

CIRCULAR DATED 6 AUGUST 2026

THIS CIRCULAR IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION.

If you are in any doubt about the contents of this Circular or the action you should take, you should consult your stockbroker, bank manager, solicitor, accountant, tax adviser or other professional adviser(s) immediately.

If you have sold or transferred all your shares ("**Shares**") in the capital of Stamford Tyres Corporation Limited (the "**Company**") held through the Central Depository (Pte) Limited ("**CDP**"), you need not forward this Circular to the purchaser or transferee as arrangements will be made by CDP for a separate Circular to be sent to the purchaser or transferee. If you have sold or transferred all your Shares which are not deposited with the CDP, you should immediately forward this Circular, the Notice of EGM (as defined herein) and the accompanying Proxy Form (as defined herein) to the purchaser or transferee, or to the bank, stockbroker or agent through whom the sale or transfer was effected, for onward transmission to the purchaser or transferee.

This Circular has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**SGX-ST**") and the SGX-ST assumes no responsibility for the contents of this Circular, including the accuracy of any statements made, opinions expressed or reports contained in this Circular.

Printed copies of the Notice of EGM and the accompanying Proxy Form will be sent by post to members. These documents will also be published on the Company's corporate website at URL: <http://www.stamfordtyres.listedcompany.com/agm.html>, and will also be made available on the SGX-ST's website at the URL: <https://www.sgx.com/securities/company-announcements>. A printed copy of this Circular will be sent to Shareholders (as defined herein) upon receipt of the duly completed and signed Request Form (as defined herein) (no part of which may be detached or otherwise mutilated).



STAMFORD TYRES CORPORATION LIMITED

(Incorporated in the Republic of Singapore)
(Company Registration No.: 198904416M)

CIRCULAR TO SHAREHOLDERS

IN RELATION TO

- (1) THE PROPOSED PARTICIPATION BY DR. WEE LI ANN, AN ASSOCIATE OF A CONTROLLING SHAREHOLDER, IN THE STAMFORD TYRES PERFORMANCE SHARE PLAN 2017; AND**
- (2) THE PROPOSED GRANT OF AN AWARD OF UP TO 300,000 SHARES TO DR. WEE LI ANN, AN ASSOCIATE OF A CONTROLLING SHAREHOLDER, UNDER THE STAMFORD TYRES PERFORMANCE SHARE PLAN 2017.**

IMPORTANT DATES AND TIMES:

- | | |
|--|---|
| Last date and time for lodgement of Proxy Form | : 25 August 2026 at 3.30 p.m. (Singapore time) |
| Date and time of Extraordinary General Meeting | : 28 August 2026 at 3.30 p.m. (Singapore time)
(or as soon as practicable immediately following the conclusion or adjournment of the AGM (as defined herein) to be held at 3.00 p.m. (Singapore time) on the same day and at the same place) |
| Place of Extraordinary General Meeting | : 19 Lok Yang Way, Singapore 628635 |

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DEFINITIONS

In this Circular, the following definitions apply throughout unless the context otherwise requires or unless otherwise stated:

- “2017 EGM”** : The extraordinary general meeting of the Company held on 28 August 2017
- “AGM”** : The forthcoming annual general meeting of the Company to be convened at 19 Lok Yang Way, Singapore 628635 on 28 August 2026 at 3.00 p.m. (Singapore time)
- “Associate”** : (a) In relation to any Director, chief executive officer, Substantial Shareholder or Controlling Shareholder (being an individual) means:
- (i) his immediate family;
 - (ii) the trustees of any trust of which he or his immediate family is a beneficiary or, in the case of a discretionary trust, is a discretionary object; and
 - (iii) any company in which he and his immediate family together (directly or indirectly) have an interest of 30% or more;
- (b) In relation to a Substantial Shareholder or a Controlling Shareholder (being a company) means any other company which is its subsidiary or holding company or if a subsidiary of such holding company or one in the equity of which it and/or such other company or companies taken together (directly or indirectly) have an interest of 30% or more
- “Award”** : A contingent award of Shares granted under PSP 2017
- “Award Date”** : In relation to an Award, the date on which the Award is granted to a Participant pursuant to the rules of PSP 2017
- “Board”** : The Board of Directors of the Company as at the Latest Practicable Date
- “CDP”** : The Central Depository (Pte) Limited
- “Committee”** : The remuneration committee of the Board, or such other committee comprising Directors duly authorised and appointed by the Board to administer PSP 2017
- “Company”** : Stamford Tyres Corporation Limited
- “Companies Act”** : The Companies Act 1967 of Singapore, as amended, modified or supplemented from time to time
- “Constitution”** : The constitution of the Company as amended, supplemented or modified from time to time
- “Control”** : The capacity to dominate decision-making, directly or indirectly, in relation to the financial and operating policies of a company

“Controlling Shareholder”	:	A person who holds directly or indirectly 15% or more of the total number of Shares excluding Treasury Shares and Subsidiary Holdings (unless otherwise determined by the SGX-ST), or who in fact exercises Control over the Company
“CPF”	:	The Central Provident Fund
“Director(s)”	:	The directors of the Company or, where applicable, any of them
“Group”	:	The Company and its subsidiaries
“EGM”	:	The extraordinary general meeting of the Company to be held at 19 Lok Yang Way, Singapore 628635 on 28 August 2026 at 3.30 p.m. (Singapore time) (or as soon as practicable immediately following the conclusion or adjournment of the AGM to be held at 3.00 p.m. (Singapore time) on the same day and at the same place), notice of which is set out on pages 17 to 18 of this Circular
“Executive”	:	A full-time confirmed employee of any company in the Group (including any Executive Director) selected by the Committee to participate in the Plan in accordance with the rules of PSP 2017
“Latest Practicable Date”	:	21 July 2026, being the latest practicable date prior to the issuance of this Circular
“Listing Manual”	:	The Listing Manual of the SGX-ST, as amended, supplemented or modified from time to time
“Market Day”	:	A day on which the SGX-ST is open for trading in securities
“Market Price”	:	The price equal to the average of the last dealt prices for a Share, as determined by reference to the daily official list or other publication published by the SGX-ST for the five (5) consecutive Market Days immediately preceding the relevant Award Date, provided always that in the case of a Market Day on which the Shares are not traded on the SGX-ST, the last dealt price for Shares on such Market Day shall be deemed to be the last dealt price of the Shares on the immediately preceding Market Day on which the Shares were traded, rounded up to the nearest whole cent in the event of fractional prices
“Notice of EGM”	:	The notice of the EGM dated 6 August 2026, as set out on pages 17 to 18 of this Circular
“Ordinary Resolution 1”	:	Shall have the meaning ascribed to it in paragraph 1.1(a) of this Circular
“Ordinary Resolution 2”	:	Shall have the meaning ascribed to it in paragraph 1.1(b) of this Circular
“Participant(s)”	:	Executives who have been selected by the Committee to participate in PSP 2017 in accordance with the relevant rules or, where applicable, any of them
“Proposals”	:	Shall have the meaning ascribed to it in paragraph 1.1 of this Circular

“Proxy Form”	:	The proxy form in respect of the EGM, as set out on pages 19 to 20 of this Circular
“PSP 2017”	:	The Stamford Tyres Performance Share Plan 2017, as may be modified or altered from time to time
“Request Form”	:	The request form for a printed copy of this Circular, as set out on page 21 of this Circular
“SIC”	:	Securities Industry Council
“SFA”	:	Securities and Futures Act 2001 of Singapore, as amended, modified or supplemented from time to time
“SGX-ST”	:	Singapore Exchange Securities Trading Limited
“Shareholders”	:	The registered holders of Shares except that where the registered holder is CDP, the term “Shareholders” shall, in relation to such Shares, mean the Depositors who have shares entered against their names in the Depository Register, and “Shareholder” shall be construed accordingly
“Shares”	:	The issued and paid-up ordinary shares in the capital of the Company
“Share Registrar”	:	Boardroom Corporate & Advisory Services Pte. Ltd.
“SRS”	:	The Supplementary Retirement Scheme
“Subsidiary Holdings”	:	Shares referred to in Sections 21(4), 21(4B), 21(6A) and 21(6C) of the Companies Act
“Substantial Shareholder”	:	A Shareholder who has an interest in not less than 5% of the Shares
“Take-over Code”	:	The Singapore Code on Take-overs and Mergers
“Treasury Shares”	:	Shall have the meaning ascribed to it in Section 4 of the Companies Act
“vest”	:	In relation to an Award which has been released, the absolute entitlement to all or part of the Shares which are the subject of the said Award and “vesting” and “vested” shall be construed accordingly
“Vesting Period”	:	In relation to an Award, a period or periods of time before vesting occurs, the duration of which is to be determined by the Committee in its absolute discretion on the Award Date
“WLA Award”	:	Shall have the meaning ascribed to it in paragraph 1.1(b) of this Circular
“S\$” and “cents”	:	Singapore dollars and cents respectively, the lawful currency of Singapore
“%” or “per cent”	:	Percentage or per centum

The terms “Depositor”, “Depository Agent” and “Depository Register” shall have the meanings ascribed to them respectively in Section 81SF of the SFA.

The terms “subsidiaries” and “related corporations” shall have the meanings ascribed to them respectively in the Companies Act.

Any reference in this Circular to any enactment is a reference to that enactment as for the time being amended or re-enacted. Any word defined under the Companies Act, the Listing Manual, the SFA or any statutory or regulatory modification thereof and not otherwise defined in this Circular shall, where applicable, have the meaning ascribed to it under the Companies Act, the Listing Manual, the SFA or any such regulatory modification thereof, as the case may be, unless the context otherwise requires.

Any reference to a time of day and date in this Circular is made by reference to Singapore time and date, unless otherwise stated.

Any reference in this Circular to a section is a reference to a section of this Circular, unless otherwise stated.

References to “you”, “your” and “yours” in this Circular are, as the context so determines, to Shareholders.

Any reference to a time of day and date in this Circular is made by reference to Singapore time and date, unless otherwise stated.

Any discrepancies in this Circular between the listed amounts and the totals thereof are due to rounding. Accordingly, figures shown as totals in this Circular may not be an arithmetic aggregation of the figures which precede them.

Cautionary Note on Forward-Looking Statements

All statements other than statements of historical facts included in this Circular are or may be forward-looking statements. Forward-looking statements include but are not limited to those using words such as “expect”, “anticipate”, “believe”, “estimate”, “intend”, “project”, “plan”, “strategy”, “forecast” and similar expressions or future or conditional verbs such as “if”, “will”, “would”, “should”, “could”, “may” and “might”. These statements reflect the Company’s current expectations, beliefs, hopes, intentions or strategies regarding the future and assumptions in light of currently available information. Such forward-looking statements are not guarantees of future performance or events and involve known and unknown risks and uncertainties. Accordingly, actual results may differ materially from those described in such forward-looking statements. Shareholders should not place undue reliance on such forward-looking statements, and the Company does not undertake any obligation to update publicly or revise any forward-looking statements, subject to compliance with all applicable laws and regulations and/or the rules of the SGX-ST and/or any other regulatory or supervisory body or agency.

LETTER TO SHAREHOLDERS



STAMFORD TYRES CORPORATION LIMITED

(Incorporated in the Republic of Singapore)
(Company Registration No.: 198904416M)

Board of Directors:

Dawn Wee Wai Ying (Executive Chairman)
Wee Li Ann (Executive Director)
Caroline Wee (Lead Independent Director)
Sam Chong Keen (Non-Executive and Non-Independent Director)
Christopher Tan Bian Thye (Non-Executive and Independent Director)
Ho Fook Meng (Non-Executive and Independent Director)

Registered Office:

19 Lok Yang Way
Singapore 628635

6 August 2026

To: The Shareholders of Stamford Tyres Corporation Limited

Dear Sir/Madam

(1) **THE PROPOSED PARTICIPATION BY DR. WEE LI ANN, AN ASSOCIATE OF A CONTROLLING SHAREHOLDER, IN PSP 2017; AND**

(2) **THE PROPOSED GRANT OF AN AWARD OF 300,000 SHARES TO DR. WEE LI ANN, AN ASSOCIATE OF A CONTROLLING SHAREHOLDER, UNDER PSP 2017.**

1. INTRODUCTION

1.1 General

The Board is convening an extraordinary general meeting to be held at 19 Lok Yang Way, Singapore 628635 on 28 August 2026 at 3.30 p.m. (Singapore time) (or as soon as practicable immediately following the conclusion or adjournment of the AGM of the Company to be held at 3.00 p.m. (Singapore time) (on the same day and at the same place) to seek Shareholders' approval in relation to:

- (a) the proposed participation by Dr. Wee Li Ann in PSP 2017 ("**Ordinary Resolution 1**"); and
- (b) the proposed grant of an Award of 300,000 Shares (the "**WLA Award**") to Dr. Wee Li Ann under PSP 2017 ("**Ordinary Resolution 2**").

(collectively, the "**Proposals**").

The Notice of EGM is set out on pages 17 to 18 of this Circular.

1.2 Circular

The purpose of this Circular is to provide Shareholders with the relevant information relating to, and to explain the rational for, as well as to seek Shareholders' approval for, the Proposals to be tabled at the EGM. **If you are in any doubt as to the contents herein or the action you should take, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser(s) immediately.**

1.3 Inter-conditionality

Shareholders should note that the passing of Ordinary Resolution 2 relating to the proposed grant of the WLA Award to Dr. Wee Li Ann under PSP 2017 is conditional upon the passing of Ordinary Resolution 1 relating to the proposed participation by Dr. Wee Li Ann in PSP 2017 but not *vice versa*. This means if Ordinary Resolution 1 is not passed, Ordinary Resolution 2 will be deemed not to have been passed.

1.4 SGX-ST

The SGX-ST assumes no responsibility whatsoever for the correctness and/or accuracy of any of the statements made, opinions expressed or reports contained in this Circular. If a Shareholder is in any doubt as to the action he should take, he should consult his stockbroker, bank manager, solicitor, accountant or other professional adviser(s) immediately.

2. THE PROPOSED PARTICIPATION BY DR. WEE LI ANN IN PSP 2017

2.1 Background

PSP 2017 was approved by Shareholders at the 2017 EGM. The purpose of PSP 2017 is to provide the Company with a means to attract, retain and motivate eligible Participant(s) and to align their interests with those of Shareholders through equity participation in the Company.

The SGX-ST had, on 27 July 2017, granted an in-principle approval for the listing and quotation of the new Shares to be allotted and issued pursuant to PSP 2017, subject to the independent Shareholders' approval for PSP 2017 being obtained for the proposed adoption of PSP 2017 and the Company's compliance with the SGX-ST's listing requirements and guidelines. The SGX-ST's in-principle approval is not to be taken as an indication of the merits of PSP 2017, the new Shares, the Company and/or its subsidiaries.

At the 2017 EGM, Shareholders had given authority to the Directors to offer and grant Awards in accordance with the rules of PSP 2017 and to allot and issue, transfer and/or deliver from time to time such number of Shares required pursuant to the vesting of the Awards under PSP 2017, provided that the aggregate number of Shares issued and/or issuable pursuant to PSP 2017 and any other share-based incentive schemes of the Company shall not exceed 15% of the total number of Shares (excluding Treasury Shares and Subsidiary Holdings) on the day preceding that relevant Award Date.

PSP 2017 shall continue to be in force, at the absolute discretion of the Committee, subject to a maximum period of 10 years commencing on the date PSP 2017 was adopted by the Company at the 2017 EGM, provided always that PSP 2017 may continue beyond such stipulated period with the approval of Shareholders by ordinary resolution in general meeting and, to the extent necessary, of any relevant authorities which may then be required.

As at the Latest Practicable Date, save for PSP 2017, the Company does not have any existing share option scheme, performance share plan or share incentive scheme in force.

The Company is now proposing to seek independent Shareholders' approval for the proposed participation in PSP 2017 by and grant of the WLA Award under PSP 2017 to Dr. Wee Li Ann, an Executive Director of the Group. Dr. Wee Li Ann is the daughter of the late Mr. Wee Kok Wah, the Group's founder, and Mrs. Dawn Wee Wai Ying, a Controlling Shareholder. Accordingly, Dr. Wee Li Ann is an Associate of a Controlling Shareholder under the rules of PSP 2017. As at the Latest Practicable Date, Dr. Wee Li Ann has an aggregate interest (both direct and deemed) in 20,000 Shares representing approximately 0.008% of the total number of Shares (excluding Treasury Shares and Subsidiary Holdings) of the Company, with further details set out in paragraphs 3.2 and 4 of this Circular.

In accordance with Rule 853 of the Listing Manual, the participation in PSP 2017 by a Controlling Shareholder and/or his Associates must be approved by independent Shareholders of the Company by a separate resolution passed for each such Controlling Shareholder and/or his

Associate approving the actual number and terms of options to be granted to that Controlling Shareholder and/or his Associate. As such, the participation in PSP 2017 by Dr. Wee Li Ann (including the actual or maximum number of Shares comprised in the Award to be issued or transferred to Dr. Wee Li Ann and the terms of any such Award) is subject to the approval of independent Shareholders in a general meeting in a separate resolution.

2.2 General Rationale for Participation by Controlling Shareholders and/or their Associates in PSP 2017

One of the main objectives of PSP 2017 is to motivate, incentivise and/or reward Executives to optimise their performance and efficiency and to maintain a high level of contribution to the Group. To this end, Executives who are Controlling Shareholders and/or their Associates must be treated fairly and equally as such Executives are important to the development and success of the Group.

As such, regardless of whether they are Controlling Shareholders or their Associates, the Company is of the view that all deserving and eligible Executives should be equally entitled to take part and benefit from this compensation scheme. To deny participation by Controlling Shareholders and/or their Associates may serve to disincentivise them and undermine the objectives of PSP 2017. Under the rules of PSP 2017, Executives who are also Controlling Shareholders and/or their Associates are not eligible to participate in PSP 2017 unless (a) their participation in PSP 2017; and (b) the actual or maximum number of Shares comprised in the Award to be issued or transferred to them and the terms of any such Awards to be granted to them, have been approved by independent Shareholders in a general meeting in separate resolutions for each such Executive provided always that it shall not be necessary to obtain the approval of the independent Shareholders for the participation in PSP 2017 of a Controlling Shareholder or his Associate who is, at the relevant time, already a Participant.

2.3 Rationale for Participation by Dr. Wee Li Ann in PSP 2017

Dr. Wee Li Ann is an Executive Director of the Group as well as the daughter of the late Mr. Wee Kok Wah, the Group's founder, and Mrs. Dawn Wee Wai Ying, a Controlling Shareholder. Accordingly, Dr. Wee Li Ann is an Associate of a Controlling Shareholder under the rules of PSP 2017. As at the Latest Practicable Date, Dr. Wee Li Ann is not an existing Participant in PSP 2017.

Dr. Wee Li Ann has served on the Board since December 2009, playing a pivotal role in shaping the Group's strategic development and strengthening senior leadership capabilities and retention. She oversees the Leadership Grooming and Talent Development Program, ensuring a robust succession pipeline for the future development of the Group. Acting as the key bridge between internal operations and external growth, Dr. Wee Li Ann engages directly with strategic investors and potential partners to advance high-level business development opportunities. She also provides critical oversight of the Group's financial health, working closely with the Finance team on customer credit control and major sales order approvals. Beyond governance, Dr. Wee Li Ann cultivates enduring relationships with financial backers and essential suppliers including Sumitomo Rubber Industries, reinforcing the Group's long-term stability and growth.

In line with the Group's objective of motivating, incentivising and/or rewarding its employees to optimise their performance and efficiency and to maintain a high level of contribution to the Group, the Group believes that the extension of PSP 2017 to Dr. Wee Li Ann will enhance her long-term commitment to the Group and in turn promote the Group's long-term growth and development. By increasing her equity interests of the Company through PSP 2017, Dr. Wee Li Ann will be incentivised to help the Group achieve better performance as the value of any Award granted to Dr. Wee Li Ann will only be maximised when the results and prospects of the Group's long-term performances and growth translate directly into higher profits and share prices thereby enhancing shareholder value.

The Directors (save for Dr. Wee Li Ann) are of the view that Dr. Wee Li Ann's contribution towards the growth of the Group is important and valuable, and her continuing contribution is key to the continued success of the Group. The grant of the WLA Award to Dr. Wee Li Ann will provide a further incentive and enhance her long-term commitment to the Group.

In view of the foregoing reasons, the Company proposes to grant Dr. Wee Li Ann the WLA Award, subject to the approval by independent Shareholders for the grant of the WLA Award.

2.4 Safeguards

As a safeguard against abuse, only members of the Committee who are not Controlling Shareholders and/or their Associates will be involved in deliberations in respect of Award(s) to be granted to Controlling Shareholders and/or their Associates, and the terms and conditions attached to such Award(s). In accordance with the rules of PSP 2017, and subject to independent Shareholders' approval, the total number of Shares available to Participant(s) who are Controlling Shareholders and/or their Associates shall not exceed 25% of the total number of Shares available under PSP 2017, and the total number of Shares available to each Controlling Shareholder and/or his Associate must not exceed 10% of the Shares available under PSP 2017. As at the Latest Practicable Date, Awards comprising an aggregate of 1,800,000 Shares, representing approximately 5.06% of the Shares available under PSP 2017, have been granted to Controlling Shareholders and/or their Associates under PSP 2017.

Specific approval of the independent Shareholders is required for the grant of Award(s) to Controlling Shareholders and/or their Associates as well as the actual number and terms of such Award(s). In seeking such independent Shareholders' approval, clear justification as to the participation of such Controlling Shareholder and/or their Associate in PSP 2017 and the number and terms of the Award(s) to be granted to such Controlling Shareholders and/or their Associates have been provided at paragraphs 2.3 and 3.1 of this Circular.

The Company is of the view that there are sufficient safeguards against abuse resulting from the grant of Award(s) to Controlling Shareholders and/or their Associates in PSP 2017.

2.5 Interests of Directors and Controlling Shareholders

Save for Dr. Wee Li Ann, who is interested in the proposed participation in PSP 2017 by her and grant of the WLA Award to her under PSP 2017, and Mrs. Dawn Wee Wai Ying, who is interested in the proposed participation in PSP 2017 by Dr. Wee Li Ann and grant of the WLA Award to Dr. Wee Li Ann under PSP 2017 by virtue of Dr. Wee Li Ann being an Associate to her as a Controlling Shareholder, none of the other Directors and to the best of the Directors' knowledge, none of the other Controlling Shareholders and/or their Associates has any interest, direct or indirect, in the proposed participation in PSP 2017 by Dr. Wee Li Ann and grant of the WLA Award to Dr. Wee Li Ann under PSP 2017.

Each of Dr. Wee Li Ann and Mrs. Dawn Wee Wai Ying will therefore abstain, and will procure their respective Associates to abstain, from voting on the ordinary resolutions relating to the proposed participation in PSP 2017 by Dr. Wee Li Ann and grant of the WLA Award to Dr. Wee Li Ann under PSP 2017.

3. THE PROPOSED GRANT OF THE WLA AWARD TO DR. WEE LI ANN UNDER PSP 2017

3.1 Terms of the WLA Award

For the reasons set out in paragraphs 2.2 and 2.3 above, subject to the proposed participation by Dr. Wee Li Ann in PSP 2017 being approved by independent Shareholders, the Company proposes to grant the WLA Award to Dr. Wee Li Ann on the following terms:

- (a) Award Date of the WLA Award : Any time within three (3) months from the date of the EGM
- (b) Number of Shares comprised in the WLA Award : 300,000 Shares, which shall be divided into three (3) equal tranches of 100,000 Shares each
- (c) Consideration Payable for the Grant of the WLA Award : Nil

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|-----|---|---|--|
| (d) | Market Price of the Shares on the Award Date of the WLA Award | : | To be announced at the relevant time |
| (e) | Name of Director and Controlling Shareholder(s) (and/ or each of their Associate), if any | : | 300,000 Shares are granted to Dr. Wee Li Ann, an Executive Director of the Group and an Associate of a Controlling Shareholder |
| (f) | Vesting Period of the WLA Award | : | Subject to approval of independent Shareholders for the WLA Award and in accordance with the rules of PSP 2017, the WLA Award shall vest as follows: |
| | | | (i) the first (1 st) tranche of the WLA Award shall vest on the Award Date of the WLA Award; |
| | | | (ii) the second (2 nd) tranche of the WLA Award shall vest on the first (1 st) anniversary of the Award Date of the WLA Award; and |
| | | | (iii) the third (3 rd) tranche of the WLA Award shall vest on the second (2 nd) anniversary of the Award Date of the WLA Award |

The Company will make an announcement via SGXNet upon the grant of the WLA Award in accordance with Rule 704(29) of the Listing Manual.

The number of Shares which are comprised in the WLA Award has been determined after taking into account, amongst others, Dr. Wee Li Ann's position, performance, leadership and management capabilities, and potential contributions to the success and development of the Group.

3.2 Interest in Shares

As at the Latest Practicable Date, Dr. Wee Li Ann has a direct interest in 10,000 Shares representing 0.004% of the total number of Shares (excluding Treasury Shares and Subsidiary Holdings) and is deemed to have an interest in 10,000 Shares held by her husband, Dr. Tan Chi Chiu, representing 0.004% of the total number of Shares (excluding Treasury Shares and Subsidiary Holdings).

The total number of Shares which may be delivered pursuant to Awards granted under PSP 2017, when added to the number of Shares issued or issuable in respect of such other Shares issued and/or issuable under other share-based incentive schemes of the Company, shall not exceed 15% of the total number of Shares (excluding Treasury Shares and Subsidiary Holdings) on the day preceding that relevant Award Date.

As at the Latest Practicable Date, based on the total number of Shares (excluding Treasury Shares and Subsidiary Holdings) of 237,386,244, the maximum number of Shares available under PSP 2017 is 35,607,937 Shares (the "**Maximum Available Shares**"). The Shares under the WLA Award approximately represent: (a) 0.13% of the total number of Shares (excluding Treasury Shares and Subsidiary Holdings); (b) 0.84% of the Maximum Available Shares; and (c) together with 1,800,000 Shares granted under PSP 2017 to-date, 5.90% of the Maximum Available Shares. In view of the foregoing, the Company believes that the WLA Award is fair and not excessive.

4. INTERESTS OF SUBSTANTIAL SHAREHOLDERS AND DIRECTORS

The interests of the Substantial Shareholders and the Directors in the Shares as recorded in the Register of Substantial Shareholders and the Register of Directors' Shareholdings respectively, as at the Latest Practicable Date, are as follows:

Name	Direct Interest		Deemed Interest	
	No. of Shares	% ⁽¹⁾	No. of Shares	% ⁽¹⁾
Substantial Shareholders				
Estate of Mr. Wee Kok Wah (deceased) ⁽²⁾⁽³⁾	41,214,554	17.36	50,451,319	21.25
Mrs. Dawn Wee Wai Ying ⁽²⁾⁽³⁾	14,537,567	6.12	79,390,906	33.44
Wah Holdings Pte Ltd ⁽³⁾	35,913,752	15.13	-	-
Lim & Tan Securities Pte Ltd	23,886,000	10.06	-	-
Mr. Justin Teo Zhiwei	16,171,400	6.81	-	-
Directors				
Mrs. Dawn Wee Wai Ying ⁽²⁾⁽³⁾	14,537,567	6.12	79,390,906	33.44
Dr. Wee Li Ann ⁽⁴⁾	10,000	0.004	10,000	0.004

Notes:

- (1) The percentage is calculated based on the total issued and paid-up share capital of 237,386,244 Shares (excluding Treasury Shares) as at the Latest Practicable Date.
- (2) The estate of Mr. Wee Kok Wah (deceased) is deemed to Mrs. Dawn Wee Wai Ying by virtue of Mr. Wee Kok Wah and Mrs. Dawn Wee Wai Ying's relationship as husband and wife. Mrs. Dawn Wee Wai Ying is also deemed to have an interest in the shareholdings of the estate of Mr. Wee Kok Wah by virtue of Mrs. Dawn Wee Wai Ying's appointment as the sole executrix of the estate of Mr. Wee Kok Wah. In addition, Mrs. Dawn Wee Wai Ying is deemed to have an interest in the Shares held by Wah Holdings Pte Ltd by virtue of Section 7 of the Companies Act.
- (3) Wah Holdings Pte Ltd is 33.69% owned by Mrs. Dawn Wee Wai Ying and 64.35% owned by the estate of Mr. Wee Kok Wah. Accordingly, Mrs. Dawn Wee Wai Ying is deemed to be interested in the Shares held by Wah Holdings Pte Ltd by virtue of Section 7 of the Companies Act.
- (4) Dr. Wee Li Ann is deemed to have an interest in the shareholdings of Dr. Tan Chi Chiu by virtue of their relationship as husband and wife.

Save as disclosed above, none of the Substantial Shareholders and the Directors has any interest, direct or indirect, in the Proposals, other than the interests of Dr. Wee Li Ann in Ordinary Resolution 1 and Ordinary Resolution 2.

5. ABSTENTION FROM VOTING

Dr. Wee Li Ann and her Associates will abstain from voting on Ordinary Resolution 1 and will decline to accept appointment as proxy unless specific instructions as to voting are given.

Dr. Wee Li Ann and her Associates will abstain from voting on Ordinary Resolution 2 and will decline to accept appointment as proxy unless specific instructions as to voting are given.

The Company will disregard any votes cast by the abovementioned persons who are required to abstain from voting on Ordinary Resolution 1 and Ordinary Resolution 2 to be tabled at the EGM as well as any votes cast by a person required to abstain from voting on a resolution pursuant to the Listing Manual or a court order which has been served on the Company.

6. DIRECTORS' RECOMMENDATIONS

6.1 Proposed Participation by Dr. Wee Li Ann in PSP 2017

The Directors (save for Dr. Wee Li Ann and Mrs. Dawn Wee Wai Ying), having considered the rationale for the proposed participation by Dr. Wee Li Ann in PSP 2017, is of the view that the proposed participation by Dr. Wee Li Ann in PSP 2017 is in the best interests of the Company and accordingly recommend that Shareholders vote in favour of Ordinary Resolution 1 as set out in the Notice of EGM.

6.2 Proposed Grant of the WLA Award to Dr. Wee Li Ann under PSP 2017

The Directors (save for Dr. Wee Li Ann and Mrs. Dawn Wee Wai Ying), having considered the rationale for the proposed grant of the WLA Award to Dr. Wee Li Ann under PSP 2017, is of the view that the proposed grant of the WLA Award to Dr. Wee Li Ann under PSP 2017 is in the best interests of the Company and accordingly recommend that Shareholders vote in favour of Ordinary Resolution 2 as set out in the Notice of EGM.

7. EXTRAORDINARY GENERAL MEETING

7.1 Date and Time of EGM

The EGM, notice of which is set out on pages 17 to 18 of this Circular, is being convened to be held at 19 Lok Yang Way, Singapore 628635 on 28 August 2026 at 3.30 p.m. (Singapore time) (or as soon as practicable immediately following the conclusion or adjournment of the AGM to be held at 3.00 p.m. (Singapore time) on the same day and at the same place), for the purpose of considering and, if thought fit, passing with or without any modification, the resolutions set out in the Notice of EGM.

7.2 No Despatch of Printed Copies of Circular

No printed copies of this Circular will be despatched to Shareholders. A printed copy of this Circular will only be despatched to Shareholders upon request in accordance with the instructions set out in the Request Form.

Printed copies of the Notice of EGM and the accompanying Proxy Form will be sent by post to Shareholders. These documents will also be published on the Company's corporate website at URL: <http://www.stamfordtyres.listedcompany.com/agm.html>, and will also be made available on the SGX-ST's website at the URL: <https://www.sgx.com/securities/company-announcements>. A printed copy of this Circular will be sent to Shareholders upon receipt of the duly completed and signed Request Form (no part of which may be detached or otherwise mutilated).

Shareholders are advised to read this Circular carefully in order to decide whether they should vote in favour of or against the Proposals.

8. ACTION TO BE TAKEN BY SHAREHOLDERS

8.1 Appointment of Proxy

A Shareholder who is unable to attend the EGM and wishes to appoint a proxy to attend and vote at the EGM on his behalf should complete, sign and return the Proxy Form which is attached together to this Circular in accordance with the instructions printed thereon as soon as possible and, in any event, so as to reach the registered office of the Share Registrar at 1 Harbourfront Avenue, #14-07, Keppel Bay Tower, Singapore 098632 not less than 72 hours before the time fixed for the EGM.

The completion and return of the Proxy Form by a Shareholder does not preclude him from attending and voting in person at the EGM should he subsequently wishes to do so. In such an event, the relevant Proxy Form will be deemed to be revoked.

Shareholders (whether individual or corporate) appointing a proxy or proxies must give specific instructions as to their manner of voting, or abstentions from voting, in the Proxy Form. Where no specific voting direction is given, the proxy or proxies will vote or abstain from voting at their discretion on any matter arising at the EGM and at any adjournment thereof.

The Proxy Form must be submitted to the Company in the following manner:

- (a) depositing a physical copy either personally or by post at the registered office of the Share Registrar at 1 Harbourfront Avenue, #14-07, Keppel Bay Tower, Singapore 098632; or
- (b) sending electronically via email to srs.proxy@boardroomlimited.com,

in each case, no later than 3.30 p.m. (Singapore time) on 25 August 2026, and failing which, the Proxy Form will not be treated as valid.

8.2 Submission of Questions in Advance

Shareholders may submit questions related to the Proposals to be tabled for approval at the EGM in the following manner:

- (a) all questions must be submitted no later than 3.30 p.m. (Singapore time) on 14 August 2026 via one of the following means:
 - (i) depositing a physical copy either personally or by post at the registered office of the Share Registrar at 1 Harbourfront Avenue, #14-07, Keppel Bay Tower, Singapore 098632; or
 - (ii) sending electronically via email to srs.teamd@boardroomlimited.com; and
- (b) the following details must be included with the submitted questions:
 - (i) full name (for individuals) or company name (for corporates) as per CDP/SRS account records;
 - (ii) National Registration Identity Card Number or Passport Number (for individuals) or Company Registration Number (for corporates);
 - (iii) number of Shares held;
 - (iv) contact number; and
 - (v) email address.

8.3 Depositor Not Member

A Depositor will not be regarded as a member of the Company entitled to attend the EGM and to speak and vote thereat unless he is shown to have Shares entered against his name in the Depository Register as certified by CDP to the Company at least 72 hours before the EGM.

9. DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents are available for inspection at the registered office of the Company at 19 Lok Yang Way, Singapore 628635 during normal business hours (Monday to Friday (public holidays excepted), 9.00 a.m. (Singapore time) to 5.30 p.m. (Singapore time)) from the date of this Circular up to and including the date of the EGM:

- (a) the Constitution;
- (b) the audited financial statements of the Company and the Group for the financial year ended 30 April 2026; and

(c) the rules of PSP 2017.

10. DIRECTORS' RESPONSIBILITY STATEMENT

The Directors collectively and individually accept full responsibility for the accuracy of the information given in this Circular and confirm after making all reasonable enquiries that, to the best of their knowledge and belief, this Circular constitutes full and true disclosure of all material facts about the Proposals and the Group which are relevant to the Proposals, and the Directors are not aware of any facts the omission of which would make any statement in this Circular misleading. Where information in this Circular has been extracted from published or otherwise publicly available sources or obtained from a named source, the sole responsibility of the Directors has been to ensure that such information has been accurately and correctly extracted from those sources and/or reproduced in this Circular in its proper form and context.

Yours faithfully

For and on behalf of the Board of Directors of
STAMFORD TYRES CORPORATION LIMITED

Dawn Wee Wai Ying
Executive Chairman

NOTICE OF EXTRAORDINARY GENERAL MEETING



STAMFORD TYRES CORPORATION LIMITED

(Incorporated in the Republic of Singapore)
(Company Registration No.: 198904416M)

All capitalised terms in this Notice of Extraordinary General Meeting and defined in the circular dated 6 August 2026 (the “Circular”) shall, unless otherwise defined herein, bear the respective meanings ascribed thereto in the Circular.

NOTICE IS HEREBY GIVEN that an Extraordinary General Meeting (the “EGM”) of Stamford Tyres Corporation Limited (the “Company”) will be convened at 19 Lok Yang Way, Singapore 628635 on 28 August 2026 at 3.30 p.m. (Singapore time) (or such time immediately following the conclusion or adjournment of the annual general meeting of the Company to be held at 3.00 p.m. (Singapore time) on the same day and at the same place) for the purpose of considering and, if thought fit, passing, with or without amendments, the following resolutions as ordinary resolutions:

ORDINARY RESOLUTION 1: THE PROPOSED PARTICIPATION BY DR. WEE LI ANN IN THE STAMFORD TYRES PERFORMANCE SHARE PLAN 2017

That participation in PSP 2017 by Dr. Wee Li Ann, an Executive Director of the Group and an Associate of a Controlling Shareholder, pursuant to Rule 853 of the Listing Manual, be and is hereby approved.

ORDINARY RESOLUTION 2: THE PROPOSED GRANT OF THE WLA AWARD TO DR. WEE LI ANN UNDER THE STAMFORD TYRES PERFORMANCE SHARE PLAN 2017

That, subject to and contingent upon passing of Ordinary Resolution 1, the proposed grant of the WLA Award to Dr. Wee Li Ann, who is an Executive Director of the Group and an Associate of a Controlling Shareholder, pursuant to and in accordance with the rules of PSP 2017 on the following terms, be and is hereby approved:

Award Date of the WLA Award	:	Any time within three (3) months from the date of the EGM
Number of Shares comprised in the WLA Award	:	300,000 Shares, which shall be divided into three (3) equal tranches of 100,000 Shares each
Consideration Payable for the Grant of the WLA Award	:	Nil
Market Price of the Shares on the Award Date of the WLA Award	:	To be announced at the relevant time
Name of Director and Controlling Shareholder(s) (and/or each of their Associate), if any	:	300,000 Shares are granted to Dr. Wee Li Ann, an Executive Director of the Group and an Associate of a Controlling Shareholder
Vesting Period of the WLA Award	:	Subject to approval of independent Shareholders for the WLA Award and in accordance with the rules of PSP 2017, the WLA Award shall vest as follows: (i) the first (1 st) tranche of the WLA Award shall vest on the Award Date of the WLA Award;

- (ii) the second (2nd) tranche of the WLA Award shall vest on the first (1st) anniversary of the Award Date of the WLA Award; and
- (iii) the third (3rd) tranche of the WLA Award shall vest on the second (2nd) anniversary of the Award Date of the WLA Award.

BY ORDER OF THE BOARD

Lim Guek Hong
Company Secretary

6 August 2026
Singapore

Notes:

- (1) A member who is not a relevant intermediary is entitled to appoint one or two proxies to attend, speak, and vote at the EGM.
- (2) Where such member appoints more than one proxy, the appointment shall be invalid unless he specifies the proportion of his holding (expressed as a percentage of the whole) to be represented by each proxy.
- (3) A member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak, and vote at the EGM, but each proxy must be appointed to exercise the rights attached to different Share(s) held by such member. Where such member appoints more than two proxies, the appointments shall be invalid unless the member specifies the number of Shares in relation to which each proxy has been appointed.

“relevant intermediary” means:

a banking corporation licensed under the Banking Act 1970 of Singapore or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds shares in that capacity;

a person holding a capital markets services licence to provide custodial services to securities under the Securities and Futures Act 2001 of Singapore and who holds shares in that capacity; or

the Central Provident Fund Board established by the Central Provident Fund Act 1953 of Singapore, in respect of shares purchased under the subsidiary legislation made under that Act providing for the making of investments from the contributions and interest standing to the credit of members of the Central Provident Fund, if the Board holds those shares in the capacity of an intermediary pursuant or in accordance with that subsidiary legislation.

- (4) A proxy need not be a member of the Company.
- (5) The instrument appointing a proxy or proxies must be deposited at the registered office of the Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue #14-07 Keppel Bay Tower Singapore 098632 not less than 72 hours before the time appointed for holding the EGM or any adjournment thereof.

Personal Data Privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the EGM and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the EGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the EGM (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the **“Purposes”**), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

STAMFORD TYRES CORPORATION LIMITED

Company Registration No.: 198904416M
(Incorporated in the Republic of Singapore)

EXTRAORDINARY GENERAL MEETING PROXY FORM

Important

1. A relevant intermediary may appoint more than two proxies to attend, speak, and vote at the Extraordinary General Meeting. Please see Note 3 overleaf for the definition of "relevant intermediary".
2. For investors who have used their CPF monies to buy Stamford Tyres Corporation Limited shares, this proxy form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by them.
3. CPF investors are requested to contact their respective Agent Banks if they have any queries regarding their appointment as proxies or the appointment of their Agent Banks as proxies for the Extraordinary General Meeting.

I/We (Name) _____, NRIC/ Passport No/ Co. Reg. No.: _____,

of (Address) _____,

being a member/ members of Stamford Tyres Corporation Limited (the "Company") hereby appoint:

Name	Address	NRIC / Passport Number	Proportion of Shareholding (%)

and/or (delete as appropriate)

Name	Address	NRIC / Passport Number	Proportion of Shareholding (%)

or failing the person, or either or both of the persons, referred to above, the Chairman of the EGM, as my/our proxy/proxies to attend and to vote for me/us on my/our behalf at the EGM of the Company to be convened at 19 Lok Yang Way, Singapore 628635 on 28 August 2026 at 3.30 p.m. (Singapore time) (or such time immediately following the conclusion or adjournment of the annual general meeting of the Company to be held at 3.00 p.m. (Singapore time) on the same day and at the same place) and at any adjournment thereof. I/We direct my/our proxy/proxies to vote for or against the resolutions to be proposed at the EGM as indicated hereunder. If no specific direction as to voting is given, the proxy/proxies will vote or abstain from voting at his/their discretion, as he/they will on any other matter arising at the EGM.

No.	Resolutions	For	Against
1.	Proposed Participation by Dr. Wee Li Ann in the Stamford Tyres Performance Share Plan 2017 Ordinary resolution to approve the participation by Dr. Wee Li Ann in the Stamford Tyres Performance Share Plan 2017		
2.	Proposed Grant of the WLA Award to Dr. Wee Li Ann under the Stamford Tyres Performance Share Plan 2017 Ordinary resolution to approve the grant of the WLA Award to Dr. Wee Li Ann under the Stamford Tyres Performance Share Plan 2017		

(If you wish to exercise all your votes "For" or "Against", please indicate your vote with a tick "✓". Alternatively, please indicate the number of votes "For" or "Against".)

Dated this _____ date of _____ 2026

Total number of Shares held:

Signature(s) of Member(s)



Notes:

1. A member who is not a relevant intermediary is entitled to appoint one or two proxies to attend, speak, and vote at the EGM.
2. Where such member appoints more than one proxy, the appointment shall be invalid unless he specifies the proportion of his holding (expressed as a percentage of the whole) to be represented by each proxy.
3. A member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak, and vote at the EGM, but each proxy must be appointed to exercise the rights attached to different Share(s) held by such member. Where such member appoints more than two proxies, the appointments shall be invalid unless the member specifies the number of Shares in relation to which each proxy has been appointed.

“relevant intermediary” means:

- (a) a banking corporation licensed under the Banking Act 1970 of Singapore or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds shares in that capacity;
 - (b) a person holding a capital markets services licence to provide custodial services to securities under the Securities and Futures Act 2001 of Singapore and who holds shares in that capacity; or
 - (c) the Central Provident Fund Board established by the Central Provident Fund Act 1953 of Singapore, in respect of shares purchased under the subsidiary legislation made under that Act providing for the making of investments from the contributions and interest standing to the credit of members of the Central Provident Fund, if the Board holds those shares in the capacity of an intermediary pursuant or in accordance with that subsidiary legislation.
4. A proxy need not be a member of the Company.
 5. If no name is inserted in the space for the name of your proxy on the form of proxy, the Chairman of the EGM will act as your proxy.
 6. Completion and return of this instrument appointing a proxy shall not preclude a member from attending and voting at the EGM. Any appointment of a proxy or proxies shall be deemed to be revoked if a member attends the EGM in person, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the instrument of proxy, to the EGM.
 7. A member should insert the total number of shares held. If the member has shares entered against his name in the Depository Register as defined in Section 81SF of the Securities and Futures Act 2001 of Singapore, he should insert that number of shares. If the member has shares registered in his name in the Register of Members of the Company, he should insert that number of shares. If the member has shares entered against his name in the Depository Register and registered in his name in the Register of Members, he should insert the aggregate number of shares.
 8. If no number is inserted, this instrument of proxy will be deemed to relate to all shares held by the member.
 9. The instrument appointing a proxy or proxies must be deposited at the registered office of the Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue #14-07 Keppel Bay Tower Singapore 098632 not less than 72 hours before the time appointed for holding the EGM or any adjournment thereof.
 10. The instrument appointing a proxy or proxies must be under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its common seal or under the hand of its attorney or a duly authorised officer.
 11. Where an instrument appointing a proxy or proxies is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the instrument of proxy, failing which the instrument may be treated as invalid.
 12. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the EGM, in accordance with Section 179 of the Companies Act 1967 of Singapore.
 13. CPF Investors who buy Shares in the Company may attend and cast their votes at the EGM in person. CPF Investors who are unable to attend the EGM but would like to vote may inform their respective Agent Banks to appoint the Chairman of the EGM to act as their proxy, in which case, the CPF Investor shall be precluded from attending the EGM.
 14. The Company shall be entitled to reject an instrument of proxy which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified on the instrument of proxy. In addition, in the case of shares entered in the Depository Register, the Company may reject an instrument of proxy if the member, being the appointor, is not shown to have shares entered against his name in the Depository Register as at 72 hours before the time appointed for holding the EGM, as certified by The Central Depository (Pte) Limited to the Company.

Personal Data Privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the EGM and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the EGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the EGM (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the **“Purposes”**), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/ or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

REQUEST FORM

STAMFORD TYRES CORPORATION LIMITED

(Incorporated in the Republic of Singapore)
(Company Registration No.: 198904416M)

All capitalised terms in this letter and defined in the circular dated 6 August 2026 (the “Circular”) shall, unless otherwise defined herein, bear the respective meanings ascribed thereto in the Circular.

6 August 2026

Dear Shareholder

We are pleased to enclose printed copies of the Notice of EGM and Proxy Form for the upcoming extraordinary general meeting of Stamford Tyres Corporation Limited (the “Company”) to be held in a wholly physical format at 3.30 p.m. (Singapore time) on 28 August 2026 at 19 Lok Yang Way, Singapore 628635.

In line with the Company’s sustainability efforts, we have discontinued the practice of mailing printed copies of circulars issued by the Company to Shareholders. As such, the Circular will be available for download or online viewing from the Company’s corporate website and the website of the Singapore Exchange Trading Securities Limited (“SGX-ST”) from the date of this Request Form. The Circular may be accessed at our website at the URL: <http://www.stamfordtyres.listedcompany.com/agm.html> and on the SGX-ST’s website at the URL: <https://www.sgx.com/securities/company-announcements>.

We sincerely hope that you will support our sustainability efforts and embrace electronic communications. If you still wish to receive printed copies of the Circular, please complete the **Request Form** appended below and return it to the Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue, #14-07, Keppel Bay Tower, Singapore 098632 **no later than 3.30 p.m. (Singapore time) on 14 August 2026**.

By completing, signing and returning the Request Form to us, you agree and acknowledge that the Company and its service providers may collect, use and disclose your personal data, as contained in your submitted Request Form or which is otherwise collected from you (and/or your authorised representative(s)), for the purpose of processing and effecting your request.

Yours faithfully

For and on behalf of

Stamford Tyres Corporation Limited

Lim Guek Hong

Company Secretary

REQUEST FORM

To: Stamford Tyres Corporation Limited

c/o Boardroom Corporate & Advisory Services Pte. Ltd.

(Please tick accordingly and submit this Request Form to us by **3.30 p.m. (Singapore time) on 14 August 2026**. Incomplete, illegible and/or incorrectly completed forms will not be processed.)

Please send me/us a printed copy of the Circular.

The Shares are held by me/us under or through: ☐ CDP Securities Account

☐ CPF/SRS Account

☐ Physical scrip(s)

Name of Shareholder: _____

Mailing Address: _____

Signature & Date: _____

Note: This Request Form is valid for the Circular only.

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