



**PROXY FORM
ANNUAL GENERAL MEETING**

IMPORTANT:
1. The Annual General Meeting (“AGM”) will be held, in a wholly physical format, at the venue, date and time stated below. There will be no option for members to participate virtually.
2. This Proxy Form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by CPF and SRS investors. CPF and SRS investors:
(a) may vote at the AGM if they are appointed as proxies by the respective CPF Agent Banks or SRS Operators, and should contact their respective CPF Agent Banks or SRS Operators if they have queries regarding their appointments as proxies; or
(b) may appoint the Chairman of the Meeting as proxy to vote on their behalf at the AGM, in which case they should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5.00 p.m. on 15 April 2026.
3. Please read the notes overleaf which contain instructions on, inter alia, the appointment of a proxy.
PERSONAL DATA PRIVACY
By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 2 April 2026.

I/We, _____ (Name) _____ (NRIC/Passport No./UEN.)

of _____ (Address)

being a member/members of **COSCO SHIPPING INTERNATIONAL (SINGAPORE) CO., LTD.** (the “Company”), hereby appoint:

Name	NRIC/Passport No.	Proportion of Shareholdings (%)	
		No. of Shares	%
Address			

and/or (delete as appropriate)

Name	NRIC/Passport No.	Proportion of Shareholdings (%)	
		No. of Shares	%
Address			

or failing the person, or either both the persons, referred to above, the Chairman of the AGM, as my/our proxy/proxies to vote for me/us on my/our behalf at the AGM of the Company to be held at Level 3, Meeting Rooms 331-332, Suntec Singapore Convention & Exhibition Centre, 1 Raffles Boulevard, Suntec City, Singapore 039593 on Monday, 27 April 2026 at 2.00 p.m. and at any adjournment thereof.

I/We direct my/our proxy/proxies to vote “For” or “Against” the relevant resolution to be proposed at the AGM as indicated hereunder. If no specific direction as to voting is given or in the event of any item arising not summarized below, the proxy/proxies will vote/abstain from voting at his/her discretion.

No.	Ordinary Resolutions	For*	Against*	Abstain*
Ordinary Business				
1.	Adoption of Directors’ Statement, Audited Financial Statements and Auditors’ Report for the financial year ended 31 December 2025.			
2.	Declaration of a first and final dividend.			
3.	Approval of Directors’ Fees of S\$245,000 for the financial year ended 31 December 2025.			
4.	Re-election of Mr Lim Lee Meng as a Director.			
5.	Re-election of Mr Jiang Kai as a Director.			
6.	Re-appointment of Messrs. KPMG LLP as Auditor.			
Special Business				
7.	Authority to allot and issue new shares pursuant to Section 161 of the Companies Act 1967.			
8.	Renewal of Shareholders’ Mandate for Interested Person Transactions.			
9.	Authority to allot and issue shares pursuant to COSCO SHIPPING Group Executives Share Option Scheme 2020.			

* If you wish your proxy to cast all your votes “For” or “Against” a resolution, please indicate with an “X” or a “√” in the relevant box provided. Alternatively, please indicate the number of votes “For” or “Against” each resolution. If you wish your proxy to “Abstain” from voting on a resolution, please indicate an “X” or a “√” in the “Abstain” box. Alternatively, please indicate the number of shares that your proxy(ies) is/are directed to abstain from voting. In any other case, the proxy(ies) may vote or abstain as the proxy(ies) deem(s) fit on any of the above resolutions if no voting instruction is specified.

Dated this _____ day of _____ 2026

Total No. of Shares Held

Signature(s) of member(s) or
Common Seal of Corporate Member

IMPORTANT: Please Read Notes Overleaf.

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COSCO SHIPPING INTERNATIONAL (SINGAPORE) CO., LTD.

c/o

Tricor Barbinder Share Registration Services
9 Raffles Place
#26-01 Republic Plaza
Singapore 048619

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NOTES:

1. A member should insert the total number of shares held. If the Member has shares entered against his/her name in the Depository Register (maintained by The Central Depository (Pte) Limited), he should insert that number of shares. If the member has shares registered in his/her name in the Register of Members (maintained by or on behalf of the Company), he/she should insert that number of shares. If the member has shares entered against his/her name in the Depository Register and registered in his/her name in the Register of Members, he should insert the aggregate number of shares. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the shares held by the Member.
2. (a) A member who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the Meeting. Where such member's form of proxy appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of proxy.
(b) A member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the Meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's form of proxy appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.
"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act 1967.
3. A proxy need not be a member of the Company. A member may choose to appoint Chairman of the AGM as his/her/its proxy.
4. Completion and return of this instrument appointing a proxy or proxies shall not preclude a member from attending, speaking and voting at the Meeting. Any appointment of a proxy or proxies shall be deemed to be revoked if a member attends the Meeting in person, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the instrument of proxy to the Meeting.
5. A member who wishes to appoint a proxy(ies) must complete the proxy form and submit the proxy form in the following manner:
 - (a) If submitted personally or by post, be lodged at the office of the Company's Share Registrar, Tricor Barbinder Share Registration Services at 9 Raffles Place, #26-01 Republic Plaza, Singapore 048619; or
 - (b) if submitted electronically via email, be submitted to the Company's Share Registrar at Cosco-proxy@vistra.comin either case, by **2.00 p.m. on 24 April 2026**, being 72 hours before the time appointed for holding the AGM.
6. The instrument appointing a proxy(ies) must be under the hand of the appointer or of his attorney duly authorised in writing. Where the instrument appointing a proxy(ies) is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised. Where an instrument appointing a proxy(ies) is signed on behalf of the appointer by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be lodged together with the instrument, failing which the instrument may be treated as invalid.
7. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the Meeting, in accordance with Section 179 of the Companies Act 1967.
8. The Company shall be entitled to reject the instrument appointing a proxy(ies) if it is incomplete, improperly completed or illegible or where the true intentions of the appointer are not ascertainable from the instructions of the appointer specified in the instrument appointing a proxy(ies) (including any related attachment). In addition, in the case of members whose shares are entered against their names in the Depository Register, the Company may reject any instrument appointing the Chairman of the Meeting as proxy lodged or submitted if such members are not shown to have shares entered against their names in the Depository Register 72 hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

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