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RECORDED WEBCAST

Singapore, December 12, 2025 – Sembcorp Industries (Sembcorp) refers to its announcement on December 11, 2025, on the proposed acquisition of shares in Pioneer Sail Holdings Pty Ltd and Latrobe Valley Power (Holdings) Pty Ltd (“**Proposed Acquisition**”). An analyst briefing was conducted on December 11, 2025 on the Proposed Acquisition.

For more information, you may access the recorded webcast at Sembcorp’s website at <https://www.sembcorp.com/creating-shareholder-value/events/proposed-acquisition-of-alinta-energy/>.

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