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### **Key Performance Highlights**

- 1H 2019 NPAT from core business operations is \$\$20.6 million (-5% from \$\$21.6 million in 1H 2018)
  - mainly due to start-up costs incurred for the new properties and higher interest expense on additional borrowings to fund the Group's expansion
- 2Q 2019 revenue is \$\$32.9 million (+8% from \$\$30.4 million in 2Q 2018)
  - mainly due to revenue contribution from dwell East End Adelaide in Australia and dwell Princess Street in the UK as well as higher occupancy rates on Singapore workers accommodation
- 2Q 2019 NPAT is S\$11.5 million (+4% from S\$11.1 million in 2Q 2018)
  - mainly from newly operational student assets, and higher occupancy on Singapore workers accommodation

### **Key Business Highlights**

- Majority of the new 160 beds for the dwell RMIT Village AEP completed as at 2Q 2019
  - 4 remaining beds still closed for the AEP
- Leased an adjacent block in Westlite Pasir Gudang
  - Additional block of c.400 beds
  - ❖ 3+3+3 years lease term
- Commenced development for Westlite Tampoi II
  - Building 3 blocks, adding c.3,600 beds
  - Expected to complete construction in 3Q 2020
- Secured 10-year lease for new site Westlite Juniper (fka Juniper Lodge)
  - ❖ Adding c.1,900 beds
  - Lease commences from September 2019
- Obtained Outline Permission from URA for Westlite Toh Guan to reconstruct an existing block
  - Reconstruction will add an industrial training centre
  - To apply for a written permission and seek approval for an extension of the use of the existing lease for PBWA use from 2032 to 2057











### **Latest Corporate Development**

#### **SINGAPORE BUSINESS AWARDS 2019**

The Enterprise Award





#### **LE FONTI AWARDS 2019**

- Customised Accommodation Management Services
  - CEO of the Year
  - Best Provider of the Year





#### **SINGAPORE CORPORATE AWARDS 2019**

- Best Annual Report Award
  - Bronze Winner (Mid-cap Category)





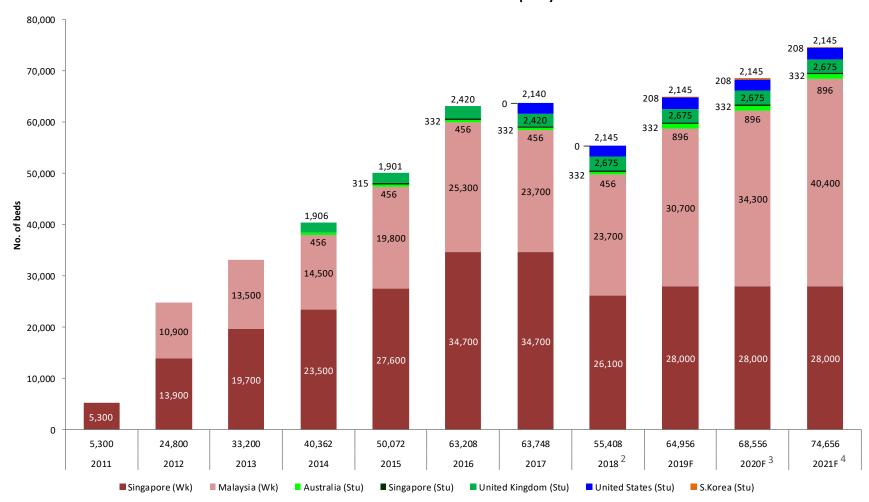
#### **INAUGURAL SECURITY INDUSTRY TRANSFORMATION AWARDS 2019**

- Gold Award for Early Adopters of Security Transformation (Individual)
  - Awarded to Mr Lim Choon Kwang (Director, Global Security)



### Accommodation Growth Profile<sup>1</sup>



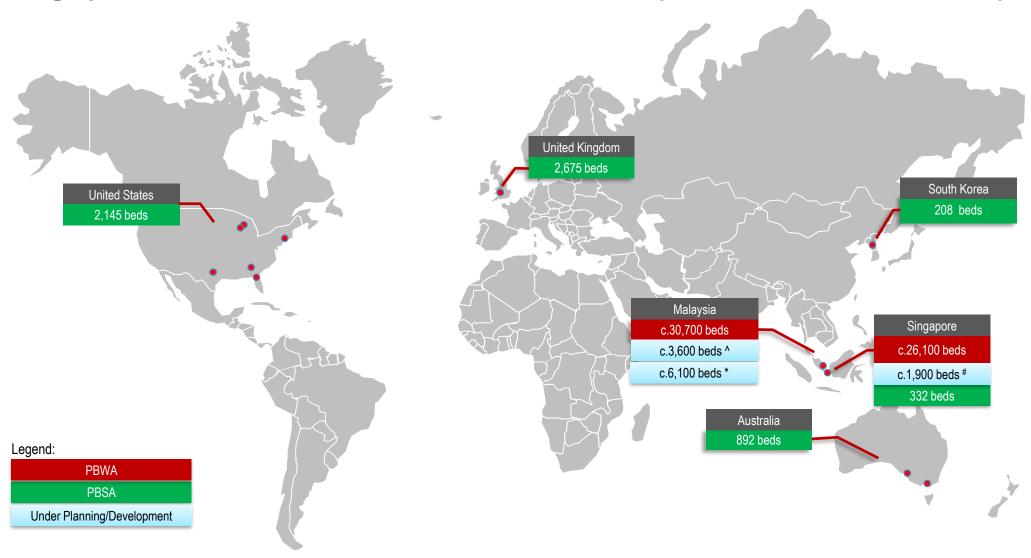


#### Note

- . Based on developments at existing facilities that are already owned by Centurion Corp.
- 2. Includes Westlite Tuas which land lease had expired as of Jan 2018 | Includes 133-bed dwell Castle Gate Haus (14.29% owned interest) which acquisition was completed on 9 Nov 2018.
- 3. Includes Westlite Tampoi II c.3,600 beds to be completed in 2020
- 4. Includes Westlite Juru c.6,100 beds (pending acquisition of land) to be completed in 2021

## **Diversified Business Portfolio across Geography and Asset Type**

Geographic diversification across 6 countries worldwide (SG, AU, MY, UK, US, S. Korea)

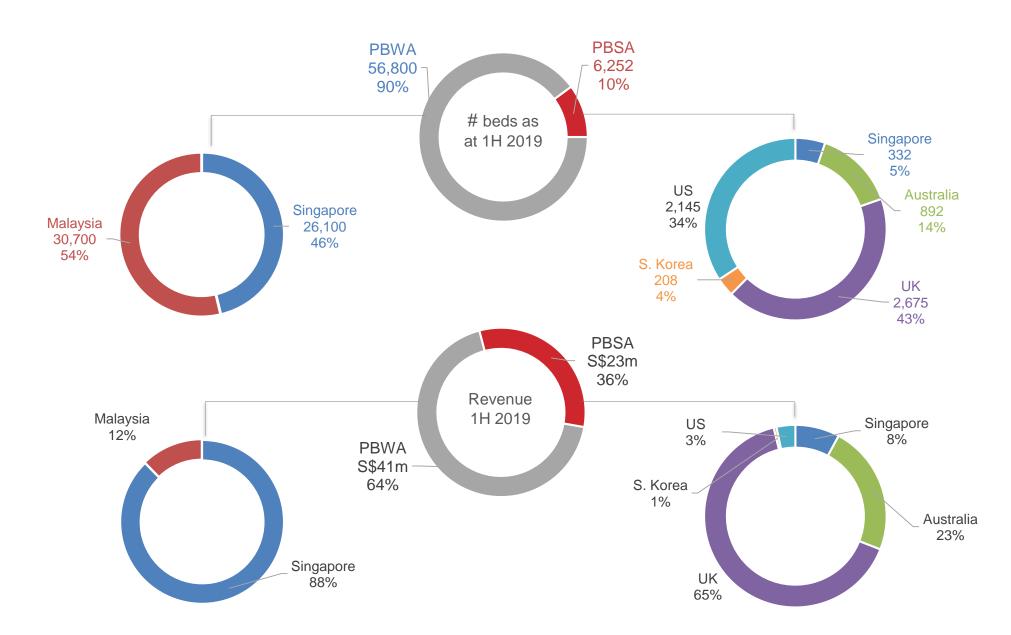


<sup>^</sup> c. 3,600 beds under Westlite Tampoi II (currently under development) to be completed in 2020

<sup>\*</sup> c. 6,100 beds under Westlite Juru (pending acquisition of land) to be completed in 2021

<sup>#</sup> c. 1,900 beds to be added to SG from securing of a 10-year lease for Westlite Juniper, commence operations from Sep 2019

## Diversified Business Portfolio by Asset Type and across Geographies

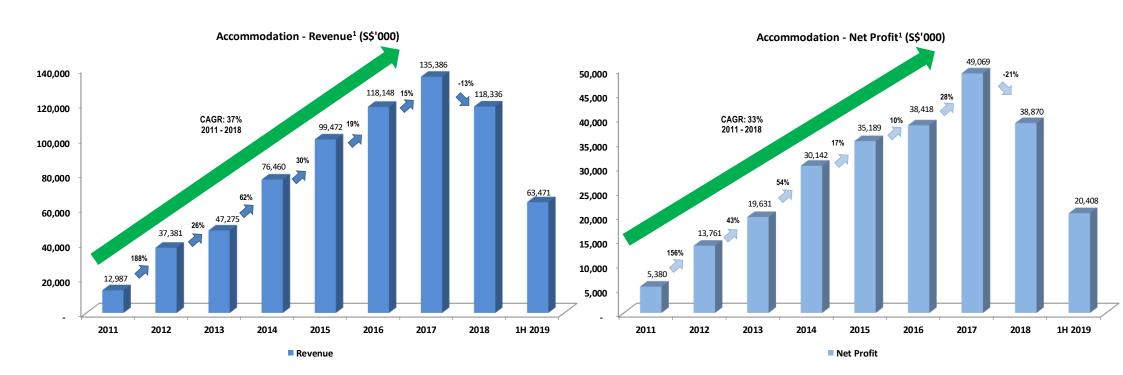




### Financial Review



### **Strong Financial Growth of Accommodation Business**



Note:

<sup>1.</sup> From core business operations

### **Financial Overview**

| S\$'000                                  | 2Q 2019 | 2Q 2018 | Change | 1H 2019 | 1H 2018 | Change |
|--|---------|---------|--------|---------|---------|--------|
| Revenue                                  | 32,907  | 30,374  | 8%     | 64,192  | 60,476  | 6%     |
| Gross Profit                             | 24,656  | 22,012  | 12%    | 46,994  | 43,567  | 8%     |
| Gross profit margin                      | 75%     | 72%     | Зрр    | 73%     | 72%     | 1pp    |
| Net Profit After Tax                     | 11,465  | 11,063  | 4%     | 20,558  | 21,552  | -5%    |
| Net Profit <sup>1</sup>                  | 11,465  | 11,063  | 4%     | 20,558  | 21,552  | - 5%   |
| Net Profit (Equity holders) <sup>2</sup> | 10,191  | 9,767   | 4%     | 18,067  | 18,896  | - 4%   |
| Net Profit Margin <sup>1</sup>           | 35%     | 36%     | - 1pp  | 32%     | 36%     | - 4pp  |

- The higher revenue was mainly attributable to revenue contribution from dwell East End Adelaide in Australia and dwell Princess Street in the UK as well as the increase in rental rates from the Group's UK assets.
- Decrease in Net Profit After Tax was mainly due to start-up costs incurred for the new properties and higher interest expense on additional borrowings to fund the Group's expansion.

#### Note

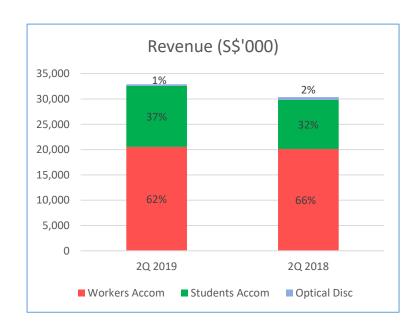
<sup>1.</sup> Net Profit and Net Profit Margin arising from Profit from core business operations

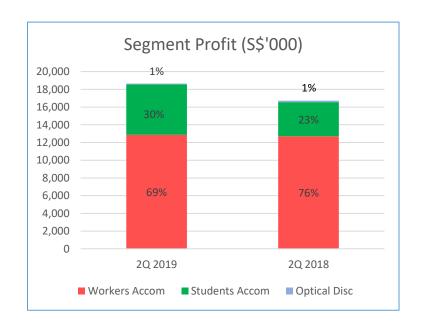
<sup>2.</sup> Net Profit (Equity holders) = Profit from core business operations attributable to equity holders, which excludes the 49% interest in ASPRI-Westlite.

### **Segment Breakdown**

#### Strong Accommodation Business Results in 2Q 2019

| S\$'000        | Accommodation |         |        |          | Optical Disc |        |         |         |        |
|----------------|---------------|---------|--------|----------|--------------|--------|---------|---------|--------|
|                | <b>\</b>      | Workers |        | Students |              |        |         |         |        |
|                | 2Q 2019       | 2Q 2018 | Change | 2Q 2019  | 2Q 2018      | Change | 2Q 2019 | 2Q 2018 | Change |
| Revenue        | 20,539        | 20,106  | 2%     | 12,049   | 9,693        | 24%    | 319     | 575     | -45%   |
| Segment Profit | 12,869        | 12,708  | 1%     | 5,685    | 3,848        | 48%    | 99      | 158     | -38%   |
| Segment Margin | 63%           | 63%     | N/M    | 47%      | 40%          | 7рр    | 31%     | 27%     | 4pp    |



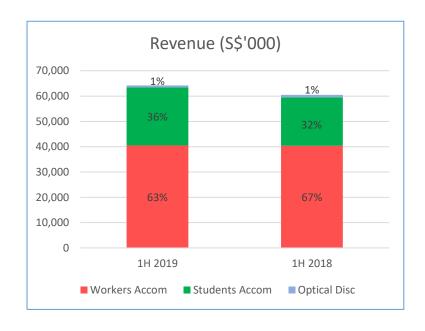


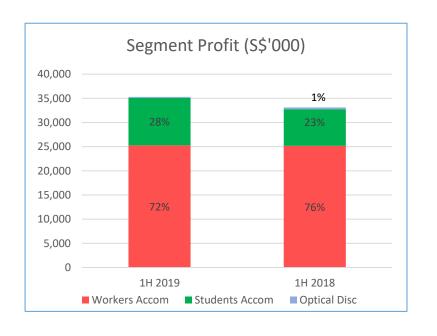
<sup>\*</sup> Segment Profit from core business operations

### **Segment Breakdown**

#### Strong Accommodation Business Results in 1H 2019

| S\$'000        | Accommodation |                |        |          | Optical Disc |        |         |         |        |
|----------------|---------------|----------------|--------|----------|--------------|--------|---------|---------|--------|
|                | \             | <b>Norkers</b> |        | Students |              |        |         |         |        |
|                | 1H 2019       | 1H 2018        | Change | 1H 2019  | 1H 2018      | Change | 1H 2019 | 1H 2018 | Change |
| Revenue        | 40,479        | 40,351         | 0%     | 22,992   | 19,154       | 20%    | 721     | 971     | -26%   |
| Segment Profit | 25,273        | 25,158         | 0%     | 9,825    | 7,572        | 30%    | 195     | 395     | -51%   |
| Segment Margin | 62%           | 62%            | N/M    | 43%      | 40%          | Зрр    | 27%     | 41%     | -14pp  |





<sup>\*</sup> Segment Profit from core business operations

### **Balance Sheet Highlights**

| S\$'000                        | 30 Jun 2019 | 31 Dec 2018 | Change % |
|--------------------------------|-------------|-------------|----------|
| Cash & Bank Balances           | 51,818      | 62,902      | - 18%    |
| Current Assets                 | 79,423      | 93,990      | - 15%    |
| Non Current Assets             | 1,264,563   | 1,227,750   | + 3%     |
| Total Assets                   | 1,343,986   | 1,321,740   | + 2%     |
| Current Liabilities            | 89,980      | 92,913      | - 3%     |
| Non Current Liabilities        | 722,575     | 703,876     | + 3%     |
| Total Liabilities              | 812,555     | 796,789     | + 2%     |
| Net Assets                     | 531,431     | 524,951     | + 1%     |
| Net Gearing Ratio <sup>1</sup> | 54%         | 54%         | N/M      |

- ➤ Healthy Balance Sheet S\$51.8 million in cash and bank balances
- Cash and bank balances reduction by S\$11.1 million mainly due to redemption of MTN Series 3 Notes and payment of dividends to equity holders of the Company
- ➤ Non Current Assets increase due to recognition of right-of-use assets from adoption of IFRS 16
- Current Liabilities decrease largely due to settlement of the payables relating to construction costs and recognition of advance rental to the income statement
- Non Current Liabilities Increase due to adoption of new IFRS 16 which resulted in recognition of lease liabilities of S\$35.5 million
- Average long term bank debt maturity profile of 8 years
- Interest cover is well within interest cover threshold
  - 2.8 times (3.6 times excluding MTN interest, interest on lease liability and bank facility fees)

Note

<sup>1.</sup> The net gearing ratio is computed as borrowings less cash and bank balances divided by total capital. Total capital is calculated as borrowings plus net assets of the Group.

### **Key Ratios**

|                                 | 1H 2019              | FY 2018 |
|---------------------------------|----------------------|---------|
| Earnings Per Share <sup>1</sup> | 2.2¢                 | 4.1¢    |
| NAV per share                   | 60.8¢                | 60.3¢   |
| Share Price                     | 40.0¢³               | 41.5¢²  |
| Dividend                        | 1.0¢ <sup>4</sup>    | 2.0¢    |
| Market Capitalisation           | S\$336m <sup>3</sup> | S\$349m |

#### Note:

- 1. Excluding one-off items
- 2. As at 31 December 2018
- 3. As at 28 June 2019
- 4. An interim dividend of 1.0 Singapore cent per ordinary share was declared for 1H 2019 (equivalent to 5.64 Hong Kong cents per ordinary share) which will be paid on 12 September 2019



### **Business Review**





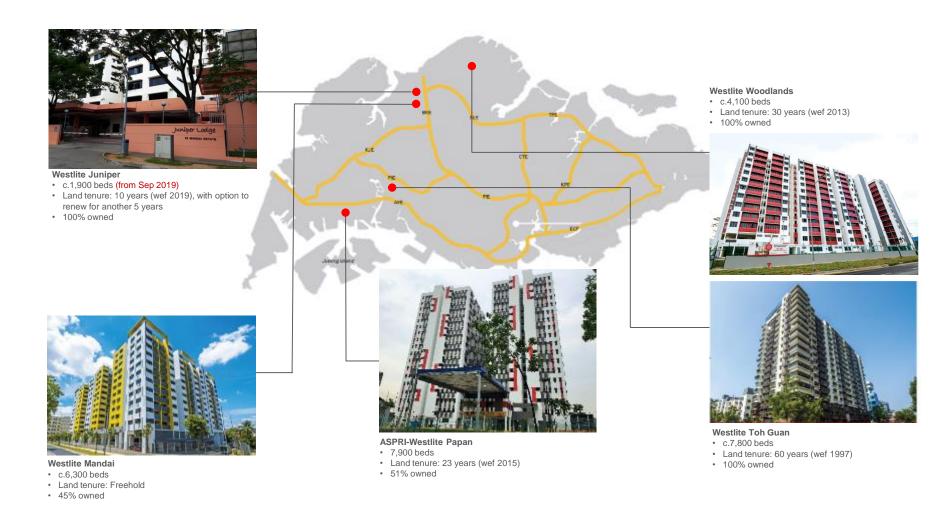


## Purpose Built Workers Accommodation



### **Workers Accommodation – Singapore**

- 4 operating assets with capacity of c.26,100 beds
  - Assets in good locations, meeting regulatory requirements for facilities and amenities
- On a portfolio basis, assets are achieving healthy average occupancy rates of c.97% for 1H 2019



### **Workers Accommodation Landscape**

#### Regulated Singapore PBWA sector with demand outstripping supply

Demand



Workers from construction sector



#### c.719K - Total Work Permit Holders in Singapore

Excludes Foreign Domestic Workers sectors; includes Construction, Marine, Process, Oil and Gas; Services and Manufacturing sectors

#### c.380K\* - Total Work Permit Holders

All sectors excluding Services and Manufacturing sectors are required to stay in approved housing types



Workers from marine, oil & gas, petrochemical processing sectors



Supply

#### **Purpose Build Workers Accommodation**

222,600

109,300

113,300

**Long term PBWA** 



**Short term PBWA** 





**Supply Shortage (120,000 – 150,000)** 

**On-site** 

Dorm

c.60,000

**Factory Converted Dorm** c.60,000

On-site

**Non Purpose Built / Others** c.25,600

Others



Source: Singapore Ministry of Manpower (as at Dec 2018) | \* Centurion research

### **Workers Accommodation Landscape**

#### Singapore

- Population of Non-Domestic Foreign Workers with work permits (excluding Foreign Domestic Workers) was at 718,800<sup>1</sup> as at December 2018 (vs 718,400 as at Dec 2017)
- No new supply expected in 2019, current supply reducing
  - c.8,600 beds<sup>2</sup> have expired in 2018
  - c.19,500 beds<sup>2</sup> estimated to expire in 2019
- Demand outstrip supply by c.120,000 150,000 beds<sup>2</sup> for PBWA<sup>3</sup>
- Government policies encourage shift of foreign workers to PBWA
  - non-Malaysians from the manufacturing sector will not be allowed to rent entire HDB flats – only individual rooms
  - new regulations for FCDs operators to provide free Wi-Fi, personal lockers, a way to provide feedback on their accommodations and at least one sick bay or contingency plans to contain infectious diseases

#### Note

- 1. Ministry of Manpower Foreign workforce numbers
- 2. Centurion Corp Research
- 3. PBWA denotes Purpose Built Workers Accommodation

### **Workers Accommodation – Malaysia**

- Current capacity of c.30,700 beds (7 operating assets); c.9,700 beds in the pipeline (2 assets)
- On a portfolio basis, the 6 operational assets (excluding Westlite Bukit Minyak) are achieving average occupancy rates of c.90% for 1H 2019



#### Westlite Juru (pending acquisition of land)

- c.6.100 beds
- · Land tenure: 99 years (wef 2014)
- 100% owned



#### Westlite Bukit Minyak

- c.6.600 beds
- · Land tenure: Freehold
- 100% owned



#### Westlife Johor Tech Park

- c.5.800 beds
- · Land tenure: 99 years (wef 2013)
- 100% owned



#### Westlite Senai II

- c.5.900 beds
- · Land tenure: Freehold
- 100% owned



#### Westlite Tampoi

- c.5,300 beds
- · Land tenure: Freehold
- 100% owned



#### Westlite Tampoi II (under development)

- c.3.600 beds
- · Land tenure: Freehold
- 100% owned



#### Westlite Pasir Gudang

- · c.2,000 beds
- · Land tenure: 99 years (wef 1986)
- 100% owned
- · c.400 beds (leased block)
- · Land tenure: 9 years (wef 2019)
- 100% owned



#### Westlite Tebrau

- · c.2.100 beds
- · Land tenure: 60 years (wef 2000)
- 100% owned

#### Westlite Senai

- · c.2.600 beds
- · Land tenure: Freehold
- 100% owned

### **Workers Accommodation Landscape**

Large foreign workers population in Malaysia

- ➤ More than c.2 million¹ registered legal foreign workers in Malaysia ➤ c.819,000¹ are foreign manufacturing workers
- ➤c.1 million² unregistered foreign workers

Malaysia

- Government policies encourage proper housing for foreign workers
   ➤ Passing of Workers' Minimum Standard of Housing and Amenities
   (Amendment) Bill 2019<sup>3</sup>
- Government supports hiring foreign workers to ease labour shortage

### Bill for workers' housing and amenities passed

Published 4 weeks ago on 15 July 2019



Source: Malay Mail,15 July 2019, 'Bill for workers' housing and amenities passed'

 $Human\ Resources\ Minister\ M.\ Kulasegaran\ at\ the\ parliament\ lobby\ July\ 15,\ 2019.-Photo\ by\ Hari\ Anggaran\ Anggara$ 

KUALA LUMPUR, July 15 — The Workers' Minimum Standard of Housing and Amenities (Amendment) Bill 2019 which aims to expand the minimum standard of housing and provision of basic facilities for workers in all sectors was passed in Parliament today.

Human Resource Minister M. Kula Segaran, when tabling the bill for the second reading, said amendments to the Minimum Workers' Standard and Housing Facilities

#### Note:

- I. Retalk Asia New law creates demand for formal workers' accommodation Malaysia 11 Jun 2018
- 2. The Straits Times KL starts round-up of illegal workers 31 Aug 2018
- 3. Malay Mail Bill for workers' housing and amenities passed 15 Jul 2019

### **Workers Accommodation**

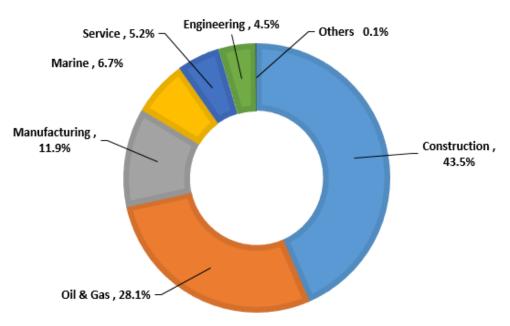
#### Diversified, stable customer base

- more than 1,084 customers in Singapore and Malaysia
- serves companies from diverse industries
- ability to cater to multiple industries insulate the Group
- less affected by economic fluctuations or government policies affecting any one industry

| S/N. | Industry Percentage | (%)  |
|------|---------------------|------|
| 1    | Construction        | 43.5 |
| 2    | Oil & Gas           | 28.1 |
| 3    | Manufacturing       | 11.9 |
| 4    | Marine              | 6.7  |
| 5    | Service             | 5.2  |
| 6    | Engineering         | 4.5  |
| 7    | Others              | 0.1  |
|      | Total               | 100  |

## Total ^ Breakdown of workers revenue by industry for Singapore and Malaysia only \* As at 30 June 2019

#### SEGMENTATION BY INDUSTRY



24





## Purpose Built Student Accommodation



### **Student Accommodation Overview**

#### A fast-growing and in demand asset class for institutional investors

• There is a **limited supply of student housing** in a number of cities around the world, where the number of PBSA beds is measured against total student populations in each destination.





- Even with total private investment reaching US\$ 17.5 billion¹ in 2018, the student housing segment accounts for only a fraction of the US\$2 23 billion invested in residential real estate last year.
- The student slice of the pie is growing quickly up nearly 90% since 2013 and the
  expectation is for further growth going forward.
- This sector offers investors yields ranging between 4-7% annually with less volatility







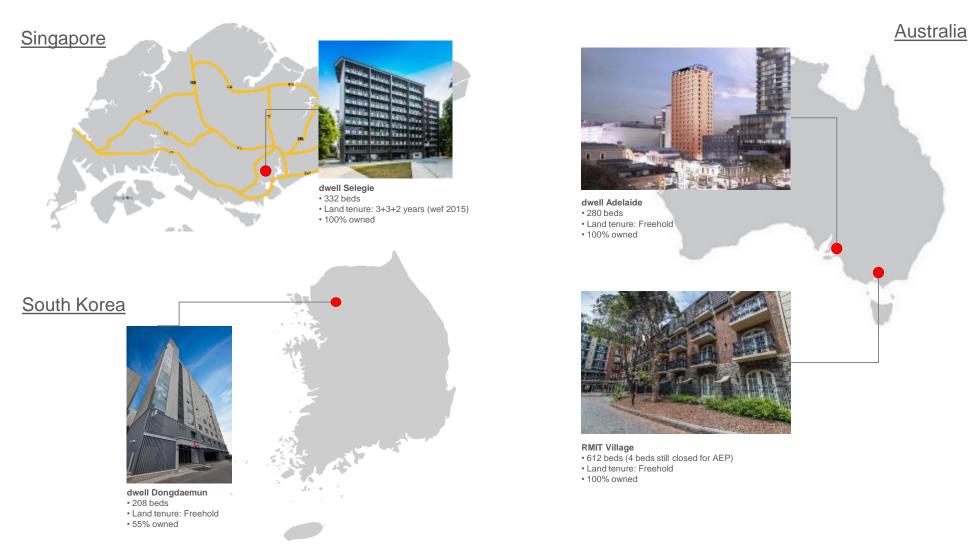




### **Student Accommodation**

dwell Student Living®

- 20 operating assets with a total capacity of 6,252 beds (UK, US, Australia, South Korea and Singapore)
- On a portfolio basis, the assets are achieving high average occupancy rates for FY 2018



### **Student Accommodation Landscape**

#### Australia

- International students for higher education grew 11% y-o-y to c. 690,468 students with students from China (204,940) and India (89,214) being the top two contributing countries<sup>1</sup>
- On-shore international students projected to increase from c. 690,468<sup>1</sup> today to c.720,000 990,000 by 2025<sup>2</sup>
- There are 690,468¹ full-time higher education students but c. 76,201² PBSA beds in Australia, thus, translating into international student to bed ratio of 9:1



University of South Australia, Adelaide



RMIT University, Melbourne

<sup>1.</sup> Australian Government Department of Education and Training – No. of international students in Australia

<sup>2.</sup> Knight Frank Research & Consulting - Student Housing 2018

### **RMIT Village AEP, Australia**



- Majority of the new c.160 beds under development for the RMIT Village AEP have been completed as at Jun 2019.
- 4 remaining beds are still closed for AEP.
- Occupancy for is expected to ramp up progressively over the course of 2019.







### **Student Accommodation Landscape**

Seoul, South Korea

- One of Asia's strongest representatives in the QS Best Student Cities ranking in the top 10 since 2015<sup>1</sup>
- More than 18 universities were featured in QS World University Ranking 2018 with 640,000 students and hosting 58% of the country's international student population<sup>2</sup>
- In the immediate vicinity of dwell Dongdaemun, c.59,000 full-time domestic and international student are enrolled in four different universities<sup>3</sup>









Kyunghee University Hankuk University

KAIST University of Seoul

- QS Best Student Cities Rankings 2015-2018
- 2. QS World University Ranking 2018
- 3. QS Kyunghee University, University of Seoul, KAIST and Hankuk University of Foreign Studies

### **Student Accommodation – UK**

- 10 operating assets with a total capacity of 2,675 beds
- Presence in five major cities with well known universities





dwell MSV

- 1.017 beds
- · Land tenure: Freehold
- 100% owned



dwell The Grafton

- 145 beds
- · Land tenure: Freehold
- 100% owned



dwell MSV South

- 355 beds
- · Land tenure: Freehold

dwell Beechwood House

· Land tenure: 125 yrs wef 2009

• 37 beds

• 100% owned

• 100% owned



dwell 121 Princess Street

- 127 beds
- · Land tenure: Freehold
- 100% owned



- 140 beds
- · Land tenure: 125 yrs wef 2008
- 100% owned



Newcastle

Manchester

Nottingham

Liverpool

Bristol

- 100% owned



dwell Weston Court



dwell Cathedral Campus

- 383 beds
- · Land tenure: 250 yrs wef 2007
- 100% owned



#### dwell Castle Gate Haus

- 133 beds
- · Land tenure: Freehold
- 14.29% owned^





- 157 beds
- · Land tenure: 125 yrs wef 2009
- 100% owned





### **Student Accommodation Landscape**

#### United Kingdom

- Total higher education student numbers stable at c.1.8 million (2018/19)1
- Across the UK, there are currently 627,115 purpose-built bed spaces. As such, this translates into international student to bed ratio of 2.8:11
- Over 12,000 have been taken out to be refurbished in 2018/19, and a further 31,348 beds are planning to be delivered in 2019/201

| Total full time higher education students <sup>2</sup> (number of students) |        |           |        |  |  |
|---|--------|-----------|--------|--|--|
| Manchester  | 64,500 | Newcastle | 43,000 |  |  |
| Liverpool   | 43,285 | Bristol   | 40,700 |  |  |
| Nottingham  | 65,000 |           |        |  |  |







The University of Manchester

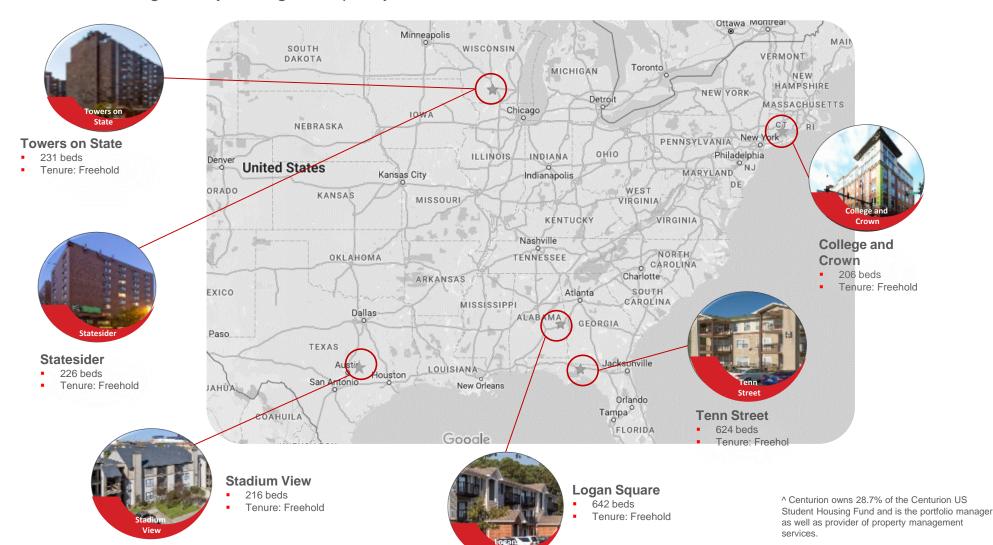
<sup>1.</sup> Cushman & Wakefield – Student Accommodation Report 2018

<sup>2.</sup> Knight Frank – UK Student Housing Update

### **Student Accommodation – USA**

dwell Student Living®

- 6 operating assets with a total capacity of 2,145 beds^
- Supporting universities with good national rankings and sizable student populations
- Achieving healthy average occupancy for 1H 2019



### **Student Accommodation Landscape**

United States

- c.20.3 million collegiate-age student population including 1.044 million international students<sup>1</sup>
- Undergraduate enrolment increased by 28% between 2008 and 2016 and is projected to increase 3% by 2027 to 17.4 million<sup>2</sup>
- PBSA in the US catering to an estimated 12% of all tertiary education students<sup>1</sup>

#### **Total tertiary education students<sup>2</sup>**

(approximate number of students)

| Wisconsin                            | Alabama           | Connecticut     | Florida                  | Texas                |
|--------------------------------------|-------------------|-----------------|--------------------------|----------------------|
| University of Wisconsin -<br>Madison | Auburn University | Yale University | Florida State University | Texas A&M University |
| 43,400                               | 27,300            | 12,300          | 40,800                   | 60,400               |



University of Wisconsin - Madison



Yale University



Florida State University

Centurion Corporation Limited



# **Growth Strategy**



### **Growth Strategy**

#### Portfolio growth

- Four developments/AEP completed (dwell East End Adelaide, RMIT Village AEP, dwell Dongdaemun, Westlite Bukit Minyak) adding 7,248 (+13%) in 2019
- Beds in the pipeline:
  - c.1,900 beds in Westlite Juniper (from Sep 2019)
  - c.3,600 beds in Westlite Tampoi II (under development)
  - c.6,100 beds in Westlite Juru (pending acquisition of land)
- Enhance project returns through asset enhancement initiatives

#### **Investment management platform**

 Scalable growth through joint ventures and asset light strategies, including establishing and providing investment, asset and property management services

### Growth via new markets and accommodation types

- Continue to selectively explore opportunities to grow its existing accommodation business through targeted and strategic expansion in new markets
- Explore new accommodation asset types



(Incorporated in the Republic of Singapore with limited liability)

