Revenue (cont'd)

	Half year ended 31 December 2022				
Segments	Powertrain solutions \$'000	Building materials \$'000	Rigid packaging \$'000	Others \$'000	Consolidated total \$'000
Major product or service lines	·	·	·	·	·
Sale of heavy-duty engines	420,650	-	-	-	420,650
Sale of medium-duty engines	448,047	-	-	-	448,047
Sale of light-duty engines	180,601	-	-	-	180,601
Sale of precast concrete products	-	60,637	-	-	60,637
Sale of ready-mix concrete	-	134,468	-	-	134,468
Sale of cement	-	84,307	-	-	84,307
Sale of other goods	-	23,990	-	-	23,990
Sale of rigid packaging products	-	-	12,567	-	12,567
Hospitality operations	5,146	-	-	3,528	8,674
Others (1)	410,606	-	-	17	410,623
	1,465,050	303,402	12,567	3,545	1,784,564

⁽¹⁾ Included sales of power generator sets, engine components, service-type maintenance services and others.

Notes to the Condensed Interim Consolidated Financial Statements For the Half Year and Year Ended 31 December 2023

9. Revenue (cont'd)

	Half year ended 31 December 2022						
Segments	Powertrain solutions	Building materials	Rigid packaging	Others	Consolidated total		
	\$'000	\$'000	\$'000	\$'000	\$'000		
Geographical markets							
The PRC	1,447,177	-	12,567	-	1,459,744		
Singapore	747	195,888	-	-	196,635		
Malaysia	24	107,514	-	3,545	111,083		
Others	17,102	-	-	-	17,102		
	1,465,050	303,402	12,567	3,545	1,784,564		
Timing of revenue recognition							
Goods and services transferred at a point in time	1,459,904	303,402	12,567	856	1,776,729		
Services transferred over time	5,146	-	-	2,689	7,835		
	1,465,050	303,402	12,567	3,545	1,784,564		

9. Revenue (cont'd)

	Year ended 31 December 2023				
Segments	Powertrain solutions \$'000	Building materials \$'000	Rigid packaging \$'000	Others \$'000	Consolidated total \$'000
Major product or service lines					
Sale of heavy-duty engines	1,049,014	-	-	-	1,049,014
Sale of medium-duty engines	1,076,152	-	-	-	1,076,152
Sale of light-duty engines	306,349	-	-	-	306,349
Sale of precast concrete products	-	126,101	-	-	126,101
Sale of ready-mix concrete	-	315,532	-	-	315,532
Sale of cement	-	184,581	-	-	184,581
Sale of other goods	-	24,382	-	-	24,382
Sale of rigid packaging products	-	-	21,451	-	21,451
Hospitality operations	10,569	-	-	5,841	16,410
Others (1)	961,454	-	-	28	961,482
	3,403,538	650,596	21,451	5,869	4,081,454

⁽¹⁾ Included sales of power generator sets, engine components, service-type maintenance services and others.

Notes to the Condensed Interim Consolidated Financial Statements For the Half Year and Year Ended 31 December 2023

9. Revenue (cont'd)

		Year e	ended 31 December 2	023	
Segments	Powertrain solutions \$'000	Building materials \$'000	Rigid packaging \$'000	Others \$'000	Consolidated total \$'000
Geographical markets					
The PRC	3,377,490	-	19,201	-	3,396,691
Singapore	2,121	426,515	2,250	-	430,886
Malaysia	884	224,081	-	5,869	230,834
Others	23,043	-	-	-	23,043
	3,403,538	650,596	21,451	5,869	4,081,454
Timing of revenue recognition					
Goods and services transferred at a point in time	3,392,968	650,596	21,451	1,533	4,066,548
Services transferred over time	10,570	-	-	4,336	14,906
	3,403,538	650,596	21,451	5,869	4,081,454

9. Revenue (cont'd)

		Year e	ended 31 December 2	022	
Segments	Powertrain solutions \$'000	Building materials \$'000	Rigid packaging \$'000	Others \$'000	Consolidated total \$'000
Major product or service lines					
Sale of heavy-duty engines	1,032,560	-	-	-	1,032,560
Sale of medium-duty engines	1,033,505	-	-	-	1,033,505
Sale of light-duty engines	389,796	-	-	-	389,796
Sale of precast concrete products	-	113,876	-	-	113,876
Sale of ready-mix concrete	-	271,778	-	-	271,778
Sale of cement	-	155,537	-	-	155,537
Sale of other goods	-	44,226	-	-	44,226
Sale of rigid packaging products	-	-	25,747	-	25,747
Hospitality operations	9,695	-	-	6,669	16,364
Others (1)	797,716	-	-	36	797,752
	3,263,272	585,417	25,747	6,705	3,881,141

⁽¹⁾ Included sales of power generator sets, engine components, service-type maintenance services and others.

Notes to the Condensed Interim Consolidated Financial Statements For the Half Year and Year Ended 31 December 2023

9. Revenue (cont'd)

		Year e	ended 31 December 2	022	
Segments	Powertrain solutions \$'000	Building materials \$'000	Rigid packaging \$'000	Others \$'000	Consolidated total \$'000
Geographical markets					
The PRC	3,240,517	-	25,747	-	3,266,264
Singapore	747	403,737	-	-	404,484
Malaysia	24	181,680	-	6,705	188,409
Others	21,984	-	-	-	21,984
	3,263,272	585,417	25,747	6,705	3,881,141
Timing of revenue recognition					
Goods and services transferred at a point in time	3,253,577	585,417	25,747	1,571	3,866,312
Services transferred over time	9,695	-	-	5,134	14,829
	3,263,272	585,417	25,747	6,705	3,881,141

9. Revenue (cont'd)

A breakdown of sales:

	Group		
	2023 \$'000	2022 \$'000	+/- %
Sales reported for first half Operating profit after tax before deducting non-	2,075,085	2,096,577	-1.0%
controlling interests reported for first half year	64,254	64,151	0.2%
Sales reported for second half Operating profit after tax before deducting non-	2,006,369	1,784,564	12.4%
controlling interests reported for second half year	55,836	38,766	44.0%

10. Profit before income tax from continuing operations

Profit before income tax from continuing operations includes the following:

	Group					
	Half year ended 31 December 3 2023 \$1000	Half year ended 31 December 2022 \$'000	+/- %	Year ended 31 December 2023 \$'000		+/- %
Gain on disposal of property, plant and						
equipment, net	306	7	4271.4%	395	1,374	-71.3%
Gain/(loss) on disposal of right-of-use						
assets, net	1,442	(3)	NM	1,442	801	80.0%
Gain on disposal of assets classified						
as held-for-sale	-	-	NM	-	10,489	MM
Impairment losses on property, plant and						
equipment and intangible assets	(8,439)	(3,843)	119.6%	(8,439)	(3,843)	119.6%
Impairment losses (recognised)/written						
back for trade and other receivables, net	(4,512)	825	MM	(4,685)	1,190	MM
Impairment losses on interests in joint						
ventures	-	(202)	NM	-	(202)	MM
Allowance recognised for inventories						
obsolescence	(10,883)	(8,688)	25.3%	(10,439)	(11,447)	-8.8%
Depreciation and amortisation	(77,922)	(75,523)	3.2%	(151,306)	(153,191)	-1.2%
Foreign exchange loss, net	(2,082)	(3,870)	-46.2%	(3,448)	(3,339)	3.3%
Interest expense	(18,732)	(15,241)	22.9%	(38,877)	(30,118)	29.1%
Interest income	16,389	14,910	9.9%	32,708	28,285	15.6%
Gain on disposal of a subsidiary	19,593	-	NM	19,593	-	NM
Gain on disposal of an associate	-	271	NM	-	271	MM
Write-off of property, plant & equipment	(421)	(810)	-48.0%	(464)	(880)	-47.3%

11. Taxation

For the year ended 31 December 2023, the Group's tax charge included additional provision of \$15,494,000 for prior years (31 December 2022: additional provision of \$5,608,000 for prior years).

Notes to the Condensed Interim Consolidated Financial Statements For the Half Year and Year Ended 31 December 2023

12. Earnings per share

The weighted average number of ordinary shares adjusted for the effect of unissued ordinary shares under the Scheme is determined as follows:

	Gro	oup
	Year ended 31 December 2023 No. of Shares	Year ended 31 December 2022 No. of shares
Weighted average number of shares issued, used in the calculation of basic earnings per share Dilutive effect of share options	747,978,318 30,191	747,914,289 95,628
Weighted average number of ordinary shares (diluted)	748,008,509	748,009,917

320,000 (31 December 2022: 120,000) share options granted to Group Employees (as defined in the Scheme) under the Scheme have not been included in the calculation of diluted earnings per share because they are anti-dilutive as the options are out-of-the-money.

13. Related party transactions

(a) Sale and purchase of goods and services

During the year ended 31 December 2023, the Group made payments to firms, in which a director has an interest, in respect of professional services rendered. This amounted to \$57,464 (31 December 2022: \$133,085). At the balance sheet date, \$324 (31 December 2022: \$18,369) was outstanding.

Significant transactions with related parties made at terms agreed between the parties during the half year and year ended 31 December, other than those disclosed elsewhere in the financial statements, are as follows:

	Group				
	Half year ended 31 December 2023 \$'000	Half year ended 31 December 2022 \$'000	Year ended 31 December 2023 \$'000	Year ended 31 December 2022 \$'000	
Sale of engines and materials - associates and joint ventures - related corporations	102,501 175,689	73,731 166,689	178,575 384,331	102,190 461,473	
Purchase of materials, supplies and engines					
- associates and joint ventures - related corporations	236,082 165,781	202,971 113,879	393,986 339,516	379,159 214,918	
Management services income - an associate	222	222	444	444	
Management services paid and payable - related corporations	262	346	333	459	
Rental paid and payable (include general expenses)					
- immediate holding company	319	343	637	679	
General and administrative expenses - joint ventures	660 9.095	26 9.519	660 17,180	26 17,023	
related corporations Delivery, storage, distribution and handling	9,095	9,519	17,160	17,023	
expenses - related corporations	25,449	20,084	40,159	41,137	
Hospitality, restaurant, consultancy and other service income					
- Joint ventures - related corporations	22,207 2,474	584 2,039	22,986 3,405	1,039 2,121	
Rental income - associates and joint ventures - related corporations	533 2,249	532 27	724 2,310	986 118	
Purchase of vehicles and machineries - related corporations		30	-	513	

(b) Outstanding balances with a related party

As at 31 December 2023, fixed deposits held with a related party amounted to \$9,500,000 (31 December 2022: \$7,045,000).

(c) Commitments with related parties

As at 31 December 2023, the Group has commitments to purchase raw materials from related parties amounting to approximately \$67,468,000 between 2024 and 2027 (31 December 2022: \$29,804,000 between 2023 and 2024).

14. Dividends

	Group		
	Year ended 31 December 2023 \$'000	Year ended 31 December 2022 \$'000	
Declared and paid during the financial period Dividends on ordinary shares: First and final tax exempt dividend paid of 2 cents per share in respect of year 2022 (2022: 2 cents per			
share in respect of year 2021)	14,960	14,958	
Proposed but not recognised as a liability as at 31 December:			
Dividends on ordinary shares, subject to shareholders' approval at the 2024 AGM:			
First and final tax exempt (one-tier) dividend in respect of year 2023: 2 cents (2022: 2 cents) per share	14,960	14,960	

15. Net Asset Value

	Group 31 December 31 December 2023 2022		Company 31 December 31 Decemb 2023 2022	
Net asset value per ordinary share (cents)	123.27	120.67	33.71	33.56

16. Fair value of assets and liabilities

(a) Fair value hierarchy

The Group categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date,
- Level 2 Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and
- Level 3 Unobservable inputs for the assets or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

16. Fair value of assets and liabilities (cont'd)

(b) Assets and liabilities measured at fair value

The following table shows an analysis of each class and liabilities measured at fair value at the end of the reporting period:

The second secon	otal
(Level 1) (Level 2) 31 December 2023 \$'000 \$'000 \$'0	000
Financial assets	
Other investments 6,040 -	6,040
Bill receivables - 710,424	710,424
As at 31 December 2023 6,040 710,424	716,464
Financial liabilities Derivatives - 30	30
As at 31 December 2023 - 30	30
31 December 2022	
Financial assets	
Other investments 11,056 -	11,056
Bill receivables - 621,900	621,900
As at 31 December 2022 11,056 621,900	632,956
Financial liabilities	
Derivatives - 142	142
As at 31 December 2022 - 142	142

(c) Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value

The carrying amounts of current trade and other receivables, cash and short-term deposits, trade and other payables, and current loans and borrowings are reasonable approximation of fair values due to their short-term nature.

The carrying amounts of non-current receivables and other non-current liabilities are reasonable approximation of fair values as the consideration of time value of money is not material.

The carrying amounts of long term deposits and non-current loans and borrowings are reasonable approximation of fair values as they are floating rate instruments that are re-priced to market interest rates on or near the reporting period or their interest rates approximate the market lending rate.

16. Fair value of assets and liabilities (cont'd)

(c) Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value (cont'd)

Set out below is a comparison by category of carrying amounts of the Group's financial instruments that are carried in the financial statements:

Classification of financial instruments

	Financial assets at amortised cost \$'000	Fair value through other comprehensive income \$'000	Financial liabilities at amortised cost \$'000	Total \$'000
31 December 2023				
Assets Other investments Trade and other	-	6,040	-	6,040
receivables* Cash and bank balances	1,049,788 1,233,720	710,424		1,760,212 1,233,720
	2,283,508	716,464	-	2,999,972
Liabilities Trade and other				
payables [^] Other non-current	-	-	1,843,699	1,843,699
liabilities Loans and borrowings	-		46,042 887,981	46,042 887,981
		-	2,777,722	2,777,722
31 December 2022				
Assets				
Other investments Trade and other	-	11,056	-	11,056
receivables* Cash and bank balances	916,985 1,017,468	621,900	-	1,538,885 1,017,468
	1,934,453	632,956	-	2,567,409
Liabilities				
Trade and other payables^	-	-	1,676,371	1,676,371
Other non-current liabilities	-	-	45,345	45,345
Loans and borrowings	-	-	874,603	874,603
		-	2,596,319	2,596,319

^{*} Excludes advances paid to suppliers, prepaid expenses and tax recoverable.

[^] Excludes deferred grants.

1. Review

The condensed interim consolidated balance sheets of Hong Leong Asia Ltd. and its subsidiaries as at 31 December 2023 and the related condensed interim consolidated income statement and other comprehensive income, condensed interim consolidated statement of changes in equity and condensed interim consolidated statement of cash flows for the half year period then ended and certain explanatory notes have not been audited or reviewed.

2. Notes to the financial statements for the half year ("2H") and year ended 31 December ("FY") 2023

2.1 Explanatory notes to the balance sheets of the Group and the Company

Group

- Non-current assets: The decrease in non-current assets was mainly due to (a) depreciation of property, plant and equipment and translation effect as Renminbi ("RMB") weakened against Singapore Dollar ("SGD"), partially offset by additional capital expenditure, (b) recognition of capitalised contract costs in income statement upon contract performance, (c) decrease in deferred tax assets, (d) depreciation of right-of-use assets, partially offset by addition of right-of-use assets during the year, and (e) disposal of other investment designated as fair value through other comprehensive income. This was partially offset by (f) reclassification of amounts due from related corporations (with longer tenure) to non-current assets, and (g) recognition of share of profits (net) of joint ventures and associates.
- Current assets: The increase in current assets was mainly due to (a) higher cash and
 cash equivalents held as at 31 December 2023, and (b) higher trade and other
 receivables mainly due to higher collection of bill receivables towards year-end, partially
 offset by RMB translation effect. However, lower inventory level was maintained at yearend, in part affected by RMB translation effect.
- Current liabilities: The increase in current liabilities was mainly due to higher trade and other payables and provisions. This was partially offset by lower loans and borrowings and current tax payable as at 31 December 2023. In particular:
 - The increase in trade and other payables was mainly due to higher issuance of bill payables towards year-end, partially offset by RMB translation effect.
 - The increase in provisions was mainly due to additional provision for warranty made.
 - The decrease in loans and borrowings was mainly due to refinancing of loans and borrowings as long-term liabilities, partially offset by additional short-term borrowings (net) taken up during the year.
 - The decrease in current tax payable was mainly due to tax paid during the year.
- Non-current liabilities: The increase in non-current liabilities was mainly due to (a) additional borrowings and refinancing of loans and borrowings as long-term liabilities, and (b) higher lease liabilities recognised. This was partially offset by lower deferred grants and the reclassification of contract liabilities, expected to be satisfied within the next 12 months, to current liabilities.
- Assets and liabilities of disposal group classified as held for distribution to owners (Airwell): The decrease in assets of disposal group was mainly due to settlement of payables during the year. As a result, liabilities of disposal group also decreased.

2. Notes to the financial statements for the half year and year ended 31 December 2023 (cont'd)

2.1 Explanatory notes to the balance sheets of the Group and the Company (cont'd)

Company

- Non-current assets: The decrease in non-current assets was mainly due to depreciation
 of property, plant and equipment, partially offset by addition of right-of-use assets during
 the year.
- Current assets: The increase in current assets was mainly due to higher cash and shortterm deposits and receivables from subsidiaries as at 31 December 2023.
- Current liabilities: The decrease in current liabilities was mainly due to refinancing of loans and borrowings with longer tenures, partially offset by additional loans and borrowings (net) taken up as at 31 December 2023 and higher interest payable.
- Non-current liabilities: The increase in non-current liabilities was mainly due to refinancing of loans and borrowings as long-term liabilities during the year and higher deferred tax liabilities recognised.
- 2.2 Notes to the consolidated income statement

Items included in profit before income tax from continuing operations:

Net gain on disposal of property, plant and equipment in 2H 2023 was attributed mainly to the Group's Powertrain Solutions Unit ("Yuchai") and Building Materials Unit ("BMU").
 Net gain on disposal of property, plant and equipment in 2H 2022 was attributed mainly to BMU, partially offset by loss on disposal by Yuchai.

Net gains on disposal of property, plant and equipment in FY2023 and FY2022 were attributed mainly to Yuchai and BMU.

- Net gains/(losses) on disposal of right-of-use assets in 2023 and 2022 were attributed mainly to Yuchai.
- Gain on disposal of assets classified as held-for-sale was recognised upon completion of the disposal of property held by Rex Plastic (Malaysia) Sdn.Bhd. in 2022.
- Impairment loss on property, plant and equipment and intangible assets in 2023 was mainly related to impairment of property, plant and equipment in Yuchai. Impairment loss on property, plant and equipment and intangible assets in 2022 was mainly related to impairment of property, plant and equipment in Yuchai and intangible assets in BMU.
- Net impairment loss recognised for trade and other receivables in 2023 was attributed mainly to Yuchai. Net impairment loss written back for trade and other receivables in 2022 was attributed mainly to BMU, a subsidiary of the Company and Yuchai.
- Impairment losses on interests in joint ventures in 2022 was attributed to Yuchai.
- Net allowances made for inventories obsolescence in 2023 and 2022 were attributed mainly to Yuchai.

2. Notes to the financial statements for the half year and year ended 31 December 2023 (cont'd)

- 2.2 Notes to the consolidated income statement (cont'd)
 - The higher depreciation and amortisation recorded in 2H 2023 as compared to 2H 2022 were mainly due to additional capital expenditure and the commencement of amortisation of technology know-how transferred from capitalised development expenditure upon completion and ready for use, partially offset by RMB translation effect.

The lower depreciation and amortisation recorded in FY2023 as compared to FY2022 were mainly due to RMB translation effect, partially offset by additional capital expenditure and the commencement of amortisation of technology know-how transferred from capitalised development expenditure upon completion and ready for use.

- The net foreign exchange loss recorded in 2H 2023 was mainly due to foreign exchange loss on revaluation of United States Dollar ("USD") assets, as a result of the strengthening of SGD against USD. This was partially offset by foreign exchange gain on revaluation of SGD assets in China Yuchai International Limited ("CYI") (with functional currency in USD). The net foreign exchange loss recorded in 2H 2022 was mainly due to (a) foreign exchange loss on revaluation of USD assets, and (b) foreign exchange loss on revaluation of SGD liabilities in subsidiaries with functional currency in Malaysia Ringgit ("RM"), as a result of the strengthening of SGD against RM. This was partially offset by foreign exchange gain on revaluation of SGD assets in CYI.

The net foreign exchange loss recorded in FY2023 was mainly due to (a) foreign exchange loss on revaluation of USD assets, as a result of the strengthening of SGD against USD, (b) foreign exchange loss on revaluation of SGD liabilities in subsidiaries with functional currency in RM, and (c) foreign exchange loss on revaluation of RMB assets in CYI's subsidiaries (with functional currency in USD), as a result of the weakening of RMB against USD. This was partially offset by foreign exchange gain on revaluation of SGD assets in CYI. The net foreign exchange loss recorded in FY2022 was mainly due to (a) foreign exchange loss on revaluation of SGD liabilities in subsidiaries with functional currency in RM, and (b) realised foreign exchange loss on USD denominated transactions, as a result of the strengthening of USD against RM.

- The increase in interest expense in 2023 as compared to 2022 was mainly due to higher interest rates.
- The increase in interest income in 2023 as compared to 2022 was due mainly to higher deposits placement and interest rates.
- Gain on disposal of a subsidiary in 2023 was attributed to Yuchai.
- Gain on disposal of an associate in 2022 was attributed to Yuchai.
- The write-offs of property, plant and equipment in 2023 and 2022 were recorded mainly by Yuchai and BMU.

3. Review of performance of the Group

Notes:

- (a) Approximately 83% of the Group's total revenue is generated from its businesses in China. For the year ended 31 December, translation of income statements from Renminbi ("RMB") to Singapore dollar ("SGD") has been made at the average exchange rates of RMB5.2931 = SGD1.00 for FY2023 and RMB4.9024 = SGD1.00 for FY2022. For FY2023, RMB has depreciated by about 8.0% as compared to FY2022.
- (b) Discontinued operation Airwell Air-conditioning Technology (China) Co., Ltd. and its subsidiary, Airwell Air-conditioning (Hong Kong) Company Limited (collectively, "Airwell") had ceased business operations in 2020. Accordingly, the operating performance of Airwell had been presented separately under "discontinued operation" in the income statement.

The Group operates mainly in China, Singapore and Malaysia.

The main business units of the Group are the Powertrain Solutions Unit ("Yuchai") and the Building Materials Unit ("BMU"). The other business units of the Group include the Rigid Packaging Unit ("Rex") and the Air-conditioning Systems Unit ("Airwell") – in which the latter is classified as discontinued operation.

In China, the National Bureau of Statistics reported that the economy grew by 5.2% in 2023. China's economy grew 5.2% in 2023, but the recovery was uneven with tepid demand casting a pall over the outlook for 2024¹. Despite a decline in unit sales, Yuchai recorded a higher revenue and improved margins due mainly to favourable sales mix and continued cost reduction efforts. Better results from joint ventures further contributed to higher profits for Yuchai, despite negative effect of a weaker RMB against SGD upon translation.

In Singapore, the Ministry of Trade and Industry announced that the construction sector grew by 5.2% in 2023, improving from the 4.6% growth in the previous year, supported by expansions in both public and private sector construction works². Despite higher input costs and a tighter credit environment, BMU in Singapore ("**BMU Singapore**") had healthy activity levels, helped by strong local construction demand.

In Malaysia, the Department of Statistics Malaysia announced that the performance of the construction work done in 2023 reached a value of RM132.2 billion, demonstrating continuous positive momentum at 8.4% after turning around in 2022 with 8.8% growth³. BMU in Malaysia ("**Tasek**") reported profits in 2023 on the strong recovery of cement volumes and pricing, a turnaround from net losses in 2022. Input costs remain elevated but have eased from their peaks.

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¹ https://www.reuters.com/world/china/chinas-q4-gdp-grows-52-yy-below-market-forecast-2024-01-17/

² https://www.mti.gov.sg/Newsroom/Press-Releases/2024/02/MTI-Maintains-2024-GDP-Growth-Forecast-at-1 0-to-3 0-Per-Cent

³ https://www.dosm.gov.my/portal-main/release-content/construction-statistics-fourth-quarter-2023

3. Review of performance of the Group (cont'd)

2H 2023 versus 2H 2022

Revenue for the Group was \$2.006 billion in 2H 2023, an increase of \$221.8 million or 12.4%, from \$1.785 billion in 2H 2022. The increase in revenue was mainly due to higher revenue recorded by Yuchai and BMU.

- Yuchai's revenue increased by \$182.7 million or 12.5% as compared to 2H 2022.
 The total number of engines sold by Yuchai in 2H 2023 was 147,700 units, a 5.2% increase as compared to 140,345 units sold in 2H 2022. The increase was mainly due to higher heavy-duty and medium-duty engine sales in the truck and bus markets as well as increased sales in the marine and power generation and industrial markets.
- BMU's revenue increased by \$40.9 million or 13.5% as compared to 2H 2022, largely due to recovery of sales volumes and improved average selling prices for Tasek.

The Group's gross profit was \$381.9 million in 2H 2023, an increase of \$60.4 million or 18.8% from \$321.5 million in 2H 2022. This was mainly due to the increase in gross profit recorded by BMU and Yuchai. The Group's gross margin was 19.0% in 2H 2023 as compared to 18.0% in 2H 2022. The increase in gross margin was mainly due to improved average selling prices for Tasek.

Other income, which mainly comprised government grants, gain on disposal of subsidiary and interest income, was \$66.3 million in 2H 2023, an increase of \$14.8 million or 28.6% from \$51.5 million in 2H 2022. The increase was largely due to the gain on disposal of Yuchai's subsidiary recognised, partially offset by lower government grants.

Selling and distribution ("**S&D**") expenses were \$169.6 million in 2H 2023, an increase of \$18.7 million or 12.4% as compared to \$150.9 million in 2H 2022, largely due to higher warranty expenses and allowance for doubtful debt, partially offset by lower delivery costs for Yuchai.

Research and development ("**R&D**") expenses were \$87.8 million in 2H 2023, an increase of \$3.1 million or 3.6% as compared to \$84.7 million in 2H 2022. The increase was mainly due to higher staff costs for Yuchai.

General and administrative ("**G&A**") expenses were \$98.8 million in 2H 2023, an increase of \$19.3 million or 24.3% as compared to \$79.5 million in 2H 2022. The increase was mainly due to higher staff costs.

Finance costs were \$19.2 million in 2H 2023, an increase of \$3.4 million or 21.9% as compared to \$15.8 million in 2H 2022. The increase in finance costs was mainly due to higher interest rates in 2H 2023.

Other expenses, which comprised mainly impairment losses on property, plant and equipment and net foreign exchange loss, were \$9.1 million in 2H 2023, an increase of \$6.8 million from \$2.3 million in 2H 2022. Other expenses comprised mainly net foreign exchange loss and net reversal of provision for onerous contracts in 2H 2022.

Share of results of associates and joint ventures was a profit of \$11.3 million in 2H 2023 as compared to \$2.9 million in 2H 2022. The increase was mainly due to better results from the associates of BMU and joint ventures of Yuchai.

3. Review of performance of the Group (cont'd)

2H 2023 versus 2H 2022 (cont'd)

Income tax expenses was \$19.1 million in 2H 2023 as compared to \$3.9 million in 2H 2022. The increase was mainly due to under-provision in prior years and higher taxable income in 2H 2023.

The Group's profit increased from \$38.6 million in 2H 2022 to \$55.8 million in 2H 2023. Profit attributable to the owners of the Company ("**PATMI**") for 2H 2023 increased by \$22.1 million to \$34.1 million, as compared to \$12.0 million in 2H 2022.

FY2023 versus FY2022

Revenue for the Group was \$4.081 billion in FY2023, an increase of \$200.4 million or 5.2%, from \$3.881 billion in FY2022. The increase in revenue was mainly due to higher revenue recorded by Yuchai and BMU.

- Yuchai's revenue increased by \$140.2 million or 4.3% as compared to FY2022. The
 total number of engines sold by Yuchai in FY2023 was 313,493 units, a 2.4%
 decrease as compared to 321,256 units sold in FY2022. The decrease was mainly
 due to lower sales in the truck and agricultural markets, partially offset by increased
 sales in the bus, industrial, marine and power generation and new energy markets.
- BMU's revenue increased by \$65.2 million or 11.1% as compared to FY2022, largely due to recovery of sales volumes and improved average selling prices for Tasek.

The Group's gross profit was \$754.8 million in FY2023, an increase of \$73.2 million or 10.7% from \$681.6 million in FY2022. This was mainly due to increase in gross profit recorded by BMU and Yuchai. The Group's gross margin increased to 18.5% in FY2023 as compared to 17.6% in FY2022, mainly due to (a) improved average selling prices for Tasek and (b) higher revenue from heavy-duty engines and continuing cost reduction initiatives, partially offset by higher customer sales rebates for Yuchai.

Other income, which comprised mainly government grants, interest income and gain on disposal of a subsidiary of Yuchai, was \$96.9 million in FY2023, an increase of \$12.0 million from \$84.9 million in FY2022. The increase was largely due to the gain on disposal of a subsidiary of Yuchai and higher interest income, partially offset by the absence of gain on disposal of assets held for sale recognised in FY2022 and lower government grants.

S&D expenses were \$300.1 million in FY2023, an increase of \$20.7 million or 7.4% as compared to \$279.4 million in FY2022. The increase was mainly due to higher warranty expenses and higher allowance for doubtful debts for Yuchai, partially offset by lower delivery costs.

R&D expenses were \$165.6 million in FY2023, a decrease of \$5.0 million or 2.9% as compared to \$170.6 million in FY2022, mainly due to RMB translation effect. Yuchai continued its initiatives to enhance the engine quality and performance of its National VI and Tier-4 emission standard compliant engines, and to develop new energy products.

G&A expenses were \$194.9 million in FY2023, an increase of \$32.5 million or 20.0% as compared to \$162.4 million in FY2022. The increase was mainly due to higher staff costs.

Finance costs were \$39.9 million in FY2023, an increase of \$8.7 million or 27.9% as compared to \$31.2 million in FY2022. The increase in finance costs was mainly due to higher loan interest.

3. Review of performance of the Group (cont'd)

FY2023 versus FY2022 (cont'd)

Other expenses, which comprised mainly impairment losses on property, plant and equipment and net foreign exchange loss, were \$10.6 million in FY2023, an increase of \$7.9 million from \$2.7 million in FY2022. Other expenses comprised mainly net foreign exchange loss and net reversal of provision for onerous contracts in FY2022.

Share of results of associates and joint ventures was a profit of \$25.8 million in FY2023 as compared to \$3.5 million in FY2022. The increase was mainly due to better results from the associates of BMU and joint ventures of Yuchai.

Income tax expenses was \$46.4 million in FY2023 as compared to \$20.7 million in FY2022. The increase was mainly due to to under-provision in prior years and higher taxable income in FY2023.

In conclusion, the Group's profit was \$119.9 million in FY2023, an increase of \$17.3 million as compared to FY2022. PATMI was \$64.9 million in FY2023, an increase of \$10.4 million or 19.0% as compared to \$54.5 million in FY2022. Adjusting for one-off gains of \$6.7 million for disposal of a subsidiary of Yuchai in FY2023 and \$10.5 million for disposal of assets held-for-sale in FY2022, PATMI for FY2023 would have increased by \$14.2 million or 32.3% YoY.

Working Capital and Cash Flow

The Group had cash and short-term deposits of \$1.234 billion as at 31 December 2023 compared with \$1.014 billion as at 31 December 2022.

During the year under review, the Group generated operating cash inflow before changes in working capital of \$380.2 million and net cash inflow from operating activities of \$362.0 million. This was mainly due to higher trade and other payables and provisions, partially offset by higher trade and other receivables as compared to 31 December 2022.

The net cash outflow from investing activities of \$72.4 million was mainly due to purchase of property, plant and equipment and intangible assets and net placement of bank deposits, partially offset by interest received and dividends received from associates and joint ventures.

The Group had net cash outflow from financing activities of \$49.4 million. It was mainly due to interest payment, dividends paid to non-controlling interests of subsidiaries and shareholders of the Company of \$30.1 million and repayment of obligation under lease liabilities, partially offset by net proceeds from borrowings of \$31.1 million.

As reported in the Group's results announcement for the third quarter of 2018 dated 14 November 2018, the Company had raised net proceeds of \$201.1 million from the rights issue exercise in October 2018. On 11 August 2023, the Group had announced that \$188.0 million of the net proceeds had been utilised. Since then, no further utilisation of the rights proceeds has been made, and other than previously announced, the remaining unutilised funds had been used in the interim to repay short-term revolving facilities pending future deployment. The Company will make periodic announcements via SGXNET on the further deployment of the rights proceeds.

4. Where a forecast, or prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

None.

5. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

While the World Bank has projected for 4.5% growth for 2024 in China⁴, the recovery remains slow, marked by volatility, ongoing deflationary pressures and the still weak consumer confidence. The outlook is also clouded by continued weakness in the real estate sector and persistently tepid global demand.

Yuchai is working to improve its extensive portfolio of engines, in compliance with China's National VI emission standards for on-road markets and Tier-4 compliant engines for the off-road markets. Yuchai also seeks to improve on its overall volume, working capital efficiency as well as continue on its R&D programs to improve its powertrains, and to further develop its New Energy solutions such as e-CVT power-split hybrids, integrated electric drive axles, hydrogen fuel cell systems and hydrogen engines.

In Singapore, BMU's order books in the Precast and Ready Mix Concrete segments continue to benefit from public and private sector project launches, as the Building and Construction Authority (BCA) updated its projection for the total value of local construction contracts awarded in 2024 to be between \$32 billion and \$38 billion⁵. Amidst this backdrop, the industry continues to tackle challenges including rising labour, energy costs as well as higher rental costs of premises. The Group will continue to push productivity from its new facilities such as the Integrated Construction and Prefabrication Hub (ICPH) in Punggol Barat and the RMC Ecosystem Batching Plant at Jurong Port have begun commercial operations. These new facilities will position the Group for future growth and are in line with the Singapore Government's plan to improve construction productivity with the adoption of Design for Manufacturing and Assembly (DfMA) technologies.

In Malaysia, Tasek, with its integrated cement plant and Ready Mix Concrete products expects demand to continue to be strong given the increased development expenditure as announced in Malaysia's 2024 budget. While key input costs remain elevated, selling prices now better reflect these heightened costs but the overall credit environment remains a concern. Tasek will continue to expand its footprint and work towards improving on its operational efficiencies, including logistics, energy use and in alternative fuels and raw materials.

The Group remains focused on strengthening its capabilities to execute new growth strategies, improving supply chain resilience and strengthening its market position. The Group is working closely with partners and customers to develop solutions and increase innovation efforts for a sustainable future. Despite a challenging macro-environment, the Group is cautiously optimistic that its businesses should perform satisfactorily in 2024. The Group will continue to improve its operational resilience, remain a reliable partner to customers and be responsible to all stakeholders.

4 https://www.worldbank.org/en/news/press-release/2023/12/14/sustained-policy-support-and-deeper-structural-reforms-to-revive-china-s-growth-momentum-world-bank-report

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⁵ https://www1.bca.gov.sg/about-us/news-and-publications/media-releases/2024/01/15/steady-demand-for-the-construction-sector-projected-for-2024

6. Dividend

(a) Current Financial Period Reported On

Any dividend declared for the current financial period reported on? Yes

Name of Dividend	Proposed First and Final
Dividend Type	Cash
Dividend Amount per Share	2 cents per ordinary share
(in cents)	
Tax Rate	Tax Exempt (1-tier)

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year? Yes

Name of Dividend	First and Final (Paid)	
Dividend Type	Cash	
Dividend Amount per Share (in cents)	2 cents per ordinary share	
Tax Rate	Tax Exempt (1-tier)	

(c) Date payable

Subject to shareholders' approval at the forthcoming 63rd Annual General Meeting of the Company, the proposed first and final dividend for financial year ended 31 December 2023 will be payable on 15 May 2024.

(d) Record date

5.00 pm on 6 May 2024

7. If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision.

Not applicable.

8. Interested person transactions

Name of Interested Person ("IP")	Nature of Relationship	Aggregate value of all interested person transactions for FY2023 conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than \$100,000)
Hume Cemboard Industries Sdn Bhd (" HCI ")	Hong Leong Investment Holdings Pte. Ltd. ("HLIH") is a controlling shareholder of the Company. HCI and KS,	Transaction - Sale of raw materials to IP:
Kim Sik Sdn Bhd (" KS ")	being associates of HLIH, are IPs.	Construction-related Transaction - Sale of raw materials to IP: \$914,689
		Total: \$4,602,491

9. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

	Latest Full Year (\$'000)	Previous Full Year (\$'000)
Ordinary	14,960	14,960
Preference	-	-
Total:	14,960	14,960

The figure under the latest full year comprises the proposed first and final dividend for FY2023 which is subject to shareholders' approval at the forthcoming Annual General Meeting, and calculated based on 747,978,318 issued shares in the capital of the Company as at 28 February 2024.

10. Disclosure of person occupying a managerial position in the Company or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the Company pursuant to Rule 704(13) of the Listing Rules.

Name	Age	Family relationship with any director, chief executive officer and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
Kwek Leng Peck	67	Father of Ms Kwek Pei Xuan, Executive Director and Head of Sustainability and Corporate Affairs of Hong Leong Asia Ltd. ("HLA").	Appointed Executive Director since April 1998 and Executive Chairman of HLA on 28 April 2017. - Having overall executive responsibility for the Group's business and lead the Board in developing policies and strategies for the Group.	Nil
Kwek Pei Xuan	32	Daughter of Mr Kwek Leng Peck, Executive Chairman of HLA.	Appointed Head of Sustainability and Corporate Affairs of HLA on 1 January 2021, and Executive Director of HLA on 26 April 2023. - Having overall responsibility for the management of the sustainability practices and reporting and corporate affairs (which involves overseeing corporate communications and business relation with stakeholders) of the Group.	Appointed Executive Director of HLA at its annual general meeting on 26 April 2023.

11. Confirmation pursuant to Rule 720(1) of the Listing Manual

The Company confirms that it has procured undertakings from all its directors and executive officers in compliance with Rule 720(1) of the Listing Manual in the format set out in Appendix 7.7 of the Listing Manual.

BY ORDER OF THE BOARD

Ng Siew Ping, Jaslin Yeo Swee Gim, Joanne Company Secretaries

28 February 2024