

## CapitaLand Commercial Trust Singapore's First and Largest Commercial REIT

**Annual General Meeting** 

10 April 2019

## Important Notice

#### This presentation shall be read in conjunction with CCT's FY 2018 Financial Statements.

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	Portfolio Highlights Riding the Singapore Office Rental Recovery New Initiatives and Community Engagement Efforts Positioning for Sustainable Growth

\*Any discrepancies in the tables and charts between the listed figures and totals thereof are due to rounding.



# 2018 Overview and Portfolio Performance

Capital Tower, Singapore

# **CCT's value creation strategy**



# Highlights of CCT's value creation journey

## Realising returns from prior actions and shaping our future for growth



Private placement of 130 million units was 3.1 times covered (1)

Commercial Trust

## Largest commercial REIT with market cap of \$\$7.3 billion

Majority of CCT's portfolio NLA comprise Grade A assets; largest Grade A office footprint in Singapore CBD



#### Notes:

- (1) Grade A assets include Capital Tower, Asia Square Tower 2, CapitaGreen, Six Battery Road, Gallileo and One George Street (50% interest)
- (2) Integrated assets are Raffles City Singapore (60% interest) and Bugis Village, while prime office refers to 21 Collyer Quay (HSBC Building)
- (3) Market capitalisation based on closing price of \$\$1.94 on 29 March 2019
- (4) Overseas exposure in key gateway cities of developed markets of up to 20% of portfolio property value



# CCT's FY 2018 distributable income rose 11.4% y-o-y





(1) 2H 2018 DPU of 4.42 cents was computed based on 3,744.4 million CCT units issued as at 31 December 2018, which included the 130.0 million new CCT units issued for the equity placement on 28 May 2018. 2H 2017 DPU of 4.10 cents was computed based on 3,608.1 million Units issued as at 31 December 2017.



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## Active leasing activities in Singapore portfolio

CCT Portfolio <sup>(1)</sup> (Singapore & Germany)	99.4%	NLA <b>4.7 million sq ft</b> FY 2017: 4.5 mil sq ft		
<b>CCT Singapore Portfolio</b> <sup>(1)</sup> higher than Singapore Core CBD occupancy of <b>94.8%</b>	99.3%	No of tenants <b>622</b> FY 2017: 631 <sup>(2)</sup>		

	FY 2017	FY 2018
Total new and renewal leases	666,000 sq ft <sup>(3)</sup>	1,022,000 sq ft
% of new leases	38%	22%
Portfolio occupancy as at 31 Dec	97.3%	99.4%
Tenant retention rate <sup>(4)</sup>	78%	77%

#### Notes:

- (1) Committed occupancy as at 31 Dec 2018
- (2) Due to change in basis for calculation of retail tenants in Raffles City Singapore
- (3) Based on net lettable area of new leases and renewals committed and using 100.0% basis for all leases (4) Tenant retention rate =
  - Net lettable area renewed in the subject year

Total net lettable area due for renewal in the subject year



## Value of CCT's investment properties up 7.1% YoY

Singapore portfolio valuation up 1.7%



#### Notes:

- (1) Includes CCT's proportionate interests for the investment properties under joint ventures. Excludes Bugis Village as the property was accounted for under Assets Held for Sale.
- (2) Valuation in Singapore dollars as at 31 December 2018 for 94.9% interest in Gallileo. Valuation for 100% interest in Gallileo, Frankfurt was EUR361.2 million and converted to S\$ based on an exchange rate of S\$1 = EUR1.56128
- (3) Excludes distributable income

## Maintained strong balance sheet through proactive and prudent capital management

Concluded \$\$2.2 billion of debt financing in 2018





Note: (1) In accordance with Property Funds Appendix, CCT's proportionate share of its joint ventures' borrowings and deposited property values are included when computing aggregate leverage



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## Proactive capital management by refinancing debt ahead of maturity



- 🔳 2.89% p.a. CCT fixed rate JPY bond swapped to \$\$148m MTN due 2019 📕 2.77% p.a. CCT fixed rate \$\$75m MTN due 2022
- Unsecured RCS bank loans due 2020, 2021, 2022 and 2024
- Unsecured CCT bank loans due 2020, 2022 and 2023
- Secured CapitaGreen bank loan due 2020
- 🔳 2.70% p.a. CCT fixed rate HKD bond swapped to \$\$102m MTN due 2021 📕 3.05% p.a. RCS fixed rate \$\$90m MTN due 2024
- 50% of OGS LLP secured bank loan due 2021
- 2.96% p.a. CCT fixed rate \$\$100m MTN due 2021
- 2.95% p.a. CCT fixed rate JPY bonds swapped to \$\$75m MIN due 2021 3.327% p.a. CCT fixed rate \$\$200m MIN due 2025
- 2.98% p.a. CCT fixed rate \$\$50m MTN due 2021

- Secured CapitaSpring bank loans due 2022
- 2.60% p.a. RCS fixed rate \$\$180m MTN due 2023
- 3.05% p.a. CCT fixed rate JPY bond swapped to \$\$100m MIN due 2023
- 3.17% p.a. CCT fixed rate \$\$300m MTN due 2024
- Secured Gallileo bank loan due 2025
- 3.20% p.a. RCS fixed rate \$\$165m MTN due 2025



# Portfolio Highlights

One George Street, Singapore

# L Higher portfolio occupancy at 99.4%

Singapore Portfolio occupancy: **99.3%** Singapore Core CBD occupancy: **94.8%** 



#### Notes:

(1) All occupancies as at 31 Dec 2018

(2) Office occupancy is at 99.7% while retail occupancy is at 99.4%



## Increased occupancy and NPI yield of Asia Square Tower 2



#### NPI Yield based on Agreed Property Value of \$\$2,094 million





#### Notes:

(1) Based on an annualised NPI for pro forma 1H 2017 and using the committed occupancy rate of 88.7% as at 21 September 2017 (announcement date) and the Agreed Property Value





# Foray into Frankfurt, Germany with acquisition of 94.9% interest in Gallileo

38-storey Grade A, freehold property that fits with CCT's existing portfolio



WALE 10.0 years

## **ANCHOR TENANT**

## Leased to Commerzbank AG

for 98% of property's NLA till 2029 with option to terminate in 2024 with 24-months' notice

## Gallileo located in Frankfurt's prime banking district



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Commercial Trust

## Take up and vacancy rate

Frankfurt property fundamentals sound; banking district vacancy rates declined from 6.3% in 2017 to 3.9% in 2018; rents have increased steadily y-o-y



Source: Commissioned report by CCT from CBRE Research, Frankfurt Q4 2018

Commercial Trust

## Singapore properties: 21 Collyer Quay and Bugis Village



21 Collyer Quay (HSBC Building) HSBC lease extended from April 2019 to April 2020 Total annual rent increased 35% Options after April 2020 include: - Refurbishment and re-letting

- Divestment
- Redevelopment

## <u>Bugis Village</u>

State took back leasehold interest on 1 April 2019 with a compensation sum of S\$40.7 million

CCT committed to a new one-year lease with the State from April 2019 to March 2020; projected net income of S\$1.0 million





## CapitaSpring on track for completion in 1H 2021

### Balance development cost to be funded primarily by secured debt financing



Note:

(1) Balance progress payment of \$\$281.2 million (based on CCT's 45.0% interest)



# Riding the Singapore Office Rental Recovery

BapkaMall

Raffles City Singapore

# Annual new supply to average 0.9 mil sq ft over 5 years; CBD Core occupancy at 94.8% as at end Dec 2018



Periods	Average annual net supply <sup>(2)</sup>	Average annual net demand
2009 – 2018 (through 10-year property market cycles)	1.1 mil sq ft	0.8 mil sq ft
2014 – 2018 (five-year period post GFC)	1.0 mil sq ft	0.6 mil sq ft
2019 – 2023 (forecast gross new supply)	0.9 mil sq ft	N.A.

#### Notes:

- (1) Central Area comprises 'The Downtown Core', 'Orchard' and 'Rest of Central Area'
- (2) Supply is calculated as net change of stock over the quarter and may include office stock removed from market due to conversions or demolitions.
- (3) Source: Historical data from URA statistics as at 4Q 2018; Forecast supply from CBRE Research as at 4Q 2018.

## Grade A office market rent up 3.3% QoQ and 14.9% from - 4Q 2017





## Half of expiring 2019 leases committed

## Leasing momentum continues to be steady



#### Office WALE by NLA as at 31 December 2018 = 3.2 years

#### Notes:

(1) Completed renewals of 15% in 2019 include HSBC's lease extension to 2020 and JPM's lease extension to 2021

(2) Represents approximately 936,000 sq ft



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# Leverage momentum of rising office rents

## Focus on achieving optimal rents for upcoming expiries



## Six key buildings: Average expiring rents and contribution to office portfolio rental income





## New Initiatives and Community Engagement Efforts

Raffles City Singapore

## Rolling out CapitaLand's 'Office of the Future' ecosystem at Capital Tower and Asia Square Tower 2 from 1Q 2019

Strategic approach to address tenants' evolving workspace needs by delivering value-add solutions



Movie Premiere of Storm Boy Photo credit: Salt Media and Entertainment

# Flex workspaces available from 1Q 2019



Pilot of mobile app CapitaStar@Work that allows our tenants to connect with each other, sign up for activities and in future, booking of flex spaces.

#### Building a vertical community in our portfolio through an integrated offering:

- Conventional workspace
- Flexible workspace
- Shared amenities
- Community programming
- Technology-enabled systems and applications

# Proactive and dynamic community programmes

## Creating vibrant communities with ongoing tenant engagement activities: Wellness Week, Gifts of Joy and Tenants Treats



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# Positioning For Sustainable Growth

# CCT delivered higher distribution YoY through property market cycles

Derived via continual portfolio reconstitution including recycling of capital, AEIs, acquisitions, divestments and developments



#### Notes:

- (1) CAGR: Compounded Annual Growth Rate
- (2) After taking into consideration the issue of rights units in July 2009
- (3) Decline in 2011 DPU compared to 2010 was due to divestment of two properties in 2010, Robinson Point and StarHub Centre
- (4) Issued 513,540,228 new units following the 166-for-1,000 rights issue at \$\$1.363 per rights unit in October 2017
- (5) Issued 130 million new units following a private placement at \$\$1.676 per unit in May 2018

#### Three year total return for CCT is 47.6% Value traded (S\$mm) SGD 29 Jun 2018 28 2.00 **Divestment** of 17 May 2018 **Twenty Anson** 26 Acquisition of 21 Sep 2017 Gallileo Acquisition of Asia 3 Jul 2017 1.90 24 Sauare Tower 2 Divestment of Wilkie Edge 22 1.80

1.70 - 1.60 - 1.50 -	2 May 2017 Divestment of One George Street	Ann redeve	Jul 2017 nounced lopment of n Shoe Car	white	Mu hand ma	~
1.40			Park	- I I I		
_1	Febril Moril April Moril	uni uni puti puti popi octi pouri	Decili Janie Lebie Marie P	APT MON'S JUN'S H	11° 201° 300' 00' 20''	¢° <sup>c</sup>
Sc	ource: Bloomberg	CCT		ased to CCT)		

Period	3-year	2-year	1-year
	Dec 2015 to Dec 2018	Dec 2016 to Dec 2018	Dec 2017 to Dec 2018
Total Return <sup>(1)</sup> (%)	47.6	31.0	(4.8)

#### Note:

31

(1) Total Return: Calculated based on capital appreciation of units plus accumulated DPU for the respective periods over the closing price of

at the start of the respective periods.

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20

18

16

14

12

10

# 2018 awards and accolades

## CCT



Singapore Corporate Awards 2018 (REITs and Business Trust category) Best Annual Report GOLD



SIAS Corporate Governance Awards 2018 REITs and Business Trust category Shareholder Communication Excellence Award (Runner-up)



Goverance Index for Trusts (GIFT) 2018 By Associate Professor Mak Yuen Teen and Chew Yi Hong, in collaboration with governanceforstakeholders.com CCT ranked joint first place with total score of 79, up from eighth place with score of 70.5 in 2017

#### CGIO CENTRE FOR GOVERNANCE, INSTITUTIONS AND ORGANISATIONS

Singapore Governance and Transparency Index 2018 (REIT and

Business Trust Category)

Centre for Governance, Institutions and Organisations (CGIO), NUS Business School

CCT maintained second place ranking with overall score of 95.8, up from score of 95.3 in 2017

## Property



Building and Construction Authority Awards 2018 Universal Design (UD) Mark (Design) Gold<sup>PLUS</sup> Award

CapitaSpring



Building and Construction Authority Awards 2018 Green Mark Pearl Award • Capital Tower

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BCA GREEN MARK

Building and Construction Authority Awards 2018 Green Mark Platinum

CapitaSpring



# 2019 Key Focus Areas

Capital Tower, Singapore

# Key focus

# Proactive portfolio and asset management as well as capital management to generate growth

#### Immediate focus

#### Future opportunities



#### 21 Collyer Quay (HSBC Building)

- Extended lease from April 2019 to April 2020
- Total annual rental increased 35%
- Immediate focus on refurbishment and re-letting



## **CapitaSpring** (on track for completion in 1H 2021)

• Call option<sup>(1)</sup> to acquire balance 55.0% interest in the commercial component currently not owned by CCT within five years from building's completion



#### **Bugis Village**

• One-year lease with the State from April 2019 to March 2020 with projected net income of \$\$1.0 million



Continue to explore investments in Singapore and overseas <sup>(2)</sup>

#### Notes:

(1) Exercisable within 5 years after issue of temporary occupation permit (TOP) and price at market value. The purchase price must be higher than a base price calculated as the total development costs incurred by Glory Office Trust (GOT) on the commercial component less any net property income attributable to GOT compounded quarterly at 6.3% p.a..







## Thank you, Valued Unitholders

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