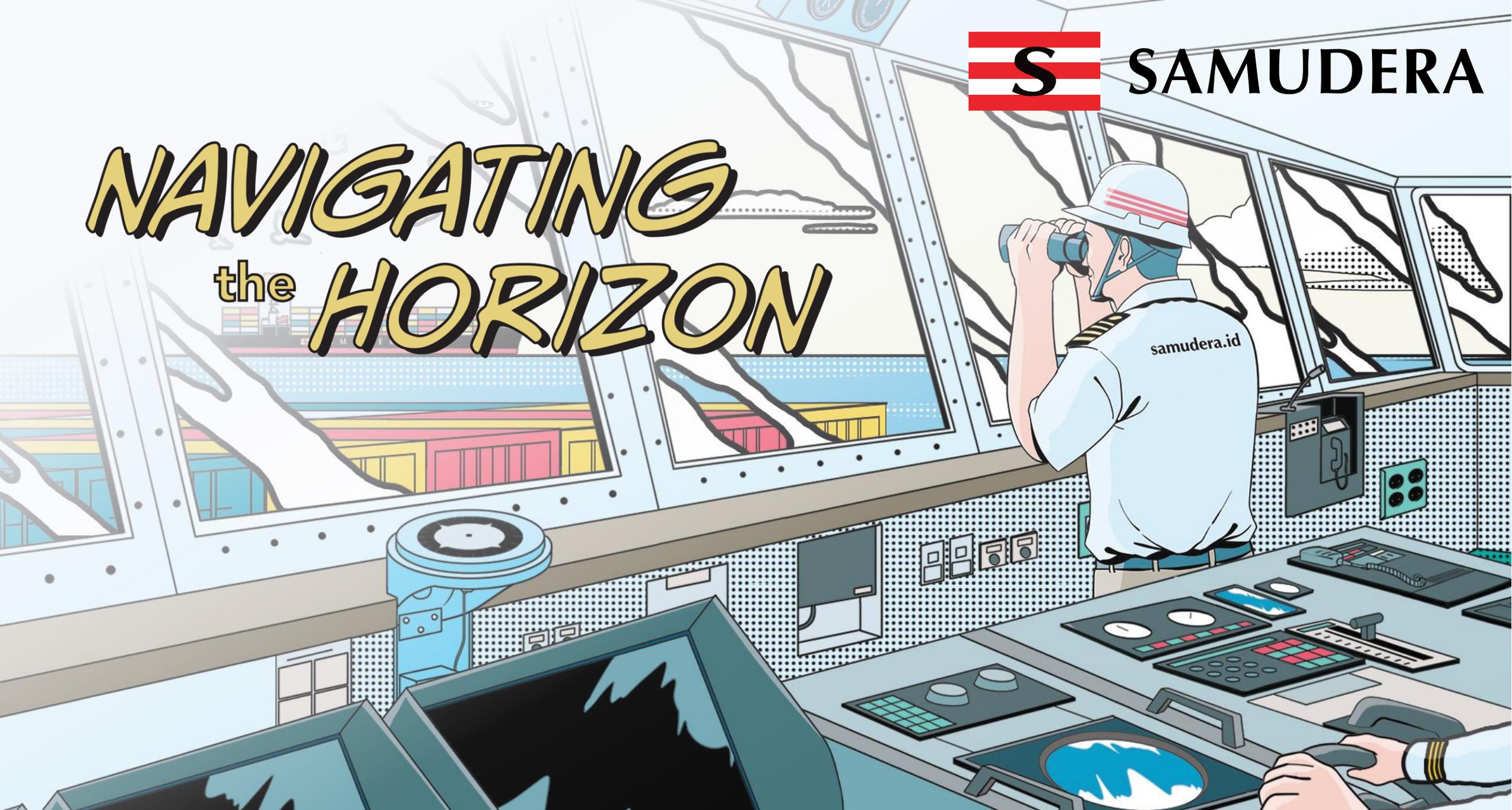




SAMUDERA

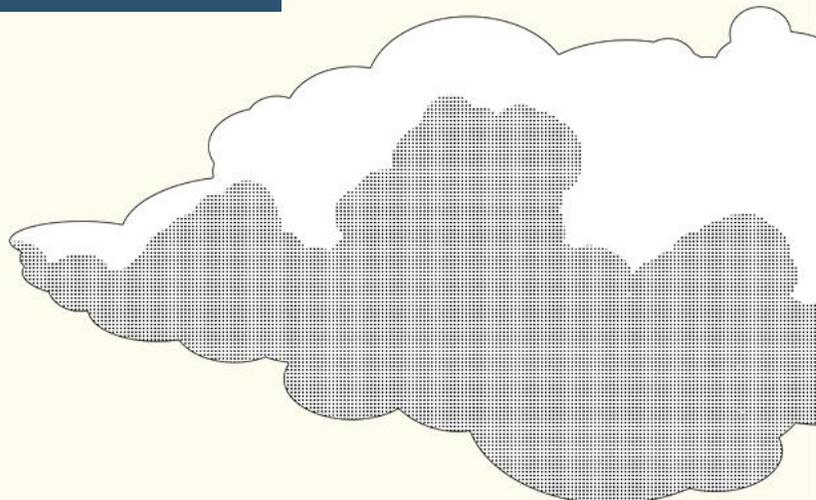
NAVIGATING the HORIZON





MASLI MULIA

Non-Executive Chairman

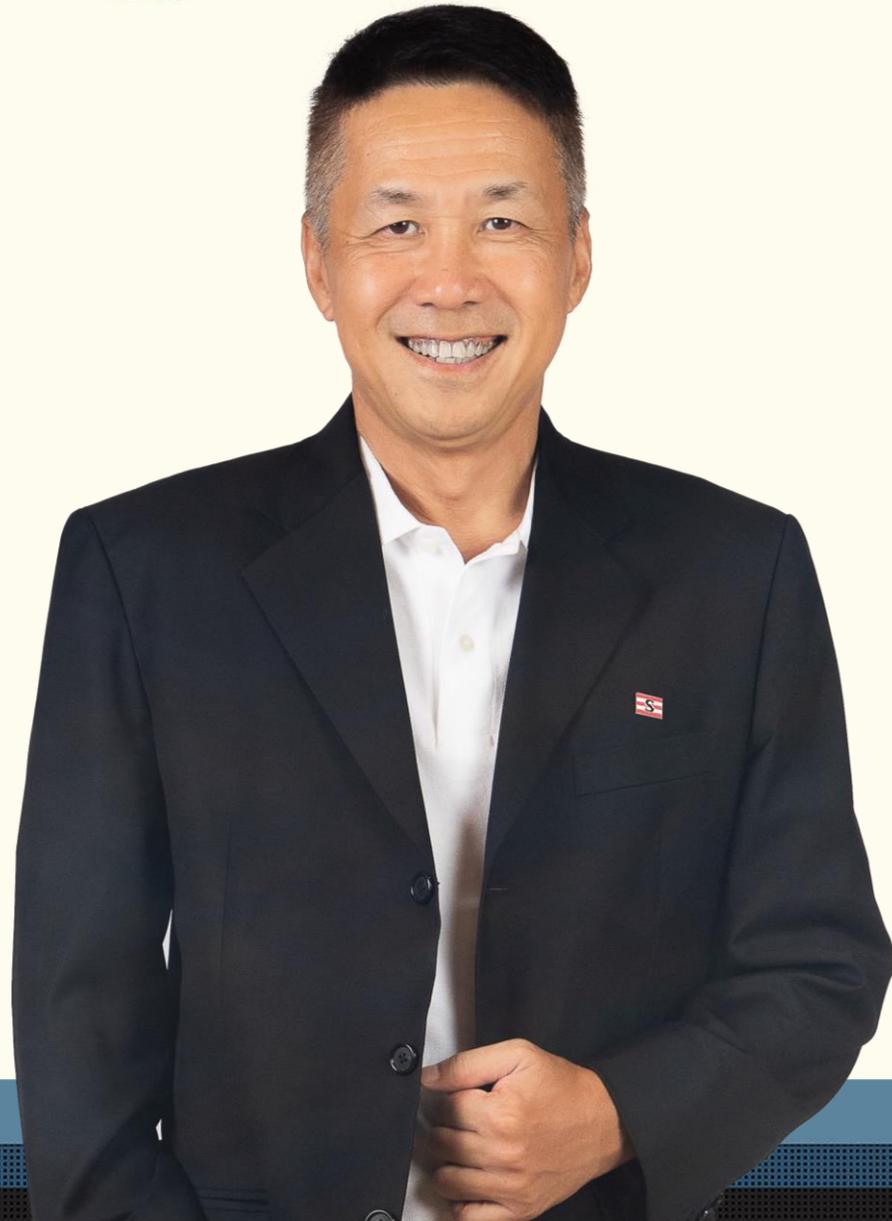




LEE LAY

ENG JULIANA

Lead Independent and
Non-Executive Director



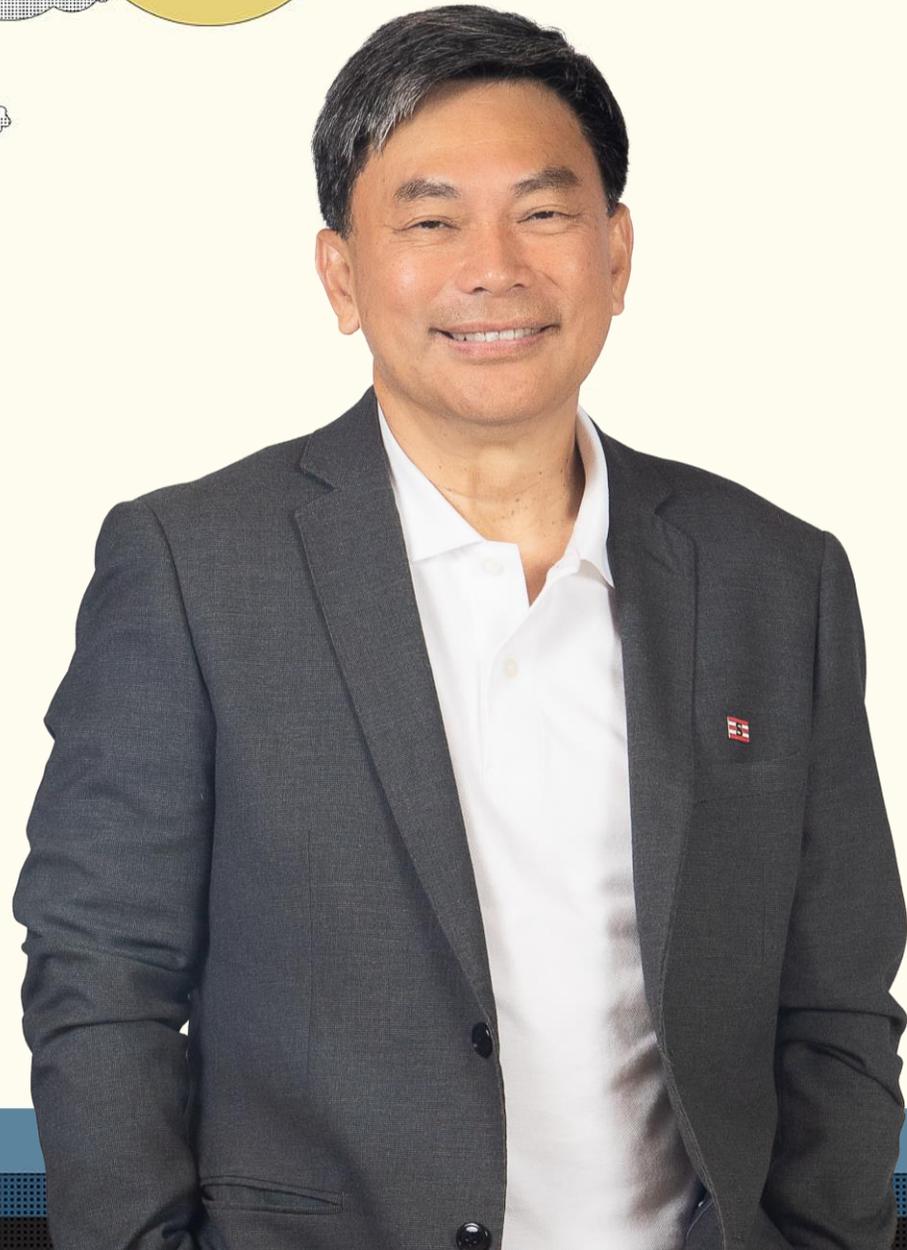
MAX LOH KHUM WHAI

Independent & Non-Executive Director
and Chairman of the Audit Committee

LOW CHEE WAH

Independent & Non-Executive Director and
Chairman of the Nominating Committee





GOH TEIK POH

Independent & Non-Executive Director and
Chairman of the Remuneration Committee

TAY BENG CHAI

Independent & Non-Executive Director
and Member of the Audit Committee,
Nominating Committee and
Remuneration Committee



BANI M. MULIA

Executive Director and
Group Chief Executive Officer





RIDWAN HAMID

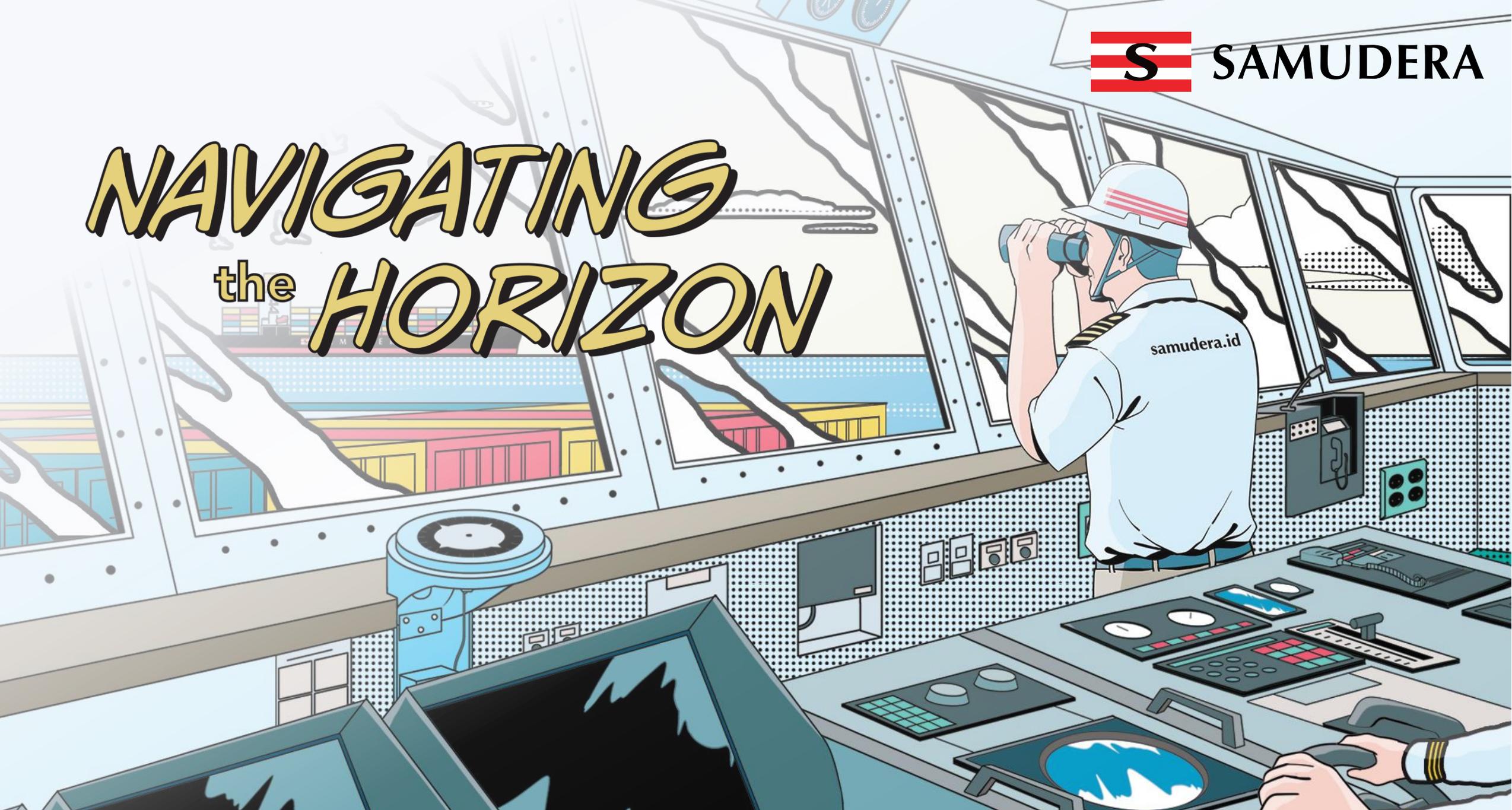
Executive Director,
Group Business Support

TAN MENG TOON

Executive Director,
Group Business Operations



NAVIGATING the HORIZON



DISCLAIMER

The information in this document has not been independently verified. No representation or warranty expressed or implied is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of such information or opinions contained herein.

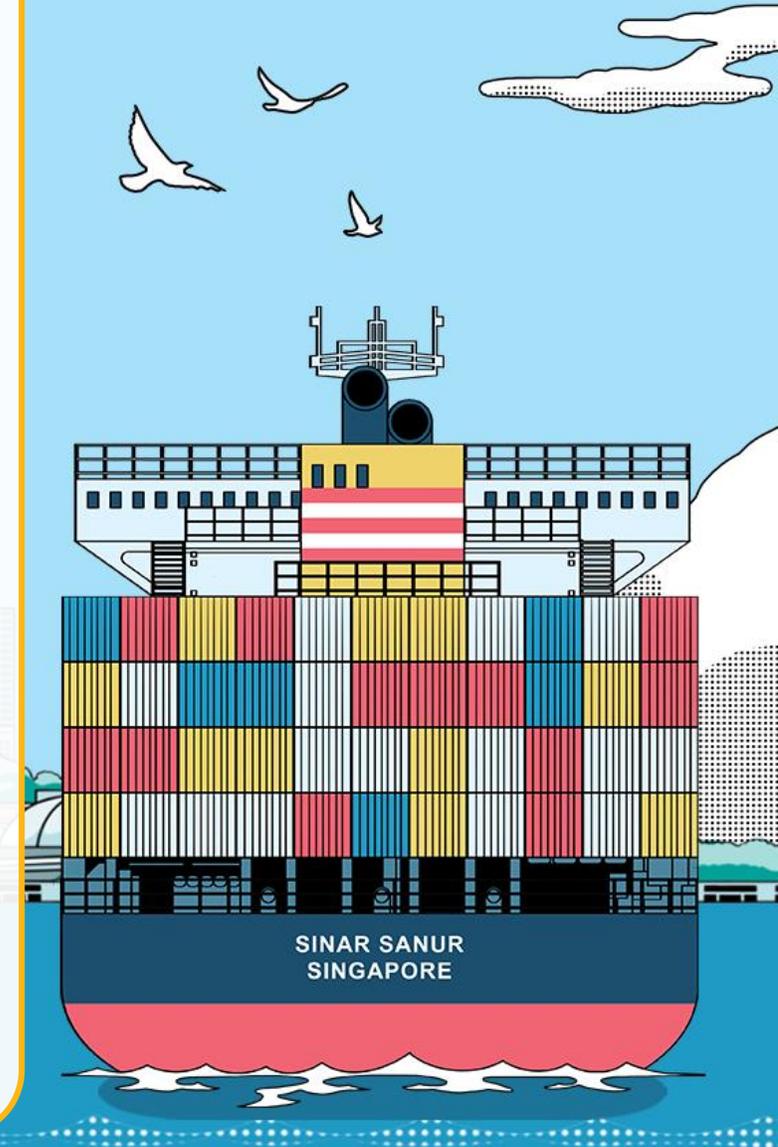
This document and the information contained herein is not an offer to sell securities in Singapore. Any public offering of securities to be made in Singapore will be made by means of an offer document that will contain detailed information about the Company and its management, as well as financial statements in compliance with all relevant laws. No money, securities or other consideration is being solicited by this document or the information contained herein and, if sent in response to this document or the information contained herein, will not be accepted.

This document is being furnished to you solely for your information on a confidential basis and may not be reproduced, redistributed or passed on, in whole or in part, to any other person. In particular, neither this document nor any copy thereof may be taken or transmitted or distributed, directly or indirectly into Canada, Australia or Japan to any resident thereof or into the United States. The distribution of this document in other jurisdictions may be restricted by law and persons into whose possession this document comes should inform themselves about, and observe, any such restriction. Any failure to comply with these restrictions may constitute a violation of the laws of any such other jurisdiction. By accepting this document, you agree to be bound by the foregoing limitations.

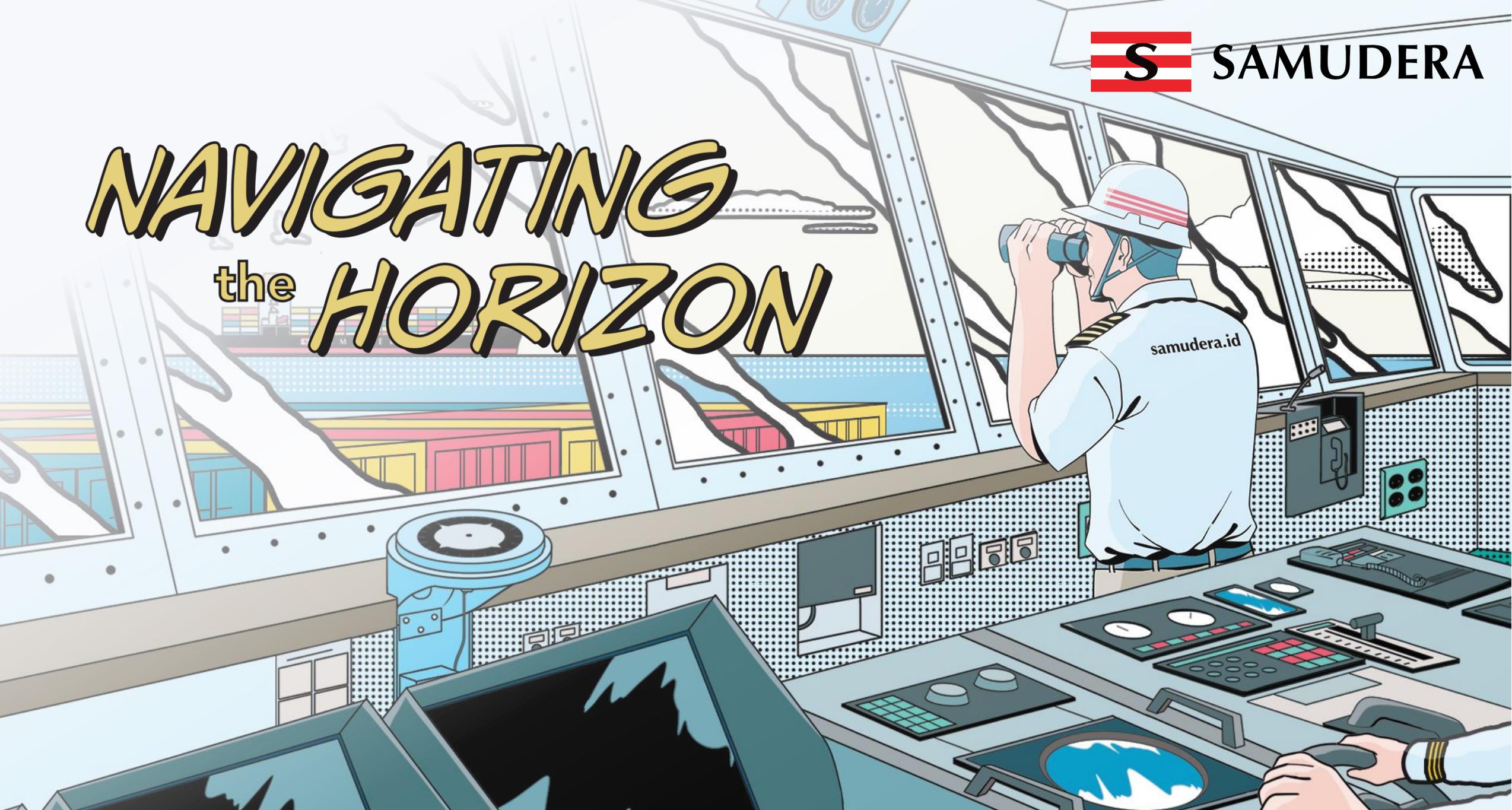
This document does not constitute or form part of an offer or invitation to sell or the solicitation of an offer or invitation to subscribe for any shares in the Company, neither shall it or any part of it form the basis of or be relied upon in connection with any contract or commitment whatsoever.

This document may contain forward-looking statements that involve known and unknown risks, uncertainties and other factors that may cause actual results, performance or achievements of the Group to be materially different from any future results, performance or achievements expressed or implied by these forward-looking statements.

None of the Group, its respective affiliates, advisors, representatives nor any other person is representing or warranting that the future results, performance or achievements of the Group will be as discussed in such forward-looking statements.



NAVIGATING the HORIZON



CONTAINER SHIPPING

Operational Review

FY 24

FY 23

REVENUE*

US\$490 M

US\$550 M

REVENUE
PER TEU

US\$256

US\$281

VOLUME

1.9M TEUs

1.9M TEUs

NEW VESSELS

2 Vessels

8 Vessels

UNDER-CONSTRUCTION/
ORDERBOOK

-

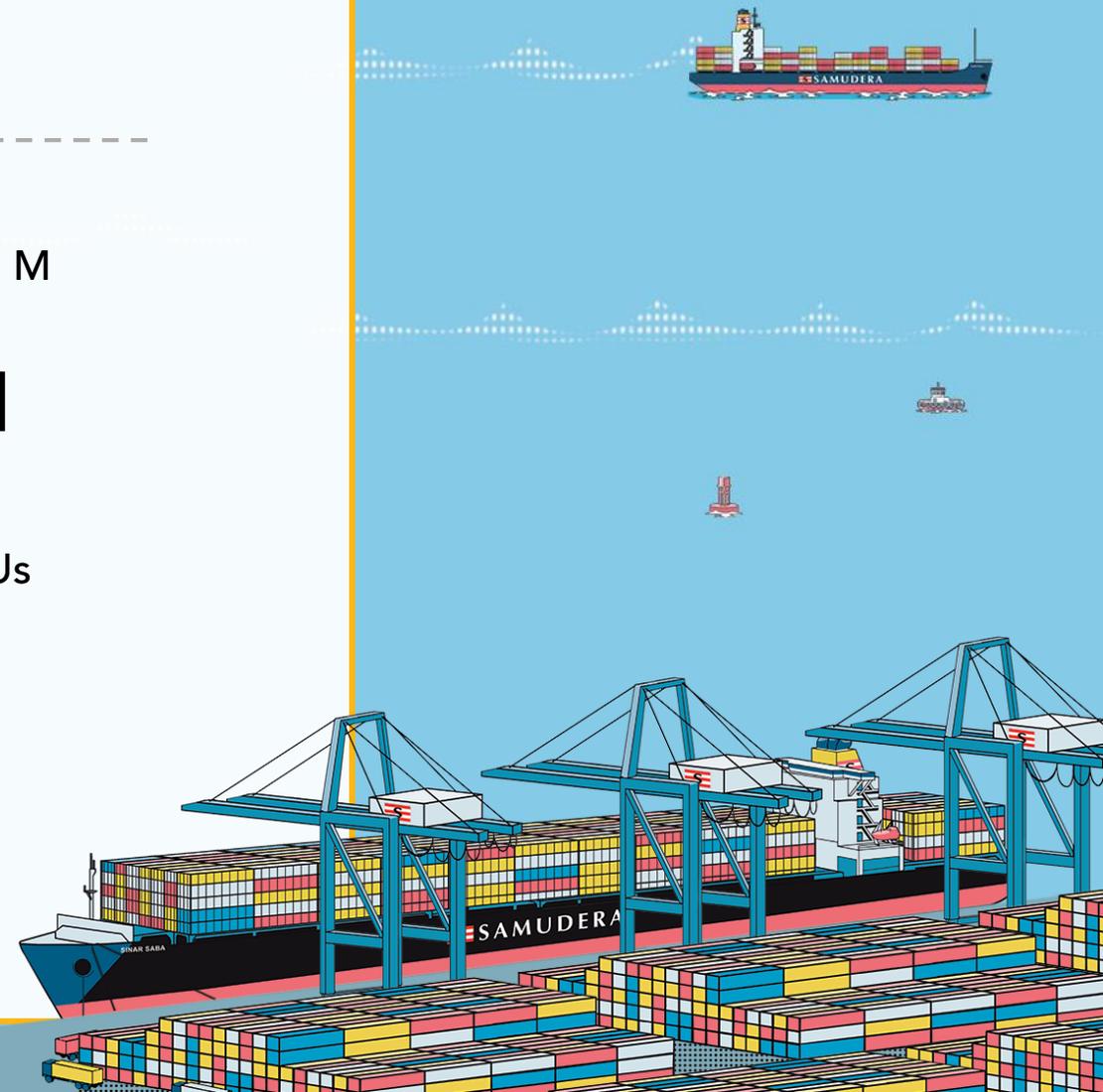
2 Vessels

DELIVERED

2 Vessels

6 Vessels

*The Group has reclassified some of its subsidiaries into this segment



BULK & TANKER

Operational Review

FY 24

FY 23

FLEET

8 Vessels

6 Vessels

TONNAGE
(in '000)

175.7 Dwt

155.7 Dwt

EMPLOYMENT
DAYS

2,314 Days

1,877 Days

(LOSS) / PROFIT
BEFORE TAX

-US\$7.2 M*

US\$8.6 M

*Incl. impairment losses of
US\$10.6 m



LOGISTICS

Operational Review

FY 24

FY 23

REVENUE

US\$16 M

US\$15 M

STORAGE CAPACITY*
(in '000 Pallet Position)

155.3

133.2

**Incl. owned & managed*



PROFIT AND LOSS

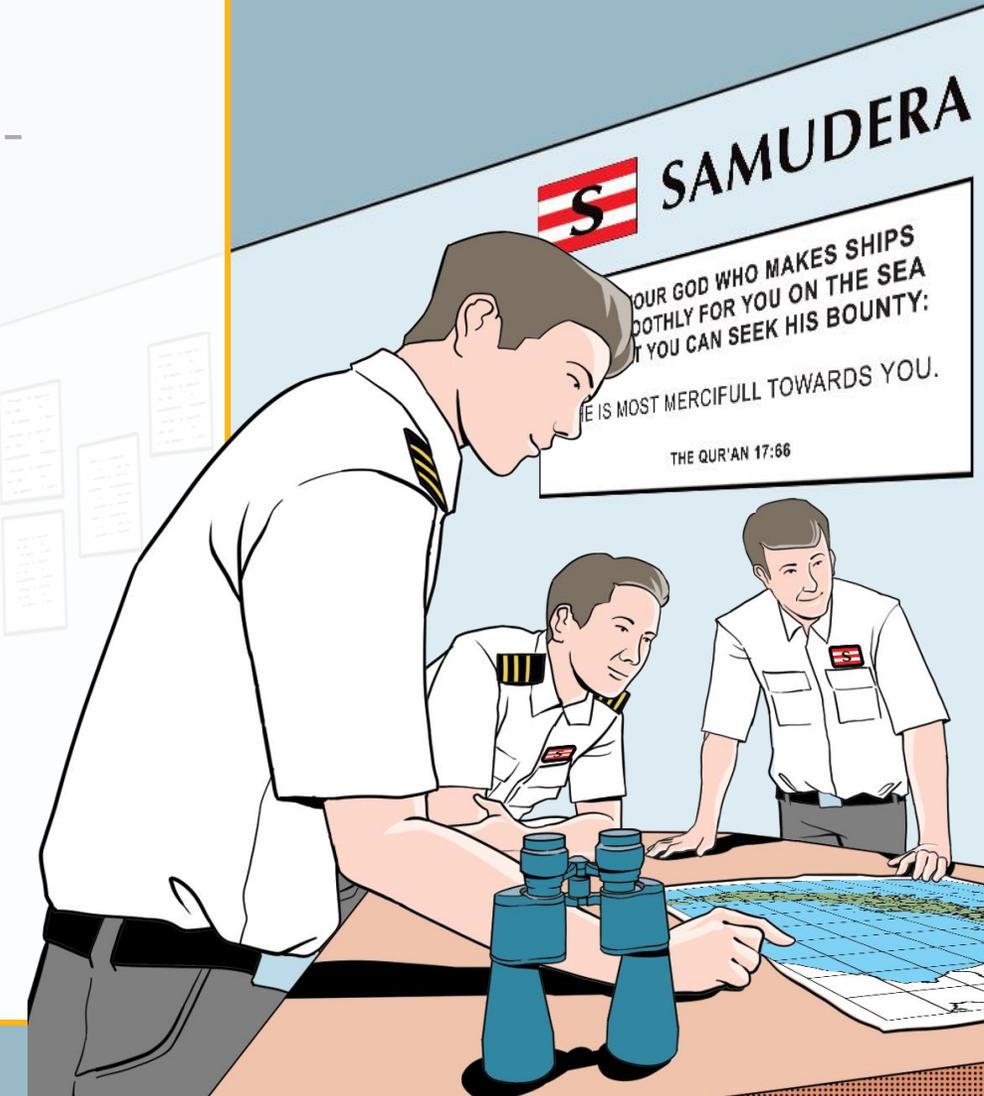
(US\$ Million)

FY 24

FY 23

	FY 24	FY 23	
REVENUE	532.0	582.9	↓ 9%
ADJ. EBITDA*	80.2	106.5	↓ 25%
PROFIT AFTER TAX (excl. NCI)	70.8	101.2	↓ 30%
EPS (US 'Cents)	13.2	18.8	↓ 30%

*Incl. ROU depreciation and interest



BALANCE SHEET

(US\$ Million)

FY 24

FY 23

CASH

374.5

358.7  **4%**

CURRENT ASSETS

502.3

475.4  **6%**

TOTAL DEBT

(Incl. lease liabilities)

276.8

251.4  **10%**

GEARING (Times)

(Incl. lease liabilities)

0.47

0.45  **4%**

TOTAL EQUITY

(Excl. NCI)

582.7

552.6  **5%**

TOTAL ASSETS

958.4

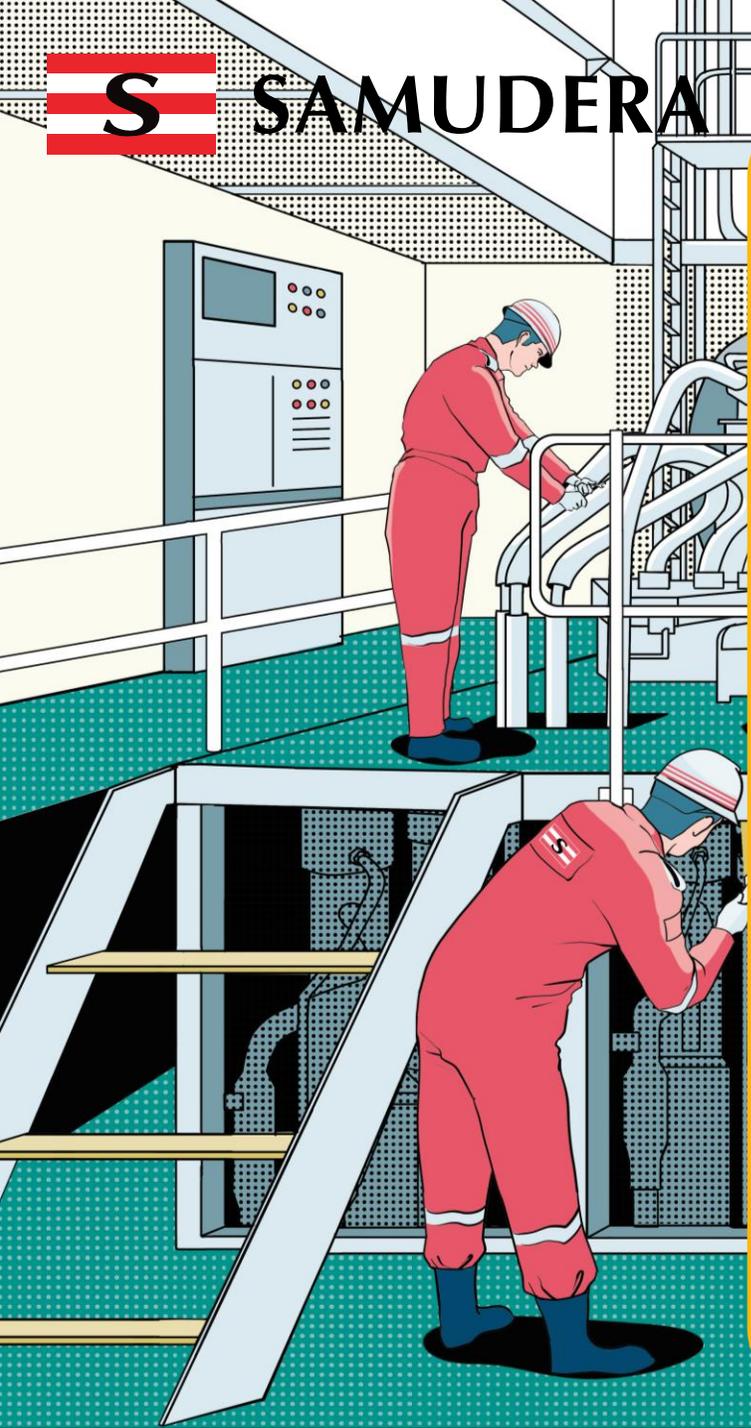
910.2  **5%**

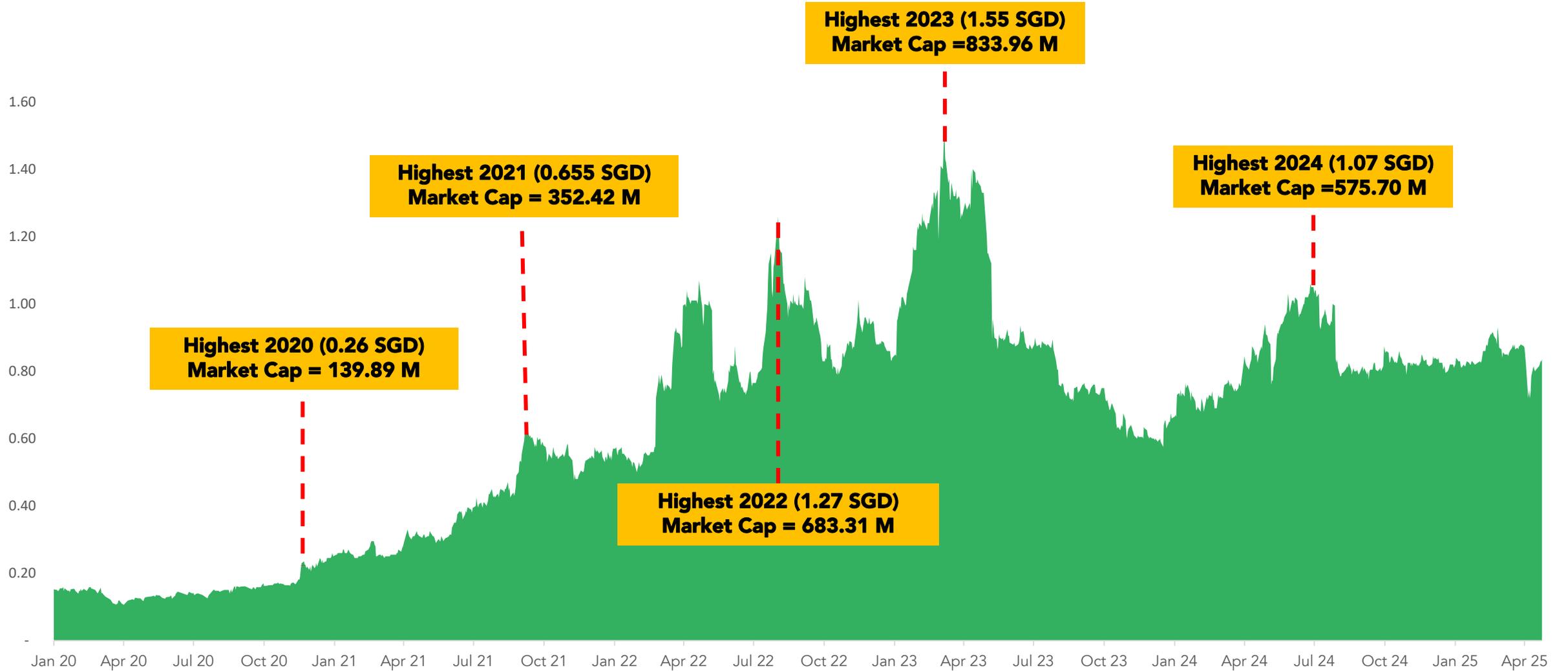
NAV PER SHARE

(US 'Cents)

108.3

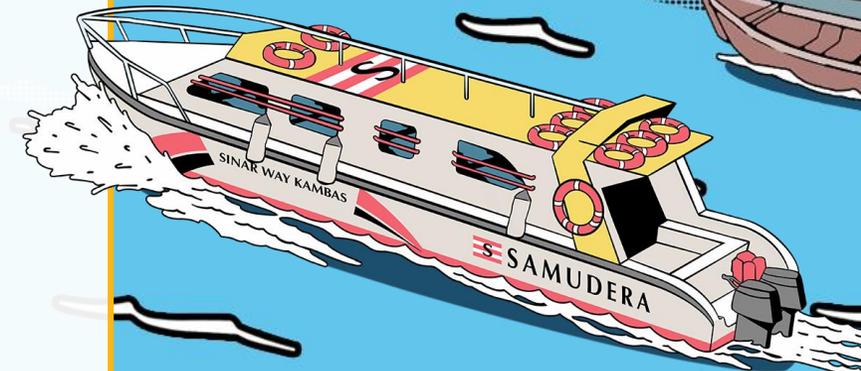
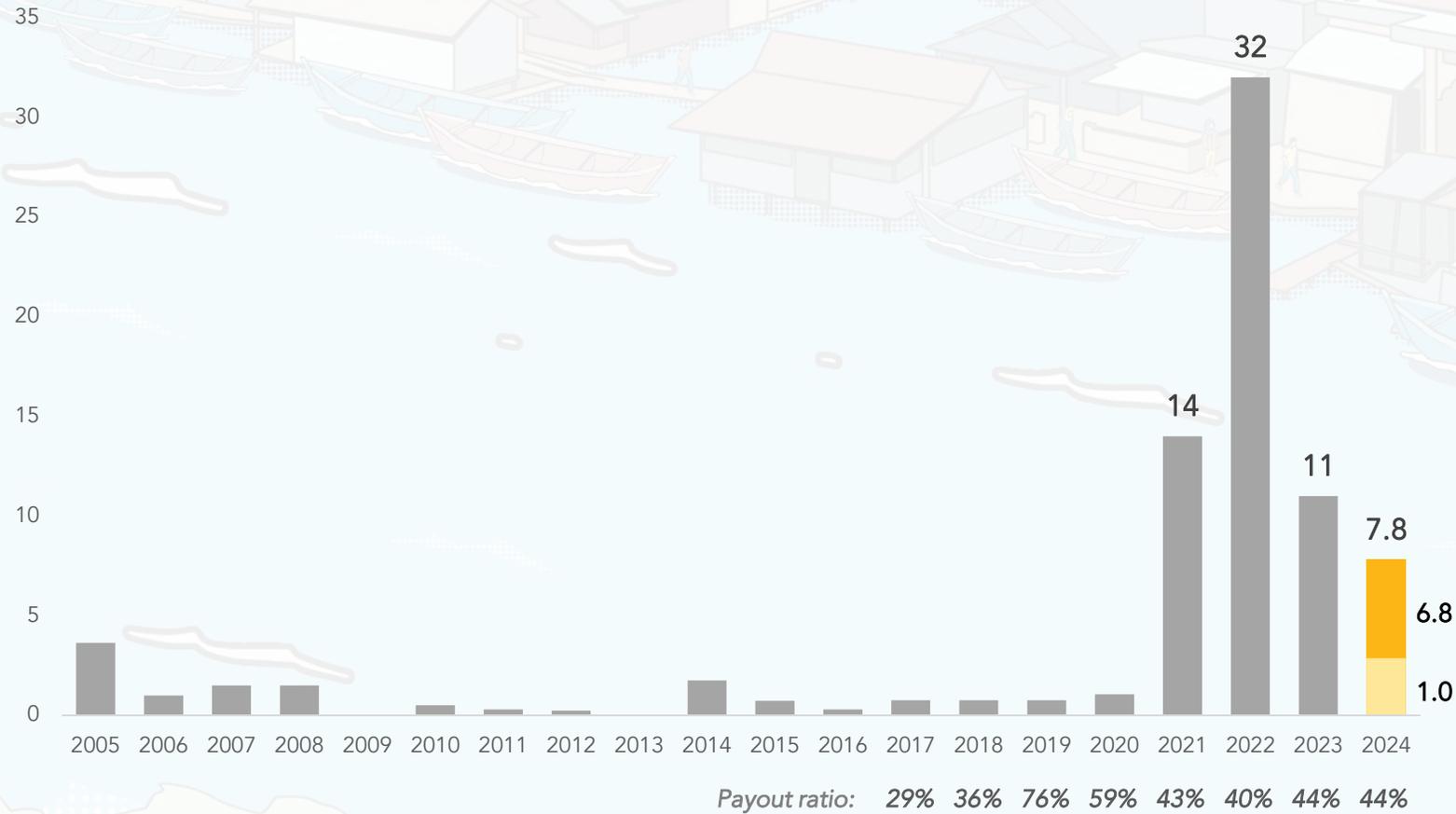
102.7  **5%**

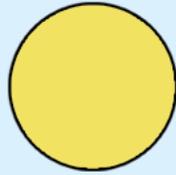




DIVIDEND

(SG Cents/Share)





DIVIDEND

SG Cents/Share

	FY 24	FY 23
INTERIM DIVIDEND	1.00	2.00
SPECIAL DIVIDEND (Proposed)	5.80	8.00
FINAL DIVIDEND (Proposed)	1.00	1.00
TOTAL DIVIDEND	7.80	11.00



SAMUDERA

NAVIGATING the HORIZON

