

TWC Annual General Meeting 2025

28 October 2025, 10.00am

15 Pandan Crescent

TWGC 長運
TIONG WOON CORPORATION HOLDING LTD



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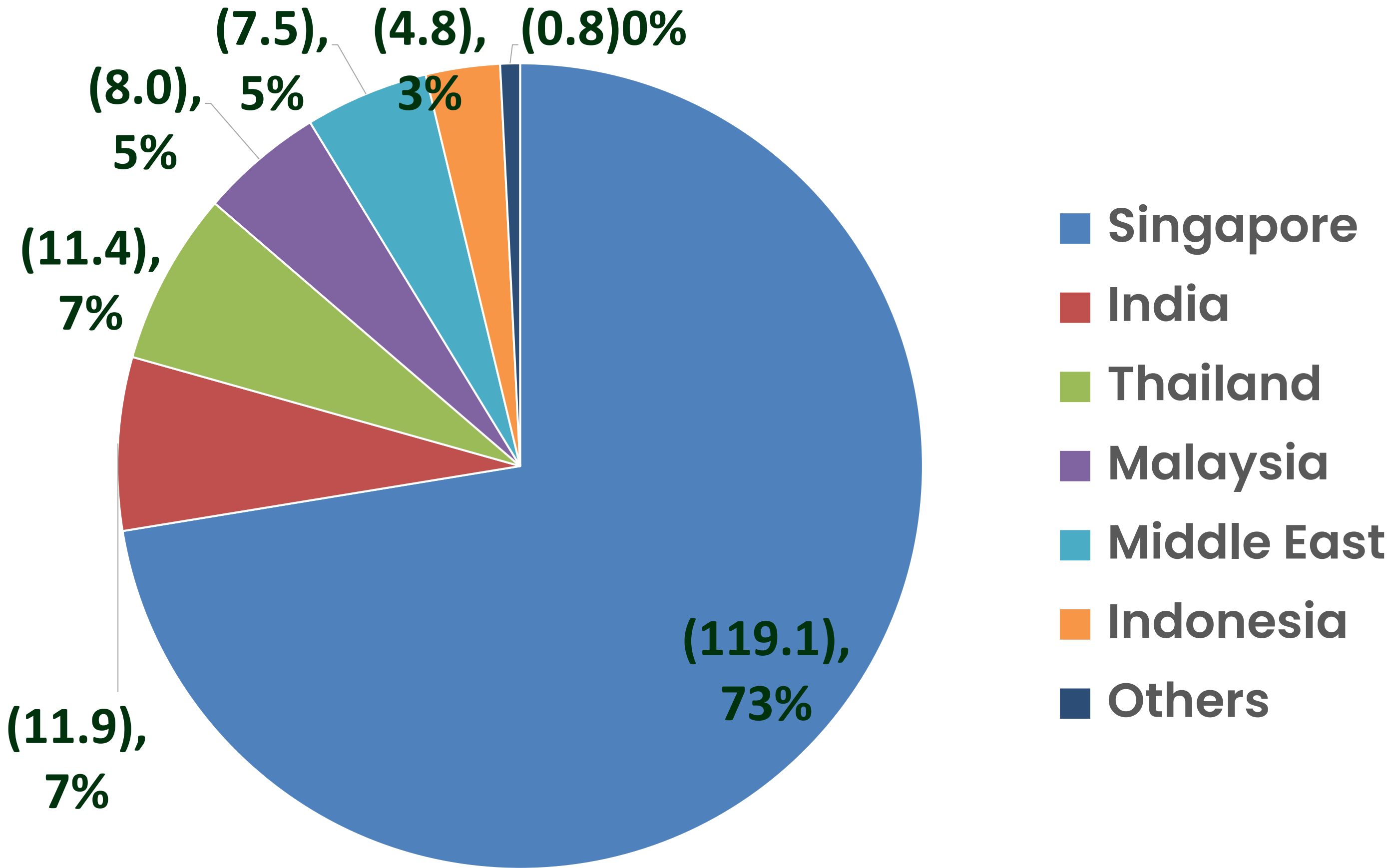
The Agenda

- Revenue by Geographical Segment
- New Fleets
- Focus Areas
- Projects
- Awards
- Corporate Social Responsibility
- Business Outlook
- Financial Updates

Revenue by Region (\$'MILLION, %)



Group's revenue is diversified across the regions.



New Fleet

Self-Propelled Modular Trailers



Potain Tower Cranes



900T Mobile Crane



800T Crawler Crane



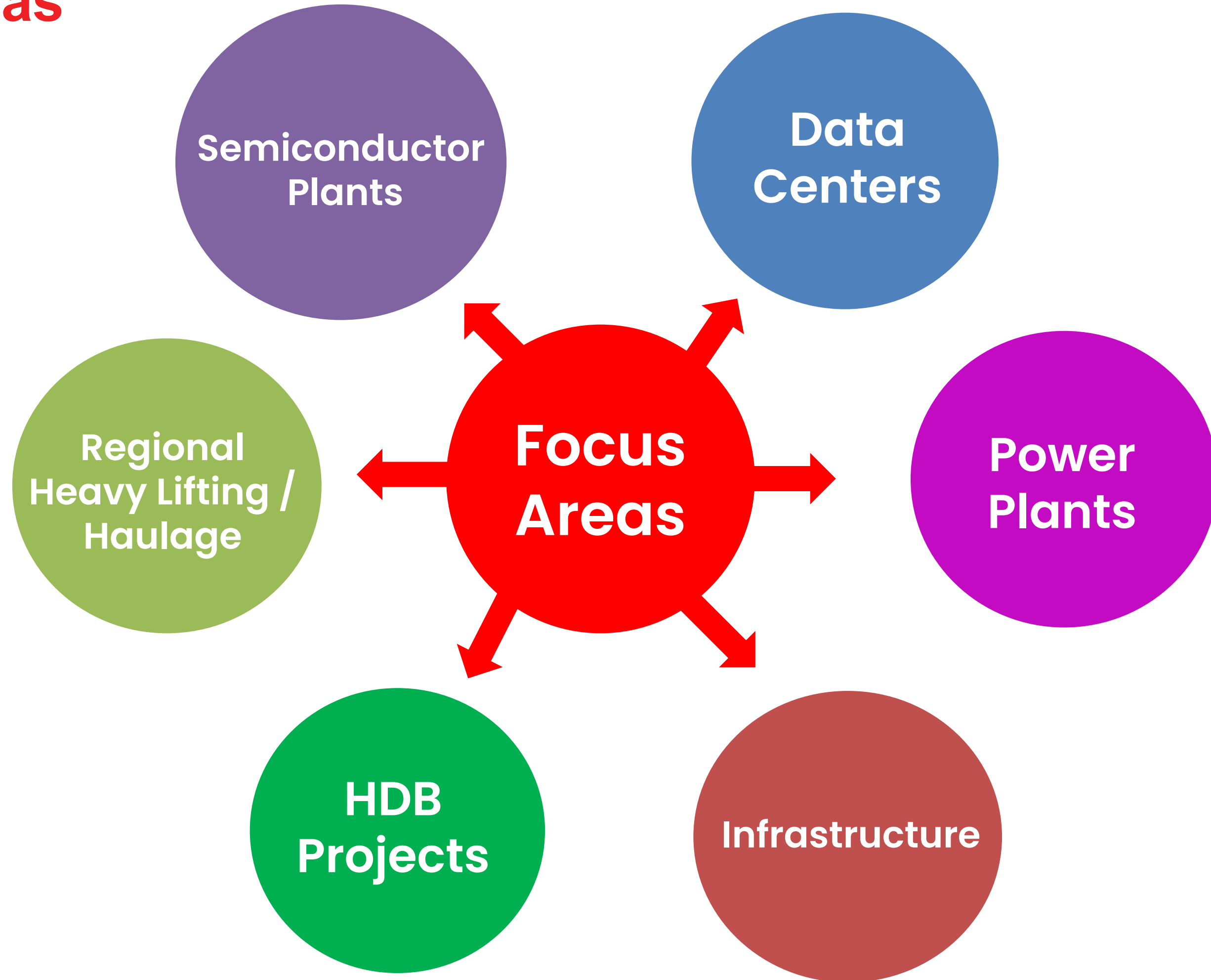
1,000T Crawler Crane



2,000T Crawler Crane



Focus Areas



Projects (Semiconductor Plants)

Pasir Ris, Singapore



Tuas, Singapore



Woodlands, Singapore



Projects (Data Centers)

Lok Yang Way, Singapore



Tampines North Drive, Singapore



Projects (Power Plants)

Jurong Island, Singapore



Jurong Island, Singapore



Jurong Island, Singapore



Bintulu, Malaysia



Sungei Liang, Brunei



Batam, Indonesia



Projects (Infrastructure)

Tuas, Singapore



Yishun, Singapore



Mount Vernon, Singapore



Jurong Port Road, Singapore



Jalan Papan, Singapore



Jurong West, Singapore



Projects (HDB Projects)

Ang Mo Kio, Singapore



Ghim Moh, Singapore



Jurong West, Singapore



Geylang, Singapore



Jalan Rajah, Singapore



Bukit Merah, Singapore



Projects (Regional Heavy Lifting / Haulage)

Mapthaphut, Thailand



Rayong, Thailand



Chonburi, Thailand



Mapthaphut, Thailand



Baroda, India



Maharashtra, India



International Cranes and Specialised Transport Magazine IC100 Cranes Awards

2025 Ranked 15th



TWC achieved a significant milestone, emerging as the largest heavy lifting & haulage company in Singapore, in the 2025 IC100 ranking.

NS Mark Gold



ACCA Approved Employer – Trainee Development, Gold



ACCA Approved Employer – Professional Development



Singapore

Collaboration with Southwest CDC and MINDS to distribute 200 festive packs to households at 45 Telok Blangah Drive, Singapore.



Thailand

We created a fun-filled and heartwarming day for children at Teacher Boonchoo Home for Special Children in Sattahip, Thailand.



Key Challenges

01

Competitive business environment

02

Limited talent and operational manpower

03

Geopolitical uncertainties

04

Higher reporting and compliance costs

Strategies

01

Expand and upgrade fleet for better efficiency

02

Develop and retain talent with more OJT programs

03

Drive operational excellence and strengthen HSE culture

04

Diversify markets and customer base

05

Leverage digital tools for smarter operations

05

Build strong partnerships for growth

TWC Financial Updates (FY2025 Results)

28 October 2025

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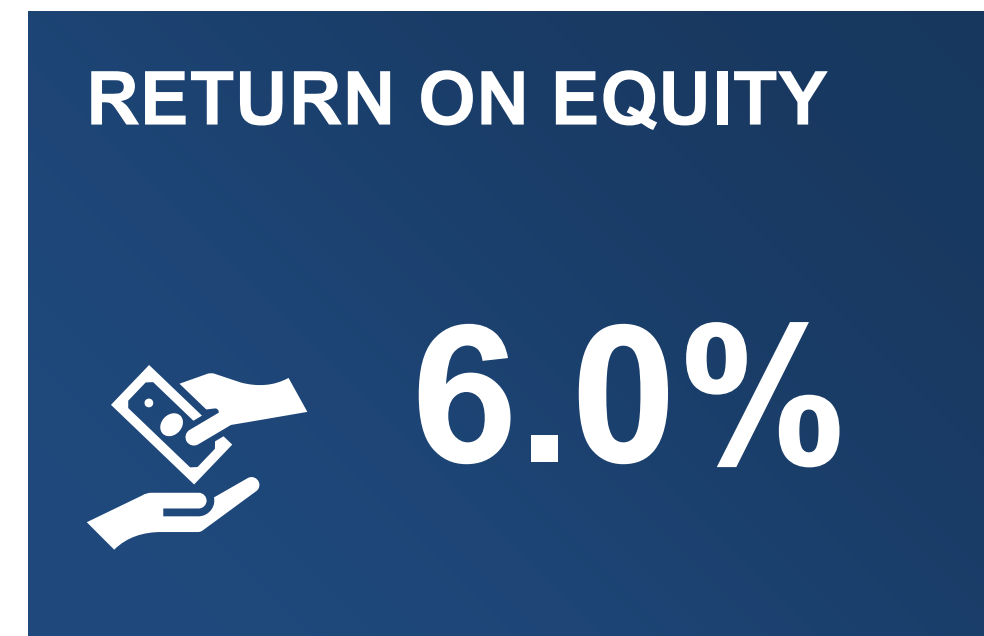


The background of the slide features a faint, yellow line-art illustration of two construction cranes. On the left is a large crawler crane with a long lattice boom, and on the right is a tower crane with a horizontal jib. The cranes are positioned behind the central text.

PRESENTATION BY:

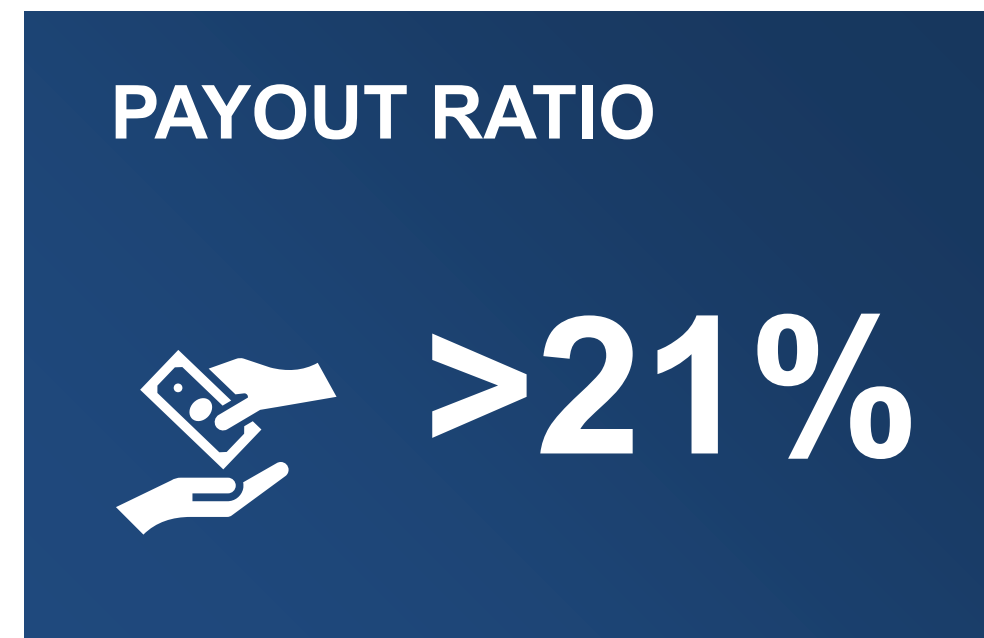
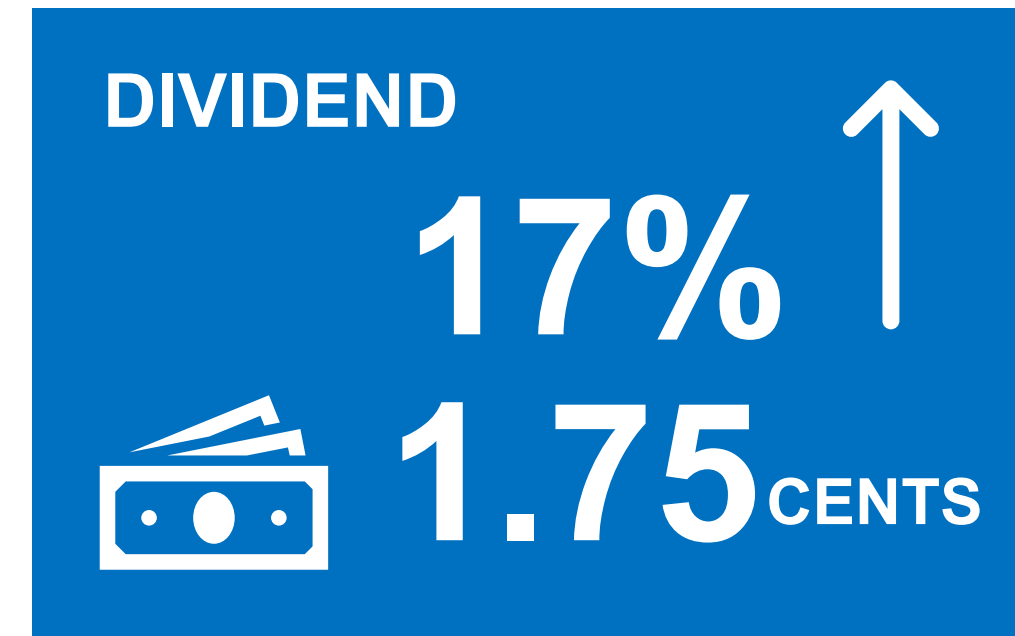
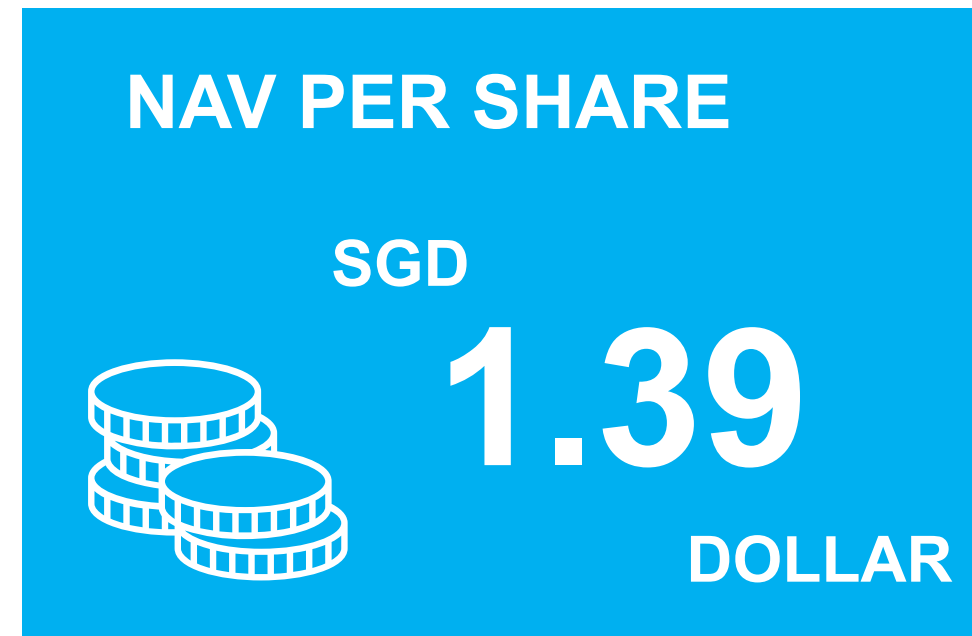
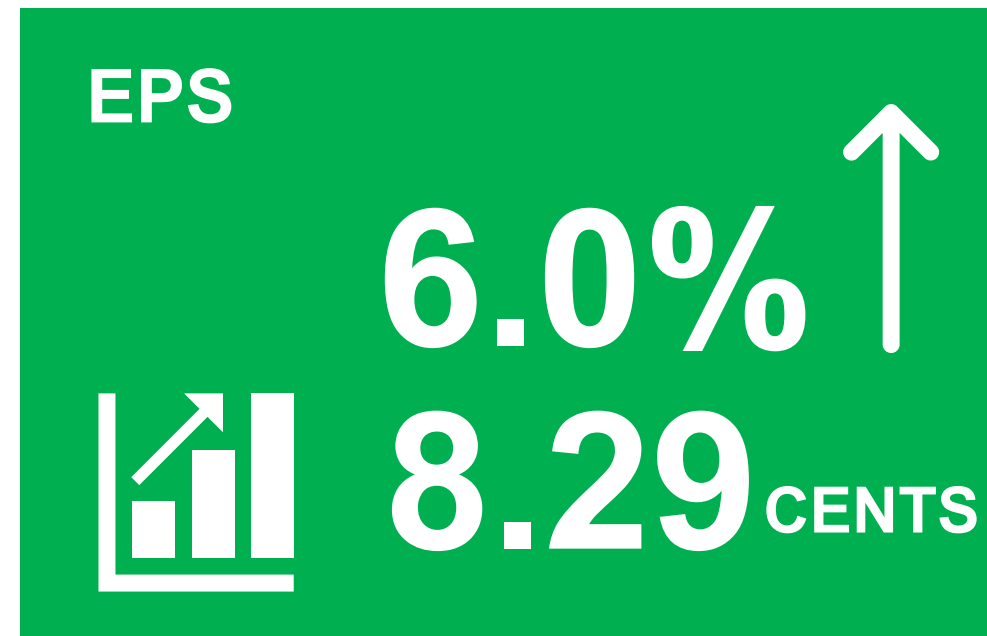
**Group Chief Financial Officer
Mr. William Tan**

Financial Overview



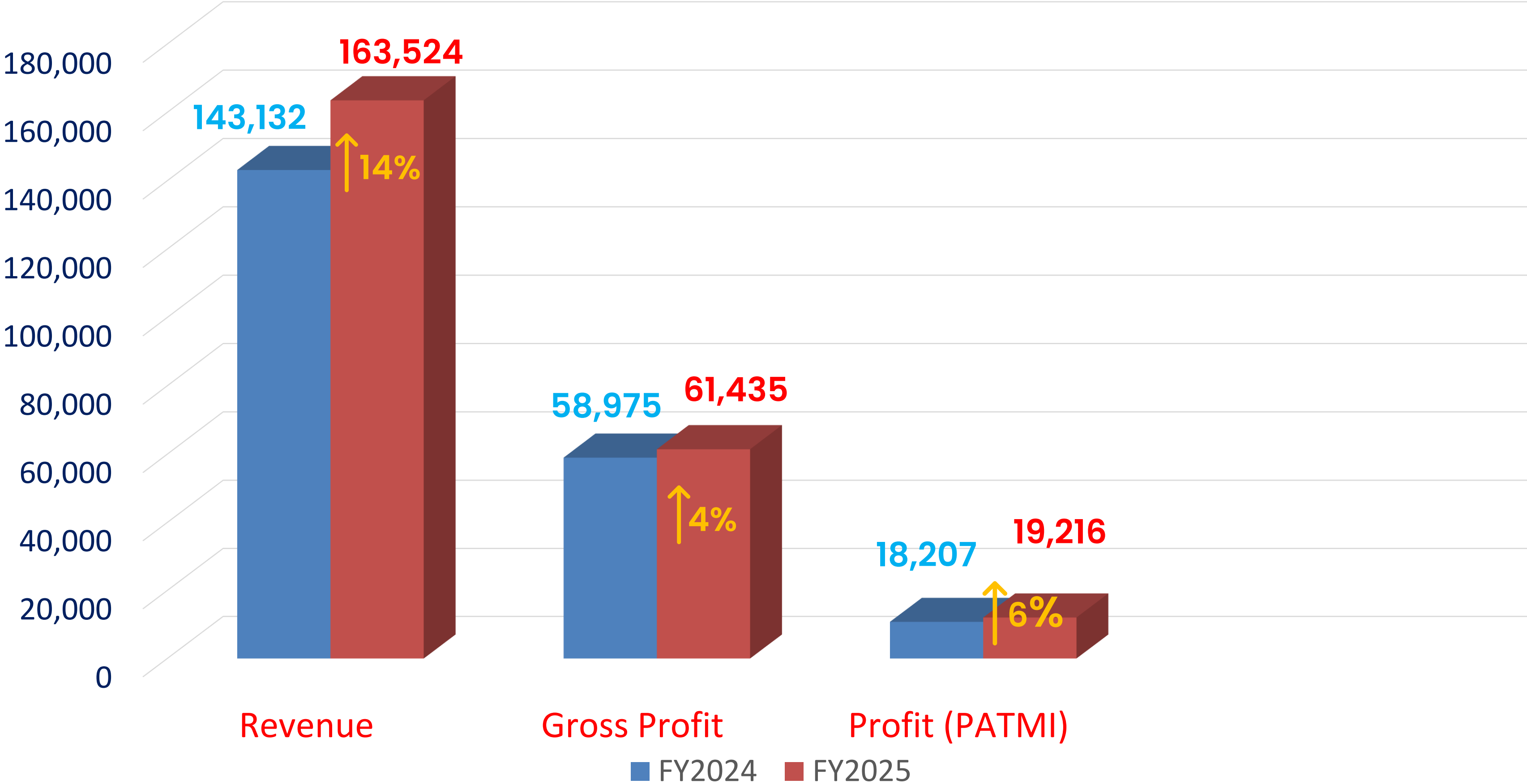
The Group's net profit attributable to equity holders **increased by \$1.0 million or 6%** from \$18.2 million in FY2024 to **\$19.2 million in FY2025**.

Financial Overview



Net assets of the Group stood at **\$322.3 million** as at 30 June 2025, translating into a **net asset value per share of \$1.39.**

Financial Performance (\$'000)



Financial Position

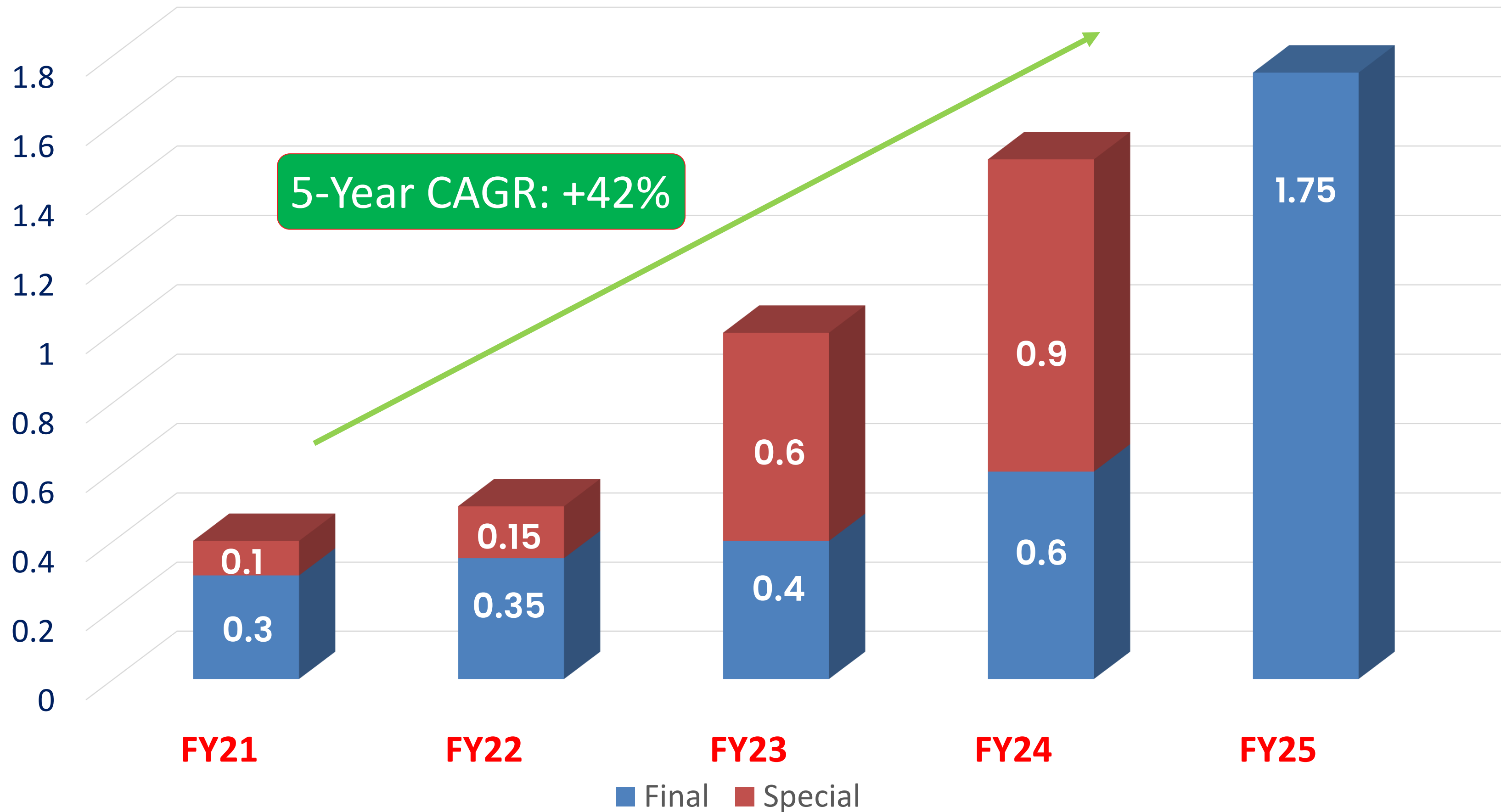


Item	As at 30 June 2025	As at 30 June 2024	Var	Var (%)
Total assets (\$'000)	532,322	519,063	+13,259	+2.6%
Total debt (\$'000)	111,782	92,812	+18,970	+20.4%
Total cash and bank balances (\$'000)	64,514	81,086	-16,572	-20.4%
Total liabilities (\$'000)	210,013	209,699	+314	+0.15%
Equity attributable to Owners of the Company (\$'000)	322,294	309,347	+12,947	+4.2%
Net Debt to Equity (times)*	0.147	0.038	+0.109	+286.8%
Net Asset Value Per Share (\$)**	1.39	1.33	+0.06	+4.5%

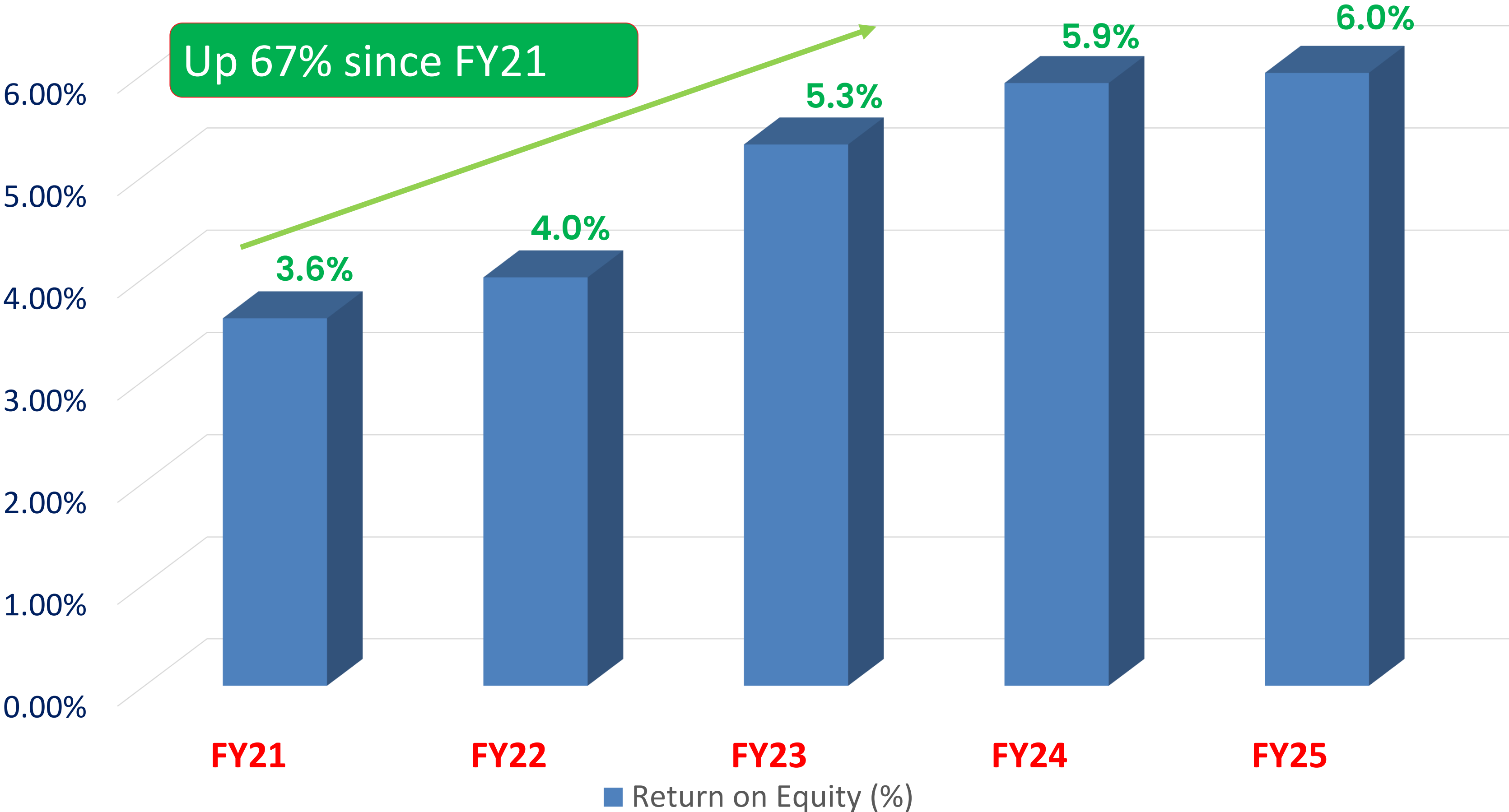
***Net Debt to Equity: Current and non-current borrowings less cash and bank deposits divided by total equity**

****Net Asset Value Per Share is computed by dividing equity attributable to owners of the Company by the number of ordinary shares in issue less treasury shares.**

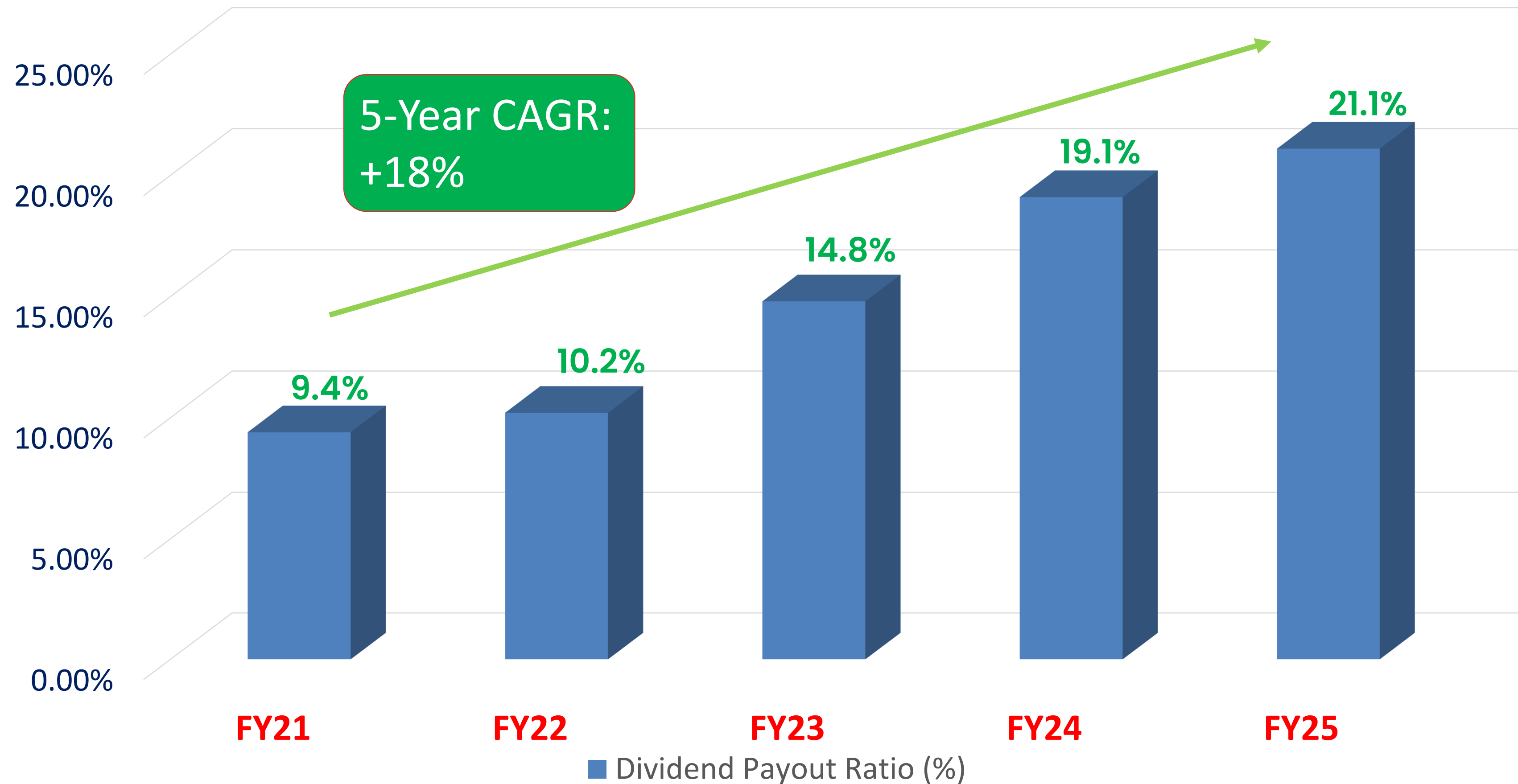
Dividend Per Share (Cents)



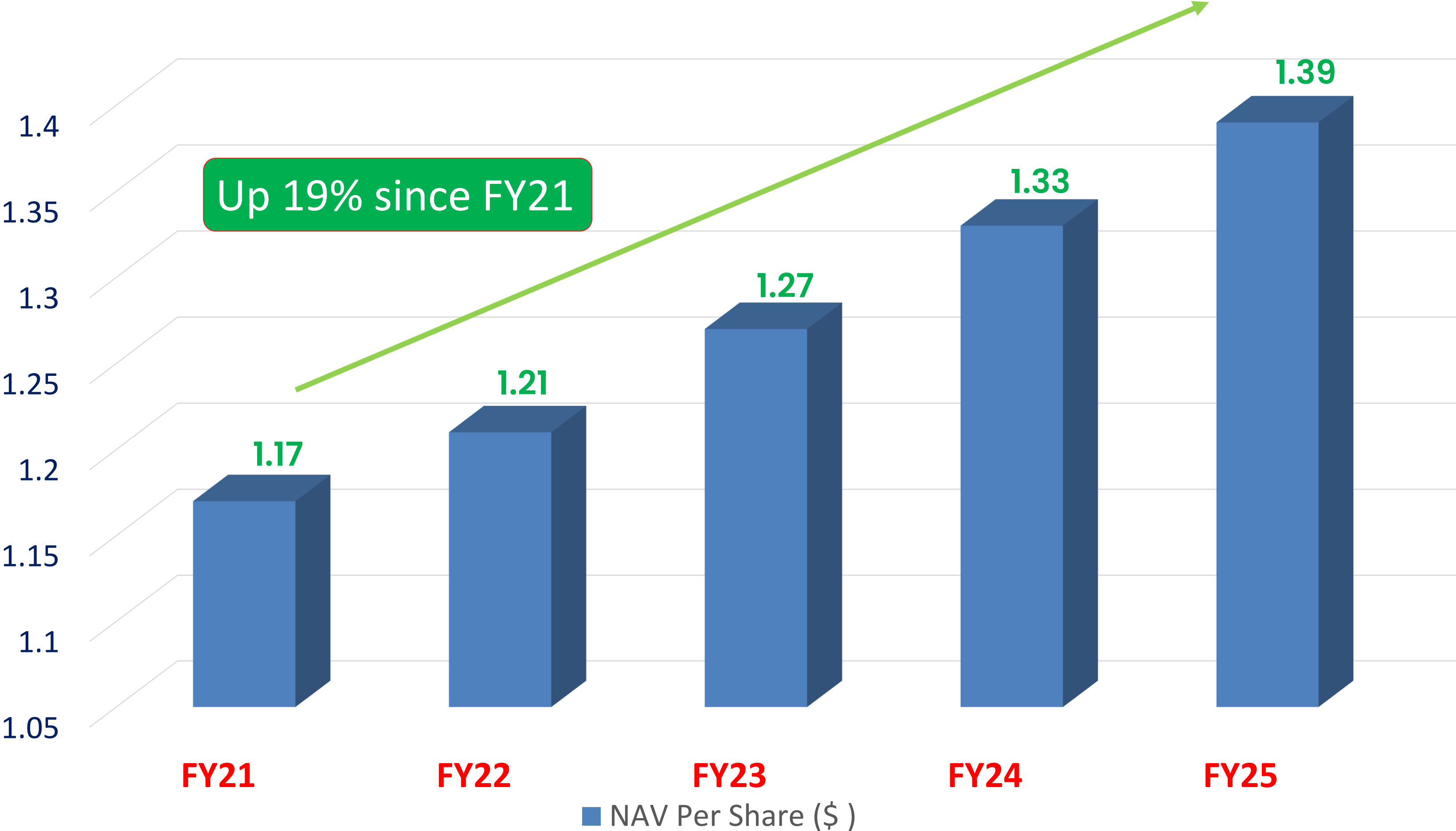
Return on Equity (%)



Dividend Payout Ratio (%)



Net Asset Value Per Share (\$)



“While Singapore remains strong with a steady pipeline of new projects, the Group is actively focusing on key growth markets in Thailand, India, and the Middle East.

We aim to leverage our competitive advantages in heavy lift, engineering, and logistics to capture emerging opportunities in these regions. At the same time, we continue to foster stronger partnerships with clients and regional partners to support sustainable growth and expand our market reach”

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Thank you

