

tigerair

quarter ended 30 september 2014 2QFY15 results

17 October 2014









Income statement



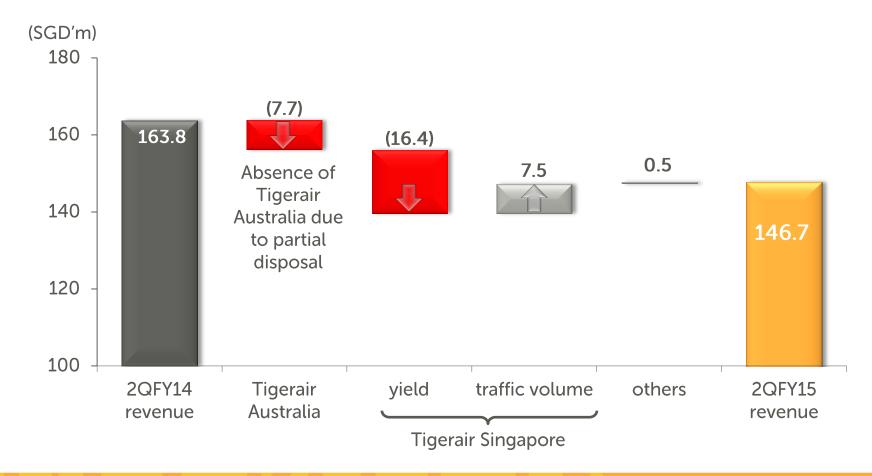
| SGD'm | 2QFY15 | 2QFY14 | % chg | 1HFY15 | 1HFY14 | % chg |
|--------------------------------|---------|--------|--------|---------|--------|--------|
| revenue | 146.7 | 163.8 | (10.5) | 315.7 | 400.0 | (21.1) |
| expenses | 172.0 | 176.6 | (2.6) | 357.4 | 419.0 | (14.7) |
| operating profit/(loss) | (25.3) | (12.8) | 97.5 | (41.7) | (19.0) | 119.3 |
| net profit/(loss) after tax | (182.4) | 23.8 | n.m. | (247.6) | (8.9) | n.m. |
| basic (loss) per share (cents) | (18.47) | 2.42 | n.m. | (25.08) | (0.91) | n.m. |

- Tigerair recorded loss after tax of \$182.4m in 2QFY15
- This was mainly due to the weaker operating performance of Tigerair Singapore, and one-off accounting provisions mainly relating to
 - onerous aircraft leases (\$99.3m)
 - planned disposal of remaining 40% stake in Tigerair Australia (\$59.8m)

2QFY15 revenue



• Decline in Group revenue to \$146.7 (-10.5%) was mainly due to weaker yields from Tigerair Singapore, despite an increase in traffic volume



2QFY15 expenses



72,902 77,564 Lower expenses of \$172.0m (-2.6%) mainly fuel costs due to exclusion of Tigerair Australia. 21,383 22,240 staff costs 15,441 13,335 aircraft rental marketing & airport& depreciation_ 21,282 22,555 distribution 2.1% 4.6% handling others 3.5% maintenance, 18,256 17,337 route charges. material & repair 3.0% ≥ 2QFY15 5,140 5,699 route charges aircraft rental ■ 2QFY14 9.0% marketing & 3,554 4,225 fuel costs distribution 42.4% maintenance, material and 7,899 8,420 depreciation repair 10.6% airport and staff costs 6,142 5,273 others handling 12.4% 12.4%

(SGD'000) 0

20,000 40,000 60,000 80,000 100,000



Tigerair Singapore



| SGD'm | 2QFY15 | 2QFY14 | % chg | 1HFY15 | 1HFY14 | % chg |
|-------------------------|--------|--------|-------|--------|--------|-------|
| total revenue | 143.9 | 151.3 | (4.9) | 309.9 | 312.2 | (0.7) |
| total expenses | 175.2 | 169.4 | 3.4 | 361.0 | 324.3 | 11.3 |
| operating profit/(loss) | (31.3) | (18.1) | 73.2 | (51.1) | (12.1) | n.m. |

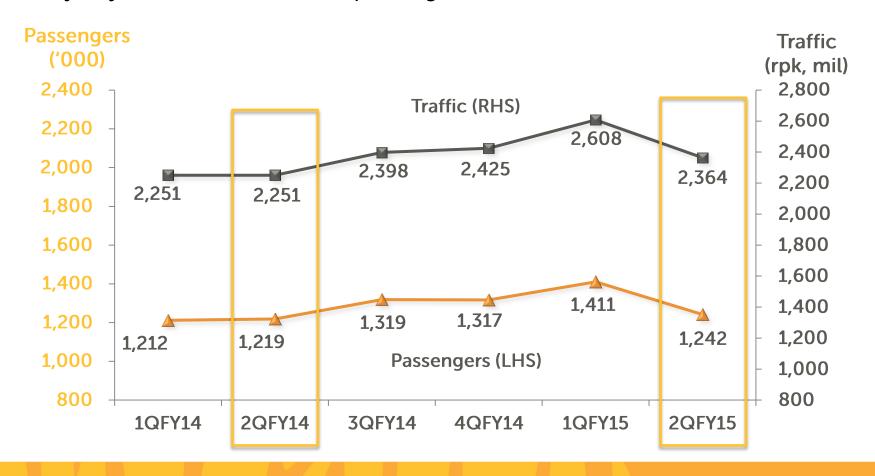
2QFY15 Results

- Revenue declined by 4.9% to \$143.9m, on weaker yields (-10.4% to 5.95 cents/rpk), partially mitigated by stronger load factor (+4.0ppt to 82.5%)
- Cost per ASK rose by 3.5% to 6.12 cents/ask as expenses increased (+3.4%), while capacity decreased marginally (-0.1%).
- Operating loss widened to \$31.3m, compared to \$18.1m a year ago.

Passengers & Traffic



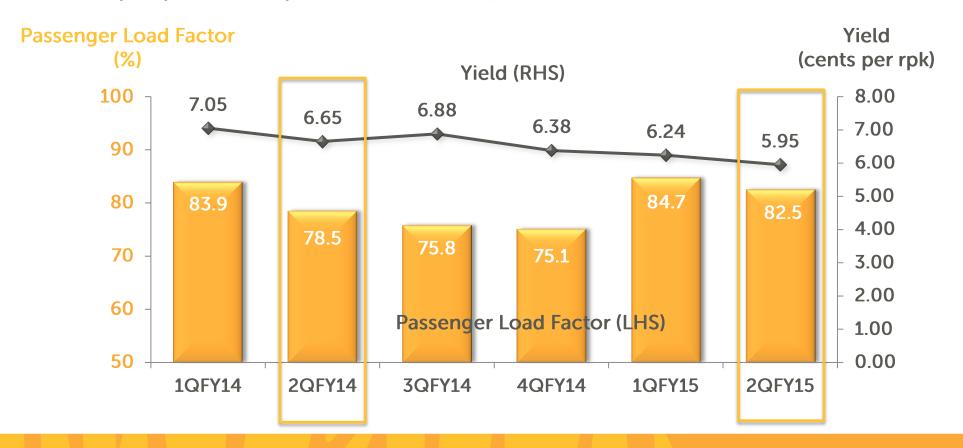
- 5.0% y-o-y increase in traffic
- 1.9% y-o-y increase in number of passengers carried



Load factor & Yield



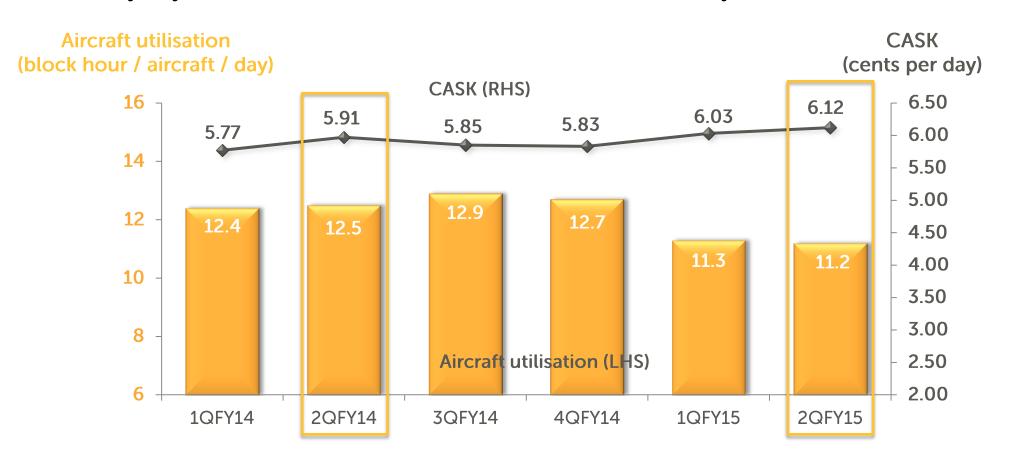
- 4.0 ppt y-on-y growth in passenger load factor as traffic volume grew while capacity decreased marginally
- 10.4% y-o-y decline in yield to 5.95 cents/rpk



Aircraft utilisation & CASK



- 3.5% y-o-y increase in cost per ASK to 6.12 cents/ASK
- 10.4% y-o-y decline in aircraft utilisation to 11.2 hours/aircraft/day



Operating statistics



| Tigerair Singapore | 2QFY15 | 2QFY14 | % chg | 1HFY15 | 1HFY14 | %chg |
|---|--------|--------|----------|--------|--------|---------|
| passengers booked (thousands) | 1,242 | 1,219 | 1.9% | 2,653 | 2,432 | 9.1% |
| revenue passenger-kilometre, rpk (m) | 2,364 | 2,251 | 5.0% | 4,973 | 4,503 | 10.4% |
| available seat-kilometre, ask (m) | 2,865 | 2,867 | (0.1)% | 5,946 | 5,551 | 7.1% |
| passenger load factor, rpk/ask (%) | 82.5 | 78.5% | 4.0 ppt | 83.6 | 81.1 | 2.5ppt |
| fare per passenger (\$) | 91.7 | 96.4 | (4.9)% | 92.8 | 101.0 | (8.1%) |
| ancillary and other revenue per passenger (\$) | 21.6 | 26.3 | (17.9)% | 21.6 | 27.4 | (16.5)% |
| revenue per rpk (cents) | 5.95 | 6.65 | (10.4)% | 6.10 | 6.85 | (10.9)% |
| cost per ask, cask (cents) | 6.12 | 5.91 | 3.5% | 6.07 | 5.84 | 3.9% |
| cask excluding fuel and forex (cents) | 3.50 | 3.34 | 4.6% | 3.46 | 3.30 | 4.9% |
| breakeven load factor (%) | 102.7 | 88.9 | 13.8 ppt | 99.5 | 85.3 | 14.2ppt |
| aircraft utilisation (block hours/aircraft/day) | 11.2 | 12.5 | (10.4)% | 11.2 | 12.4 | (9.7)% |
| average sector length flown (km) | 1,887 | 1,829 | 3.2% | 1,854 | 1,844 | 0.5% |



Disposal of Tigerair Australia

"we embrace the simple belief that travel is about bringing people closer together, and about creating great experiences and memories."

Disposal of Tigerair Australia



Purchaser: Virgin Australia

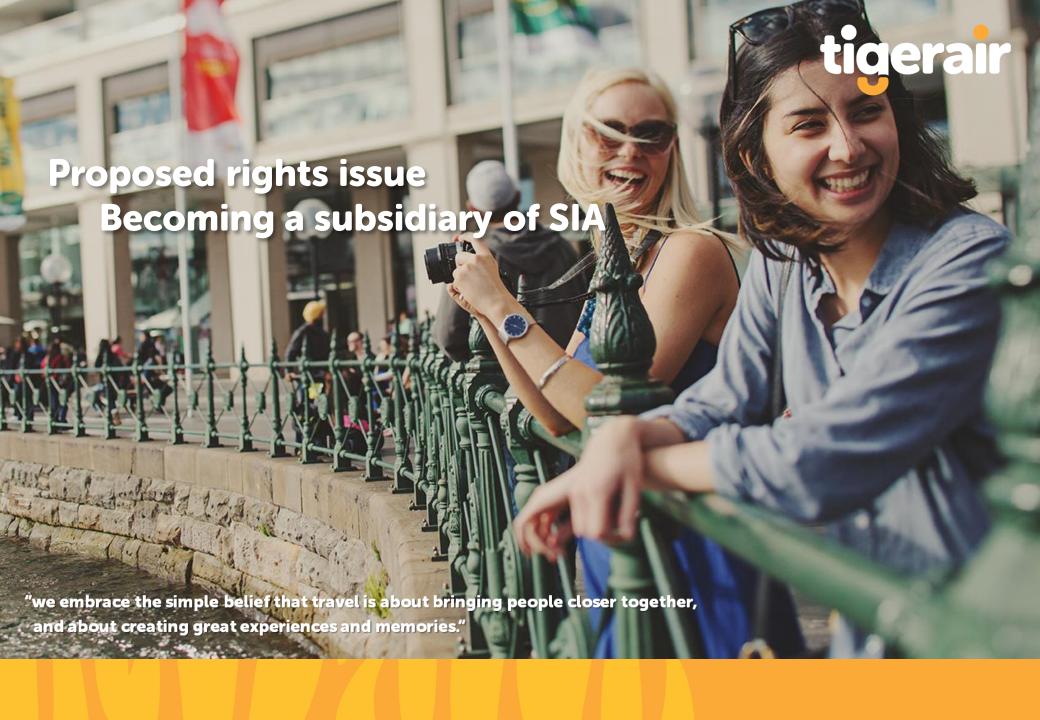
Consideration: AUD1.00

Rationale:

- The Board is of the view that a divestment would be in the best interests of the Company's shareholders
- Post-divestment, Tigerair will channel its resources towards the execution of its turnaround plan
- Tigerair will continue to derive from Tigerair Australia additional income from agreements relating
 - to the use of Tigerair brand
 - Tigerair website access and merchant services

Loss from proposed disposal: SGD59.8 million

- impairment of shareholder loans
- provisions for share of potential losses from the disposal of Tigerair Australia's future aircraft deliveries



Rights issue



The Company is proposing to undertake a renounceable non-underwritten rights issue of up to 1.2 billion new shares to raise up to \$234 million.

| Summary of rights issue | | | | |
|-------------------------|--|--|--|--|
| Price | \$0.20 | | | |
| Size | up to 1.2 billion rights shares to raise up to \$234m | | | |
| Discount | 26% to TERP of \$0.269 per share 39% to one-day VWAP of \$0.328 per share on 16 October 2014 | | | |
| Ratio | 85 rights share for every 100 existing shares | | | |

Rationale

- Strengthen financial position by raising equity
- Meet the Group's corporate funding requirements
- Allow minority shareholders to participate to minimise the dilution to their shareholdings

Firm support from SIA



Controlling shareholder, Singapore Airlines Limited ("SIA"), has undertaken to:

- convert its PCCS (perpetual convertible capital securities) holdings into ordinary shares prior to the book closure date, upon approval of the rights issue;
 - post-conversion, SIA's stake in Tigerair will increase from 40% to approximately
 55%
 - → Tigerair effectively becomes a subsidiary of SIA post-conversion
- subscribe for its pro rata entitlement and also for excess rights shares, up to a total of \$140m



Outlook



- Going forward, the Group expects yield and load factors to remain under pressure
- The Group will continue to focus on managing costs, optimising yields and rationalising its service network



