

AOXIN Q & M DENTAL GROUP LIMITED (Company Registration Number 201110784M) (Incorporated in the Republic of Singapore)

## RESPONSES TO QUESTIONS RECEIVED FROM SHAREHOLDERS IN RESPECT OF THE ANNUAL GENERAL MEETING TO BE HELD ON 28 APRIL 2021 BY ELECTRONIC MEANS

The Board of Directors ("**Board**") of Aoxin Q & M Dental Group Limited ("**Company**" and together with its subsidiaries, the "**Group**") refers to its annual report for the financial year ended 31 December 2020 ("**FY2020**") and the notice of annual general meeting dated 13 April 2021. The Company wishes to set out its responses to the questions received from shareholders.

| Question |   | Response  |
|----------|---|---|
| 1.       | Management fee income from outside<br>parties was RMB 0.88m (2019: RMB<br>3.6m). What was the reason for the drop<br>in fee income? | Our management fee income is derived from<br>the management of the business of Sixth<br>Hospital, pursuant to the terms of the<br>Management Agreement entered into<br>between the Group and Shenyang Shenhe<br>District Health Bureau. During the Covid-19<br>outbreak, Sixth Hospital was temporarily<br>closed for more than 1 month, together with<br>all other dental hospitals and clinics in the<br>Group, leading to a sharply lower patient load<br>in the first half of 2020. As a result,<br>management fee income from Sixth Hospital<br>was significantly reduced in FY2020.   |
| 2.       | Why is there an increase in dental lab<br>processing costs in FY2020 when the<br>Group has its own lab company?                     | Under our Primary Healthcare segment, the<br>Group incurred higher consumables and<br>dental supplies in FY2020, as a result of<br>higher lab processing cost. The Group was<br>purchasing dental lab products mainly from<br>Shenyang Qingaomei Oral Restorative<br>Technology Co., Ltd. (" <b>QAM</b> "), the lab<br>processing subsidiary of the Group, as well as<br>from a distributor which distributes products<br>of QAM. In 2020, the Group was purchasing<br>more dental lab products from this distributor<br>rather than from QAM. The Group is<br>consistently reviewing its purchasing<br>strategy and will adjust its purchasing<br>policies to achieve optimal cost-savings for<br>the Group. |
| 3.       | What is long term plan to reduce and control employment benefits expenses?  | The Group recognises that employment benefits accounted for a significant portion of  |

| Question |  | Response  |
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|          |  | operating expenses in FY2020. However, in<br>order to ensure the continued success of our<br>dental services, the Group is also aware of<br>the need to retain the services of talented<br>dental professionals through a competitive<br>remuneration and compensation scheme. As<br>part of the Group's commitment towards<br>dental training and education, and as a<br>means of ensuring a steady stream of new<br>dentists at reasonable employment terms in<br>the medium to long term, the Group<br>collaborates with Jinzhou Medical University<br>to provide training to select dental students<br>and dental professionals. Under the<br>collaboration, the Group needs to invest in<br>each undergraduate who is recruited through<br>this scheme for a period of five years, which<br>resulted in higher employment benefits<br>expenses in the initial years before the new<br>dental professionals are able to contribute to<br>the overall growth of the Group. Management<br>will actively assess the operational<br>performance of each hospital and polyclinic<br>on a regular basis, and fine tune our<br>employment resources accordingly. |
| 4.       | Please provide debtors turnover period for the business segments.  | Based on the audited financial statements of<br>the Group, our debtors' turnover period is 51<br>days for FY2020. We are not able to disclose<br>debtors' turnover period for each business<br>segment as the information is commercially<br>sensitive.   |
| 5.       | What is the latest development on Panjing<br>Hospital's Holding Announcement that<br>announced on 30 September 2020? | There has been no further development since<br>the announcement. We will make an<br>announcement on SGXNet should any<br>material development arises.   |
| 6.       | Which hospitals are making losses? What<br>are the losses to date?   | Panjing and Dalian Hospitals were opened in<br>2018 and 2019 respectively. The initial year<br>losses from date of opening were mainly due<br>to gestation losses. The Covid-19 situation in<br>FY2020, where operations were closed for<br>more than one month, aggravated the losses<br>in FY2020. The Group will continue to closely<br>monitor the financial performance and<br>further tighten cost control measures for the<br>two loss-making hospitals. However, the<br>Board after careful deliberation, believes that<br>financial performances of individual hospitals<br>and clinics are best kept confidential as<br>disclosing the same would be prejudicial to<br>its business given the highly competitive<br>business environment.   |
| 7.       | Which other clinics are not profitable?<br>What are the losses to date?  | Three of our newly opened dental clinics in 2019 were having gestation losses from date of opening in 2019 which were aggravated by   |

| Question  | Response   |
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|   | Covid-19 situation in 2020. Due to Covid-1<br>outbreak, most of the Group's clinics we<br>closed for more than one month leading<br>losses in two of our existing clinics as well a<br>three of the newly open clinics. However, th<br>Board after careful deliberation, believes th<br>financial performances of individual hospita<br>and clinics are best kept confidential a<br>disclosing the same would be prejudicial<br>its business given the highly competitive<br>business environment.<br>The Group will continue to closely monit<br>the financial performance and further tighter<br>cost control measures for these loss-makin<br>dental clinics.<br>Given the uncertain operating environment<br>especially in relation to the risk of ad-hoc lose<br>downs in cities where our Group operates du<br>to a resurgence of Covid-19 virus, th<br>management is unable to provide a<br>accurate estimation. In addition, the new<br>opened hospitals and polyclinics operate |
|   | The Group will continue to closely monitor<br>the financial performance and further tighten<br>cost control measures for these loss-making<br>dental clinics.  |
| 8. When will the hospitals and clinics be profitable? | Given the uncertain operating environment,<br>especially in relation to the risk of ad-hoc lock<br>downs in cities where our Group operates due<br>to a resurgence of Covid-19 virus, the<br>management is unable to provide an<br>accurate estimation. In addition, the newly<br>opened hospitals and polyclinics operate in<br>different cities and on different scales. Based<br>on past experience, it is likely to take longer<br>for new hospitals to reach breakeven<br>compared to new polyclinics. However, the<br>Company will continue to monitor the<br>situation closely.   |

## BY ORDER OF THE BOARD AOXIN Q & M DENTAL GROUP LIMITED

Dr. Shao Yongxin Executive Director and Group Chief Executive Officer 26 April 2021

For more information, please contact:

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This announcement has been prepared by the Company and its contents have been reviewed by the Company's Sponsor, SAC Capital Private Limited (the "**Sponsor**"). This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited ("**Exchange**") and the Exchange assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

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