

CapitaLand Limited

Macquarie ASEAN Conference 2015

Disclaimer

This presentation may contain forward-looking statements that involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, availability of real estate properties, competition from other companies and venues for the sale/distribution of goods and services, shifts in customer demands, customers and partners, changes in operating expenses, including employee wages, benefits and training, governmental and public policy changes and the continued availability of financing in the amounts and the terms necessary to support future business. You are cautioned not to place undue reliance on these forward looking statements, which are based on current view of management on future events.



L Contents

- Key Highlights
 - Financial Highlights
 - Summary Of Business Strategy Execution
- Business Highlights
- Financials & Capital Management
- Conclusion





Overview - 2Q 2015

Revenue

\$\$1,031.3

▲ 18% YoY

EBIT

S\$875.1

million

▲ 9% YoY

PATMI

S\$464.0 million

▲ 6% YoY

Total Operating PATMI¹

S\$256.1

million

▲ 88% YoY

Note:

1. Includes fair value gain of \$\$125.9 million arising from change in use of 2 development projects in China, The Paragon Tower 5 & 6 (\$\$110.3 million) and Raffles City Changning Tower 3 (\$\$15.6 million) from construction for sale to leasing as investment properties. These projects are located at prime location in Shanghai and the Group has changed its business plan to hold these projects for long-term use as investment properties





Overview - 1H 2015

Revenue

Continuing Operations

\$\$1,946.3

▲ 31% YoY

EBIT

Continuing Operations

\$\$1,256.6

▲ 3% YoY

PATMI

Continuing Operations

\$\$625.3

▲ 7% YoY

Total Operating PATMI¹

S\$411.3

million

41% YoY²

Note:

- 1. Includes fair value gain of \$\$170.6 million arising from change in use of 3 development projects in China, The Paragon Tower 5 & 6 (\$\$110.3 million), Raffles City Changning Tower 3 (\$\$15.6 million) and Ascott Heng Shan (\$\$44.7 million) from construction for sale to leasing as investment properties. These projects are located in prime location in Shanghai and the Group has changed its business plan to hold these projects for long-term use as investment properties
- 2. Includes operating PATMI from discontinued operations of \$\\$16.3 million or 1H 2014





Overview (Cont'd)

Strong Operating Performance By Core Markets

- Achieved higher 1H 2015 revenue of ~\$\$1.9 billion
 - Mainly due to higher contribution from development projects in Singapore and China, as well as higher revenue from shopping mall & serviced residence businesses
 - Two core markets of Singapore and China accounted for 79.2% (vs. 71.6% in 1H 2014) of the Group's revenue
- Achieved higher 1H 2015 total operating PATMI of \$\$411.3 million (vs. \$\$292.2 million¹ in 1H 2014)

Balance Sheet Strength

- Balance sheet and key coverage ratios remain robust
 - Net Debt/Equity at 0.53x (compared to 0.57x in FY2014)
 - Interest servicing ratio (ISR) at 5.3x² (compared to 4.6x in FY2014)
 - Interest coverage ratio (ICR) 6.7x² (compared to 7.2x in FY2014)
- $1. \quad Included \, operating \, PATMI \, from \, discontinued \, operation \, of \, \$\$16.3 \, million.$
- 2. On a run rate basis







Reigniting Capital Management Platforms - REITs

1) Divestment Of Bedok Mall To CapitaLand Mall Trust (CMT)

- Sold Bedok Mall to CMT for \$\$783.1 million¹
- Realised revaluation gain of >\$\$90 million² since inception; of which \$\$30 million recognised in 1H 2015
- CapitaLand continues to manage Bedok Mall
- Partial payment of Purchase Consideration using CMT units => CL's stake in CMT is expected to increase from 27.71% to 29.26%³
- Demonstrates CapitaLand's commitment in its RFITs



Active Capital Recycling Keeps Balance Sheet Robust

Notes

- 1. Based on agreed value of Bedok Mall of \$\$780 million (inclusive of fixed assets) and other net assets of Brilliance Mall Trust of about \$\$3.1 million
- As recorded at asset level since inception
- As announced on 14 July 2015, completion subject to CMT Unitholders' approval at Extraordinary General Meeting; expected completion in 4Q 2015. Based on the Purchase Consideration being satisfied by way of issuance of 72 million Units to the Vendors on the completion date and payment of balance amount in cash. The final issue price of the Consideration Units will be determined based on the VWAP for a period of 10 business days immediately preceding the completion date.





Reigniting Capital Management Platforms - REITs (Cont'd)

- 2) Divestment Of Serviced Residences & Rental Housing Properties Worth ~S\$372.8 Million¹ To Ascott Residence Trust (Ascott REIT)
- Divestment of serviced residence properties in Australia and Japan, as well as rental housing properties in Japan to Ascott REIT
- Ascott retains the serviced residence management of the 3 properties post divestment
- Ascott also continues to benefit from these properties' stable income stream through ~46% ownership in Ascott REIT











Reigniting Capital Management Platforms - Funds/JVs

Global Serviced Residence Joint Venture Between Ascott & Qatar Investment Authority (QIA)

- Committed aggregate equity funding of US\$600 million
- To invest in serviced residence projects globally with an initial focus in the Asia Pacific region and Europe
- Key benefits:
 - Extend Ascott's leadership position as the world's largest international serviced residence owner-operator; accelerates Ascott's growth towards 80,000 units under management by 2020
 - Grow fee-based income and enhance returns on equity
 - Develop long term relationship with blue chip capital partner and help to diversify CL's capital partner base

Part Of CapitaLand's Fund Management Strategy
To Set Up 6 New Funds Worth Up To S\$10 Billion By 2020



Active Portfolio Reconstitution

A) Reconstitution Of Japan's Portfolio

- Acquired Vivit from CapitaMalls Japan Fund at agreed property price of JPY7.0 billion
- Attractively priced and stable source of income
- Divested Chitose Mall to unrelated 3rd party

B) Divestment Of 30% Stake In Entity Holding PWC Building

- Divested 30% stake in DBS China Square Limited (DCS) which owns PWC Building for sale consideration of \$\$150 million¹
- Based on PWC Building's valuation of \$\$673 million as at 31 December 2014, transaction price was ~\$\$1,892 psf²





Asset Reconstitution As Part Of Balance Sheet Management

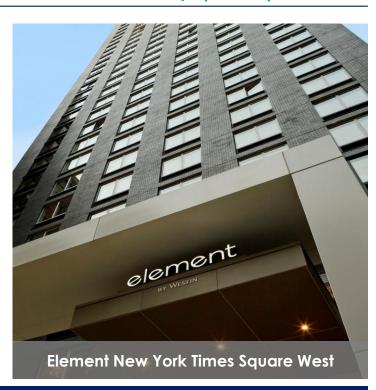
Notes:

- 1. Adjusted book value based on management accounts of DCS as at 31 May 2015
- 2. Based on property NLA of 355,704 sq ft



Ascott REIT's Accretive Acquisition Of A Prime Extended-Stay Hotel Property Located In Manhattan, New York City (NYC)

- Maiden Investment into the U.S.
 - Gained foothold into the high demand and highly contested accommodation and hospitality market of NYC
- Centrally located in Times Square which is the commercial and cultural epicenter of Manhattan, NYC



Entry Into The U.S. Has Successfully Positioned Ascott REIT Into A Global Hospitality Player With Presence Across 40 cities In 14 Countries



Leverage On Technological Innovation To Enhance CL's Real Estate Offerings

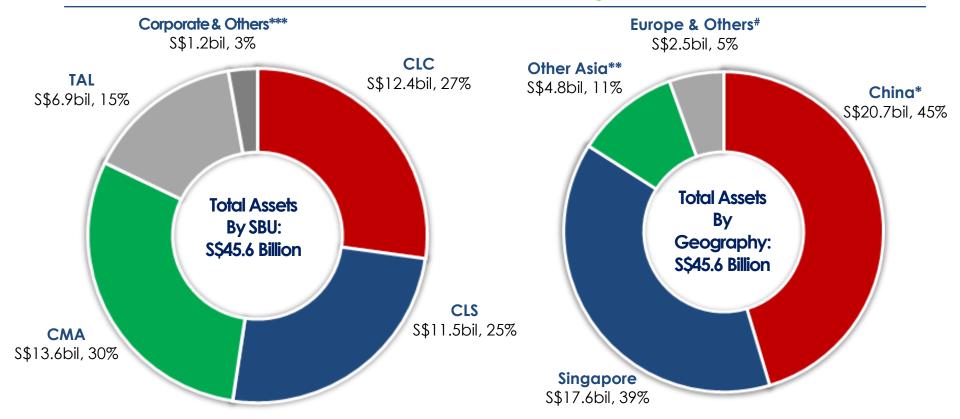
Ascott's Strategic Investment In Tujia.com International (\$\$67.69 Million) & Set Up Of A Joint Venture (\$\$54.15 Million)

- Led consortium to invest over \$\$120 million in China's largest and fastest growing online apartment sharing platform
- Capitalise on Tujia's unique business model and technological capabilities to:
 - Strengthen competitive advantages to expand operation scale, enhance brand value and entrench leadership position in China
 - Optimise service delivery, improve 'customer stickiness' and lower cost of operations
- Continue Ascott's existing business model of acquiring good quality real estate and entering into management contracts to expand its business in China

Sharpening CL's Customer-Centric Focus
To Develop Real Estate Of The Future

Continue To Deepen Presence In Core Markets, While Building A Pan-Asia Portfolio

- Total RE AUM Of S\$73.1 Billion¹ And Total Assets Of S\$45.6 Billion² As Of 1H 2015
- 84% Of Total Assets Are In Core Markets Of Singapore & China



Note:

- 1. Refers to the total value of all real estate managed by CL Group entities stated at 100% of property carrying value
- 2. Defined as total assets owned by CL Group at book value and excludes treasury cash held by CL and its treasury vehicles
- * China includes Hong Kong

Includes Australia

- ** Excludes Singapore and China. Includes projects in GCC
- *** Includes StorHub and other businesses in Vietnam, Japan and GCC

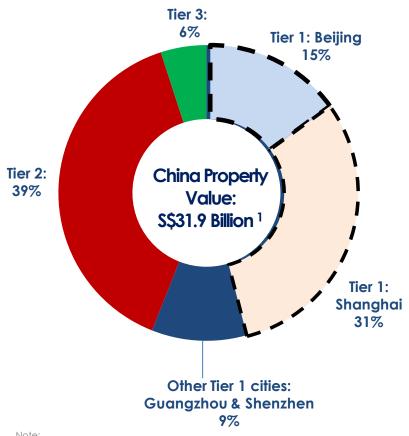




In China: Focus On Tier 1 & Tier 2 Cities

Tier 1 & Tier 2 Cities Make Up ~94% Of **China's Property Value**

China's Top 10 Cities² In CL's 5 City Clusters; Make up ~82% of China's Property Value



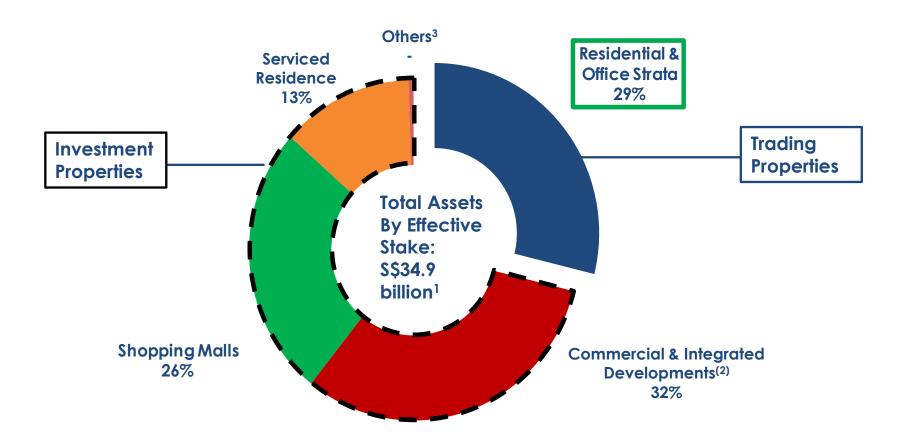


- As of 30 June 2015, Property value on 100% basis
- Top 10 cities in terms of GDP per capita include: Beijing, Shanghai, Guangzhou, Shenzhen, Tianjin, Hangzhou, Ningbo, Chengdu, Chongqing, Wuhan
- On a 100% basis. Includes assets held by Capitaland China, Capitaland Mall Asia and Ascott in China (both operational and non-operational). Excludes properties that are under management contracts



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An Optimal Portfolio Mix (As Of 30 June 2015)



Majority or ~71% Of Total Assets Contribute To Recurring Income; ~29% Of Total Assets Contribute To Trading Income

Note:

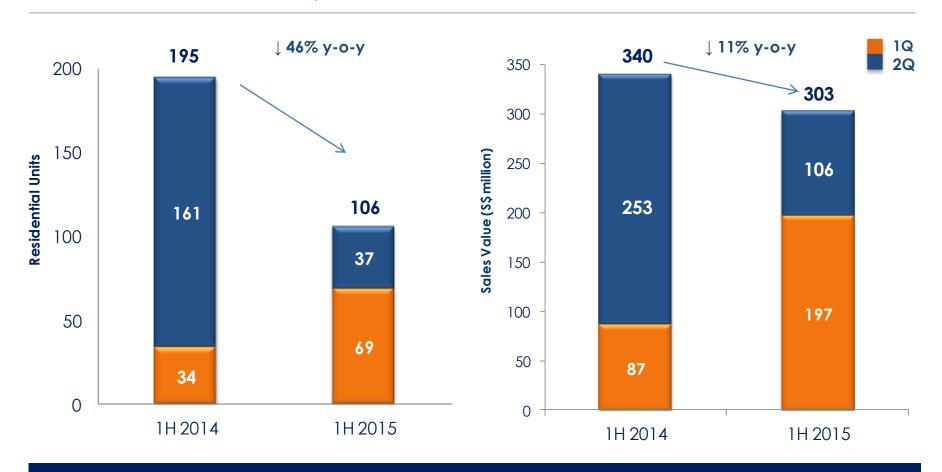
- Refers to total asset by effective stake, excluding treasury cash.
- Excludes residential component.
- 3. Less than 1%





Singapore Residential – Remains Resilient

Sold 37 Units Worth S\$106 Million In 2Q 2015



Low Exposure – Singapore Inventory Stock At \$\$2.7 Billion Is <7.6% Of CapitaLand's Total Assets (On An Effective Stake Basis)





Launched Projects Substantially Sold¹

| | | | | % Completed | |
|--------------------------|-------------|---------------------------------|-----------------------|-------------------|--|
| Project | Total Units | Units Sold As Of 30 Jun 2015 | % of Total Units Sold | As At 30 Jun 2015 | |
| The Orchard Residences | 175 | 167 | 95% | 100% | |
| Urban Resort Condominium | 64 | 62 | 97% | 100% | |
| The Interlace | 1,040 | 882 | 85% | 100% | |
| d'Leedon | 1,715 | 1,507 | 88% | 100% | |
| Bedok Residences | 583 | 569 | 98% | 100% | |
| Sky Habitat | 509 | 372 | 73% | 100% | |
| Sky Vue | 694 | 511 | 74% | 55% | |
| Marine Blue | 124 | 29 | 23% | 43% | |

| Future Project Launches | Total Units |
|-------------------------------------|-------------|
| The Nassim | 55 |
| Cairnhill | 268 |
| Landed development@ Coronation Road | 109 |

Note



^{1.} Figures might not correspond with income recognition



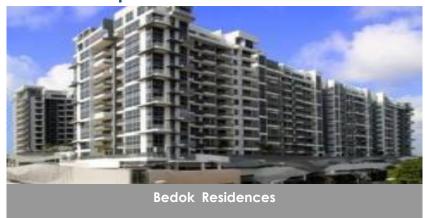
Completion Of Projects In 2015

- Sky Habitat achieved Temporary Occupation Permit (TOP) in 2Q 2015
 - Held the largest Instagram meeting in Singapore with about 1,200 participants at Sky Habitat's completion party. Within five hours, 600 Instagram postings under the hashtag #skyhabitatparty garnered 18,000 likes





 Bedok Residences also TOP in 2Q 2015, while The Nassim is expected to be completed in 2H 2015

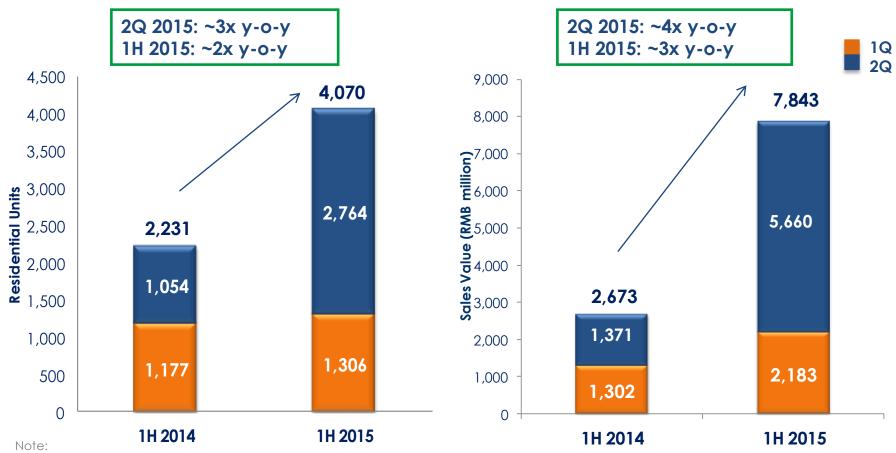






China Residential – Strong Sales Performance

- Higher Sales Value In 2Q & 1H 2015 At ~4x And ~3x Y-O-Y Respectively
- ~74% Of Launched Units Sold To-Date



1. Units sold includes options issued as of 30 Jun 2015.

3. Value includes carpark and commercial.



^{2.} Above data is on a 100% basis and includes CL Township and Raffles City strata/trading.



Healthy Response From Launches In 2Q 2015

Riverfront, Hangzhou

Dolce Vita, Guangzhou

La Cite, Foshan







- Launched Blk 4, 5 and 7 (230 units in May 2015)
- Achieved sales rate of 62% with ASP ~RMB29.5k
- Sales value ~RMB457.5m

- Launched Blk B3-2 (144 units in May 2015)
- Achieved sales rate of 83% with ASP ~RMB21.0k
- Sales value ~RMB266.6m

- Launched Blk 2 and 5 (326 units in May 2015)
- Achieved sales rate of 63% with ASP ~RMB8.4k
- Sales value ~RMB129.0m

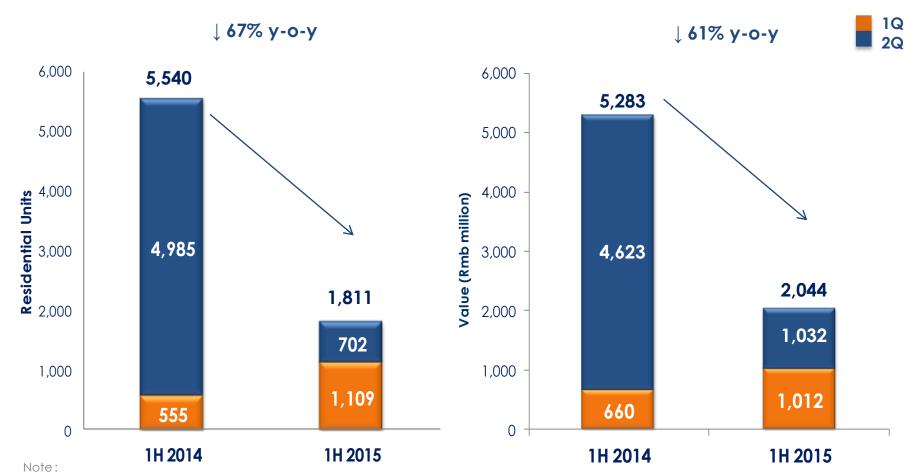
Note: Sales rate computed based on options issued as of 30 Jun 2015.





Fewer Handover Of Projects In 2Q 2015

More Projects Are Planned For Completion In 4Q 2015



- 1. Above data is on a 100% basis and includes CL Township and Raffles City strata/trading
- 2. Value includes carpark and commercial.





Handover Of New Horizon, Shanghai In 2Q 2015

- 470 units or 7 blocks completed
- 88% sold with ASP of RMB10.9k (Sales value: ~RMB381million)
- 80% of the units sold have been handed over







Residential - China



Steady Pipeline For 2H 2015

- ~ 5,800 Units Launch-Ready
- Close To A Third Of Launch-Ready Units From Tier 1 Cities

| Project | City | Launch-Ready Units For 2H 2015 |
|----------------------------------|-----------|--------------------------------|
| Tier 1 Cities | | |
| Vermont Hills | Beijing | 88 |
| Dolce Vita | Guangzhou | 208 |
| Vista Garden | Guangzhou | 1,148 |
| Raffles City Shenzhen – Ph 3 Apt | Shenzhen | 243 |
| Sub-Total | | 1,687 |
| Other Cities | | |
| Riverfront | Hangzhou | 252 |
| Raffles City Hangzhou – SOHO | Hangzhou | 102 |
| Summit Era | Ningbo | 1,085 |
| Parc Botanica | Chengdu | 378 |
| Lakeside | Wuhan | 160 |
| Central Park City | Wuxi | 772 |
| Lake Botanica | Shenyang | 491 |
| La Botanica | Xi'an | 876 |
| Sub-Total | | 4,116 |
| Grand Total | | 5,803 |

Note: These launch-ready units will be released for sale in 2015 according to market conditions and subject to regulatory approval.





Projects Expected To Commence Handover In 2H 2015

Lotus Mansion, Shanghai



The Metropolis, Kunshan



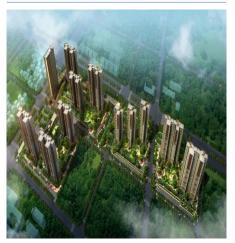
Dolce Vita, Guangzhou



Expected completion of 1 block (60 units)

59 units sold todate (or 99% of units sold)

Vista Garden, Guangzhou



Expected completion of 8 blocks (398 units)

359 units sold todate (90% of units sold) Expected completion of 2 blocks (543 units)

541 units sold todate (or 99% of units sold) Expected completion of 6 blocks (665 units)

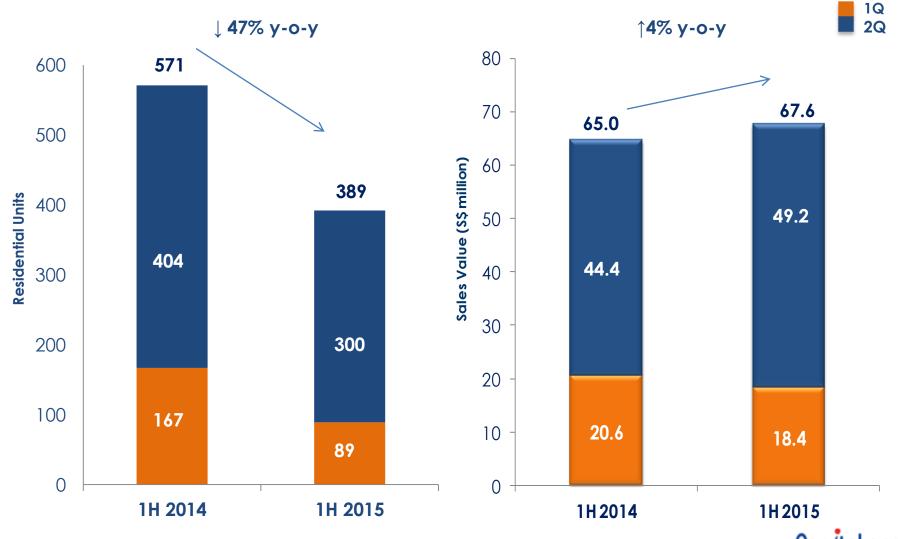
496 units sold todate (or 75% of units sold)







Vietnam Residential - Achieved Sales Of 389 Units Worth ~\$\$68 Million In 1H 2015



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Launched Projects Substantially Sold

| Project | Total units | Units launched | Units sold as % of of 30 Jun launch | | % completed | | | |
|-------------------------|----------------|-------------------|-------------------------------------|-----|----------------|--|--|--|
| Existing Projects | | | | | | | | |
| The Vista | 750 | 678 | 614 | 91% | 100% | | | |
| Mulberry Lane | 1,478 | 1,478 | 1,064 | 72% | 100% | | | |
| ParcSpring | 402 | 402 | 394 | 98% | 100% | | | |
| Vista Verde | 1,152 | 683 | 466 | 68% | 16.2% | | | |
| New Projects | | | | | | | | |
| The Krista ¹ | 344 | 159 | 60 | 38% | 10.1% | | | |
| Seasons Avenue 1 | 1,300 | 154 | 73 | 47% | N.A. | | | |

Note 1: Sales achieved during the projects preview





New Sale Launches

- Season Avenue (Hanoi)
 - Total units: 1,300 units
 - Sales launch in 3Q 2015



- Total units: 344 units
- Sales launch in 3Q 2015

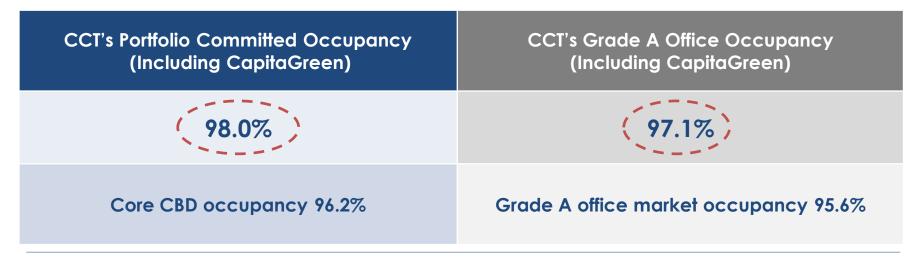








Office Occupancy Remains Stable And Above Market Occupancy



Upward Trend Of CCT's Monthly Average Office Rent (1)



Note:

Average gross rent per month for office portfolio (\$\$ psf)



Committed occupancy of office portfolio (%)

CapitaGreen Achieved 80.4% Leasing Commitment



- Committed leases 80.4% of NLA or 566,000 sq ft
- Committed tenants are on long-term leases and 74% are from the insurance, energy and commodities and IT sectors
- Half of the committed NLA are due to expansion





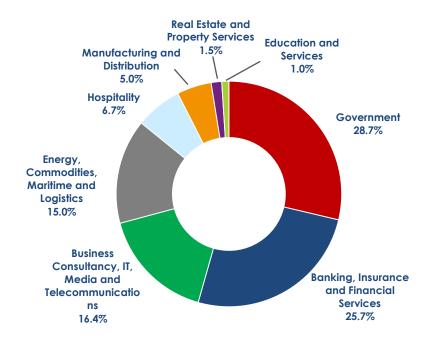


Raffles City Portfolio – Stable Returns For Raffles City Singapore

| Name Of Property | Year Of Opening | Total GFA (sqm) | CL Effective Stake (%) | Stake (100% b | | NPI Y-o-Y Growth | NPI Yield On Valuation (%) (100% basis) |
|---------------------------|--------------------|--------------------|------------------------------|---------------|------|---------------------|--------------------------------------------------|
| Raffles City Singapore | 1986 | ~ 320,490 | 30.1 | 87.3 | 85.1 | 2.6 | 5.6 |

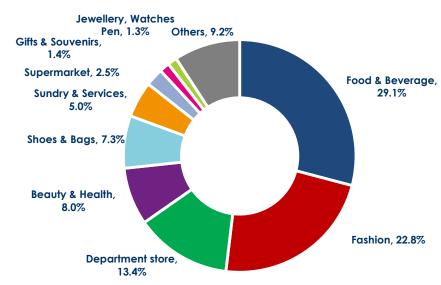
Trade Mix – Raffles City Tower (Office)

Tenant Business Sector Analysis by Gross Rental Income as at 30 June 2015



Trade Mix – Raffles City Shopping Centre

Tenant Business Sector Analysis by Gross Rental Income for the Month of June 2015⁽¹⁾



- (1) Excludes gross turnover rent.
- (2) Others include Luxury, Books & Stationery, Sporting Goods & Apparel, Electrical & Electronics, Houseware & Furnishings, Art Gallery, Music & Video, Toys & Hobbies and Information Technology.

Raffles City Portfolio NPI Remains Robust For China Operational Assets

| Name Of | Year Of | Total GFA | CL Effective Stake | Net Propert (RMB N (100% | Aillion) | NPI Y-o-Y Growth | NPI Yield On Valuation ² | |
|--------------------------|---------|-----------|-----------------------|--------------------------------|----------|---------------------|----------------------------------------|--|
| Property Opening (sqm) | (sqm) | (%) | 1H 2015 | 1H 2014 | (%) | (%) (100% basis) | | |
| Raffles City Shanghai | 2003 | ~139,000 | 30.7 | 268 | 253 | 5.9 | Stabilised assets: | |
| Raffles City Beijing | 2009 | ~111,000 | 55.0 | 129 | 131 | (1.5) ³ | 7% to 8% | |
| Raffles City Chengdu | 2012 | ~240,000 | 55.0 | 72 | 51 | 41.2 | Stabilising | |
| Raffles City Ningbo | 2012 | ~101,000 | 55.0 | 34 | 39 | (12.8) ⁴ | assets: ~3% | |

Notes:

- 1. Excludes strata/trading components
- 2. On an annualised basis
- 3. Due to vacancy period as a result of a change in tenants for office component
- 4. Due to tenancy remix of retail component and higher property tax due to change in basis of assessment







Committed Occupancy Rates For China Operational Assets Remain Strong

| Properties | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 1H 2015 |
|------------------------|------|------|------|------|------|------|------------|
| Raffles City Shanghai | | | | | | | |
| - Retail | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| - Office | 93% | 96% | 100% | 100% | 98% | 100% | 100% |
| Raffles City Beijing | | | | | | | |
| - Retail | 94% | 100% | 100% | 100% | 100% | 100% | 100% |
| - Office | 44% | 99% | 100% | 98% | 100% | 98% | 97% |
| Raffles City Chengdu | | | | | | | |
| - Retail | | | | 98% | 98% | 98% | 100% |
| - Office Tower 1 | | | | | 4% | 47% | 53% |
| - Office Tower 2 | | | | 42% | 61% | 79% | 80% |
| Raffles City Ningbo | | | | | | | |
| - Retail | | | | 82% | 97% | 94% | 95% |
| - Office | | | | 21% | 78% | 96% | 96% |
| Raffles City Changning | | | | | | | |
| - Office Tower 3 | | | | | | | 42% |

Note

- 1. Raffles City Shanghai has been operational since 2003.
- 2. Raffles City Beijing commenced operations in phases from 2Q 2009.
- 3. Raffles City Chengdu commenced operation in phases from 3Q 2012.
- 4. Raffles City Ningbo commenced operations in late 3Q 2012.
- 5. Raffles City Changning Office Tower 3 to commence operations in 2H 2015.





On-Track For Upcoming Raffles City Projects



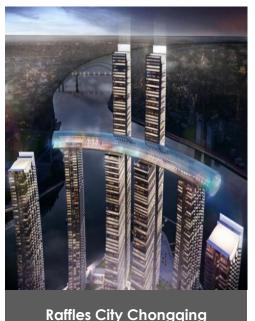
Raffles City Changning
Office Tower 2 and 3: 2H 2015
Retail and Office Tower 1: 2017



Raffles City Hangzhou
Office and Retail: 2016
Hotel and Service Residence:
2017



Raffles City Shenzhen
Office, Retail and Service
Residence: 2017



Office, Retail and Service Residence : 2018 Hotel: 2019

Year Of Opening¹

2015

2016

2017

2018

Note:

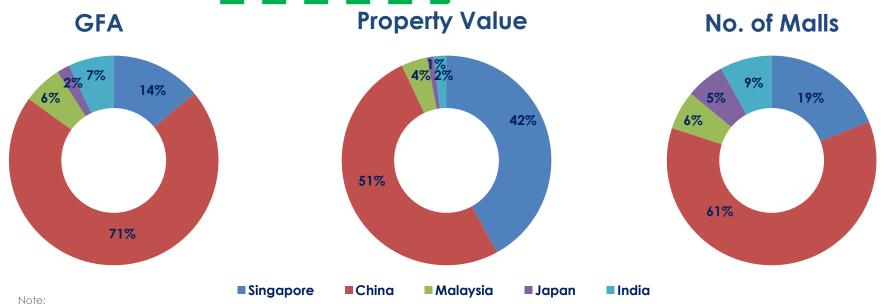
1. Refers to the year of opening of the first component in the particular Raffles City development





Singapore & China Remain As Core Markets

| As at 30 Jun 2015 ¹ | Singapore | China | Malaysia | Japan | India | Total |
|-----------------------------------------|-----------|-------|----------|-------|-------|-------|
| GFA (mil. sq ft) ² | 13.8 | 70.4 | 5.6 | 1.8 | 6.6 | 98.3 |
| Property Value (\$\$ bil.) ³ | 16.5 | 20.1 | 1.6 | 0.6 | 0.4 | 39.3 |
| No. of Malls | 20 | 64 | 6 | 5 | 9 | 1044 |



- 1. On a 100% basis.
- 2. For projects under development, GFA is estimated.
- 3. Property Value is from CMA perspective. For committed projects the acquisitions of which have not been completed, property value is based on deposits paid.
- 4. Not including Tropicana acquisition by CMMT which was completed on 10 July 2015





Same-Mall NPI Growth (100% basis)

| Country | Local Currency (mil) | 1H 2015 | 1H 2014 | Change (%) |
|--------------------|----------------------------|------------|------------|---------------|
| Singapore | SGD | 465 | 452 | +2.8% |
| China | RMB | 1,759 | 1,612 | +9.1% |
| Malaysia | MYR | 138 | 134 | +2.8% |
| Japan ² | JPY | 1,456 | 1,451 | +0.4% |
| India | INR | 124 | 86 | +45.1% |





Note: The above figures are on a 100% basis, with the NPI of each mall taken in its entirety regardless of CMA's interest. This analysis compares the performance of the same set of property components opened prior to 1 Jan 2014.

⁽²⁾ Excludes Ito Yokado Eniwa, Narashino Shopping Centre, and Chitose Mall of which the divestments by CMA were completed in the course of 2014 and 2015



⁽¹⁾ Excludes CapitaMall Minzhongleyuan, CapitaMall Shawan, and CapitaMall Kunshan.

Operational Highlights

Y-O-Y Performance In Core Markets For 1H 2015

| | Singapore | China |
|---------------------------------------|-------------------------------|--------------------------------|
| Tenants' sales ¹ | +1.0% total tenants' sales | +11.9% total tenants' sales |
| | +3.3% per sq ft | +10.6% per sq m |
| Shopper traffic ¹ | +5.5% | +4.5% |
| Same-mall NPI growth | +2.8% | +9.1% |
| Committed occupancy rate ² | 96.5% | 93.7% |
| NPI yield on valuation ³ | 5.8% | 5.7% |

Note

- 1. On a same-mall basis.
- 2. Average committed occupancy rates as at 30 Jun 2015.
- 3. Average NPI yields based on valuations as at 30 Jun 2015.





Tenants' Sales And NPI Growth Remain Strong

| | Number | Cost (100% | | on Cost (%) % basis) | Yield Improvement | Tenants' Sales (psm) Growth ¹ |
|--------------------------------------|-----------------------|----------------------|------------|-------------------------|------------------------|---------------------------------------------|
| City Tier | of Operating Malls | basis) (RMB bil.) | 1H 2015 | 1H 2014 | 1H 2015 vs. 1H 2014 | 1H 2015 vs. 1H 2014 |
| Tier 1 cities ² | 13 | 26.8 | 8.5 | 7.9 | +6.7% | +10.3% |
| Tier 2 cities ³ | 17 | 15.2 | 6.5 | 5.6 | +16.7% | +10.4% |
| Tier 3 & other cities ^{4,5} | 18 | 4.6 | 8.2 | 8.2 | (0.1%) | +9.1% |

| 1H 2015 | NPI Yield on Cost | Gross Revenue on Cost |
|-----------------|-------------------|-----------------------|
| China Portfolio | 7.6% | 12.2% |

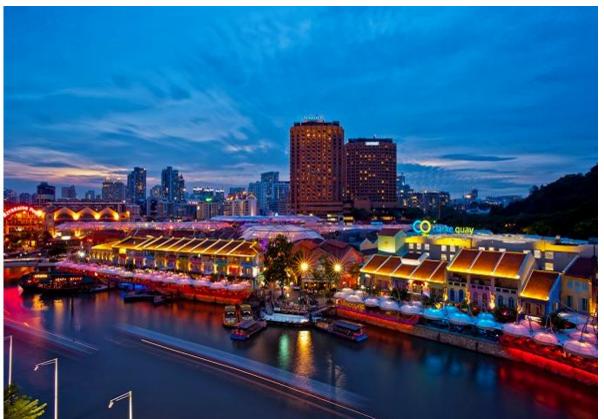
Note:

- 1. The above figures are on a same-mall basis (100%) and tenants' sales exclude sales from supermarkets and department stores.
- 2. Tier 1: Beijing, Shanghai, Guangzhou, and Shenzhen.
- 3. Tier 2: Provincial capital and city enjoying provincial-level status. Excludes CapitaMall Minzhongleyuan, CapitaMall Shawan, and CapitaMall Tianfu.
- 4. Excludes CapitaMall Kunshan.
- 5. NPI Yield is calculated on a median basis.



Singapore: Asset Reconfiguration At Clarke Quay

- With the exit of LifeBrandz, about 57,000 sq ft of space is being reconfigured
- World-class dance club Zouk (taking up ~31,000 sq ft) and new-tomarket brands to be latest entrants in Clarke Quay – Asia's leading F&B and entertainment hub







China: Tianjin International Trade Centre

- Opened on 29 May 2015; located at XiaoBaiLou CBD in Tianjin
- Committed retail occupancy ~82%







China: CapitaMall Xinduxin, Qingdao

- CapitaLand's first project in Qingdao, on track to open in 2016
- 1st international mall located in Qingdao's biggest residential area, directly connected to the city's first subway line



Malaysia: Completion Of Tropicana Acquisition¹

• Enlarge portfolio in Malaysia with income-producing asset



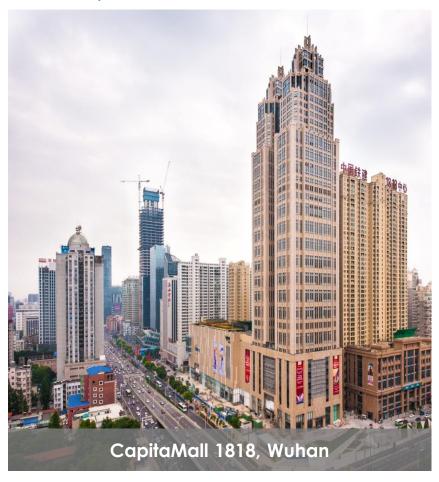
Note:

¹ Acquisition of Tropicana Property refers to the acquisition of the 4-storey Tropicana City Mall and 12-storey Tropicana City Office Tower



Malls Targeted To Open In 2H 2015

- CapitaMall 1818 and CapitaMall SKY+
- Strategically located in key China cities and well-connected to public transportation networks





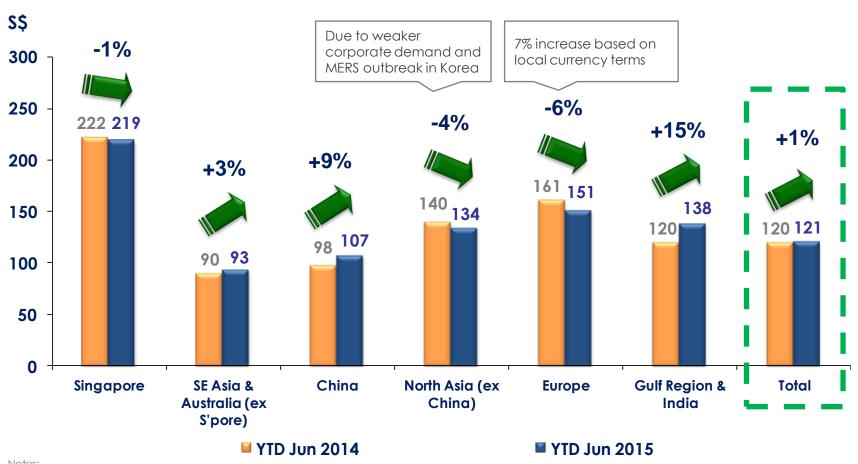






Resilient Operational Performance

Overall YTD Jun 2015 RevPAU Increased 1% YoY





Same store. Include all serviced residences owned, leased and managed. Foreign currencies are converted to SGD at average rates for the period.

^{2.} RevPAU – Revenue per available unit



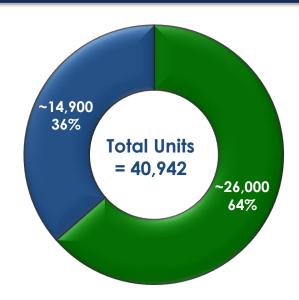
~S\$390 Million Of Assets Under Development

Potential Uplift To Returns When PUD Becomes Fully Operational

Breakdown Of Operational Assets And PUD By Total Asset Value By Effective Stake¹ Breakdown Of Operational Assets And PUD

By Units





■Operational

■Under Development

Additional \$\$70.6 Million When Pipeline Units Turn Operational²

Notes:

- 1. This represents Ascott's effective share of subsidiaries', associates'/joint ventures' and other investments' total asset value, but excluding the operating assets under Ascott Residence Trust and other asset items like cash balance
- 2. Assuming stabilised year of operation. Out of the S\$70.6 million fee income from pipeline units including the units opened in 2014, about 5% pertains to properties owned by Ascott.





Strong And Healthy Pipeline

Expects Another ~1,200 Pipeline Units To Be Opened In 2H 2015

Breakdown Of Total Units By Geography



Operational Units Contributed \$\$75.0 Million to Fee Income in YTD June 2015





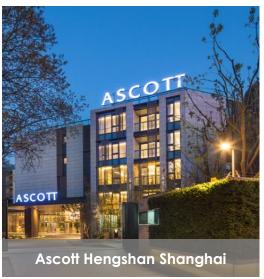
Continue To Build Scale & Accelerate Growth

- A) Expanded Global Portfolio Across China, Indonesia, Thailand, Malaysia, Vietnam, UAE and Oman in 2Q 2015
- China, Indonesia, Thailand, Malaysia, Vietnam, UAE and Oman
 - Secured new management contracts, adding over 2,680 units in 2Q 2015
- Currently the largest international serviced residence owneroperator in China with over 14,000 units in 76 properties
 - First foray into city of Nantong
 - Deepened presence in Tianjin, Xiamen, Hangzhou Wuxi and Nanjing



- China, Indonesia
 - Opened Ascott Hengshan Shanghai, Hotel Pravo Hong Kong and Ascott Waterplace Surabaya
- Japan
 - Best Western Shinjuku Astina Hotel rebranded into Citadines Central Shinjuku Tokyo



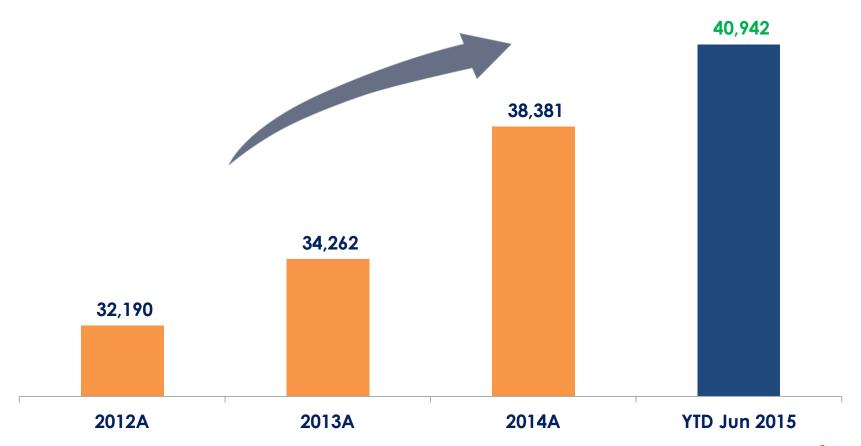






Accelerating Ascott's Growth Towards The Target of 80,000 Units Under Management By 2020

- Exceeded 2015 Target Of 40,000 Units Ahead Of Time
- On Course To Double Inventory To 80,000 Units By 2020





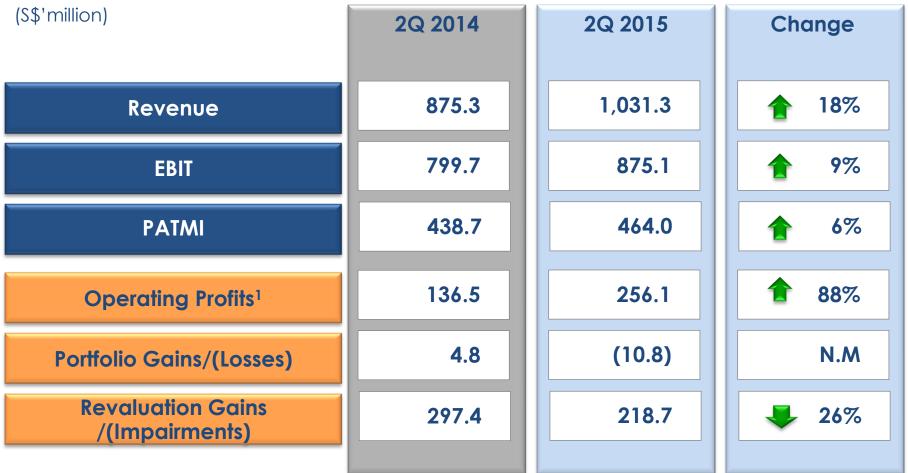




Financials



Financial Performance For 2Q 2015



18% Increase In Revenue; 88% Increase In Operating PATMI

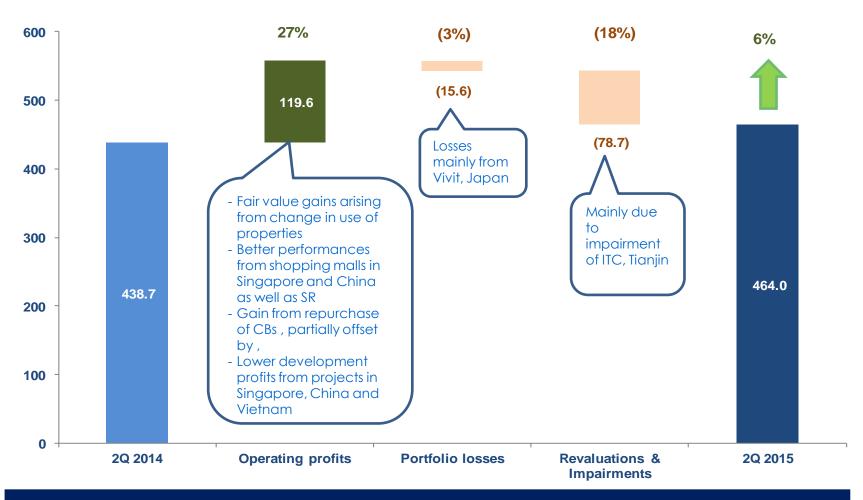
Note 1: Includes fair value gains of \$\$125.9 million arising from change in use of 2 development projects in China, The Paragon Tower 5 & 6 (\$\$110.3 million) and Raffles City Changning Tower 3 (\$\$15.6 million) from construction for sale to leasing as investment properties.





Total PATMI 2Q 2015 VS. 2Q 2014

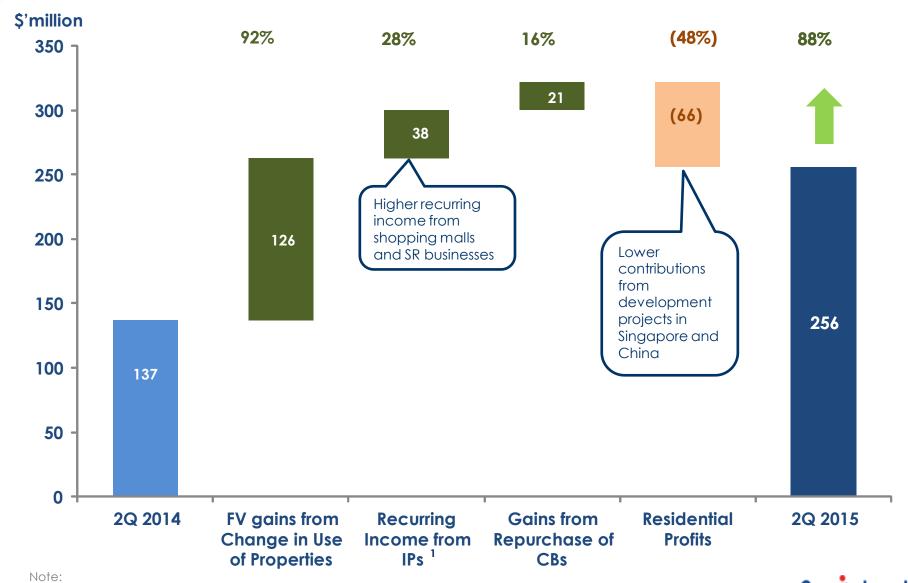
S\$' million



~6% Y-O-Y Increase For 2Q 2015 Total PATMI



Operating PATMI 2Q 2015 VS. 2Q 2014



1.

^{1.} Includes corporate costs

ļ

Financial Performance For 1H 2015

| (S\$'million) (From Continuing Operations) | 1H 2014 | 1H 2015 | Change |
|--------------------------------------------|---------|---------|--------------|
| Revenue | 1,487.9 | 1,946.3 | 1 31% |
| EBIT | 1,219.2 | 1,256.6 | 1 3% |
| PATMI | 586.1 | 625.3 | 1 7% |
| Total PATMI ¹ | 621.5 | 625.3 | 1% |
| Operating Profits ² | 292.2 | 411.3 | 1 41% |
| Portfolio Gains/(Losses) | 13.8 | (8.8) | N.M |
| Revaluation Gains /(Impairments) | 315.5 | 222.8 | 29% |

31% Increase In Revenue; 41% Increase In Operating PATMI

Notes

^{2.} Include fair value gains of \$\$170.6 million arising from change in use of 3 development projects in China, The Paragon Tower 5&6 (\$\$110.3 million), Raffles City Changning Tower 3 (\$\$15.6 million) and Ascott Heng Shan (\$\$44.7 million) from construction for sale to leasing as investment properties

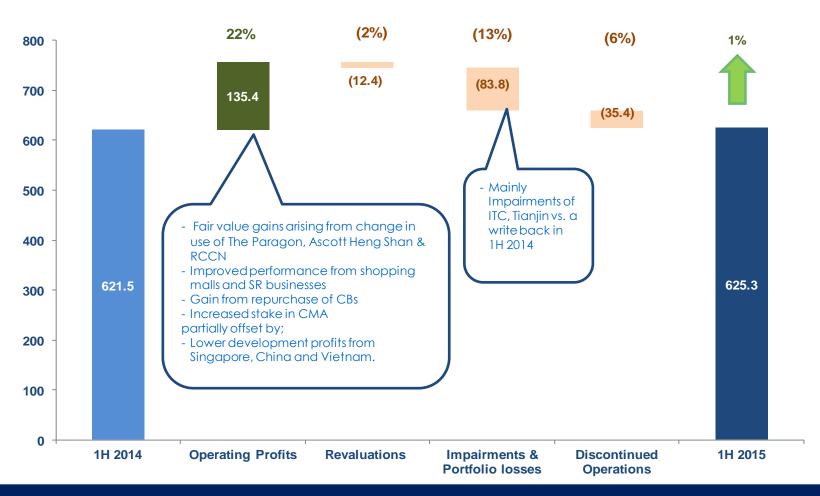


^{1.} Includes operating PATMI from discontinued operation of \$\$16.3 million and gain from sale of 39.1% stake in Australand of \$\$19.1 million in 1H 2014



Total PATMI 1H 2015 VS. 1H 2014

S\$' million

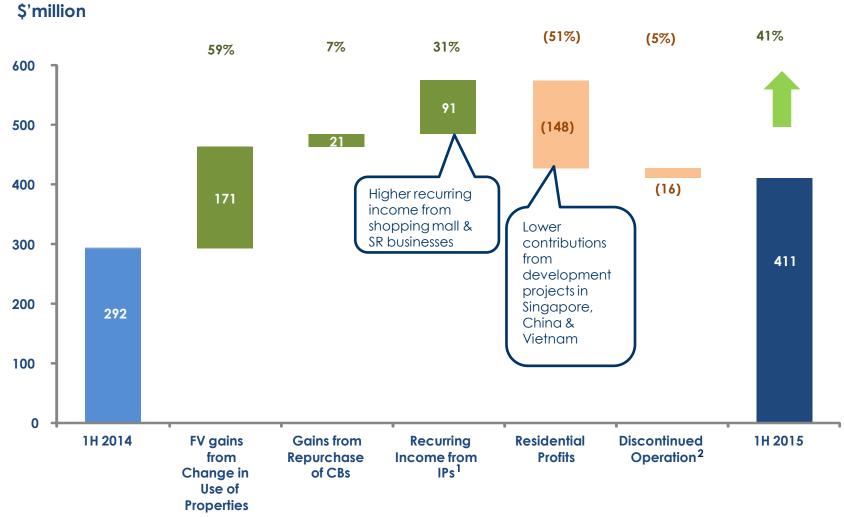


Higher Total PATMI Driven By Operating Profits





Operating PATMI 1H 2015 VS. 1H 2014

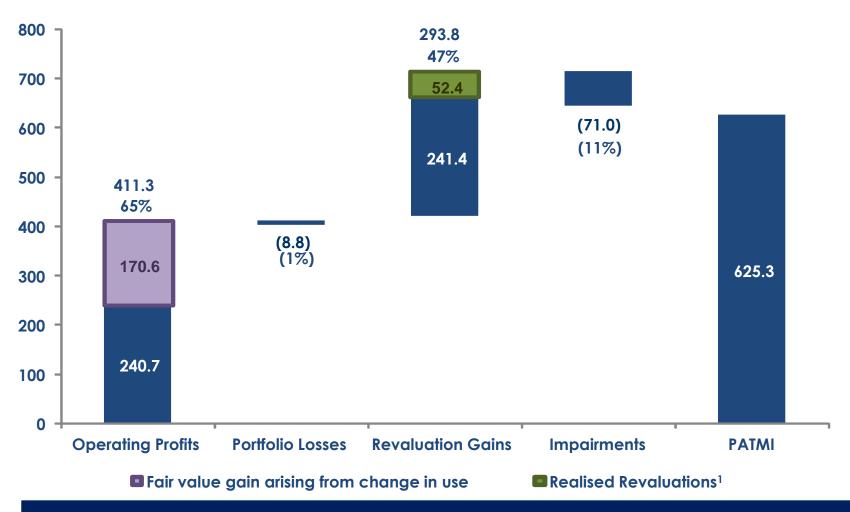


Notes:

- 1. Includes corporate costs
- 2. One- off items for 1H 2015 amounted to \$192 million relate to fair value gains from change in use of properties and gains for repurchase of CBs. One- off items for 1H 2014 of \$45 million relate to write-back of cost accruals for a project in China and receipt of forfeiture deposits for a project in Vietnam.

1H 2015 PATMI Composition Analysis





Operating PATMI Of \$411 Million Or $\sim 65\%$ of Total PATMI

Note 1: Realised revaluation gains relate to divestments of serviced residences and Bedok Mall





1H 2015 Revaluation Gain (PATMI Impact)¹

| S\$' Million | S'pore | China | Other Asia ² | Europe & Others ³ | Total |
|----------------------------|--------|-------|----------------------------|------------------------------|-------|
| CapitaLand Singapore (CLS) | 46.0 | - | - | - | 46.0 |
| CapitaLand China (CLC) | - | 101.6 | _ | - | 101.6 |
| CapitaLand Mall Asia (CMA) | 33.9 | 55.0 | 30.7 | - | 119.6 |
| Ascott | 1.9 | (7.2) | 11.7 | 19.4 | 25.8 |
| CL Regional Investments | - | - | 0.8 | - | 0.8 |
| 1H 2015 -Total | 81.8 | 149.4 | 43.2 | 19.4 | 293.8 |
| 1H 2014 - Total | 124.7 | 131.9 | 38.2 | 11.4 | 306.2 |

Mainly Driven By Integrated Developments & Shopping Malls

Notes:

- 1. The revaluation gains for 1H 2015 represent ~1.2% of the property valuation.
- 2. Excludes Singapore and China
- Includes Australia



EBIT By SBUs – 1H 2015

\$\$'million

Mainly due to loss arising from dilution of CCT's interest in QCT in Malaysia, lower development profits and revaluation gains from investment properties

358.9

-16%

302.0

Higher fair value gains from change in use of properties, partially offset by impairment of ITC Tianjin, lower share of results from associates and absence of reversal of cost accruals in 1H 2014

+44%

245.2

354.1

Portfolio loss from divestment of mall in Japan, Vivit and lower revaluation gains from investment properties, mitigated by improved contributions from Bedok Mall, Westgate and malls in China and lower staff costs

-4%

425.9

441.2





Mainly gain on repurchase of CBs

1H 2015

1H 2014



CapitaLand Singapore

CapitaLand China

CapitaLand Mall Asia

Ascott

Corporate & Others

Note 1: Corporate & Others include StorHub and other businesses in Vietnam, Japan and GCC





Balance Sheet & Liquidity Position

Leverage Ratios

Net Debt/Total Assets¹

Net Debt/Equity

Coverage Ratios

Interest Coverage Ratio^{2,4}

Interest Service Ratio⁴

Others

% Fixed Rate Debt

Ave Debt Maturity³ (Yr)

NTA per share (\$)

0.32

0.57

7.2

4.6

75%

3.3

3.83

0.30

0.53

6.7

5.3

70%

3.6

3.93

Balance Sheet Remains Robust

Note:

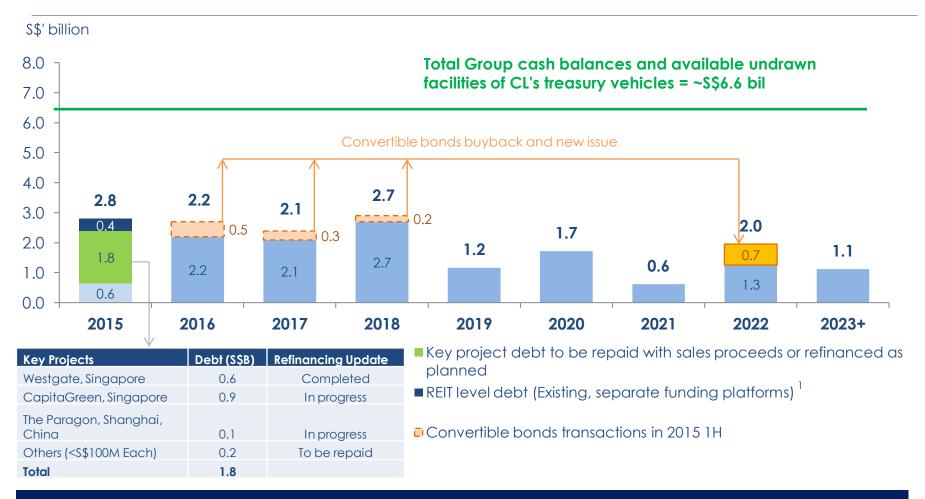
- Total assets excludes cash
- FBITDA includes revaluation agir
- Based on put dates of Convertible Bond holders
- 1 On run rata basis





Debt Maturity Profile (As at 30 June 2015)

77% Of Debt Maturing In 2015 Relates To Debt From REITs And Project-Related Debt



Well-Managed Maturity Profile²

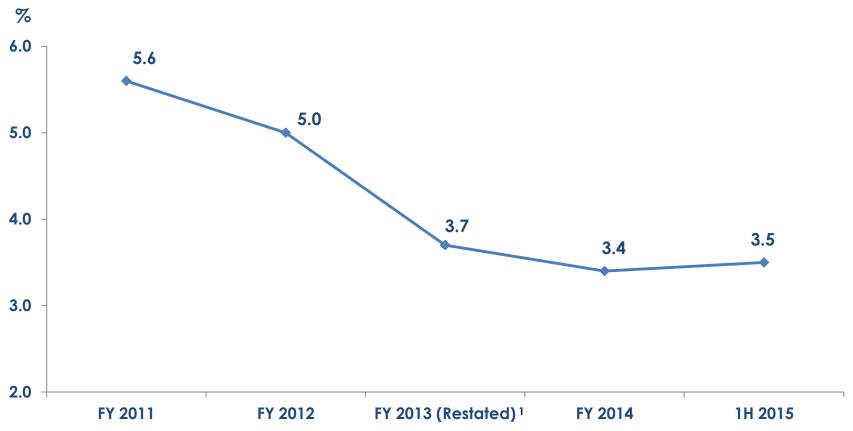
- Ascott Residence Trust, CapitaLand Commercial Trust and CapitaMalls Malaysia Trust.
- Based on the put dates of the convertible bonds,





Disciplined Cost Management

Implied Interest Rates² Kept Low at 3.5%



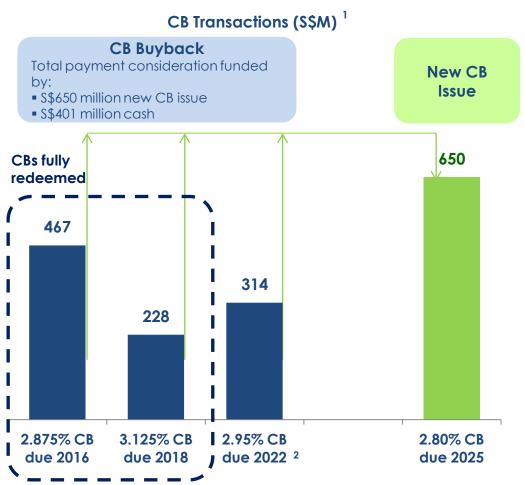
Notes:

- 1. Implied interest rate before restatement was 4.2%.
- 2. Implied interest rate = Finance costs before capitalisation/Average debt.



Convertible Bond (CB) Transactions In 1H 2015

CB Transactions Extended Debt Maturities At Lower Interest Cost



Effects of CB transactions:

- Extension of average debt maturity – Buyback of CBs with shorter tenor largely funded by new longer-dated CB
- Future interest savings –
 New CB issued has lower effective interest rate than all 3
 CBs which were repurchased;
 Estimated interest savings of ~S\$15 million in 2015
- Recognition of one-time gain – ~\$\$23 million for financial year ending 31 December 2015

Note:

- 1. Principal amount of CBs.
- The aggregate outstanding principal amount of the 2.95% CB due 2022 is S\$686,250,000, following the completion of the above CB transactions.





Impact Of Recent RMB Depreciation

| 1. Income Statement | • | Comes from translation of results from China operations Estimated impact: 1% RMB depreciation results in <1% drop in net profit ¹ |
|------------------------|---|----------------------------------------------------------------------------------------------------------------------------------------------|
| | | Comes from translation of not investments in China |

2. Balance Sheet

- Comes from translation of net investments in China
- Impact is "unrealised" until assets are sold
- Estimated impact: 1% depreciation → <1% drop in shareholders' fund¹

 The Group maintains a natural hedge, whenever possible, by borrowing in the currency of the country in which the Group operates

Overall Impact On CapitaLand Group Is Limited

Note

1. Based on 1H 2015 PATMI of S\$625.3 million and Equity Attributable to Shareholders of S\$17.3 billion





1

Conclusion

- A well-balanced portfolio of investment properties and residential projects continue to generate recurring income and trading profits
- Singapore and China remain as core markets and will pursue growth opportunities in Vietnam, Indonesia and Malaysia
- Grow AUM through the use of funds, joint ventures, listed real estate investment trusts and various capital management platforms
- Capital recycling continues to be an integral part of CapitaLand's overall strategy
- CapitaLand is well-positioned for future growth by leveraging on its significant scale and strong expertise in integrated developments, shopping malls, serviced residences and capital management





Thank You



Supplementary slides

Capital Tower, Singapore



Projects Subjected To "Sell-By Date" In 2H 2015

| | Sell-By | Total | Unsold Units | Six-Month Extension Charge In 2015 | | |
|-----------------------------|--------------------------|-------|-------------------------|-----------------------------------------|--------------------------------|--|
| Project | Date | Units | as at 30 Jun 2015 | Estimated Lump Sum (S\$' million) | Per Unsold Unit (psf basis) | |
| Urban Resort Condominium | 13-Sep-2015 ¹ | 64 | 2 | 0.2 | ~S\$100K (S\$17 psf) | |
| The Interlace | 13-Sep-2015 | 1,040 | 158 | 3.3 | ~S\$21K (S\$7 psf) | |

Limited Impact On CapitaLand's Overall Financials

Note:

^{1.} An extension charge of about \$\$300,000 was paid for three unsold units in march 2015 for an extension of six months from 13 March 2015 till 13 September 2015





Residential / Trading Sales & Completion Status

| Projects | Units | 1 | CL effective | % of launched | Average | Completed in | Expected C | ompletion fo units | or launched |
|-----------------------------------------------|----------|-----|-----------------|----------------------|----------------------------|--------------|------------|-----------------------|-------------|
| | launched | J | stake | sold ¹ | Selling Price ² | | | units | |
| | | | % | As at 30 Jun 2015 | RMB/Sqm | 2Q 2015 | 2H 2015 | 2016 | 2017 |
| SHANGHAI | | | | | | | | | |
| The Paragon | 178 | 4 | 99% | 80% | 129,011 | 0 | 0 | 0 | 0 |
| Lotus Mansion | 395 | 3 | 80% | 91% | 50,932 | 0 | 395 | 0 | 0 |
| NewHorizon – Blk 1 to 3, 5 to 8 | 470 | | | 88% | | 470 | 0 | 0 | 0 |
| NewHorizon – Blk 9 to 11 and 13 | 213 | 3 | | 11% | | 0 | 213 | 0 | 0 |
| New Horizon – Total | 683 | | 95% | 64% | 11,394 | 470 | 213 | 0 | 0 |
| KUNSHAN | | | | | | | | | |
| The Metropolis – Blk 11, 12 and 13 | 448 | 4 | | 100% | | 0 | 0 | 0 | 0 |
| The Metropolis – Blk 22 and 23 | 543 | | | 99% | | 0 | 543 | 0 | 0 |
| The Metropolis – Blk 15 and 18 | 709 | | | 81% | | 0 | 0 | 709 | 0 |
| The Metropolis – Total | 1,700 | | 70% | 92% | 13,572 | 0 | 543 | 709 | 0 |
| HANGZHOU | | | | | | | | | |
| Imperial Bay | 462 | 4 | 50% | 100% | 23,578 | 0 | 0 | 0 | 0 |
| Riverfront – Blk 1, 2, 4, 5 and 7 | 374 | 3 | 100% | 73% | 28,884 | 0 | 0 | 374 | 0 |
| NINGBO | | | | | | | | | |
| The Summit Executive Apartments (RCN) | 180 | 4 | 55% | 18% | 23,330 | 0 | 0 | 0 | 0 |
| Summit Residences (Plot 1) | 38 | 4 | 50% | 26% | 20,935 | 0 | 0 | 0 | 0 |
| TIANJIN | | | | | | | | | |
| International Trade Centre | 1,305 | 4 | 100% | 28% | 15,968 | 0 | 0 | 0 | 0 |
| WUHAN | | | | | | | | | |
| Lakeside | 738 | 3,4 | 100% | 27% | 4,633 | 0 | 0 | 0 | 0 |
| GUANGZHOU | | | | | | | | | |
| Dolce Vita – Blk D1 to D3, E1 to E3 | 378 | 4 | | 99% | | 0 | 0 | 0 | 0 |
| Dolce Vita – Blk F1-1 to F1-10 | 60 | | | 98% | | 0 | 60 | 0 | 0 |
| Dolce Vita – Blk B2-3 to B2-4, B3-2 to B3-4 | 672 | 3 | | 86% | | 0 | 0 | 672 | 0 |
| Dolce Vita – Blk A (Villa) | 98 | 4 | | 37% | | 0 | 0 | 0 | 0 |
| Dolce Vita – Total | 1,208 | | 48% | 87% | 22,699 | 0 | 60 | 672 | 0 |
| Vista Garden – Blk A1 to A6 | 661 | | | 75% | | 0 | 661 | 0 | 0 |
| Vista Garden – Blk A7-2 | 126 | 3 | | 25% | | 0 | О | 126 | 0 |
| Vista Garden – Total | 787 | | 100% | 67% | 7,826 | 0 | 661 | 126 | 0 |
| FOSHAN | | | | | | | | | |
| La Cite – Blk 1, 3, 4, 5 and 8 | 879 | 3,4 | 100% | 67% | 8,285 | 0 | 0 | 0 | 0 |
| CHENGDU | | | | | | | | | |
| Chengdu Century Park - Blk 5 to 8 (West site) | 587 | 3 | 60% | 64% | 10,909 | 0 | 0 | 587 | 0 |
| Raffles Collection (RCC) | 76 | | 55% | 4% | 26,533 | 0 | 76 | 0 | 0 |
| Sub-total | 9,590 | | | 67% | | 470 | 1,948 | 2,468 | 0 |





Residential / Trading Sales & Completion Status (Cont'd)

| Projects | Units launched | CL effective stake | % of launched sold ¹ | Average Selling Price ² | Completed in | Expected Con | pletion for la | unched units |
|---------------------------------------|--------------------|--------------------------|---------------------------------|---------------------------------------|--------------|--------------|----------------|--------------|
| | | % | As at 30 Jun 2015 | RMB/Sqm | 2Q 2015 | 2H 2015 | 2016 | 2017 |
| WUXI | | | | | | | | |
| Central Park City - Phase 3 (Plot C2) | 712 ³ | 15% | 92% | 7,088 | 0 | 348 | 0 | 0 |
| SHENYANG | | | | | | | | |
| Lake Botanica - Phase 2 (Plot 5) | 1,453 4 | | 84% | | 0 | 0 | 0 | 0 |
| Lake Botanica - Phase 3 (Plot 6) | 313 3 | | 35% | _ | 0 | 313 | 0 | 0 |
| | 1,766 | 60% | 76% | 4,335 | 0 | 313 | 0 | 0 |
| XIAN | | | | | | | | |
| La Botanica - Phase 2A (2R8) | 432 4 | | 94% | | 0 | 0 | 0 | 0 |
| La Botanica - Phase 3AC2 (3R3) | 1,712 4 | | 99% | | 0 | 0 | 0 | 0 |
| La Botanica - Phase 4 (4R1) | 1,114 | | 71% | | 0 | 620 | 494 | 0 |
| La Botanica - Phase 5 (2R6) | 612 4 | | 88% | | 0 | 0 | 0 | 0 |
| La Botanica - Phase 6 (2R2) | 2,117 3 | | 70% | _ | 0 | 0 | 0 | 2,117 |
| La Botanica - Total | 5,987 | 38% | 82% | 5,871 | 0 | 620 | 494 | 2,117 |
| CHENGDU | | | | | | | | |
| Parc Botanica - Phase 1 (Plot B-1) | 1,131 ³ | 56% | 78% | 6,058 | 0 | 265 | 0 | 0 |
| Sub-total | 9,596 | | 81% | | 0 | 1,546 | 494 | 2,117 |
| CLC Group | 19,186 | | 74% | | 470 | 3,494 | 2,962 | 2,117 |

Note:

- 1. % sold: units sold (Options issued as of 30 Jun 2015) against units launched.
- 2. Average selling price (RMB) per sqm is derived using the area sold and sales value achieved (including options issued) in the latest transacted quarter.
- 3. Launches from new project in 2Q 2015, namely La Botanica (Xian): 766 units, La Cite: 326 units, Riverfront: 230 units, Central Park City (Wuxi): 220 units, Lakeside: 220 units, New Horizon: 213 units, Dolce Vita: 144 units, Vista Garden: 126 units, Chengdu Century Park: 115 units, Parc Botanica (Chengdu): 78 units, Lotus Mansion: 46 units and Lake Botanica (Shenyang): 4 units.
- 4. Projects/Phases fully completed prior to 2Q 2015.

Raffles City Changning

- Office Tower 3 Achieved 42% Committed Occupancy
- Target To Open In 2H 2015









Raffles City Hangzhou

 Construction On Target To Commence Operations In Phases From 2016











Raffles City Shenzhen

On Target To Launch Phase 3 Apartments In 2H 2015¹











Raffles City Chongqing

Obtained Construction Planning Permit











Steady Performance – By Markets

| Malls opened | 1H 20 | 015 | 1H 2015 vs. 1H 2014 (%)* | | | |
|-------------------------|--------------------------------------------|-------------------------------------------------|-----------------------------|----------------------------------------------------------|--|--|
| before 1 Jan 2014 | NPI Yield (%) on Valuation ¹ | Committed Occupancy Rate (%) ² | Shopper Traffic | Tenants' Sales on a per sq ft or per sq m basis | | |
| Singapore | 5.8% | 96.5% | +5.5% | +3.3% | | |
| China | 5.7% | 93.7% | +4.5% | +10.6% | | |
| Malaysia | 6.7% | 97.3% | (12.4%) | - | | |
| Japan | 5.7% | 98.9% | +9.9% | +0.9% | | |
| India | 4.6% | 89.6% | +2.1% | +8.2% | | |







Note: The above figures are on a 100% basis, with the NPI yield and occupancy of each mall taken in their entirety regardless of CMA's interest. This analysis takes into account all property components that were opened prior to 1 Jan 2014 and CapitaMall Minzhongleyuan, CapitaMall Shawan and CapitaMall Kunshan.

- (1) Average NPI yields based on valuations as at 30 Jun 2015.
- (2) Average committed occupancy rates as at 30 Jun 2015.



Notes on Shopper Traffic and Tenants' Sales:
Singapore: Excludes Bugis Junction (which was undergoing AEI),
China: Excludes 3 master-leased malls under CRCT. Excludes tenants' sales from supermarkets & department stores.
Malaysia: Point of sales system not ready.
Japan: For Olinas Mall and Vivit Minami-Funabashi only.

NPI Breakdown By Country (By Effective Stake)

| Country | Local Currency (mil) | 1H 2015 | 1H 2014 | Change (%) |
|-----------|----------------------------|------------|------------|---------------|
| Singapore | SGD | 155 | 149 | +4.5% |
| China | RMB | 628 | 577 | +8.9% |
| Malaysia | RM | 70 | 68 | +3.5% |
| Japan | JPY | 1,301 | 1,343 | (3.1%) |
| India | INR | 63 | 22 | +192.0% |





Note: The above figures are on the basis of CMA's effective stakes in the respective properties. This analysis takes into account all property components that were open as at 30 Jun 2015 and 30 Jun 2014 respectively.



Steady Performance – By REITs¹

| | 1H 2015 | | 1H 2015 vs. 1H 2014(%) | | | |
|-------|------------------------------------|--------------------------------|------------------------|----------------------------------------------------------|--|--|
| REITS | Committed Occupancy Rate (%) | Same Mall NPI Growth (%) | Shopper Traffic | Tenants' Sales on a per sq ft or per sq m basis | | |
| СМТ | 96.4% | (2.3%) | +3.4% | +2.9% | | |
| CRCT | 95.0% | +0.3% | +1.8% | +15.9% | | |
| CMMT | 97.0% | +2.2% | (14.2%) | - | | |





Note



^{1.} As extracted from the respective REITs' 1H 2015 results presentations.



Pipeline Of Malls Opening

| | | No. of Properties as of 30 Jun 2015 | | | | |
|-----------|----------------|-------------------------------------|----|------------------|--|--|
| Country | Opened | Opened Target to be opened in 2015 | | Total | | |
| Singapore | 19 | - | 1 | 20 | | |
| China | 53 | 2 | 9 | 64 | | |
| Malaysia | 5 ¹ | - | 1 | 6 | | |
| Japan | 5 | - | - | 5 | | |
| India | 4 | - | 5 | 9 | | |
| Total | 86 | 2 | 16 | 104 ¹ | | |

Note:

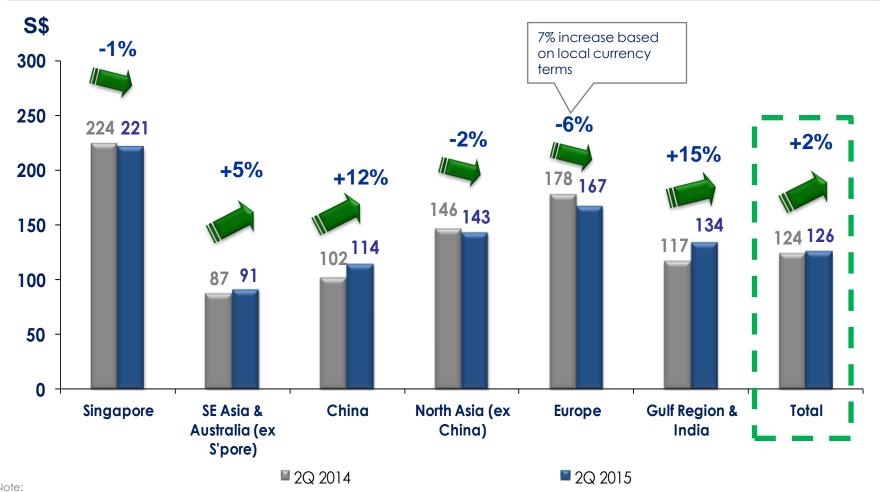


^{1.} Not including Tropicana acquisition by CMMT which was completed on 10 July 2015



Resilient Operational Performance

Overall 2Q 2015 RevPAU Increased 2% YoY



1. Same store, Include all serviced residences owned, leased and managed. Foreign currencies are converted to SGD at average rates for the period.



^{2.} RevPAU – Revenue per available unit

Serviced Residences

Ascott's Units Under Management (30 June 2015)

| | ART | ASRCF | Owned | Minority Owned | 3 rd Party Managed | Leased | Total |
|----------------------|-------|-------|-------|----------------|-------------------------------|--------|--------|
| Singapore | 497 | | 371 | - | 250 | 70 | 1,188 |
| Indonesia | 408 | | | | 1,963 | | 2,371 |
| Malaysia | 205 | | | 221 | 1,756 | | 2,182 |
| Philippines | 584 | | | | 944 | | 1,528 |
| Thailand | | | | 651 | 1,545 | | 2,196 |
| Vietnam | 818 | | 132 | | 1314 | | 2,264 |
| Myanmar | | | | | 153 | | 153 |
| Laos | | | | | 116 | | 116 |
| STH EAST ASIA TOTAL | 2,512 | | 503 | 872 | 8,041 | 70 | 11,998 |
| China | 1,946 | 853 | 261 | | 10,957 | 36 | 14,053 |
| Japan | 2,490 | | 429 | 488 | 283 | 129 | 3,819 |
| South Korea | | | | | 879 | | 879 |
| NORTH ASIA TOTAL | 4,436 | 853 | 690 | 488 | 12,119 | 165 | 18,751 |
| India | | | 1,044 | | 624 | 96 | 1,764 |
| SOUTH ASIA TOTAL | | | 1,044 | | 624 | 96 | 1,764 |
| Australia | 397 | | 414 | | | 175 | 986 |
| AUSTRALASIA TOTAL | 397 | | 414 | | | 175 | 986 |
| United Kingdom | 600 | | 230 | | | 136 | 966 |
| France-Paris | 994 | | 112 | | 236 | 516 | 1,858 |
| France-Outside Paris | 677 | | | | 1 | 436 | 1,114 |
| Belgium | 323 | | | | | | 323 |
| Germany | 429 | | 292 | | | | 721 |
| Spain | 131 | | | | | | 131 |
| Georgia | | | | | 66 | | 66 |
| EUROPE TOTAL | 3,155 | | 634 | | 303 | 1,088 | 5,180 |
| U.A.E | · | | | | 316 | · | 316 |
| Saudi Arabia | | | | | 675 | | 675 |
| Bahrain | | | | | 118 | | 118 |
| Qatar | | | | | 454 | | 454 |
| Oman | | | | | 542 | | 542 |
| Turkey | | | | | 159 | | 159 |
| GULF REGION TOTAL | | | | | 2264 | | 2264 |
| SERVICE APARTMENTS | 8,508 | 853 | 2,856 | 872 | 22,292 | 1,524 | 36,905 |
| Corporate Leasing | | | | | | | |
| | | | | | | | |
| CORP LEASING TOTAL | 1,992 | | 429 | 488 | 1,059 | 70 | 4,038 |



Serviced Residences



Tujia (途家)

- Tujia.com International (Tujia), touted as the Air BnB of China, is China's largest and fastest growing online-to-offline (O2O) service platform for rental apartments, valued at more than US\$ 1 billion
- Founded in 2011, Tujia's website features more than 310,000 apartments covering 388 travel destinations across China as well as overseas destinations for Chinese outbound travellers
- Tujia is led by co-founders Justin Luo and Melissa Yang, accomplished leaders in the online technology industry



Justin Luo (罗军):

- Co-founder and CFO
- Founded the well-known China online real estate media platform Sina Leju (新浪乐居) in 2007
- Collaborated with EJU (易居中国) to establish China Real Estate Information Corporation (中国房产信息集团; CRIC) which was successfully listed in Nasdaq in 2009
- Worked in Cisco, Oracle, Avaya, etc., prior to founding Sina Leju

Melissa Yang:

- Co-founder and CTO
- Responsible for Microsoft's Bing Asia search engine technology since 2010
- From 2007 to 2009, founded the online vacation apartment rental company, Escapia, in USA.
- Escapia was acquired by HomeAway, which was listed in Nasdaq since 2011



Tremendous Market Potential In China

- Since entering China in 1998, Ascott, through its 3 renown brands, has established a market leading position with over 14,000 apartment units in 77 properties across 24 cities
- Traditional business model of acquiring good quality real estate and entering into management contracts with strong partners in China continues to be relevant
- Rising middle class in China will propel huge increase in consumption across a variety of sectors – Ascott sees tremendous opportunities in the serviced apartment sector
- Technology is a key enabler for Ascott to rapidly tap on these opportunities and to deepen the penetration of the Chinese domestic market



Key Market Drivers:

- Rising domestic demand for serviced apartments driven by (1) fast growing corporate and leisure travels and (2) rapid urbanisation of Chinese cities
- Burgeoning mass market demand for serviced apartments under monthly rental of RMB 10,000 or daily rental of RMB 500
- Chinese consumers show strong receptivity for consumption via online and mobile platforms



Win-Win Collaboration With Tujia

- Strategic collaboration with Tujia:
 - US\$ 50 million investment in Tujia; Ascott CEO appointed to the board of directors of Tujia
 - Formation of a joint venture with Tujia with initial capital of US\$ 40 million; Ascott will take lead in operating and franchising serviced apartments
- Ascott to achieve the following business objectives:
 - Enable Ascott to gain access to the fastest growing online apartment rental space in China
 - Rapidly build operations scale and competitiveness across our value chain, and to deepen Ascott's leadership position in China
 - Ascott can leverage on the collaboration to kick start its franchise business in China after acquiring key franchising capabilities through its investment in Quest in 2014
 - Flow through benefits to Ascott's global business riding on the strong wave of Chinese outbound travels to overseas business and tourist cities where Ascott has strong presence
 - Leverage on Tujia's unique business model for promoting more innovative business solutions and identifying new business segments to fuel Ascott's future growth in China
 - Utilise new technologies and online platforms to better service Ascott's customers,
 build 'stickiness' and lower our cost of customer acquisition



EBIT By SBUs – 2Q 2015

| (S\$'million) | Operating EBIT ³ | Portfolio Gain/ (Losses) | Revaluation Gain/ Impairments | Total |
|-----------------------------------|-----------------------------|--------------------------|-------------------------------|-------|
| CapitaLand Singapore ¹ | 98.4 | 0.5 | 103.1 | 202.0 |
| CapitaLand China | 177.4 | - | 88.3 | 265.7 |
| CapitaLand Mall Asia | 161.6 | (15.0) | 142.6 | 289.2 |
| Ascott | 57.8 | 4.9 | 35.3 | 98.0 |
| Corporate and Others ² | 19.84 | (1.2) | 1.6 | 20.2 |
| Total EBIT | 515.0 | (10.8) | 370.9 | 875.1 |

Four SBUs Contributed ~98% of Total EBIT

Notes

- 1. Includes residential businesses in Malaysia.
- 2. Includes StorHub, financial services and other businesses in Vietnam, Japan and GCC.
- 3. Includes fair value gains of \$164.0 million arising from change in use of 2 development projects in China, The Paragon Tower 5 & 6 (\$148.4m) and Raffles City Changning Tower 3 (\$15.6m) from construction for sale to leasing as investment properties.
- 4. Includes gain on repurchase of CBs of S\$17.9 million



EBIT By SBUs – 1H 2015

| (17.0) 4.5 | 92.5 | 302.0 |
|---------------|-------|---------|
| 4.5 | 92.5 | 354.1 |
| | | |
| (16.3) | 142.6 | 425.9 |
| 5.5 | 35.3 | 144.4 |
| 1.5 | 1.5 | 30.2 |
| | 375.0 | 1,256.6 |
| | | 1.5 |

Four SBUs Contributed ~98% of Total EBIT

Notes

- 1. Includes residential businesses in Malaysia.
- 2. Includes StorHub, financial services and other businesses in Vietnam, Japan and GCC.
- 3. Includes fair value gains of \$223.6 million arising from change in use of 3 development projects in China, The Paragon Tower 5 & 6 (\$\$148.4 million), Ascott Heng Shan (\$\$59.6 million) and Raffles City Changning Tower 3 (\$\$15.6 million) from construction for sale to leasing as investment properties
- 4. Includes gain on repurchase of CBs of \$\$17.9 million





EBIT By Geography – 2Q 2015

| (S\$'million) | Operating EBIT | Portfolio Gain/ (Losses) | Revaluation Gain/ Impairments | Total |
|------------------------------|-------------------|--------------------------|-------------------------------|-------|
| Singapore | 213.7 | (0.1) | 142.9 | 356.5 |
| China ¹ | 225.4 | 4.9 | 130.1 | 360.4 |
| Other Asia ² | 47.3 | (14.5) | 66.9 | 99.7 |
| Europe & Others ³ | 28.6 | (1.1) | 31.0 | 58.5 |
| Total EBIT | 515.0 | (10.8) | 370.9 | 875.1 |
| | | | | |

Singapore and China Comprise 82% of Total EBIT

Note:

- 1. China including Hong Kong and fair value gains of \$164.0 million arising from change in use of 2 development projects in China, The Paragon Tower 5 & 6 (\$148.4m) and Raffles City Changning Tower 3 (\$15.6m) from construction for sale to leasing as investment properties.
- 2. Excludes Singapore and China and includes projects in GCC.
- 3. Includes Australia.







EBIT By Geography – 1H 2015

| (S\$'million) | Operating EBIT | Portfolio Gain/ (Losses) | Revaluation Gain/ Impairments | Total |
|------------------------------|-------------------|--------------------------------|-------------------------------|---------|
| Singapore | 412.6 | (0.1) | 142.9 | 555.4 |
| China ¹ | 339.1 | 10.0 | 134.2 | 483.3 |
| Other Asia² | 109.9 | (34.5) | 66.9 | 142.3 |
| Europe & Others ³ | 41.8 | 2.8 | 31.0 | 75.6 |
| Total EBIT | 903.4 | (21.8) | 375.0 | 1,256.6 |
| | | | | |

Singapore and China Comprise ~83% of Total EBIT

Note:

- 1. China including Hong Kong and fair value gains of \$223.6million arising from change in use of 3 development projects in China, The Paragon Tower 5 & 6 (\$148.4m), Ascott Heng Shan (\$\$59.6 million) and Raffles City Changning Tower 3 (\$15.6m) from construction for sale to leasing as investment properties.
- 2. Excludes Singapore and China and includes projects in GCC.
- 3. Includes Australia.





Operating EBIT By Asset Classes – 1H 2015

SS'million

Mainly due to fair value gains which arose from the change in use for properties; offset by lower development profits in Singapore & China

+27%

265.3

Mainly due to lower contribution from Raffles City Projects in China

-5%

189.3

199.7

Mainly due to the improved performance from Westaate and Bedok Mall and the portfolio of shopping malls in China

+11%

246.9

273.9

Higher fee income and contributions from properties acquired in 2014



Mainly due to gain on repurchase of CB and lower admin expenses

1H 2015

1H 2014





(28.8)

Residential & Strata Sales Commercial & Integrated **Developments**

Malls

Serviced Residences

Others ²

Note:

- 1. Including both retail and office component of Minhang Plaza and Hongkou Plaza
- 2. Include corporate and unallocated costs

223.6

3. Fair value gains from the change in use for properties

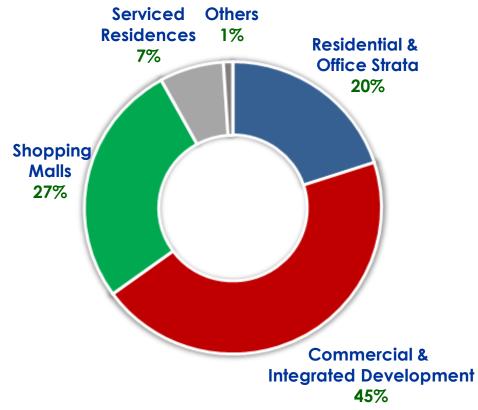


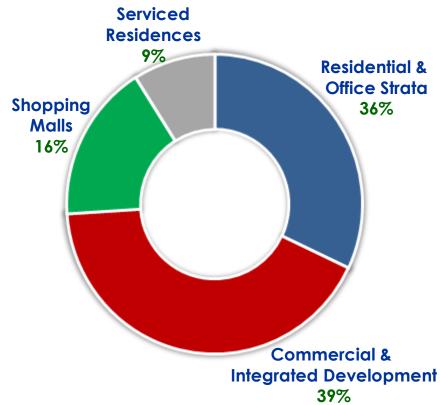
Well-Diversified Portfolio In Core Markets

Singapore Assets - S\$17.6 billion (39% of Group's Total Assets¹)









Well-balanced To Ride Through Cycles

Note:

Excluding treasury cash held by CapitaLand and its treasury vehicles.





Group's Valuation Gain For 1H 2015

| | S\$ mil | Key highlights |
|------------------------------------------|---------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| CapitaLand Singapore - CCT | 13.7 | Mainly driven by higher rental rates achieved and lower operating expenses, with capitalisation rates remain unchanged (3.75% to 5.25%). |
| - Others | 32.3 | Increase largely due to CapitaGreen achieving higher committed occupancy rates (Jun 15: 80.4% vs Dec 14: 69.3%), partially offset by higher capitalisation rates (Jun 15: 4.15% vs Dec 14: 4.00%). |
| | 46.0 | |
| CapitaLand China - Raffles City projects | 85.1 | Mainly from RC Shenzhen (property under development), driven by higher gross development value which is in line with the growth of the Shenzhen market. |
| | | Valuation gains of the operating Raffles City projects were driven by NPI growth mainly due to higher rental rates. |
| - Others | 16.5 | Mainly from Ascott Hengshan and share of Lai Fung's valuation gains. |
| | 101.6 | |





Group's Valuation Gain For 1H 2015 (Cont'd)

| | S\$ mil | Key highlights |
|---------------------------------|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| CapitaLand Mall Asia - China | 55.0 | Mainly due to overall improvement of NPI, with capitalisation rates remain stable. |
| - Singapore | 33.9 | Mainly due to improvements in NPI from ION Orchard, Bedok Mall and malls under CMT portfolio, partially offset by losses at JCube and Westgate. |
| - Others | 30.7 | Largely from Japan and Malaysia. Japan: Revaluation gain from Vivit which was acquired at acquisition price lower than valuation. Malaysia: Revaluation gain from Queensbay Mall and Gurney Plaza due largely to improvement in NPI. |
| | 119.6 | |
| Ascott - ART ¹ | 14.6 | Gain mainly driven by from Japan and United Kingdom properties, mainly due to better operating performance. |
| - Others | 11.2 | Mainly relates to realised fair value gain arising from divestment of Citadines on Bourke Melbourne, partially offset by the decrease in valuation of TMK 2 properties as a result of lower rental rates. |
| | 25.8 | |
| CL Regional Invsts | 0.8 | |
| Total Revaluation Gain | 293.8 | |

Note 1: Included Ascott's 40% share of revaluation gain from Citadines Shinjuku and Citadines Kyoto.





Group Managed Real Estate Assets¹ Of S\$73.1Billion

| Group Managed Real Estate Assets | As at 30 June 2015 (S\$ Billion) |
|----------------------------------|-------------------------------------|
| On Balance Sheet & JVs | 21.6 |
| Funds | 18.0 |
| REITs ² | 24.0 |
| Others ³ | 9.5 |
| Total | 73.1 |

Note:

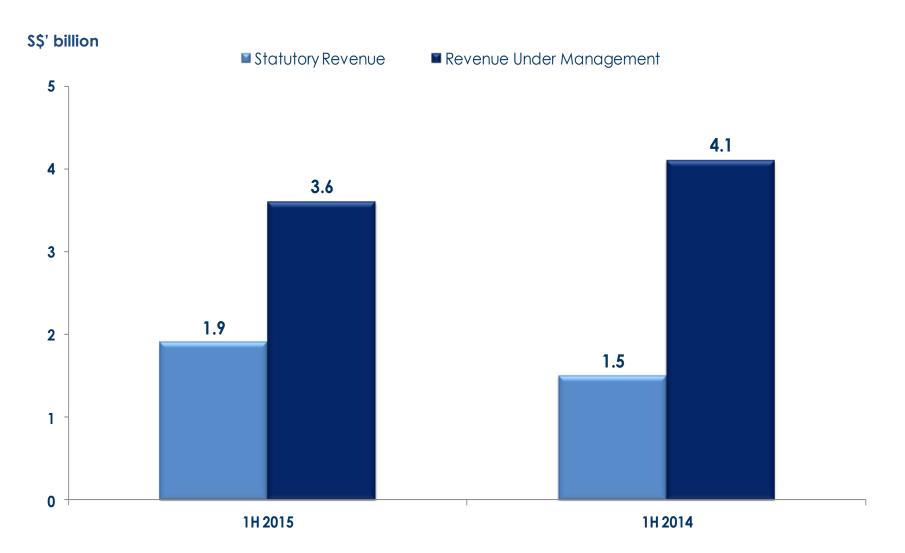
- 1. Group Managed Real Estate Assets is the value of all real estate managed by CapitaLand. Group entities stated at 100% of the property carrying value
- 2. Includes CCT, ART and CMMT which have been consolidated with effect from 1 Jan 2014
- 3. Others include 100% value of properties under management contracts.





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Revenue Under Management

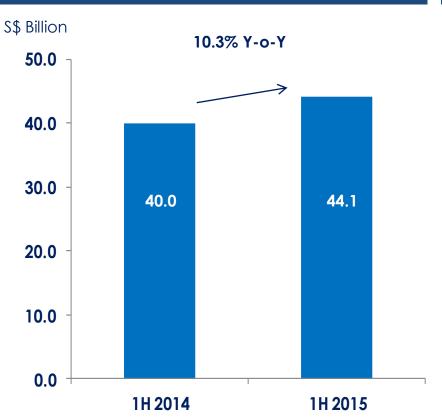


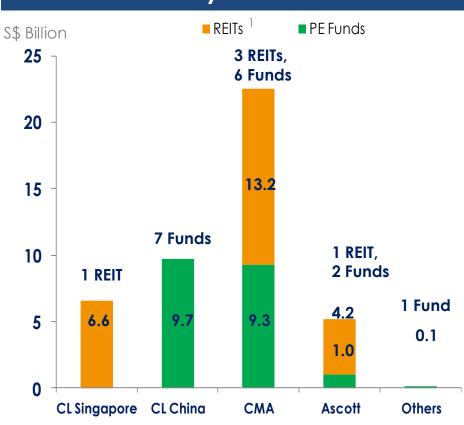


CapitaLand Fund Management

Total Assets Under Management (AUM)

1H 2015 AUM Breakdown By SBUs





Total REITs/Fund Management Fees Earned In 1H 2015 Are \$\$ 93.5 Million

Note (1): Denotes total assets managed





Asset Matrix - Diversified Portfolio Excluding Treasury Cash⁴ As At 30 June 2015

| | S'pore | China ⁽¹⁾ | Other Asia ⁽²⁾ | Europe & Others ⁽³⁾ | Total |
|---------------------------------|---------|----------------------|------------------------------|-----------------------------------|---------|
| | S\$ mil | S\$ mil | S\$ mil | S\$ mil | S\$ mil |
| CapitaLand Singapore | 11,310 | - | 140 | - | 11,450 |
| CapitaLand China | - | 12,407 | - | - | 12,407 |
| CapitaLand Mall Asia | 4,429 | 6,731 | 2,438 | - | 13,598 |
| Ascott | 1,318 | 1,487 | 1,604 | 2,454 | 6,863 |
| Corporate & Others ⁵ | 547 | 45 | 663 | - | 1,255 |
| Total | 17,604 | 20,670 | 4,845 | 2,454 | 45,573 |

Notes:

- 1. China including Hong Kong.
- 2. Excludes Singapore and China and includes projects in GCC.
- 3. Includes Australia.
- 4. Comprises cash held by CL and its treasury vehicles.
- 5. Includes Storhub, financial services and other businesses in Vietnam, Japan and GCC

