Sri Trang Agro-Industry Public Company Limited and its subsidiaries Report and consolidated financial statements 31 December 2020

Independent Auditor's Report

To the Shareholders of Sri Trang Agro-Industry Public Company Limited

Opinion

I have audited the accompanying consolidated financial statements of Sri Trang Agro-Industry Public Company Limited and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at 31 December 2020, and the related consolidated statements of comprehensive income, changes in shareholders' equity and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies, and have also audited the separate financial statements of Sri Trang Agro-Industry Public Company Limited for the same period.

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Sri Trang Agro-Industry Public Company Limited and its subsidiaries and of Sri Trang Agro-Industry Public Company Limited as at 31 December 2020, their financial performance and cash flows for the year then ended in accordance with Thai Financial Reporting Standards.

Basis for Opinion

I conducted my audit in accordance with Thai Standards on Auditing. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report. I am independent of the Group in accordance with the Code of Ethics for Professional Accountants as issued by the Federation of Accounting Professions as relevant to my audit of the financial statements, and I have fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial statements of the current period. These matters were addressed in the context of my audit of the financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

I have fulfilled the responsibilities described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report, including in relation to these matters. Accordingly, my audit included the performance of procedures designed to respond to my assessment of the risks of material misstatement of the financial statements. The results of my audit procedures, including the procedures performed to address the matters below, provide the basis for my audit opinion on the accompanying financial statements as a whole.

Key audit matters and how audit procedures respond to each matter are described below.

Revenue recognition

Revenue from sales of goods is significant to the financial statements. The Coronavirus disease 2019 pandemic has a direct impact on the competition in the rubber glove market and selling prices of rubber gloves. Moreover, the Group has a large number of customers under a variety of conditions. As a result, revenue from sale of goods is a significant account which directly affects the Group's operating results.

I assessed and tested the effectiveness of the Group's internal controls relating to the revenue cycle, examining supporting documents on a sampling basis for actual sale transactions occurring during the year, expanding the scope of audit near the end of the reporting period and testing sale transactions with respect to the accuracy and timing of revenue recognition. I also examined credit notes issued by the Group after the period end and performed analytical procedures on disaggregated data, including reconciliation of sales to cash receipts, to detect possible irregularities in sale transactions throughout the period, particularly accounting entries made through journal vouchers.

Financial instruments

The Group has entered into financial instruments with numerous counterparties that are financial institutions, in order to mitigate its exposure to fluctuations in rubber prices, foreign exchange rates and interest rates. It presents the fair value of such financial instruments in the statement of financial position, and recognises material gains or losses on financial instruments in profit or loss of the statement of comprehensive income. Management therefore relies on valuation techniques and models suggested by the counterparties, in which most of the inputs used are observable in the relevant market. Differences in the assumptions used in the calculation may therefore affect the fair value of such financial instruments presented in the financial statements.

I gained an understanding of the transactions and the process of recording the fair value of financial instruments, and the accounting records related to financial instruments. Moreover, I recalculated the fair value of such financial instruments, sent confirmation requests to counterparties to determine the completeness of the recording of the transactions and verified supporting documents, on a sampling basis, for actual transactions occurring during the year. In addition, I tested the appropriateness of the fair values by comparing them to available market inputs. Moreover, I examined the information disclosed in the notes to the financial statements for appropriateness and completeness.

Other Information

Management is responsible for the other information. The other information comprise the information included in annual report of the Group, but does not include the financial statements and my auditor's report thereon. The annual report of the Group is expected to be made available to me after the date of this auditor's report.

My opinion on the financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated.

When I read the annual report of the Group, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance for correction of the misstatement.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Thai Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Thai Standards on Auditing, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

Identify and assess the risks of material misstatement of the financial statements, whether
due to fraud or error, design and perform audit procedures responsive to those risks, and
obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion.
The risk of not detecting a material misstatement resulting from fraud is higher than for
one resulting from error, as fraud may involve collusion, forgery, intentional omissions,
misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the
 entities or business activities within the Group to express an opinion on the consolidated
 financial statements. I am responsible for the direction, supervision and performance of
 the group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, I determine those matters

that were of most significance in the audit of the financial statements of the current period and are

therefore the key audit matters. I describe these matters in my auditor's report unless law or

regulation precludes public disclosure about the matter or when, in extremely rare circumstances,

I determine that a matter should not be communicated in my report because the adverse

consequences of doing so would reasonably be expected to outweigh the public interest benefits

of such communication.

I am responsible for the audit resulting in this independent auditor's report.

Supachai Phanyawattano

Certified Public Accountant (Thailand) No. 3930

EY Office Limited

Bangkok: 16 February 2021

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Statement of financial position

As at 31 December 2020

(Unit: Baht)

| | | Consolidated financial statements | | Separate financial statements | |
|--|-------------|-----------------------------------|----------------|-------------------------------|----------------|
| | <u>Note</u> | 2020 | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| Assets | | | | | |
| Current assets | | | | | |
| Cash and cash equivalents | 8 | 26,446,683,536 | 2,381,822,723 | 298,780,383 | 190,156,195 |
| Trade and other receivables | 9 | 9,260,149,876 | 4,978,433,863 | 2,886,595,893 | 2,592,916,467 |
| Amounts due from future brokers | | 801,544,051 | 729,665,751 | - | 30,384,003 |
| Inventories | 10 | 19,031,541,468 | 13,493,550,977 | 10,075,612,645 | 7,221,648,620 |
| Current portion of long-term loans to subsidiaries | 7 | - | - | 597,348,000 | 839,347,600 |
| Derivative financial instruments | 39.1 | 235,945,051 | 62,616,087 | 173,362,103 | 27,014,973 |
| Other current assets | 11 | 1,599,102,740 | 896,717,549 | 72,815,215 | 26,096,713 |
| Non-current assets held for sale | 12 | | | 307,402,970 | |
| Total current assets | | 57,374,966,722 | 22,542,806,950 | 14,411,917,209 | 10,927,564,571 |
| Non-current assets | | | | | |
| Fixed deposits pledged as collateral | 3, 13, 14 | - | 701,500 | - | - |
| Long-term loans to subsidiaries, | | | | | |
| net of current portion | 7 | - | - | - | 599,534,000 |
| Other non-current financial assets | 3,14 | 97,086,142 | - | 96,071,528 | - |
| Investments in subsidiaries | 15 | - | - | 18,705,637,813 | 18,673,335,673 |
| Investments in associates | 16 | 507,741,337 | 499,600,353 | 142,500,000 | 157,568,800 |
| Investment in a joint venture | 17 | 431,884,363 | 396,391,528 | 134,716,526 | 134,716,526 |
| Long-term investments | 3, 14 | - | 109,898,445 | - | 109,726,337 |
| Investment properties | 18 | 193,600,198 | 190,331,553 | 75,663,125 | 75,663,125 |
| Property, plant and equipment | 19 | 27,243,331,530 | 27,801,517,575 | 7,707,942,980 | 8,530,038,383 |
| Right-of-use assets | 3, 4.2, 25 | 273,158,309 | - | 114,209,614 | - |
| Economic tree plantations | 20 | 2,390,231,063 | 2,246,720,190 | 13,938,754 | 13,025,646 |
| Intangible assets - Computer software | 21 | 451,342,005 | 385,901,094 | 338,848,102 | 356,550,652 |
| Goodwill | 22 | 3,174,667,132 | 3,174,667,132 | - | - |
| Withholding tax deducted at source | | 492,219,875 | 660,045,134 | 386,383,967 | 462,202,209 |
| Deferred tax assets | 32 | 269,818,457 | 284,240,626 | - | - |
| Other non-current assets | | 217,175,166 | 38,044,369 | 11,583,615 | 11,918,138 |
| Total non-current assets | | 35,742,255,577 | 35,788,059,499 | 27,727,496,024 | 29,124,279,489 |
| Total assets | | 93,117,222,299 | 58,330,866,449 | 42,139,413,233 | 40,051,844,060 |

Statement of financial position (continued)

As at 31 December 2020

(Unit: Baht)

| | | Consolidated financial statements | | Separate financial statements | |
|--|-------------|-----------------------------------|----------------|-------------------------------|----------------|
| | <u>Note</u> | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| Liabilities and shareholders' equity | | | | | |
| Current liabilities | | | | | |
| Trade and other payables | 23 | 4,635,946,027 | 2,528,644,697 | 988,045,291 | 987,831,101 |
| Short-term borrowings from financial institutions | 24 | 22,162,290,499 | 16,948,937,304 | 15,889,794,000 | 13,502,988,000 |
| Current portions of: | | | | | |
| - Long-term borrowings from financial institutions | 24 | 2,328,352,364 | 2,621,766,985 | 1,554,136,000 | 1,674,276,400 |
| - Debenture | 24 | 1,455,000,000 | - | 1,455,000,000 | - |
| - Finance lease liabilities | 3 | - | 20,727,960 | - | 3,496,674 |
| - Lease liabilities | 3, 4.2, 25 | 115,706,540 | - | 58,005,394 | - |
| Short-term loan from a subsidiary | 7 | - | - | 145,000,000 | 160,000,000 |
| Income tax payable | | 1,399,708,727 | 152,301,474 | - | - |
| Derivative financial instruments | 39.1 | 139,406,892 | 143,244,779 | 63,000,451 | 70,355,004 |
| Other current liabilities | | 183,957,212 | 56,775,301 | 88,173,474 | 16,421,118 |
| Total current liabilities | | 32,420,368,261 | 22,472,398,500 | 20,241,154,610 | 16,415,368,297 |
| Non-current liabilities | | | | | |
| Non-current portions of: | | | | | |
| - Long-term borrowings from financial institutions | 24 | 5,996,840,314 | 7,873,898,511 | 471,350,000 | 2,027,976,000 |
| - Debenture | 24 | - | 1,455,000,000 | - | 1,455,000,000 |
| - Finance lease liabilities | 3 | - | 16,320,705 | - | 3,190,780 |
| - Lease liabilities | 3, 4.2, 25 | 137,145,778 | - | 55,298,123 | - |
| Derivative financial instruments | 39.1 | 44,471,537 | - | - | - |
| Provision for retirement benefit obligations | 26 | 440,267,971 | 384,950,854 | 136,673,521 | 126,247,714 |
| Deferred tax liabilities | 32 | 647,918,723 | 606,693,364 | 96,228,324 | 50,877,308 |
| Other non-current liabilities | | 33,291,499 | 33,218,344 | - _ | <u>-</u> _ |
| Total non-current liabilities | | 7,299,935,822 | 10,370,081,778 | 759,549,968 | 3,663,291,802 |
| Total liabilities | | 39,720,304,083 | 32,842,480,278 | 21,000,704,578 | 20,078,660,099 |

Statement of financial position (continued)

As at 31 December 2020

(Unit: Baht)

| | | Consolidated financial statements | | Separate financial statements | |
|--|-------------|-----------------------------------|-----------------|-------------------------------|----------------|
| | <u>Note</u> | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| Shareholders' equity | | | | | |
| Share capital | | | | | |
| Registered | | | | | |
| 1,535,999,998 ordinary shares of Baht 1 each | | 1,535,999,998 | 1,535,999,998 | 1,535,999,998 | 1,535,999,998 |
| Issued and fully paid-up | | | | | |
| 1,535,999,998 ordinary shares of Baht 1 each | | 1,535,999,998 | 1,535,999,998 | 1,535,999,998 | 1,535,999,998 |
| Premium on ordinary shares | | 10,851,951,634 | 10,851,951,634 | 10,851,951,634 | 10,851,951,634 |
| Surplus from the change in the ownership | | | | | |
| interests in subsidiaries | 15.2 | 6,087,887,261 | 288,463,490 | - | - |
| Retained earnings | | | | | |
| Appropriated - statutory reserve | 27 | 153,600,000 | 153,600,000 | 153,600,000 | 153,600,000 |
| Unappropriated | | 16,795,645,402 | 8,413,145,159 | 6,702,074,215 | 5,429,641,988 |
| Other components of shareholders' equity | | | | | |
| Surplus on revaluation of assets | | | | | |
| - net of income tax | 28 | 3,815,836,066 | 3,964,398,998 | 1,895,167,475 | 1,994,351,161 |
| Surplus (deficit) on changes in fair value through | | | | | |
| other comprehensive income of investments | | | | | |
| in equity - net of income tax | 3 | (66,260) | 7,544,783 | (84,667) | 7,639,180 |
| Cash flow hedge reserve - net of income tax | 3, 4.1 | (19,987,589) | - | - | - |
| Exchange differences on translation of | | | | | |
| financial statements in foreign currency | | (1,149,629,226) | (1,096,075,583) | | |
| Equity attributable to equity holders of the Company | | 38,071,237,286 | 24,119,028,479 | 21,138,708,655 | 19,973,183,961 |
| Non-controlling interests of the subsidiaries | 15.2 | 15,325,680,930 | 1,369,357,692 | _ | <u>-</u> |
| Total shareholders' equity | | 53,396,918,216 | 25,488,386,171 | 21,138,708,655 | 19,973,183,961 |
| Total liabilities and shareholders' equity | | 93,117,222,299 | 58,330,866,449 | 42,139,413,233 | 40,051,844,060 |

| The accompanying notes are an integral part of the financial state | tements. |
|--|-----------|
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| | |
| | |
| | |
| | Directors |
| | |

Statement of comprehensive income

For the year ended 31 December 2020

(Unit: Baht)

| | | Consolidated financial statements | | Separate financial statements | |
|--|-------------|-----------------------------------|------------------|-------------------------------|------------------|
| | <u>Note</u> | 2020 | 2019 | 2020 | 2019 |
| Profit or loss: | | | | | |
| Revenues from sales of goods and services | 33 | 75,478,744,621 | 60,286,372,366 | 32,885,620,441 | 32,645,630,698 |
| Cost of sales and services | | (53,697,457,457) | (55,431,991,295) | (29,559,739,751) | (30,374,277,996) |
| Gross profit | | 21,781,287,164 | 4,854,381,071 | 3,325,880,690 | 2,271,352,702 |
| Other income | 29 | 347,299,550 | 279,200,501 | 137,057,991 | 157,348,506 |
| Dividend income | | 2,093,094 | 1,855,939 | 1,438,635,594 | 652,409,758 |
| Selling and distribution expenses | | (3,127,819,248) | (3,011,555,239) | (1,836,827,566) | (1,995,062,828) |
| Administrative expenses | | (1,654,928,043) | (1,559,041,085) | (636,233,909) | (664,551,541) |
| Gain on exchange rates | | 267,817,291 | 354,646,962 | 121,440,344 | 185,389,319 |
| Loss on change in fair value of investment properties | | - | (2,366,652) | - | - |
| Loss from disposal of investments in a subsidiary | | - | - | - | (179,231,169) |
| Gain (loss) from disposal of investments in an associate | 16.1 | 192,977 | - | (6,713,800) | - |
| Other gain (loss) | 30 | (80,872,178) | (261,474,084) | 267,614,490 | (216,907,847) |
| Profit from operating activities | | 17,535,070,607 | 655,647,413 | 2,810,853,834 | 210,746,900 |
| Share of profit from investments in associates and a joint venture | | 168,585,842 | 132,348,965 | - | - |
| Finance income | | 51,323,881 | 34,947,069 | 56,431,385 | 78,571,918 |
| Finance cost | | (690,930,984) | (890,589,762) | (333,555,363) | (454,751,073) |
| Profit (loss) before income tax | | 17,064,049,346 | (67,646,315) | 2,533,729,856 | (165,432,255) |
| Income tax | 32 | (1,667,479,505) | 15,574,213 | (48,988,231) | 33,904,880 |
| Profit (loss) for the year | | 15,396,569,841 | (52,072,102) | 2,484,741,625 | (131,527,375) |
| Other comprehensive income: Other comprehensive income to be reclassified to profit or loss in subsequent periods | | | | | |
| Exchange differences on translation of financial statements | | / · | | | |
| in foreign currency | | (57,659,888) | (302,678,100) | - | - |
| Loss on change in value of available-for-sale | _ | | <i>(</i>) | | (··) |
| investments - net of income tax | 3 | - (= 0=0 40=) | (3,679,685) | - | (3,564,890) |
| Loss on cash flow hedges - net of income tax | 3 | (7,072,137) | - _ | | <u>-</u> |
| Other comprehensive income to be reclassified to | | (0.4.700.005) | (000 057 705) | | (0.504.000) |
| profit or loss in subsequent periods - net of income tax | | (64,732,025) | (306,357,785) | <u>-</u> | (3,564,890) |
| Other comprehensive income not to be reclassified to profit or loss in subsequent periods Changes in surplus on revaluation of assets - net of income tax | | (6,345,600) | (1,621,914) | (6,345,600) | - |
| | | | | | |
| Actuarial gain (loss) - net of income tax | | (11,496,930) | 20,345,467 | 452,515 | 19,738,699 |
| Loss on changes in value of equity investments | | | | | |
| designated at fair value through other comprehensive | | | | | |
| income - net of income tax | 3 | (7,611,043) | | (7,723,847) | |
| Other comprehensive income not to be reclassified to | | | | | |
| profit or loss in subsequent periods - net of income tax | | (25,453,573) | 18,723,553 | (13,616,932) | 19,738,699 |
| Other comprehensive income for the year | | (90,185,598) | (287,634,232) | (13,616,932) | 16,173,809 |
| Total comprehensive income for the year | | 15,306,384,243 | (339,706,334) | 2,471,124,693 | (115,353,566) |

Statement of comprehensive income (continued)

For the year ended 31 December 2020

(Unit: Baht)

| | | Consolidated financial statements | | Separate finance | ial statements |
|---|-------------|-----------------------------------|---------------|------------------|----------------|
| | <u>Note</u> | 2020 | <u>2019</u> | 2020 | <u>2019</u> |
| Profit (loss) attributable to: | | | | | |
| Owners of the Company | | 9,531,213,266 | (148,535,523) | 2,484,741,625 | (131,527,375) |
| Non-controlling interests of the subsidiaries | | 5,865,356,575 | 92,132,024 | | |
| Former interests before restructuring of the subsidiary | | | 4,331,397 | | |
| | | 15,396,569,841 | (52,072,102) | | |
| | | | | | |
| Total comprehensive income attributable to: | | | | | |
| Owners of the Company | | 9,446,216,545 | (433,008,002) | 2,471,124,693 | (115,353,566) |
| Non-controlling interests of the subsidiaries | | 5,860,167,698 | 88,970,271 | | |
| Former interests before restructuring of the subsidiary | | | 4,331,397 | | |
| | | 15,306,384,243 | (339,706,334) | | |
| | | | | | |
| Earnings per share | 34 | | | | |
| Basic earnings per share | | | | | |
| Profit (loss) attributable to equity holders of the Company | | 6.21 | (0.10) | 1.62 | (0.09) |

(Unit: Baht)

| | | | | | | | Consolidated fir | nancial statemen | ts | | | | | (Unit: Bant) |
|--|---------------|----------------|------------------------|--------------|-----------------------------|-----------------------|-----------------------|-------------------|----------------------|------------------|-------------------|---------------------|----------------------|-----------------|
| | - | | | | Attributable t | to the equity holders | of the Company | | | | | | | |
| | | | | | | | Other comp | onents of shareho | Iders' equity | | | | | |
| | | | | | | | Other comprehe | nsive income | | | | | | |
| | | | | | • | | Surplus (deficit) on | | | | | | | |
| | | | | | | | changes in fair value | | | | | | | |
| | | : | Surplus (deficit) from | | | | through other | | Exchange | | | | | |
| | | | the change in | Retained | d earnings | Surplus on | comprehensive | Cash flow | differences on | Total other | Total equity | Equity attributable | | |
| | Issued and | Premium | the ownership | Appropriated | | revaluation of | income of | hedge reserve | translation of | components | attributable to | to non-controlling | Former interests | Total |
| | paid-up | on ordinary | interests in | - statutory | | assets - net | investments in equity | - net of | financial statements | of shareholders' | equity holders of | interests of the | before restructuring | shareholders' |
| | share capital | shares | subsidiaries | reserve | Unappropriated | of income tax | - net of income tax | income tax | in foreign currency | equity | the Company | subsidiaries | of the subsidiary | equity |
| | | | | | | | | | | | | | | |
| Balance as at 1 January 2019 | 1,535,999,998 | 10,851,951,634 | (173,134,488) | 153,600,000 | 9,019,096,813 | 4,102,659,313 | 11,224,468 | - | (796,207,126) | 3,317,676,655 | 24,705,190,612 | 394,583,851 | 1,311,504,955 | 26,411,279,418 |
| Profit (loss) for the year | - | - | - | - | (148,535,523) | - | - | - | - | - | (148,535,523) | 92,132,024 | 4,331,397 | (52,072,102) |
| Other comprehensive income for the year | _ | | | - | 20,345,467 | (1,621,914) | (3,679,685) | - | (299,516,346) | (304,817,945) | (284,472,478) | (3,161,753) | - | (287,634,231) |
| Total comprehensive income for the year | - | - | - | - | (128,190,056) | (1,621,914) | (3,679,685) | - | (299,516,346) | (304,817,945) | (433,008,001) | 88,970,271 | 4,331,397 | (339,706,333) |
| Amortisation on asset revaluation | - | - | - | - | 136,638,401 | (136,638,401) | - | - | - | (136,638,401) | - | - | - | - |
| Dividend paid (Note 36) | - | - | - | - | (614,399,999) | - | - | - | - | - | (614,399,999) | - | - | (614,399,999) |
| Dividend paid by the subsidiaries | - | - | - | - | - | - | - | - | - | - | - | (3,190) | - | (3,190) |
| Effect of restructuring of the subsidiary | - | - | 461,245,867 | - | - | - | - | - | - | - | 461,245,867 | 854,590,485 | (1,315,836,352) | - |
| Disposal of investment in the subsidiaries | | | | | | | | | | | | | | |
| under common control | - | - | 352,111 | - | - | - | - | - | (352,111) | (352,111) | - | - | - | - |
| Increase in share capital of the subsidiary | | | | | <u> </u> | <u>-</u> | | | | | - | 31,216,275 | | 31,216,275 |
| Balance as at 31 December 2019 | 1,535,999,998 | 10,851,951,634 | 288,463,490 | 153,600,000 | 8,413,145,159 | 3,964,398,998 | 7,544,783 | - | (1,096,075,583) | 2,875,868,198 | 24,119,028,479 | 1,369,357,692 | | 25,488,386,171 |
| | | | | | | | | | | | | | | |
| Balance as at 1 January 2020 - as previouly reported | 1,535,999,998 | 10,851,951,634 | 288,463,490 | 153,600,000 | 8,413,145,159 | 3,964,398,998 | 7,544,783 | - | (1,096,075,583) | 2,875,868,198 | 24,119,028,479 | 1,369,357,692 | - | 25,488,386,171 |
| Cumulative effects of the initial adoption of | | | | | 22 442 469 | | | (00.440.400) | | (22.442.400) | | | | |
| new financial reporting standards (Note 4.1) Balance as at 1 January 2020 - as restated | 1,535,999,998 | 10,851,951,634 | 288,463,490 | 153,600,000 | 23,112,168 8,436,257,327 | 3,964,398,998 | 7,544,783 | (23,112,168) | (1,096,075,583) | 2,852,756,030 | 24,119,028,479 | 1,369,357,692 | | 25,488,386,171 |
| Profit for the year | 1,555,999,996 | 10,631,931,634 | 288,463,490 | 155,000,000 | 9,531,213,266 | 3,904,396,996 | 7,544,763 | (23,112,100) | (1,096,075,363) | 2,832,736,030 | 9,531,213,266 | 5,865,356,575 | | 15,396,569,841 |
| Other comprehensive income for the year | | | | | (8,442,524) | (6,345,600) | (7,611,043) | (6,360,966) | (56,236,588) | (76,554,197) | (84,996,721) | (5,188,877) | | (90,185,598) |
| Total comprehensive income for the year | | _ | _ | | 9,522,770,742 | (6,345,600) | (7,611,043) | (6,360,966) | (56,236,588) | (76,554,197) | 9,446,216,545 | 5,860,167,698 | | 15,306,384,243 |
| Amortisation on asset revaluation | _ | _ | | | 142,217,332 | (142,217,332) | (1,011,010) | (0,000,000) | (00,200,000) | (142,217,332) | - | - | _ | - |
| Dividend paid (Note 36) | _ | _ | - | - | (1,305,599,999) | (172,211,332) | _ | - | - | (172,217,002) | (1,305,599,999) | _ | _ | (1,305,599,999) |
| Dividend paid by the subsidiaries | _ | _ | _ | _ | (1,000,000,000) | _ | _ | _ | _ | _ | (.,000,000,000) | (782,410,499) | _ | (782,410,499) |
| Share-based payment paid by a subsidiary (Note 15.2) | _ | _ | - | _ | _ | - | _ | _ | - | _ | _ | 21,753,441 | _ | 21,753,441 |
| Increase in share capital of a subsidiary (Note 15.2) | - | _ | 5,799,423,771 | | _ | - | - | 9,485,545 | 2,682,945 | 12,168,490 | 5,811,592,261 | 8,856,812,598 | _ | 14,668,404,859 |
| Balance as at 31 December 2020 | 1,535,999,998 | 10,851,951,634 | 6,087,887,261 | 153,600,000 | 16,795,645,402 | 3,815,836,066 | (66,260) | (19,987,589) | (1,149,629,226) | 2,646,152,991 | 38,071,237,286 | 15,325,680,930 | | 53,396,918,216 |
| | | | | | | | | | | | | | | |

Sri Trang Agro-Industry Public Company Limited and its subsidiaries Statement of changes in shareholders' equity (continued)

For the year ended 31 December 2020

(Unit: Baht)

| | Separate financial statements | | | | | | | | |
|---|-------------------------------|----------------|--------------|-----------------|-----------------|------------------------|------------------|-----------------|--|
| | | | | | Other cor | mponents of shareholde | rs' equity | | |
| | | | | | Other compre | hensive income | | | |
| | | | | | | Surplus (deficit) on | | | |
| | | | | | | changes in fair value | | | |
| | | | | | | through other | | | |
| | | | Retained | earnings | Surplus on | comprehensive | Total other | | |
| | Issued and | Premium | Appropriated | | revaluation of | income of | components | Total | |
| | paid-up | on ordinary | - statutory | | assets - net of | investments in equity | of shareholders' | shareholders' | |
| | share capital | shares | reserve | Unappropriated | income tax | - net of income tax | equity | equity | |
| | | | | | | | | | |
| Balance as at 1 January 2019 | 1,535,999,998 | 10,851,951,634 | 153,600,000 | 6,092,271,684 | 2,057,910,140 | 11,204,070 | 2,069,114,210 | 20,702,937,526 | |
| Loss for the year | - | - | - | (131,527,375) | - | - | - | (131,527,375) | |
| Other comprehensive income for the year | - | - | - | 19,738,699 | - | (3,564,890) | (3,564,890) | 16,173,809 | |
| Total comprehensive income for the year | - | - | - | (111,788,676) | - | (3,564,890) | (3,564,890) | (115,353,566) | |
| Amortisation on asset revaluation | - | - | - | 63,558,979 | (63,558,979) | - | (63,558,979) | - | |
| Dividend paid (Note 36) | <u> </u> | | | (614,399,999) | | | | (614,399,999) | |
| Balance as at 31 December 2019 | 1,535,999,998 | 10,851,951,634 | 153,600,000 | 5,429,641,988 | 1,994,351,161 | 7,639,180 | 2,001,990,341 | 19,973,183,961 | |
| | | | | | | | | | |
| Balance as at 1 January 2020 | 1,535,999,998 | 10,851,951,634 | 153,600,000 | 5,429,641,988 | 1,994,351,161 | 7,639,180 | 2,001,990,341 | 19,973,183,961 | |
| Profit for the year | - | - | - | 2,484,741,625 | - | - | - | 2,484,741,625 | |
| Other comprehensive income for the year | - | - | - | 452,515 | (6,345,600) | (7,723,847) | (14,069,447) | (13,616,932) | |
| Total comprehensive income for the year | - | - | - | 2,485,194,140 | (6,345,600) | (7,723,847) | (14,069,447) | 2,471,124,693 | |
| Amortisation on asset revaluation | - | - | - | 92,838,086 | (92,838,086) | - | (92,838,086) | - | |
| Dividend paid (Note 36) | <u> </u> | <u> </u> | | (1,305,599,999) | | . <u> </u> | <u> </u> | (1,305,599,999) | |
| Balance as at 31 December 2020 | 1,535,999,998 | 10,851,951,634 | 153,600,000 | 6,702,074,215 | 1,895,167,475 | (84,667) | 1,895,082,808 | 21,138,708,655 | |
| | | | | | | | | | |

Cash flow statement

For the year ended 31 December 2020

(Unit: Baht)

| | Consolidated financial statements | | (Unit: Bant) Separate financial statements | | |
|--|-----------------------------------|---------------|---|-----------------|--|
| | | | • | | |
| Cook flavor from apprehing activities | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> | |
| Cash flows from operating activities | 17.064.040.246 | (67.646.245) | 2 522 720 956 | (465, 422, 255) | |
| Profit (loss) before income tax | 17,064,049,346 | (67,646,315) | 2,533,729,856 | (165,432,255) | |
| Adjustments to reconcile profit (loss) before income tax to | | | | | |
| net cash provided by (paid from) operating activities: | (47.007.04.4) | (400.050.040) | (0.004.074) | (40.000.40.4) | |
| Unrealised gain on exchange rates | (17,967,914) | (128,250,642) | (2,201,371) | (10,998,134) | |
| Unrealised gain on revaluation of derivative | (4.40.004.750) | (04.470.540) | (450 704 000) | (0.4.0.4.0.007) | |
| financial instruments | (148,661,759) | (31,173,519) | (153,701,683) | (34,913,207) | |
| Share-based payment expenses | 21,753,441 | - | - | - | |
| Allowance for expected credit losses/doubtful debts (reversal) | 2,157,057 | (8,324,705) | (939,025) | - | |
| Reduction of inventory cost to net realisable value (reversal) | 30,707,852 | (133,379,310) | 43,848,318 | (74,061,551) | |
| Expenses for retirement benefit obligations | 45,887,178 | 111,695,156 | 12,473,951 | 42,492,645 | |
| Depreciation | 2,717,553,906 | 2,405,643,654 | 871,077,987 | 832,262,806 | |
| Amortisation - economic tree plantations | 9,351,303 | 6,440,800 | 403,186 | 426,803 | |
| Amortisation - intangible assets | 74,472,376 | 74,193,925 | 66,306,466 | 60,741,704 | |
| Allowance for impairmant loss of long-term investments | - | 22,000,000 | - | 22,000,000 | |
| Loss on fair value adjustments of other financial instruments | 4,000,000 | - | 4,000,000 | - | |
| Write-off withholding tax deducted at source | 38,404,456 | 42,615,112 | 34,990,288 | 42,615,112 | |
| Finance income | (51,323,881) | (34,947,069) | (56,431,385) | (78,571,918) | |
| Finance cost | 690,930,984 | 890,589,762 | 333,555,363 | 454,751,073 | |
| Loss from disposal of investments in a subsidiary | - | - | - | 179,231,169 | |
| Dividend income | (2,093,094) | (1,855,939) | (1,438,635,594) | (652,409,758) | |
| Share of profit from investments in associates and a joint venture | (168,585,842) | (132,348,965) | - | - | |
| Loss on disposal and write-off of property, plant and equipment, | | | | | |
| right-of-use assets, economic tree plantations | | | | | |
| and intangible assets | 85,783,688 | 25,689,317 | 3,876,242 | 6,330,863 | |
| Loss (gain) on disposal of investment in an associate | (192,977) | - | 6,713,800 | - | |
| Loss on change in fair value of investment properties | <u>-</u> | 2,366,652 | <u>-</u> | | |
| Profit from operating activities before changes in | | | | | |
| operating assets and liabilities | 20,396,226,120 | 3,043,307,914 | 2,259,066,399 | 624,465,352 | |
| Operating assets (increase) decrease | | | | | |
| Trade and other receivables | (4,251,967,172) | 1,019,572,306 | (291,723,847) | 650,439,700 | |
| Amounts due from future brokers | (71,878,300) | 246,609,000 | 30,384,003 | 915,802 | |
| Inventories | (5,568,698,343) | (908,388,179) | (2,897,812,343) | (1,084,007,446) | |
| Other current assets | (660,104,761) | (388,007,820) | 9,033,811 | 34,511,959 | |
| Other non-current assets | (179,130,797) | 11,199,461 | 334,523 | 4,470,774 | |
| Operating liabilities increase (decrease) | (,, | , , | | .,, | |
| Trade and other payables | 2,063,335,443 | (262,245,097) | 1,695,846 | (425,205,543) | |
| Other current liabilities | 127,181,911 | 17,292,982 | 71,752,356 | (1,084,854) | |
| Provision for retirement benefit obligations | (4,107,778) | (37,164,793) | (1,482,500) | (2,421,060) | |
| Other non-current liabilities | 73,155 | (07,104,730) | (1,402,000) | (2,421,000) | |
| | | 2 742 475 774 | (919 751 752) | (107 015 316) | |
| Cash flows provided by operating activities | 11,850,929,478 | 2,742,175,774 | (818,751,752) | (197,915,316) | |
| Cash paid for interest income | 32,776,975 | 35,953,184 | 56,630,911 | 81,615,120 | |
| Cash paid for interest income | (722,805,507) | (947,877,998) | (335,352,079) | (458,987,321) | |
| Cash poid for income toy | 167,260,678 | 126,024,746 | 50,045,714 | 17,873,443 | |
| Cash paid for income tax | (372,922,646) | (380,309,019) | (65,203,056) | (64,347,895) | |
| Net cash flows provided by (used in) operating activities | 10,955,238,978 | 1,575,966,687 | (1,112,630,262) | (621,761,969) | |

Cash flow statement (continued)

For the year ended 31 December 2020

(Unit: Baht)

| | Consolidated financial statements | | Separate financial statements | | |
|--|-----------------------------------|-----------------|-------------------------------|-----------------|--|
| | 2020 | 2019 | 2020 | <u>2019</u> | |
| Cash flows from investing activities | | | | | |
| Decrease in fixed deposits pledged as collateral | - | 26,726,258 | - | - | |
| Dividends received | 118,883,094 | 39,513,739 | 1,438,635,594 | 652,409,758 | |
| Cash received from repayment of long-term loan to a subsidiary | - | - | 839,347,600 | 968,544,000 | |
| Cash paid for investment in a subsidiary | - | - | (196,400,000) | (353,339,825) | |
| Cash received from disposal of investment in a subsidiary | - | - | - | 31 | |
| Cash received from disposal of property, plant and equipment, | | | | | |
| economic tree plantations and intangible assets | 28,942,551 | 15,507,402 | 80,947,287 | 3,231,450 | |
| Cash paid for purchases of property, plant and equipment, | | | | | |
| economic tree plantations and intangible assets | (2,494,577,476) | (4,003,668,056) | (268,373,445) | (312,789,562) | |
| Cash received from disposal of investment in an associate | 8,355,000 | <u> </u> | 8,355,000 | | |
| Net cash flows provided by (used in) investing activities | (2,338,396,831) | (3,921,920,657) | 1,902,512,036 | 958,055,852 | |
| | | | | | |
| Cash flows from financing activities | | | | | |
| Increase in short-term borrowings from financial institutions | 5,253,574,488 | 1,293,115,341 | 2,386,806,000 | 2,182,730,000 | |
| Increase in short-term loan from a subsidiary | - | - | - | 160,000,000 | |
| Repayment of short-term loan from a subsidiary | - | - | (15,000,000) | (300,000,000) | |
| Proceeds from long-term borrowings | 2,347,000,000 | 3,068,000,000 | - | - | |
| Repayments of long-term borrowings | (4,517,276,400) | (2,162,525,600) | (1,674,276,400) | (1,142,525,600) | |
| Repayments of debentures | - | (810,000,000) | - | (810,000,000) | |
| Repayments of lease liabilities | (146,213,468) | (21,469,756) | (74,183,539) | (3,788,275) | |
| Dividend paid | (1,304,603,647) | (614,368,335) | (1,304,603,647) | (614,368,335) | |
| Dividend paid by the subsidiaries | (782,410,499) | (3,190) | - | - | |
| Cash received from increase in share capital of a subsidiary | 14,609,276,074 | 31,216,275 | <u>-</u> | <u>-</u> , | |
| Net cash flows provided by (used in) financing activities | 15,459,346,548 | 783,964,735 | (681,257,586) | (527,952,210) | |
| Decrease in translation adjustments | (11,327,882) | (315,351,209) | <u> </u> | | |
| Net increase (decrease) in cash and cash equivalents | 24,064,860,813 | (1,877,340,444) | 108,624,188 | (191,658,327) | |
| Cash and cash equivalents at beginning of the year | 2,381,822,723 | 4,259,163,167 | 190,156,195 | 381,814,522 | |
| Cash and cash equivalents at end of the year | 26,446,683,536 | 2,381,822,723 | 298,780,383 | 190,156,195 | |
| | - | - | - | - | |
| Supplemental cash flows information | | | | | |
| Non-cash transactions: | | | | | |
| Increase in payables from purchases of assets | 12,827,530 | 89,526,109 | - | - | |
| Purchases of assets by entering into lease agreements | 70,207,839 | 9,794,526 | 31,641,322 | 1,589,000 | |
| Increase in retention | 11,549,798 | 23,169,751 | - | - | |

Sri Trang Agro-Industry Public Company Limited and its subsidiaries Notes to consolidated financial statements For the year ended 31 December 2020

1. General information

Sri Trang Agro-Industry Public Company Limited ("the Company") is a public company incorporated and domiciled in Thailand. The Company is principally engaged in the manufacture and distribution of natural rubber products such as ribbed smoked sheets, concentrated latex, block rubber, and other products. In addition, the Group is engaged in the manufacture and distribution of natural gloves and provides engineering, logistics and IT services. The registered office of the Company is at 10 Soi 10, Phetkasem Road, Hat Yai, Songkhla, Thailand.

2. Basis of preparation

2.1 The financial statements have been prepared in accordance with Thai Financial Reporting Standards enunciated under the Accounting Professions Act B.E. 2547 and their presentation has been made in compliance with the stipulations of the Notification of the Department of Business Development, issued under the Accounting Act B.E. 2543.

The financial statements in Thai language are the official statutory financial statements of the Company. The financial statements in English language have been translated from the Thai language financial statements.

The financial statements have been prepared on a historical cost basis except where otherwise disclosed in the accounting policies.

2.2 Basis of consolidation

a) The consolidated financial statements include the financial statements of Sri Trang Agro-Industry Public Company Limited ("the Company") and the following subsidiary companies ("the subsidiaries") (collectively as "the Group"):

| | | Country of | Percen | tage of |
|--|--------------------------------|---------------|--------------|-------------|
| Company's name | Nature of business | incorporation | shareholding | |
| | | | 2020 | <u>2019</u> |
| | | | (%) | (%) |
| Subsidiaries directly owned by the Company | Y | | | |
| PT Sri Trang Lingga Indonesia | Manufacture of block rubber | Indonesia | | |
| | products | | 90.00 | 90.00 |
| Anvar Parawood Co., Ltd. | Manufacture of processed | Thailand | | |
| | rubber wood | | 99.94 | 99.94 |
| Rubberland Products Co., Ltd. | Manufacture of rubber products | Thailand | 99.99 | 99.99 |

| | | Country of | Percer | ntage of |
|--|---------------------------------|---------------|-------------|-------------|
| Company's name | Nature of business | incorporation | sharel | nolding |
| | | | <u>2020</u> | <u>2019</u> |
| | | | (%) | (%) |
| Namhua Rubber Co., Ltd. | Manufacture of rubber products | Thailand | 99.99 | 99.99 |
| Sadao P.S. Rubber Co., Ltd. | Manufacture of rubber products | Thailand | 99.99 | 99.99 |
| Startex Rubber Co., Ltd. | Investment holding | Thailand | 99.99 | 99.99 |
| Premier System Engineering Co., Ltd. | Providing engineering services | Thailand | 99.99 | 99.99 |
| Starlight Express Transport Co., Ltd. | Providing of logistics services | Thailand | 99.99 | 99.99 |
| Sri Trang Rubber & Plantation Co., Ltd. | Rubber plantation | Thailand | 99.99 | 99.99 |
| Shi Dong Shanghai Rubber Co., Ltd. | Distribution of rubber products | China | 100.00 | 100.00 |
| Sri Trang Gloves (Thailand) Plc. | Manufacture of medical gloves | Thailand | 56.18 | 81.08 |
| Sri Trang IBC Co., Ltd. | Providing of IT Services | Thailand | 99.99 | 99.99 |
| | | | | |
| Subsidiaries indirectly owned by the Compa | <u>any</u> | | | |
| Held by Startex Rubber Co., Ltd. | | | | |
| Sri Trang International Pte Ltd. | Distribution of rubber products | Singapore | 99.99 | 99.99 |
| Held by Sri Trang International Pte Ltd. | | | | |
| Shi Dong Investments Pte Ltd. | Investment holding | Singapore | 99.99 | 99.99 |
| Sri Trang Indochina (Vietnam) Co., Ltd. | Distribution of rubber products | Vietnam | 99.99 | 99.99 |
| Sri Trang Ayeyar Rubber Industry Co., Ltd. | Manufacture of block rubber | Myanmar | | |
| | products | | 58.99 | 58.99 |
| Held by Shi Dong Investments Pte Ltd. | | | | |
| PT Star Rubber | Manufacture of block rubber | Indonesia | | |
| | products | | 98.99 | 98.99 |
| Held by Sri Trang Gloves (Thailand) Plc. | | | | |
| Shidong Shanghai Medical Equipment | | | | |
| Co., Ltd. | Distribution of gloves | China | 56.18 | 81.08 |
| Sri Trang USA, Inc. | Distribution of gloves | USA | 56.18 | 81.08 |

- b) The Company is deemed to have control over an investee or subsidiaries if it has rights, or is exposed, to variable returns from its involvement with the investee, and it has the ability to direct the activities that affect the amount of its returns.
- c) Subsidiaries are fully consolidated, being the date on which the Company obtains control, and continue to be consolidated until the date when such control ceases.
- d) The financial statements of the subsidiaries are prepared using the same significant accounting policies as the Company.

- e) The assets and liabilities in the financial statements of overseas subsidiary companies are translated to Baht using the exchange rate prevailing on the end of reporting period, and revenues and expenses translated using monthly average exchange rates. The resulting differences are shown under the caption of "Exchange differences on translation of financial statements in foreign currency" in the statements of changes in shareholders' equity.
- f) Material balances and transactions between the Group has been eliminated from the consolidated financial statements.
- g) Non-controlling interests represent the portion of profit or loss and net assets of the subsidiaries that are not held by the Company and are presented separately in the consolidated profit or loss and within equity in the consolidated statement of financial position.
- h) Former interests before restructuring of the subsidiary represent the portion of profit or loss and net assets of former shareholders before the restructuring and are presented separately in consolidated profit or loss and within equity in the consolidated statement of financial position.
- i) A change in the ownership interest of subsidiaries of the Group, without a loss of control, are recorded as "Surplus (deficit) from the changes in the ownership interests in subsidiaries" within equity in the consolidated statement of financial position.
- 2.3 The separate financial statements present investments in subsidiaries, a joint venture and associates under the cost method net of allowance for impairment loss (if any).

3. New financial reporting standards

a) Financial reporting standards that became effective in the current year

During the year, the Group has adopted the revised (revised 2020) and new financial reporting standards and interpretations which are effective for fiscal years beginning on or after 1 January 2020. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards. The adoption of these financial reporting standards does not have any significant impact on the Group's financial statements. However, the new standard involves changes to key principles, which are summarised below:

Financial reporting standards related to financial instruments

A set of TFRSs related to financial instruments consists of five accounting standards and interpretations, as follows:

Financial reporting standards:

TFRS 7 Financial Instruments: Disclosures

TFRS 9 Financial Instruments

Accounting standard:

TAS 32 Financial Instruments: Presentation

Financial Reporting Standard Interpretations:

TFRIC 16 Hedges of a Net Investment in a Foreign Operation

TFRIC 19 Extinguishing Financial Liabilities with Equity Instruments

These TFRSs related to financial instruments make stipulations relating to the classification of financial instruments and their measurement at fair value or amortised cost (taking into account the type of instrument, the characteristics of the contractual cash flows and the Company's business model), calculation of impairment using the expected credit loss method, and hedge accounting. These include stipulations regarding the presentation and disclosure of financial instruments.

The adoption of these standards does not have any significant impact on the Group's financial statements resulted from the following items.

- Recognition of credit losses
- Recognition of derivatives The Group already measured at their fair value.
- The Group measures investments in equity instruments of a non-listed company and classifies the investments as financial assets at fair value through profit or loss.
- The Group changes the presentation of financial assets and liabilities in the financial statements.

The Group applies hedge accounting for certain derivatives during the current period (Note 4.1).

Furthermore, the Group elected to early adopt the amendments to TFRS 9 and TFRS 7 relating to interest rate benchmark reform in 2020. These amendments are effective for fiscal years beginning on or after 1 January 2021. These amendments provide reliefs which enable the Group's hedge accounting to continue during the period of uncertainty, before the replacement of an existing interest rate benchmark with an alternative risk-free interest rate. The relevant details are disclosed in Note 39.1 to the financial statements.

TFRS 16 Leases

TFRS 16 supersedes TAS 17 Leases together with related Interpretations. The standard sets out the principles for the recognition, measurement, presentation and disclosure of leases, and requires a lessee to recognise assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is low value.

Accounting by lessors is substantially unchanged from TAS 17. Lessors will continue to classify leases as either operating or finance leases.

Cumulative effects of the initial adoption of this new financial reporting standards are disclosed in Note 4.2 to the financial statements.

b) Financial reporting standards that will become effective for fiscal years beginning on or after 1 January 2021

The Federation of Accounting Professions issued a number of revised financial reporting standards and interpretations, which are effective for fiscal years beginning on or after 1 January 2021. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards clarifying accounting treatment and providing accounting guidance for users of the standards.

The management of the Group is currently evaluating the impact of these standards on the financial statements in the year when they are adopted.

4. Cumulative effects of the initial adoption of new financial reporting standards

As described in Note 3 a) to the financial statements, during the current year, the Group has adopted financial reporting standards related to financial instruments and TFRS 16. The cumulative effects of the initial adoption of new financial reporting standards are recognised as an adjustment to the retained earnings as at 1 January 2020 without restatement of the comparative information.

4.1 Financial instruments

As at 1 January 2020, financial assets and liabilities were classified and measured in accordance with TFRS 9 by amortised cost, except for derivative financial instruments were classified and measured by fair value through profit or loss, or fair value through other comprehensive income for the effective portion of the hedging instrument.

The impacts on the beginning balance of retained earnings of 2020 from the initial adoption of the financial reporting standards related to financial instruments are presented as follows:

(Unit: Thousand Baht)

| | Consolidated financial statements | |
|---|-----------------------------------|----------------|
| | 31 December 2019 | 1 January 2020 |
| Recognition of cash flow hedges | | |
| Retained earnings - unappropriated | 8,413,145 | 8,436,257 |
| Cash flow hedge reserve - net of income tax | - | (23,112) |

4.2 Leases

The Group recognised lease liabilities previously classified as operating leases at the present value of the remaining lease payments, discounted using the Group's incremental borrowing rate as at 1 January 2020. For leases previously classified as finance leases, the Group recognised the carrying amount of the right-of-use assets and lease liabilities based on the carrying amounts of the lease assets and lease liabilities immediately prior to the date of initial application of TFRS 16.

(Unit: Thousand Baht)

| | Consolidated | Separate |
|--|----------------------|----------------------|
| | financial statements | financial statements |
| Operating lease commitments as at 31 December 2019 | 305,029 | 126,759 |
| Less: Short-term leases and leases of low-value assets | (67,988) | (5,164) |
| Add: Option to extend lease term | 94,079 | 53,070 |
| Less: Contracts reassessed as service agreements | (9,958) | (1,194) |
| Less: Others | (8,539) | (8,071) |
| Less: Deferred interest expenses | (13,141) | (6,785) |
| Increase in lease liabilities due to TFRS 16 adoption | 299,482 | 158,615 |
| Liabilities under finance lease agreements as at | | |
| 31 December 2019 | 37,049 | 6,687 |
| Lease liabilities as at 1 January 2020 | 336,531 | 165,302 |
| Weighted average incremental borrowing rate | | |
| (percent per annum) | 2.95 - 10.85 | 2.95 - 10.85 |
| Comprise of: | | |
| Current lease liabilities | 134,890 | 68,487 |
| Non-current lease liabilities | 201,641 | 96,815 |
| | 336,531 | 165,302 |
| | | |

Right-of-use assets in accordance with TFRS 16 initially adopted as at 1 January 2020 are as follows.

| | | (Unit: Thousand Baht) |
|------------------------------------|----------------------|-----------------------|
| | Consolidated | Separate |
| | financial statements | financial statements |
| Land and land improvement | 7,776 | 4,605 |
| Buildings and building improvement | 179,561 | 83,680 |
| Motor vehicles | 174,046 | 78,535 |
| Equipment | 1,214 | 1,214 |
| Total right-of-use assets | 362,597 | 168,034 |

5. Significant accounting policies

5.1 Revenue and expense recognition

The Group recognises revenue when the revenue and related costs can be reliably measured; it is probable that future economic benefits will flow to the entity, which relates to these transactions as follows.

Sales of goods

Revenue from sale of goods is recognised at the point in time when control of the asset is transferred to the customer, generally on delivery of the goods. Revenue is measured at the amount of the consideration received or receivable, excluding value added tax, of goods supplied after deducting returns, and discounts.

Rendering of services

Service revenue is recognised over time when services have been rendered taking into account the stage of completion, measuring based on information provided by the Group's engineers or project managers.

The recognised revenue which is not yet due per the contacts has been presented under caption of "Unbilled receivables" in the statement of financial position. The amounts recognised as unbilled receivables are reclassified to trade receivables when the Group's right to consideration is unconditional such as upon completion of services and acceptance by the customer.

The obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer is presented under the caption of "Advance received from customers" in the statement of financial position. Advance received from customers are recognised as revenue when the Group perform under the contract.

Finance income

Interest income is calculated using the effective interest method and recognised on an accrual basis. The effective interest rate is applied to the carrying amount of a financial asset net of the allowance for expected credit loss allowance (if any).

Finance cost

Interest expense from financial liabilities at amortised cost is calculated using the effective interest method and recognised on an accrual basis.

Dividends

Dividends are recognised when the right to receive the dividends is established.

Rental income

Rental income is recognised on an accrual basis based on a straight-line basis over the lease term.

5.2 Government Grants

The Group recognises government grants when all attached conditions have been met and there is reasonable assurance that the grants will be received. The Group recognises those government grants as income in profit or loss, included in other income.

5.3 Cash and cash equivalents

Cash and cash equivalents consist of cash in hand and cash at banks, and all highly liquid investments with an original maturity of three months or less and not subject to withdrawal restrictions.

5.4 Inventories

Inventories are valued at the lower of cost or net realisable value. Cost is determined by weighted average method. The cost of purchase comprises both the purchase price and costs directly attributable to the acquisition of the inventory, such as import duties and transportation charges, less all attributable discounts, or rebates.

The cost of finished goods and work in process are measured using the standard cost method, which approximates actual cost and includes all production costs and attributable factory overheads based on the normal operating capacity, but excluding borrowing costs. Raw materials, chemicals, spare parts and factory supplies are charged to production costs whenever consumed.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion finished goods and the estimated costs necessary to make the sale.

5.5 Non-current assets held for sale

The Company classifies non-current assets as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. Non-current assets held for sale are measured at the lower of their carrying amount and fair value less costs to sell.

The Company will classify assets held for sale when the sale is highly probable, which is completed within one year from the date of the classification. In addition, the asset is available for immediate sale in its present condition.

5.6 Investments in subsidiaries, a joint ventures and associates

Investments in a joint venture and associates are accounted for in the consolidated financial statements using the equity method.

Investments in subsidiaries, a joint venture and associates in the separate financial statements are stated at cost net of allowance for impairment loss (if any).

5.7 Investment properties

Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at fair value estimated by an independent professional appraiser. Gains or losses arising from changes in the fair values of investment properties are recognised in profit or loss in the year in which they arise.

On disposal of investment properties, the difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss in the year when the asset is derecognised.

When there is a change in the use of investment property, if the investment property recorded at fair value is transferred to owner-occupied property or inventory, the deemed cost for subsequent accounting is the fair value at the date of change in use. If an owner-occupied property becomes an investment property recorded at fair value, any difference between the carrying amount of the property and its fair value at the date of the change in use is treated in the same manner as a revaluation, in accordance with the stated accounting policy for property, plant and equipment.

5.8 Property, plant and equipment and depreciation

Land and building are stated at revalued amount. Other assets are stated at cost less accumulated depreciation and allowance for loss on impairment of asset (if any).

Such subsequent cost may include the cost of replacing part of the buildings and equipment, only when it is probable that future economic benefits are expected from its use will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repair and maintenance costs are recognised in profit or loss as incurred.

Land and buildings are initially recorded at cost on the acquisition date, and subsequently revalued by an independent professional appraiser to their fair values. Revaluations are made with sufficient regularity to ensure that the carrying amount does not differ materially from fair value at the end of reporting period.

Differences arising from the revaluation are dealt with in the financial statements as follows:

- When an asset's carrying amount is increased as a result of a revaluation of the Group's assets, the increase is credited directly to the other comprehensive income and the cumulative increase is recognised in equity under the heading of "Surplus on revaluation of assets". However, a revaluation increase is recognised as income to the extent that it reverses a revaluation decrease in respect of the same asset previously recognised as an expense.
- When an asset's carrying amount is decreased as a result of a revaluation of the Group's assets, the decrease is recognised in profit or loss. However, the revaluation decrease is charged to the other comprehensive income to the extent that it does not exceed an amount already held in "Surplus on revaluation of assets" in respect of the same asset.

The surplus is amortised to retained earnings on a straight-line basis over the remaining useful lives of the related assets, and can neither be offset against deficit nor used for dividend payment.

Depreciation of plant and equipment is calculated by reference to their costs or the revalued amount, on the straight-line basis over the following estimated useful lives:

Land improvements - 5 - 43 years

Buildings and structures - 5 - 50 years

Machinery and equipment - 5 - 20 years

Furniture, fixtures and office equipment - 3 - 10 years

Motor vehicles - 5 years

Depreciation is included in profit or loss.

No depreciation is provided on land and assets under construction and installation.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on disposal of an asset is included in profit or loss when the asset is derecognised.

The assets will be tested for impairment whenever there is an indication. The residual values and useful lives of assets are reviewed at each reporting period, and adjusted if appropriate.

5.9 Economic tree plantations

Bearer plants, which consist of rubber trees for extraction of latex, oil palm trees for harvesting and economic trees (e.g. Teak, Padauk, Rosewood and Makha) for sale of lumber are stated at cost less accumulated amortisation and allowance for impairment loss (if any).

Costs mainly comprise costs of land clearing, land terracing and drainage, planting, weeding and fertilizing, which are incurred from the immature period until the rubber trees, palm trees and economic trees are ready for commercial harvesting at approximately 7 years for rubbers, 3 years for palms and 5 years for economic trees are capitalised as rubber, palm and economic trees plantation costs. The Group amortises these costs to costs of production after the rubber and palm are commercially harvested, using a straight-line basis, over a period of 25 years. And, the Group transfers cost of mature economic trees to be biological assets.

Amartisation is recognised as expenses in profit or loss.

No amortisation is provided on immature rubber, palm plantation and economic trees costs.

Biological assets consist of latex produced inside the rubber trees, palm fruit on trees, and trunk of economic trees under growth period are measured at their fair value less costs to sell.

Agricultural produce is rubber latex, harvested palm fruit and lumber of economic trees which are measured at their fair value less costs to sell at the point of harvest.

Gains or losses on changes in fair value of biological assets and agricultural produce are recognised in profit or loss.

5.10 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the respective assets. All other borrowing costs are expensed in the period they are incurred. Borrowing costs consist of interest and other costs that the Group incurs in connection with the borrowing of funds.

5.11 Intangible assets - Computer software

Intangible assets - Computer software is recognised at cost. Following the initial recognition, the Intangible assets - Computer software is carried at cost less accumulated amortisation and allowance for impairment loss (if any).

Intangible assets - Computer software with finite useful lives of 3 - 10 years is amortised on a systematic basis over the economic useful lives and tested for impairment whenever there is an indication that the Intangible assets - Computer software may be impaired. The amortisation period and the amortisation method of such Intangible assets - Computer software are reviewed at least at each financial year end. The amortisation expense is charged to profit or loss.

No amortisation is provided on computer software under installation.

5.12 Business combinations and goodwill

Goodwill is initially recorded at cost, which equals to the excess of cost of business combination over the fair value of the net assets acquired. If the fair value of the net assets acquired exceeds the cost of business combination, the excess is immediately recognised as gain in profit or loss.

Goodwill is carried at cost less any accumulated impairment losses. Goodwill is tested for impairment annually and when circumstances indicate that the carrying value may be impaired.

For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of group of cash-generating unit that is expected to benefit from the synergies of the combination. The Group estimates the recoverable amount of each group of cash-generating unit to which the goodwill relates. Where the recoverable amount of the cash-generating unit is less than the carrying amount, an impairment loss is recognised in profit or loss and will not be reversed in future periods.

Business combinations under common control

Business combinations under common control are accounted for using the pooling of interests method, with the cost of the business combinations under common control being the fair value, at the date of exchange, of the consideration transferred to obtain control. The assets and liabilities of the entities pooled are recognised based on their book values, in proportion to the interests previously under common control.

Differences between the cost of the business combination under common control and the acquirer's proportionate interests in the book value of the pooled entities is presented as "Surplus (deficit) on business combination under common control" in shareholders' equity.

Costs relating to business combinations under common control are accounted for as expenses in the period in which the business combination occurred.

5.13 Leases

At inception of contract, the Group assesses whether the contract is a lease, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group as a lessee

Accounting policies adopted since 1 January 2020

The Group recognises right-of-use assets and lease liabilities for all lease at the date the underlying asset is available for use (the commencement date of the lease). However, the Group recognised rental expenses on a straight-line basis over the lease term not more than 12 months or leases of low-value assets.

Right-of-use assets

Right-of-use assets are measured at cost, less accumulated depreciation, allowance for impairment losses (if any), and adjusted for remeasurement of lease liabilities (if any). The cost of right-of-use assets includes the amount of lease liabilities initially recognised, initial direct costs incurred, and lease payments made at or before the commencement date of the lease less any reimbursement or other compensation received from a lessor.

Depreciation of right-of-use assets is calculated by reference to their costs on the straightline basis over the lease term or estimated useful lives of the asset, if ownership of the leased asset is transferred to the Group at the end of the lease term as follows.

Land and land improvement - 1 - 2 years
Buildings and building improvement - 3 years
Motor vehicles - 1 - 3 years
Equipment - 1 - 5 years

Lease liabilities

Lease liabilities are measured at the present value of the lease payments to be made over the lease term, which discounted by the interest rate implicit in the lease or the Group's incremental borrowing rate. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made and is remeasured if there is a change in the lease.

Accounting policies adopted before 1 January 2020

Leases of property, plant or equipment which transfer substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the lower of the fair value of the leased assets and the present value of the minimum lease payments. The outstanding rental obligations, net of finance charges, are included in long-term payables, while the interest element is charged to profit or loss over the lease period. The assets acquired under finance leases is depreciated over the shorter of the useful life of the asset and the lease period.

Leases of property, plant or equipment which do not transfer substantially all the risks and rewards of ownership are classified as operating leases. Operating lease payments are recognised as an expense in profit or loss on a straight-line basis over the lease term.

The Group as a lessor

A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset to a lessee. Lease receivables from operating leases is recognised as income in profit or loss on a straight-line basis over the lease term. Initial direct costs incurred in obtaining an operating lease are added to the carrying amount of the underlying assets and recognised as an expense over the lease term on the same basis as the lease income.

5.14 Related party transactions

Related parties comprise individuals or enterprises that control, or are controlled by, the Group, whether directly or indirectly, or which are under common control with the Group.

They also include associated companies, joint ventures and individuals or enterprises which directly or indirectly own a voting interest in the Group that gives them significant influence over the Group, key management personnel, directors, and officers with authority in the planning and direction of the Group's operations.

5.15 Foreign currencies

The consolidated and separate financial statements are presented in Baht, which is also the Company's functional currency. Items of each entity included in the consolidated financial statements are measured using the functional currency of that entity.

Transactions in foreign currencies are translated into Baht at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into Baht at the exchange rate ruling at the end of reporting period.

Gain and loss on exchange are included in profit or loss.

5.16 Impairment of non-financial assets

At the end of each reporting period, the Group performs impairment reviews in respect of the property, plant and equipment, right-of-use asset and computer software whenever events or changes in circumstances indicate that an asset may be impaired. The Group also carries out annual impairment reviews in respect of goodwill. An impairment loss is recognised when the recoverable amount of an asset, which is the higher of the asset's fair value less costs to sell and its value in use, is less than the carrying amount.

An impairment loss is recognised in profit or loss. However in cases where property and plant was previously revalued and the revaluation was taken to equity, a part of such impairment is recognised in equity up to the amount of the previous revaluation.

In the assessment of asset impairment (except for goodwill), if there is any indication that previously recognised impairment losses may no longer exist or may have decreased, the Group estimates the asset's recoverable amount. A previously recognised impairment loss is reversed. Such reversal is recognised in profit or loss unless the asset is carried at a revalued amount, a reversal of that impairment loss is recognised in profit or loss but shall not exceed the impairment loss was previously recognised in profit or loss, in which case the reversal, which exceeds the carrying amount that would have been determined, is treated as a revaluation increase.

5.17 Employee benefits

Short-term employee benefits

Salaries, wages, bonuses and contributions to the social security fund are recognised as expenses when incurred.

Post-employment benefits

Defined contribution plans

The Group and its employees in Thailand have jointly established a provident fund. The fund is monthly contributed by employees and by the Group in Thailand. The fund's assets are held in a separate trust fund and contributions of the Group in Thailand are recognised as expenses when incurred.

Defined benefit plans

The Group have obligations in respect of the severance payments it must make to employees upon retirement under labor law of each country. The Group treats these severance payment obligations as a defined benefit plan.

The obligation under the defined benefit plan is determined by a professionally qualified independent actuary based on actuarial techniques, using the projected unit credit method.

Actuarial gains and losses arising from post-employment benefits are recognised immediately in other comprehensive income.

Past service costs are recognised in profit or loss on the earlier of the date of the plan amendment or curtailment and the date that the entity recognises restructuring-related costs.

5.18 Provisions

Provisions are recognised when the Group has a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

5.19 Share-based payments with equity-settled transactions

The Group recognises share-based payment transactions on the date on which the options are granted, based on the fair value of the options. They are recorded to expenses over the expected lives of the share options, and a capital reserve for share-based payment transactions is presented in shareholders' equity.

Estimating the fair value of share-based payment transactions requires the exercise of judgement to make valuations, as well as appropriate assumptions regarding various matters, such as the expected life of the share options, share price volatility and dividend yield.

5.20 Income tax

Income tax expense represents the sum of corporate income tax currently payable and deferred tax.

Current tax

Current income tax is provided in the accounts at the amount expected to be paid to the taxation authorities, based on taxable profits determined in accordance with tax legislation.

Deferred tax

Deferred income tax is provided on temporary differences between the tax bases of assets and liabilities and their carrying amounts at the end of each reporting period, using the tax rates enacted at the end of the reporting period.

The Group recognises deferred tax liabilities for all taxable temporary differences while it recognises deferred tax assets for all deductible temporary differences and tax losses carried forward to the extent that it is probable that future taxable profit will be available against which such deductible temporary differences and tax losses carried forward can be utilised.

At each reporting date, the Group reviews and reduces the carrying amount of deferred tax assets to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

The Group records deferred tax directly to shareholders' equity if the tax relates to items that are recorded directly to shareholders' equity.

5.21 Financial instruments

Accounting policies adopted since 1 January 2020

Classification and measurement of financial assets

Financial assets are classified, at initial recognition, as to be subsequently measured at amortised cost, fair value through other comprehensive income ("FVOCI"), or fair value through profit or loss ("FVTPL"). The classification of financial assets at initial recognition is driven by the Group's business model for managing the financial assets and the contractual cash flows characteristics of the financial assets.

Financial assets at amortised cost

The Group measures financial assets at amortised cost if the financial asset is held in order to collect cash flows with the contractual terms. The cash flows are solely payments of principal and interest on the principal amount outstanding complied with the period specified in the contract.

Financial assets at amortised cost are subsequently measured using the effective interest rate ("EIR") method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

Financial assets designated at FVOCI (equity instruments)

Upon initial recognition, the Group can elect to irrevocably classify its equity investments which are not held for trading as equity instruments designated at FVOCI. The classification is determined on an instrument-by-instrument basis.

Gains and losses recognised in other comprehensive income on these financial assets are never recycled to profit or loss.

Dividends are recognised as other income in profit or loss, except when the dividends clearly represent a recovery of part of the cost of the financial asset, in which case, the gains are recognised in other comprehensive income.

Moreover, Equity instruments designated at FVOCI are not subject to impairment assessment.

Financial assets at FVTPL

Financial assets measured at FVTPL are carried in the statement of financial position at fair value with net changes in fair value recognised in profit or loss.

These financial assets include derivative financial instruments, security investments held for trading, equity investments which the Group has not irrevocably elected to classify at FVOCI and financial assets with cash flows that are not solely payments of principal and interest.

Dividends on the equity investments are recognised as other income in profit or loss.

Classification and measurement of financial liabilities

The Group's financial liabilities are initially recognised at fair value net of transaction costs and classified as financial liabilities to be subsequently measured at amortised cost, except for derivative liabilities as described in Note 5.22 to the financial statements. In determining amortised cost, the Group takes into account any fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance costs in profit or loss.

Derecognition of financial instruments

A financial asset is primarily derecognised when the rights to receive cash flows from the asset have expired or have been transferred and either the Group has transferred substantially all the risks and rewards of the asset, or the Group has transferred neither all the risks nor rewards of the asset but has transferred control over it.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in profit or loss.

Impairment of financial assets

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at FVTPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate.

For trade receivables, the Group applies a simplified approach in calculating ECLs. The Group recognises a loss based on lifetime ECLs at each reporting date. It is based on its historical credit loss experience and adjusted for forward-looking factors specific to the debtors and the economic environment.

A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Accounting policies adopted before 1 January 2020

Trade accounts receivable

Trade accounts receivable are stated at the net realisable value. Allowance for doubtful accounts is provided for the estimated losses that may be incurred in collection of receivables. The allowance is generally based on collection experience and analysis of debt aging.

Investments

- a) Investments in securities held for trading are stated at fair value. Changes in the fair value of these securities are recorded in profit or loss.
- b) Investments in available-for-sale securities are stated at fair value. Changes in the fair value of these securities are recorded in other comprehensive income, and will be recorded in profit or loss when the securities are sold.
- c) Investments in debt securities, both due within one year and expected to be held to maturity, are recorded at amortised cost. The premium/discount on debt securities is amortised/accreted by the effective rate method with the amortised/accreted amount presented as an adjustment to the interest income.
- d) Investments in non-marketable equity securities, which the Group classifies as other investments, are stated at cost net of allowance for impairment loss (if any).

- e) Investments in a joint venture and associates are accounted for in the consolidated financial statements using the equity method.
- f) Investments in subsidiaries, a joint venture and associates in the separate financial statements are stated at cost net of allowance for impairment loss (if any).

The fair value of marketable securities is based on the latest bid price of the last working day of the year. The fair value of debt instruments is determined based on yield rates quoted by the Thai Bond Market Association. The fair value of unit trusts is determined from their net asset value.

The weighted average method is used for computation of the cost of investments.

In the event the Group reclassifies investments from one type to another, such investments will be readjusted to their fair value as at the reclassification date. The difference between the carrying amount of the investments and the fair value on the date of reclassification are recorded in profit or loss or recorded as other components of shareholders' equity, depending on the type of investment that is reclassified.

On disposal of an investment, the difference between net disposal proceeds and the carrying amount of the investment is recognised in profit or loss.

5.22 Derivatives and hedge accounting

The Group has entered into contacts of derivative financial instruments as follows.

- Foreign exchange options and forward foreign exchange contracts to hedge its foreign currency risks
- Interest rate swaps to hedge its interest rate risks
- Rubber options, rubber futures and physical forward contracts to hedge its commodity price risks

Derivatives are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value. The subsequent changes are recognised in profit or loss unless the derivative is designated and effective as a hedging instrument under cash flow hedge. Derivatives are carried as financial assets or financial liabilities by considering the fair value of the derivatives.

Derivatives are presented as non-current assets or liabilities and current assets or liabilities by considering the remaining maturity with more than or less than 12 months respectively.

Hedge accounting for cash flow hedges

The effective portion of the gain or loss on the hedging instrument is recognised in other comprehensive income in the cash flow hedge reserve and later reclassified to profit or loss when the hedged cash flows affect profit or loss or no longer exist.

The Group prepares formal documentation on the date that hedge accounting is applied, and provides regular updates regarding the risk management objectives and strategies and the relationships between the hedging instruments and hedged items, including the nature of the risks being hedged, how the Group assesses the hedge effectiveness, analysis of the causes of hedge ineffectiveness and how the hedge ratio is determined.

The Group considers of the hedge effectiveness by comparing the critical terms between hedging instruments and hedged items. If the critical terms match, the hedging relationship is expected to be highly effective.

5.23 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between buyer and seller (market participants) at the measurement date. The Group applies a quoted market price in an active market to measure their assets and liabilities that are required to be measured at fair value by relevant financial reporting standards. Except in case of no active market of an identical asset or liability or when a quoted market price is not available, the Group measures fair value using valuation technique that are appropriate in the circumstances and maximises the use of relevant observable inputs related to assets and liabilities that are required to be measured at fair value.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy into three levels based on categorise of input to be used in fair value measurement as follows.

- Level 1 Use of quoted market prices in an observable active market for such assets or liabilities
- Level 2 Use of other observable inputs for such assets or liabilities, whether directly or indirectly
- Level 3 Use of unobservable inputs such as estimates of future cash flows

At the end of each reporting period, the Group determines whether transfers have occurred between levels within the fair value hierarchy for assets and liabilities held at the end of the reporting period that are measured at fair value on a recurring basis.

6. Significant accounting judgements and estimates

The preparation of financial statements in conformity with financial reporting standards at times requires management to make subjective judgements and estimates regarding matters that are inherently uncertain. These judgements and estimates affect reported amounts and disclosures; and actual results could differ from these estimates. Significant judgements and estimates are as follows.

Fair value of financial instruments

In determining the fair value of financial instruments recognised in the statement of financial position that are not actively traded and for which quoted market prices are not readily available, the management exercises judgement, using a variety of valuation techniques and models. The input to these models is taken from observable markets, and includes consideration of credit risk, liquidity, correlation and longer-term volatility of financial instruments. Change in assumptions about these factors could affect the fair value recognised in the statement of financial position and disclosures of fair value hierarchy.

Property, plant and equipment

The Group measures land and buildings at revalued amounts. Such amounts are determined by the independent professional appraiser using the market approach for land and the depreciated replacement cost approach for buildings. The valuation involves certain assumptions and estimations.

In addition, the management is required to review property, plant and equipment for impairment on a periodical basis and to record impairment losses when it is determined that their recoverable amount is lower than the carrying amount. This requires judgements regarding forecast of future revenues and expenses relating to the assets subject to the review.

Goodwill

The initial recognition and measurement of goodwill and subsequent impairment testing, require management to make estimates of cash flows to be generated by the asset or the cash generating units and to choose a suitable discount rate in order to calculate the present value of those cash flows.

Deferred tax assets

Deferred tax assets are recognised for deductible temporary differences and unused tax losses to the extent that it is probable that taxable profit will be available against which the temporary differences and losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of estimate future taxable profits.

7. Related party transactions

During the year, the Group had significant business transactions with related parties. Such transactions, which are summarised below, arose in the ordinary course of business and were concluded on commercial terms and bases agreed upon between the Group and those related parties.

| • | | | (Unit: Thousand Baht) | | | |
|-----------------------------------|-------------|-----------|-----------------------|-----------|--|--|
| | Conso | lidated | Sepa | Separate | | |
| | financial s | tatements | financial s | tatements | | |
| | 2020 | 2019 | 2020 | 2019 | | |
| Transactions with subsidiaries | | | | | | |
| Sales of goods | - | - | 8,091,431 | 5,454,269 | | |
| Purchases of goods | - | - | 2,225,358 | 3,498,160 | | |
| Service income | - | - | 164,895 | 167,436 | | |
| Dividend income | - | - | 1,333,494 | 614,330 | | |
| Rental income | - | - | 193 | 244 | | |
| Interest income | - | - | 56,243 | 75,777 | | |
| Service expenses | - | - | 476,421 | 501,941 | | |
| Rental expenses | - | - | 799 | 4,869 | | |
| Interest expenses | - | - | 1,504 | 1,633 | | |
| Transactions with associates | | | | | | |
| Sales of goods | 17,625 | 19,798 | - | - | | |
| Purchases of goods | 165 | 164 | 5 | 37 | | |
| Service income | 26,452 | 30,813 | 2,650 | 8,263 | | |
| Dividend income | 116,790 | 12,155 | 103,050 | 10,725 | | |
| Rental income | 400 | 400 | - | - | | |
| Service expenses | 33 | 34 | - | - | | |
| Transactions with a joint venture | | | | | | |
| Purchases of goods | 1,932,800 | 1,648,734 | - | - | | |
| Service income | 10,820 | 14,386 | 10,780 | 14,361 | | |
| Dividend income | - | 25,503 | - | 25,503 | | |
| Transactions with directors and | | | | | | |
| related parties | | | | | | |
| Purchases of fixed assets | 94,700 | - | - | - | | |

The pricing policies of the Group are as follows.

- (1) Sales/purchases of goods are made at market prices or reference to market prices.
- (2) Service and rental income/expenses are based on contract prices.
- (3) Dividend income is made with announced payment rate.
- (4) Interest income/expenses are charged at rates with reference to loan agreements.
- (5) Sales/purchases of fixed assets are based on contract prices which reference to market prices.

Outstanding balances arising from sales/purchases of goods, providing/receiving of services and other income/expenses

As at 31 December 2020 and 2019, the balances of the accounts between the Group and those related parties were as follows.

| | | | (Unit: Thousand Baht) | |
|-------------------------------------|---------------|-------------|-----------------------|-------------|
| | Consolid | dated | Separ | ate |
| | financial sta | atements | financial statements | |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| Trade accounts receivable (Note 9) | | | | |
| Subsidiaries | - | - | 621,622 | 376,906 |
| Associates | 4,018 | 1,919 | 223 | 133 |
| Joint venture | <u> </u> | 1 | <u>-</u> | - |
| | 4,018 | 1,920 | 621,845 | 377,039 |
| Other receivables (Note 9) | | | | |
| Subsidiaries | - | - | 16,418 | 16,150 |
| Associates | 716 | 2,334 | - | - |
| Joint venture | - | 44 | - | 44 |
| | 716 | 2,378 | 16,418 | 16,194 |
| Advance payments for goods (Note 9) | | | | |
| Subsidiaries | | | | 26,899 |
| | | | | |
| Trade accounts payable (Note 23) | | | | |
| Subsidiaries | - | - | 142,757 | 215,530 |
| Associates | 10 | 21 | - | 21 |
| Joint venture | 34,722 | 7,694 | <u>-</u> | - |
| | 34,732 | 7,715 | 142,757 | 215,551 |
| Other payables (Note 23) | | | | |
| Subsidiaries | | | 8,921 | 15,001 |

Outstanding balances arising from loans to subsidiaries

As at 31 December 2020 and 2019, the balances of loans between the Company and subsidiaries were as follows.

| | | | (Unit: Thousand Baht) | | |
|-------------------------------|--------------|-------------|-----------------------|-------------|--|
| | Consoli | idated | Separate | | |
| | financial st | atements | financial statements | | |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> | |
| Interest receivables (Note 9) | | | | | |
| Subsidiaries | | | 168 | 367 | |
| | | | | | |
| Long-term loans | | | | | |
| Subsidiaries | | | 597,348 | 1,438,882 | |

As at 31 December 2020 and 2019, long-term loans to subsidiaries were unsecured and were summarised as below.

| | Separate financial statements | | | | | | |
|-------------------------------|-------------------------------|------------------------|-----------------|-------------|-----------|--|--|
| | | As at 31 December 2020 | | | | | |
| | | Principle | | | | | |
| | | | (Equivalent) | Interest | Borrowing | | |
| | Relationship | Million USD | Million Baht | rates % | periods | | |
| PT Star Rubber | An indirect subsidiary | 20 | 597 | 5.05 | 3 years | | |
| | | | | | | | |
| | | Separate fin | ancial statemer | nts | | | |
| | | As at 31 [| December 2019 | 1 | | | |
| | | Prin | nciple | | | | |
| | | | (Equivalent) | Interest | Borrowing | | |
| | Relationship | Million USD | Million Baht | rates % | periods | | |
| PT Sri Trang Lingga Indonesia | A direct subsidiary | 23 | 690 | 4.18 - 4.30 | 3 years | | |
| PT Star Rubber | An indirect subsidiary | 25 | 749 | 4.18 - 5.05 | 3 years | | |
| | Total | 48 | 1,439 | | | | |

Movements in the balance of long-term loans to subsidiaries during the year ended 31 December 2020 were as follows.

(Unit: Thousand Baht)

| | Separate financial statements | | | | | | |
|-----------------|-------------------------------|--|-----------|---------------|-------------|--|--|
| | Balance as at | Balance as at Increase Decrease Unrealised | | | | | |
| | 31 December | during | during | loss on | 31 December | | |
| Long-term loans | 2019 | the year | the year | exchange rate | 2020 | | |
| Subsidiaries | 1,438,882 | | (839,348) | (2,186) | 597,348 | | |

Outstanding balances arising from loans from a subsidiary

As at 31 December 2020 and 2019, the Company had the balance of a short-term loan from Startex Rubber Co., Ltd. (a direct subsidiary) amounting to Baht 145 million and Baht 160 million respectively, which was subjected to interest at the rate of 1.0 percent per annum. The loan was unsecured and was repayable on call.

Movements in the balance of short-term loans from subsidiaries during the year ended 31 December 2020 were as follows.

(Unit: Thousand Baht)

| | Separate financial statements | | | | | |
|-----------------|-------------------------------|------------|------------|---------------|--|--|
| | Balance as at | Increase | Decrease | Balance as at | | |
| | 31 December | during the | during the | 31 December | | |
| Short-term loan | 2019 | year | year | 2020 | | |
| Subsidiary | 160,000 | - | (15,000) | 145,000 | | |

Directors and management's benefits

During the years ended 31 December 2020 and 2019, the Group had employee benefit expenses of its directors and management as below.

| | (Unit: Tho | | | Thousand Baht) | | |
|------------------------------|-------------------------|----------|----------------------|----------------|--|--|
| | Consolid | dated | Sepa | Separate | | |
| | financial sta | atements | financial statements | | | |
| | <u>2020</u> <u>2019</u> | | 2020 | <u>2019</u> | | |
| Short-term employee benefits | 299,388 | 238,934 | 60,863 | 47,509 | | |
| Post-employment benefits | 9,483 | 29,633 | 3,138 | 8,013 | | |
| Share-based payment benefits | 12,506 | - | | | | |
| Total | 321,377 | 268,567 | 64,001 | 55,522 | | |

Guarantee obligations with related parties

The Company has outstanding guarantee obligations with its related parties, as described in Note 37 to the financial statements.

8. Cash and cash equivalents

(Unit: Thousand Baht)

| | Consol | idated | Separate | | |
|---------------|--------------|-------------|-------------------------|---------|--|
| | financial st | tatements | financial statements | | |
| | 2020 | <u>2019</u> | <u>2020</u> <u>2019</u> | | |
| Cash | 60,398 | 30,303 | 9,324 | 10,464 | |
| Bank deposits | 26,386,286 | 2,351,520 | 289,456 | 179,692 | |
| Total | 26,446,684 | 2,381,823 | 298,780 | 190,156 | |

As at 31 December 2020, bank deposits in saving accounts and fixed deposits carried interests between 0.05 and 3.25 percent per annum (2019: between 0.05 and 4.00 percent per annum).

9. Trade and other receivables

| | | | (Unit: Thousand Baht) | |
|--|--------------|-------------|-----------------------|-------------|
| | Consolidated | | Sepa | rate |
| | financial st | atements | financial statements | |
| | <u>2020</u> | <u>2019</u> | 2020 | <u>2019</u> |
| Trade accounts receivable - related parties (Note 7) | | | | |
| Aged on the basis of due dates | | | | |
| Not yet due | 4,018 | 1,920 | 621,845 | 376,848 |
| Past due | | | | |
| Up to 30 days | - | | | 191 |
| Total trade accounts receivable - related parties | 4,018 | 1,920 | 621,845 | 377,039 |
| | | | | |
| Trade accounts receivable - unrelated parties | | | | |
| Aged on the basis of due dates | | | | |
| Not yet due | 8,111,952 | 4,189,371 | 2,028,242 | 1,860,778 |
| Past due | | | | |
| Up to 30 days | 463,710 | 392,819 | 126,278 | 214,480 |
| 31 - 60 days | 13,529 | 47,265 | 13,365 | 25,584 |
| 61 - 90 days | 863 | 6,292 | 51 | 3,491 |
| 91 - 120 days | 1,972 | 19,143 | - | 9,632 |
| 121 - 365 days | 3,525 | 8,783 | 907 | 123 |
| Over 365 days | 39,273 | 59,110 | 30,443 | 37,907 |
| Total | 8,634,824 | 4,722,783 | 2,199,286 | 2,151,995 |
| Less: Allowance for expected credit losses | | | | |
| (2019: Allowance for doubtful accounts) | (35,274) | (33,117) | (26,697) | (27,636) |
| Total trade accounts receivable - unrelated parties, net | 8,599,550 | 4,689,666 | 2,172,589 | 2,124,359 |
| Total trade accounts receivable, net | 8,603,568 | 4,691,586 | 2,794,434 | 2,501,398 |
| | | | | |

| | | | (Unit: Thousand Baht) | | |
|---|--------------|-------------|-----------------------|----------------------|--|
| | Consoli | dated | Sepa | rate | |
| | financial st | atements | financial st | financial statements | |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> | |
| Other receivables | | | | | |
| Other receivables - related parties (Note 7) | 716 | 2,378 | 16,418 | 16,194 | |
| Other receivables - unrelated parties | 97,813 | 115,492 | 16,140 | 15,740 | |
| Interest receivables - related parties (Note 7) | - | - | 168 | 367 | |
| Advance payments for goods - related parties (Note 7) | - | - | - | 26,899 | |
| Prepaid expenses and advance payments for goods | | | | | |
| - unrelated parties | 558,052 | 168,978 | 59,436 | 32,318 | |
| Total other receivables | 656,581 | 286,848 | 92,162 | 91,518 | |
| Total trade and other receivables, net | 9,260,150 | 4,978,434 | 2,886,596 | 2,592,916 | |

10. Inventories

(Unit: Thousand Baht)

| Consolidated financial st | atements |
|---------------------------|----------|
|---------------------------|----------|

| | Reduction of cost to net | | | | | |
|---------------------------|--------------------------|-------------|-------------|-------------|------------------|-------------|
| | C | ost | realisable | e value | Inventories, net | |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| Finished goods | 5,988,723 | 4,500,138 | (7,095) | (23,992) | 5,981,628 | 4,476,146 |
| Work in process | 3,820,907 | 3,196,861 | (27,596) | (62,272) | 3,793,311 | 3,134,589 |
| Raw materials, packaging, | | | | | | |
| and chemicals | 8,943,210 | 5,469,390 | (93,288) | (10,952) | 8,849,922 | 5,458,438 |
| Spare parts and supplies | 426,414 | 444,167 | (19,734) | (19,789) | 406,680 | 424,378 |
| Total | 19,179,254 | 13,610,556 | (147,713) | (117,005) | 19,031,541 | 13,493,551 |

(Unit: Thousand Baht)

Separate financial statements

| | Reduction of cost to net | | | | | | | |
|---------------------------|--------------------------|-------------|-------------|-------------|-------------|-------------|--|--|
| | Cc | ost | realisable | value | Invento | ries, net | | |
| | 2020 | <u>2019</u> | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> | | |
| Finished goods | 2,783,130 | 1,992,551 | (300) | (5,155) | 2,782,830 | 1,987,396 | | |
| Work in process | 2,112,936 | 1,636,140 | - | - | 2,112,936 | 1,636,140 | | |
| Raw materials, packaging, | | | | | | | | |
| and chemicals | 5,174,630 | 3,541,617 | (47,799) | - | 5,126,831 | 3,541,617 | | |
| Spare parts and supplies | 54,018 | 56,594 | (1,002) | (98) | 53,016 | 56,496 | | |
| Total | 10,124,714 | 7,226,902 | (49,101) | (5,253) | 10,075,613 | 7,221,649 | | |

During the years 2020 and 2019, reduction of cost to net realisable value was summarised as follows:

| | | | (Uni | t: Million Baht) |
|---------------------------------|--------------|-------------|---------------|------------------|
| | Consolidated | | Separ | ate |
| | financial st | atements | financial sta | atements |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| Recorded amount was included in | | | | |
| cost of sales | 31 | - | 44 | - |
| Reversal and reduced the amount | | | | |
| of inventories recognised as | | | | |
| cost of sales | - | (133) | - | (74) |

Additional information

Information on inventory balances of the Group, for only ribbed smoked sheets, concentrated latex and block rubber, as at 31 December 2020 and 2019 is as follows:

| | | | (Unit: Th | nousand Baht) | |
|--|-------------|----------------------|------------|---------------|--|
| | Consc | lidated | Separate | | |
| | financial s | financial statements | | tatements | |
| | 2020 | <u>2019</u> | 2020 | <u>2019</u> | |
| Inventories at net realisable value (NRV)* | 16,061,791 | 12,341,229 | 10,328,030 | 7,566,209 | |
| Inventories at lower of cost or net | | | | | |
| realisable value (NRV) - as measured and | | | | | |
| included in the financial statements | 15,505,784 | 11,379,981 | 9,905,671 | 7,018,544 | |
| Difference | 556,007 | 961,248 | 422,359 | 547,665 | |

^{*} For reporting purposes, inventories are stated at the lower of cost or net realisable value, while for inventory management purposes the Group uses net realisable value (NRV) which is the estimated selling price in the ordinary course of business less the necessary costs of completion finished goods and the estimated costs necessary to make the sale. The use of different valuation methods for these two purposes resulted in a difference at the reporting date.

Under Thai Financial Reporting Standards, such differences are not allowed to be recognised in the profit and loss until the inventories are actually sold. The amount of such difference changes over time depending on the actual price at the time of sale.

11. Other current assets

(Unit: Thousand Baht) Consolidated Separate financial statements financial statements 2020 2019 2020 2019 Refundable value-added tax 1,557,020 848,191 69,234 18,607 Prepaid withholding tax 10,790 24,262 Input tax waiting for tax invoice or not yet due 31,293 24,265 3,581 7,490 Total other current assets 1,599,103 896,718 72,815 26,097

12. Non-current assets held for sale

On 13 November 2020, the Company's Board of Director meeting passed resolutions approving the sale of ordinary shares of subsidiaries and land and buildings thereon of the Company to Sri Trang Gloves (Thailand) Plc. (a subsidiary) ("STGT") which were summarised as follows.

- Approval for sale of the 419,996 ordinary shares of Premier System Engineering Co., Ltd. (a subsidiary) ("PSE") at a par value of Baht 100, a proportion of 83.9992 percent of all shares with voting rights, for a total of Baht 941 million (in comparison with the report of independent financial advisor).
- 2. Approval for sale of the 399,994 ordinary shares of Sadao P.S. Rubber Co., Ltd. (a subsidiary) ("PS") at a par value of Baht 100, a proportion of 99.9985 percent of all shares with voting rights, for a total of Baht 147 million (in comparison with the report of the independent professional appraiser).
- 3. Approval for sale of land and buildings thereon located in Patew, Chumporn from the Company, for Baht 177 million (in comparison with the report of the independent professional appraiser).

Subsequently, in January 2021, the Company received the full payment from STGT. In addition, the Company completely transferred its ownership of the ordinary shares and land and buildings thereon to STGT in the same month.

The Company classified investments of PSE and PS as well as the land and buildings thereon to be non-current assets held for sale, with the total approximate carrying amount of Baht 307 million.

13. Restricted bank deposits

The balances represent bank deposits of a domestic subsidiary which were pledged as collateral for contract compliance with government agencies.

14. Other non-current financial assets

| | | | (Unit: The | usand Baht) |
|---|-------------|--------------|-------------|--------------|
| | Conso | lidated | Sepa | arate |
| | financial s | tatements | financial s | statements |
| | 2020 | <u>2019*</u> | 2020 | <u>2019*</u> |
| Financial assets at amortised cost | | | | |
| Fixed deposits pledged as collateral | 701 | 701 | - | - |
| Equity instruments designated at FVOCI | | | | |
| Investments in equity instruments of listed | | | | |
| companies | 32,385 | 41,899 | 32,072 | 41,726 |
| Equity instruments designated at FVTPL | | | | |
| Investment in equity instrument of a non-listed | | | | |
| company | 64,000 | 68,000 | 64,000 | 68,000 |
| Total other current financial assets | 97,086 | 110,600 | 96,072 | 109,726 |

^{*} The balances as at 31 December 2019 were presented as restricted bank deposits and long-term investments, which were reclassified to other non-current financial assets as described in Note 3 to the financial statements.

15. Investments in subsidiaries

15.1 Details of investments in subsidiaries as presented in separate financial statements are as follows:

| | | | | | | | (Orne. iviii | non bant, |
|---|---------|---------|--------|-------------|--------|-------------|--------------|-----------|
| | | | Shareh | olding | | | Dividend | received |
| Company's name | Paid-up | capital | percei | ntage | Co | Cost | | ne year |
| | 2020 | 2019 | 2020 | <u>2019</u> | 2020 | <u>2019</u> | 2020 | 2019 |
| | | | (%) | (%) | | | | |
| Subsidiaries | | | | | | | | |
| PT Sri Trang Lingga Indonesia | 359 | 359 | 90.00 | 90.00 | 330 | 330 | - | - |
| Anvar Parawood Co., Ltd. | 10 | 10 | 99.94 | 99.94 | 26 | 26 | - | - |
| Rubberland Products Co., Ltd. | 1,600 | 1,600 | 99.99 | 99.99 | 1,935 | 1,935 | 148 | 330 |
| Namhua Rubber Co., Ltd. | 500 | 500 | 99.99 | 99.99 | 560 | 560 | - | - |
| Sadao P.S. Rubber Co., Ltd. (Note 12) | 40 | 40 | 99.99 | 99.99 | - | 54 | - | - |
| Startex Rubber Co., Ltd. | 2,198 | 2,198 | 99.99 | 99.99 | 2,196 | 2,196 | 20 | - |
| Premier System Engineering Co., Ltd. | 50 | 50 | 83.99 | 82.00 | - | 100 | 213 | 246 |
| (Note 12) | | | | | | | | |
| Starlight Express Transport Co., Ltd. | 15 | 15 | 79.99 | 76.67 | 41 | 39 | 46 | 38 |
| Sri Trang Rubber & Plantation Co., Ltd. | 6,909 | 6,725 | 99.99 | 99.99 | 6,909 | 6,725 | - | - |
| Shi Dong Shanghai Rubber Co., Ltd. | 155 | 155 | 100.00 | 100.00 | 155 | 155 | - | - |
| Sri Trang Gloves (Thailand) Plc. | 1,429 | 990 | 50.74 | 73.24 | 6,551 | 6,551 | 906 | - |
| Sri Trang IBC Co., Ltd. | 2 | 2 | 99.99 | 99.99 | 2 | 2 | | |
| Total | | | | | 18,706 | 18,673 | 1,333 | 614 |
| | | | | | | | | |

(Unit: Million Baht)

15.1.1 Details of investments in subsidiaries that have material non-controlling interests.

| | | | | | | | (Unit: | Million Baht) |
|-------------------|--------------|--|---------------------------|---------------------------|-----------------|---------------------------|-----------------|---------------|
| | Proportion | n of equity | | | Profit allo | cated to | Dividend | paid to |
| | interest | nterest held by Accumulated balance of | | non-controlling interests | | non-controlling interests | | |
| Company's name | non-controll | ing interests | non-controlling interests | | during the year | | during the year | |
| | 2020 | <u>2019</u> | <u>2020</u> | <u>2019</u> | 2020 | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| | (%) | (%) | | | | | | |
| Sri Trang Gloves | | | | | | | | |
| (Thailand) Plc. * | 43.82 | 18.92 | 15,280 | 1,264 | 5,921 | 109 | 782 | |

^{*} The consolidated financial statements of Sri Trang Gloves (Thailand) Public Company Limited

15.1.2 Summarised financial information that based on amounts before inter-company elimination of a subsidiary that has material non-controlling

Summarised information about financial position

(Unit: Million Baht)

| | Sri Trang Gloves (Thailand) Plc. | | |
|-------------------------|----------------------------------|--------|--|
| | <u>2020</u> <u>2019</u> | | |
| Current assets | 33,138 | 4,312 | |
| Non-current assets | 13,884 | 12,696 | |
| Current liabilities | 5,825 | 2,773 | |
| Non-current liabilities | 5,926 | 6,186 | |

Summarised information about comprehensive income

(Unit: Million Baht)

| | For the year ended 31 December | | | | |
|----------------------------|----------------------------------|-------------|--|--|--|
| | Sri Trang Gloves (Thailand) Plc. | | | | |
| | <u>2020</u> | <u>2019</u> | | | |
| Revenue | 30,405 | 11,994 | | | |
| Profit | 14,327 | 554 | | | |
| Other comprehensive income | (10) | (3) | | | |
| Total comprehensive income | 14,317 | 551 | | | |

Summarised information about cash flow

(Unit: Million Baht)

| _ | For the year ended 31 Dec | | | |
|--|----------------------------------|-------------|--|--|
| _ | Sri Trang Gloves (Thailand) Plc. | | | |
| | <u>2020</u> | <u>2019</u> | | |
| Cash flow provided by operating activities | 13,611 | 1,343 | | |
| Cash flow used in investing activities | (2,051) | (3,315) | | |
| Cash flow provided by financing activities | 12,035 | 2,000 | | |
| Translation adjustment | 12 | (20) | | |
| Net increase (decrease) in cash and cash equivalents | 23,607 | 8 | | |

15.2 Sri Trang Gloves (Thailand) Public Company Limited ("STGT")

Offering of newly-issued ordinary shares

During 23 to 25 June 2020, STGT offered 438,780,000 newly-issued ordinary shares with a par value of Baht 1 each, as follows.

- 1. The initial public offering (IPO) of 432,780,000 shares at an offer price of Baht 34 per share, amounting to Baht 14,714,520,000
- 2. The directors, executives, and/or employees of the Company and the Company's subsidiaries of 2,000,000 shares at an offer price of Baht 34 per share, amounting to Baht 68,000,000
- 3. The STGT ESOP of 4,000,000 shares at an offer price of 90 percent of Baht 34 (the IPO price) per share, amounting to Baht 122,400,000

As at 31 December 2020, STGT had outstanding newly-issued ordinary shares offered under the STGT ESOP as follows:-

| | Number of newly-issued | |
|---------------------|---------------------------|--------------------------------|
| Offering period | ordinary shares | Offering price per share |
| The first year | Not more than 30 percent, | 90 percent of the market price |
| after the IPO | or 6,000,000 shares* | |
| The second year | Not more than 30 percent, | 90 percent of the market price |
| after the IPO | or 6,000,000 shares* | |

^{*} The number of shares had been revised as described in section of the change in the par value of the ordinary shares

Receipt of payment for newly-issued ordinary shares and registration of the increase in issued and paid-up share capital

On 29 June 2020, STGT received full payment of the additional capital and registered the increase of its issued and paid-up share capital from Baht 990,000,000 (990,000,000 ordinary shares with a par value of Baht 1 each) to Baht 1,428,780,000 (1,428,780,000 ordinary shares with a par value of Baht 1 each) with the Ministry of Commerce on the same date.

As a result, the shareholdings of the Company and Rubberland Products Co., Ltd. in STGT decreased from 73.24 percent and 7.84 percent to 50.74 percent and 5.44 percent, respectively, non-controlling interests of STGT increased Baht 8,857 million, and surplus from the change in the ownership interests in STGT increased to Baht 5,799 million.

The Stock Exchange of Thailand approved the 1,428,780,000 ordinary shares with a par value of Baht 1 each as listed securities, with trading permitted as from 2 July 2020.

Share-based payment under STGT ESOP

As discussed under the heading of "Offering of newly-issued ordinary shares", STGT had 12,000,000 shares remaining from the offer of new ordinary shares under the STGT ESOP scheme which were offered at a price equal to 90 percent of the market price, which met the criteria for a share-based payment.

STGT recognised share-based payment expenses amounting to Baht 21.8 million for the year ended 31 December 2020.

The change in the par value of the ordinary shares

On 25 December 2020, the Extraordinary General Meeting of STGT's shareholders passed resolutions approving the change in the par value of the ordinary shares of STGT from Baht 1 each to Baht 0.5 each. As a result, STGT's registered share capital of Baht 1,434,780,000 comprises 2,869,560,000 ordinary shares of Baht 0.5 each and STGT's registered and paid-up share capital of Baht 1,428,780,000 comprises 2,857,560,000 ordinary shares of Baht 0.5 each. STGT registered the change in a par value with the Ministry of Commerce on 28 December 2020.

Capacity expansion projects

On 25 December 2020, the Extraordinary General Meeting of STGT's shareholders passed resolutions approving the following important matters.

 Approval of the acquisition of the ordinary shares of Premier System Engineering Co., Ltd. (a subsidiary) from the Company 83.9992 percent and from Rubberland Products Co., Ltd. (a subsidiary) 16.0000 percent of all shares with voting rights, for a total of Baht 1,120 million (in comparison with the report of independent financial advisor).

- 2. Approval of the acquisition of the ordinary shares of Sadao P.S. Rubber Co., Ltd. (a subsidiary) from the Company 99.9985 percent of all shares with voting rights, for Baht 147 million (in comparison with the report of the independent professional appraiser).
- 3. Approval of the purchase of land and buildings thereon located in Sadao, Songkhla from Anvar Parawood Co., Ltd. (a subsidiary), for Baht 69 million (in comparison with the report of the independent professional appraiser).
- 4. Approval of the purchase of land and buildings thereon located in Patew, Chumporn from the Company, for Baht 177 million (in comparison with the report of the independent professional appraiser).

Dividend payment

On 16 February 2021, STGT's Board of Directors meeting passed resolutions to approve a dividend payment in respect of operating results of 2020 to shareholders of Baht 2.0 per share, totaling of Baht 5,715.12 million. STGT will propose STGT's Shareholder Annual General Meeting to approve the dividend payment within second quarter of 2021.

15.3 Sri Trang Rubber & Plantation Co., Ltd. ("SRP")

On 19 September 2019, the Board of Directors of the Company passed resolutions to approve the increase in SRP's registered share capital amounting to Baht 250 million for operation in 2020. During the current year, the Company paid Baht 184 million for the additional capital. Therefore, the separate financial statements as at 31 December 2020, the Company had investments in SRP of Baht 6,909 million.

Subsequently, on 16 February 2021, the Board of Directors of the Company passed resolutions to approve the increase in SRP's registered share capital amounting to Baht 160 million for operation in 2021.

15.4 Sadao P.S. Rubber Co., Ltd. ("PS")

On 20 July 2020, the Company's Board of Director meeting passed resolutions to acquire all investments in subsidiaries held by PS, namely Starlight Express Transport Co., Ltd. And Premier System Engineering Co., Ltd. The purchase prices, which were based on the net book value of each company, were Baht 1 million and Baht 11 million respectively.

Subsequently, in August 2020, the Company completed acquisition and transferred ownership of these investments.

16. Investments in associates

16.1 Details of associates:

| | | | | | | | (Unit: The | ousand Baht) |
|---|------------------|---------------|-------------|-------------|--------------|--------------|------------|--------------|
| | | | | | Consolidated | | Sep | arate |
| | | | | | financial | statements | financials | statements |
| | Nature of | Country of | Shareh | nolding | Carrying | g amounts | | |
| Associates | business | incorporation | perce | percentage | | quity method | Cost | |
| | | | <u>2020</u> | <u>2019</u> | 2020 | <u>2019</u> | 2020 | 2019 |
| | | | (%) | (%) | | | | |
| Semperflex Asia Co., Ltd. | Manufacture of | | | | | | | |
| | hydraulic hoses | Thailand | 42.50 | 42.50 | 507,741 | 491,440 | 142,500 | 142,500 |
| (Shareholding held by the Company 37.50% and by a subsidiary 5.00%) | | | | | | | | |
| Pattana Agro Futures Co., Ltd | . Futures broker | Thailand | - | 40.00 | | 8,160 | | 15,069 |
| Total | | | | | 507,741 | 499,600 | 142,500 | 157,569 |

On 14 May 2020, the Company's Board of Director meeting passed resolutions to approve the disposal of the investment in Pattana Agro Futures Co., Ltd. to a shareholder of that company. Subsequently, on June 2020, the Company transferred ownership of the investment to the purchaser, and recognised a gain from the sale amounting to Baht 0.2 million in the consolidated financial statements (Separate financial statements: loss on sales amounting to Baht 6.7 million).

16.2 Share of comprehensive income and dividend received

During the years, the Group has recognised its share of profit from investments in associate companies and dividend income in the consolidated financial statements and dividend income in the separate financial statements as follows.

| | | | | | (Unit: Th | nousand Baht) | |
|--------------------------------|---------------|--------------|------------------|-------------|--------------------------|---------------|--|
| | | Consol | idated | | Separate | | |
| | | financial st | atements | | financial st | tatements | |
| | Share of p | profit from | | | | | |
| | investments i | n associates | Dividend ı | eceived | ceived Dividend received | | |
| Associates | during th | ne years | during the years | | during the years | | |
| | 2020 | <u>2019</u> | 2020 | <u>2019</u> | <u>2020</u> | <u>2019</u> | |
| Semperflex Asia Co., Ltd. | 133,091 | 116,797 | 116,790 | 12,155 | 103,050 | 10,725 | |
| Pattana Agro Futures Co., Ltd. | 2 | 39 | | | | | |
| Total | 133,093 | 116,836 | 116,790 | 12,155 | 103,050 | 10,725 | |

16.3 Summarised financial information about a material associate

Summarised information about financial position

(Unit: Thousand Baht)

| Semperflex Asia Co., Ltd. | | |
|---------------------------|--|--|
| 2020 | <u>2019</u> | |
| 1,139,003 | 1,014,186 | |
| 270,954 | 306,413 | |
| (178,950) | (129,378) | |
| (20,003) | (17,967) | |
| 1,211,004 | 1,173,254 | |
| 42.50% | 42.50% | |
| 514,677 | 498,633 | |
| (6,936) | (7,193) | |
| | | |
| 507,741 | 491,440 | |
| | 2020 1,139,003 270,954 (178,950) (20,003) 1,211,004 42.50% 514,677 (6,936) | |

Summarised information about comprehensive income

(Unit: Thousand Baht)

| | For the year ended 31 December | | |
|----------------------------|--------------------------------|-----------|--|
| | Semperflex Asia Co., Ltd. | | |
| | <u>2020</u> <u>2019</u> | | |
| Revenue | 1,166,586 | 1,322,626 | |
| Profit | 313,156 | 274,816 | |
| Other comprehensive income | 577 | (1,869) | |
| Total comprehensive income | 313,733 | 272,947 | |

16.4 Semperflex Asia Co., Ltd.

On 18 January 2017, the meeting of the Company's Board of Directors passed a resolution to enter into the Umbrella agreement, the Share Sale and Purchase agreement, Call Option agreement between the Company and Semperit Technische Produkte Gesellschaft m.b.H. ("Semperit") which collectively was the Demerger agreement for all associates and joint ventures, in which the Company had invested with Semperit both locally and abroad.

The Company granted a call option to Semperit for the acquisition of Semperflex Asia Co., Ltd. totalling 1,615,000 shares, representing 42.50 percent of paid-in capital of Semperflex Asia Co., Ltd. from the Company and its subsidiary, at the exercise price of USD 51 million, and with a condition to pay all dividend from profit contribution after the acquisition date. The exercise period is between 30 June 2019 and 30 June 2026.

17. Investment in a joint venture

17.1 Details of investment in a joint venture

Investment in a joint venture represents investment in entity which is jointly controlled by the Company and other companies. Details of this investment is as follows.

| | | | | | | | (Unit: Tho | usand Baht) |
|-----------------------------|-----------------|---------------|-------------|-------------|-----------------------------------|-------------|-------------|-------------|
| | | | | | Consolidated financial statements | | Sepa | rate |
| | | | | | | | financial s | tatements |
| | Nature of | Country of | Sharel | holding | Carrying amo | ounts based | | |
| Joint venture | business | incorporation | percentage | | entage on equity method | | Cost | |
| | | | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| | | | (%) | (%) | | | | |
| Thaitech Rubber Corp., Ltd. | Manufacture of | Thailand | | | | | | |
| | rubber products | | 42.505 | 42.505 | 431,884 | 396,391 | 134,717 | 134,717 |

17.2 Share of comprehensive income and dividend received

During the years, the Group recognised its share of comprehensive income from investment in the joint venture in the consolidated financial statements and dividend income in the separate financial statements as follows:

| | | | (Unit: T | housand Baht) |
|-----------------------------|----------------|-----------------|-------------|---------------|
| | Consol | idated | Sepa | arate |
| | financial st | atements | financial s | tatements |
| | Share of p | rofit from | | |
| | investments in | a joint venture | Dividend | received |
| Joint venture | during th | e years | during th | ne years |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| Thaitech Rubber Corp., Ltd. | 35,493 | 15,513 | - | 25,503 |

17.3 Summarised financial information about a material joint venture

Summarised information about financial position

| | Thaitech Rubber Corp., Ltd. | | |
|--|-----------------------------|-------------|--|
| | <u>2020</u> | 2019 | |
| Current assets | 2,204,590 | 1,676,785 | |
| Non-current assets | 1,077,487 | 1,117,094 | |
| Current liabilities | (2,414,635) | (2,005,614) | |
| Non-current liabilities | (19,019) | (16,061) | |
| Net assets | 828,423 | 772,204 | |
| Shareholding percentage (%) | 42.505% | 42.505% | |
| Share of net assets | 360,622 | 328,225 | |
| Adjustments on consolidated financial statements | 71,262 | 68,166 | |
| Carrying amounts of the joint venture based on | | | |
| equity method | 431,884 | 396,391 | |

(Unit: Thousand Baht)

Summarised information about comprehensive income

(Unit: Thousand Baht)

For the year ended 31 December

| | Thaitech Rubber Corp., Ltd. 2020 2019 | | |
|----------------------------|--|-----------|--|
| | | | |
| Revenue | 5,617,895 | 5,515,033 | |
| Profit | 80,391 | 21,367 | |
| Other comprehensive income | (5,418) | (16,060) | |
| Total comprehensive income | 74,973 | 5,367 | |

18. Investment properties

A reconciliation of the net book value of investment properties for the years 2020 and 2019 is presented below.

| | | | (Unit: Tho | usand Baht) | | |
|--------------------------------------|-------------------------|---------|----------------------|-------------|--------------|----------|
| | Consolidated Sepa | | Sepa | rate | | |
| | financial statements | | financial statements | | financial st | atements |
| | <u>2020</u> <u>2019</u> | | <u>2020</u> | <u>2019</u> | | |
| Net book value at beginning of year | 190,332 | 201,528 | 75,663 | 75,663 | | |
| Transfer from fixed assets (Note 19) | 3,713 | - | - | - | | |
| Loss on change in fair value | - | (2,367) | - | - | | |
| Translation adjustment | (445) | (8,829) | | | | |
| Net book value at end of year | 193,600 | 190,332 | 75,663 | 75,663 | | |

The investment properties of the Group are land not used in operations and office building held for rent. The Group has not determined whether being held as owner-occupied property or for short-term capital gain appreciation.

The Group's land not being used in operations and office building for rent were revalued by an independent professional appraiser. The revaluation was based on market approach and sales comparison approach between the investment property with the same characteristic in market or same location respectively.

19. Property, plant and equipment

(Unit: Thousand Baht)

| Conso | lidated | financial | statements |
|-------|---------|-----------|------------|
| | | | |

| | Revaluation basis | | Cost basis | | | | |
|--|-------------------|--------------|---------------|-----------|------------------|------------------|-------------|
| | | | | | | Assets under | |
| | Land and land | Building and | Machinery | | Fixture and | construction and | |
| | improvement | structures | and equipment | Vehicles | office equipment | installation | Total |
| As at 1 January 2019 | | | | | | | |
| Cost / Revalued amount | 12,166,570 | 7,161,646 | 12,901,806 | 1,129,568 | 703,657 | 1,279,354 | 35,342,601 |
| Less Accumulated depreciation | (919,881) | (877,303) | (5,826,270) | (779,462) | (502,487) | - | (8,905,403) |
| Less Allowance for impairment | (49,700) | | (5,556) | | | | (55,256) |
| Net book value | 11,196,989 | 6,284,343 | 7,069,980 | 350,106 | 201,170 | 1,279,354 | 26,381,942 |
| | | | | | | | |
| For the year ended 31 December 2019 | | | | | | | |
| Net book value at beginning of year | 11,196,989 | 6,284,343 | 7,069,980 | 350,106 | 201,170 | 1,279,354 | 26,381,942 |
| Additions | 24,379 | 6,855 | 136,939 | 75,169 | 25,220 | 3,691,880 | 3,960,442 |
| Transfers in (out) | 176,246 | 646,319 | 1,078,401 | 20,435 | 16,847 | (1,938,248) | - |
| Transfer to intangible assets (Note 21) | - | - | - | - | - | (1,251) | (1,251) |
| Disposals and write-off, net | (4,103) | (3,764) | (30,421) | (1,675) | (1,100) | (72) | (41,135) |
| Additions of revaluation | 360 | 5,382 | - | - | - | - | 5,742 |
| Reductions of revaluation | (2,266) | - | - | - | - | - | (2,266) |
| Depreciation for the year (Note 31) | (242,868) | (475,178) | (1,487,455) | (119,451) | (80,692) | - | (2,405,644) |
| Depreciation capitalised to assets (Note 20) | (57,789) | (5,049) | (2,889) | (3,710) | - | - | (69,437) |
| Reversal of allowance for impairment | - | - | - | - | - | 50,992 | 50,992 |
| Translation adjustment, net | (13,219) | (31,574) | (18,621) | (4,727) | (1,960) | (7,766) | (77,867) |
| Net book value at end of year | 11,077,729 | 6,427,334 | 6,745,934 | 316,147 | 159,485 | 3,074,889 | 27,801,518 |

Consolidated financial statements

| | Revaluation basis | | Cost basis | | | | |
|--|-------------------|-------------------------|-------------------------|-----------|------------------------------|--|--------------|
| | Land and land | Building and structures | Machinery and equipment | Vehicles | Fixture and office equipment | Assets under construction and installation | Total |
| As at 31 December 2019 | | | | | | | |
| Cost / Revalued amount | 12,343,649 | 7,773,689 | 13,938,112 | 1,197,096 | 739,922 | 3,074,889 | 39,067,357 |
| Less Accumulated depreciation | (1,216,220) | (1,346,355) | (7,186,622) | (880,949) | (580,437) | - | (11,210,583) |
| Less Allowance for impairment | (49,700) | | (5,556) | - | | | (55,256) |
| Net book value | 11,077,729 | 6,427,334 | 6,745,934 | 316,147 | 159,485 | 3,074,889 | 27,801,518 |
| | | | | | _ | | |
| For the year ended 31 December 2020 | | | | | | | |
| Net book value at beginning of year | 11,077,729 | 6,427,334 | 6,745,934 | 316,147 | 159,485 | 3,074,889 | 27,801,518 |
| Adjustments of TFRS 16 adoption (Note 4.2) | - | - | - | (62,373) | - | - | (62,373) |
| Additions | 142,703 | 17,505 | 123,928 | 31,930 | 20,886 | 1,948,439 | 2,285,391 |
| Transfers in (out) | 72,134 | 823,138 | 2,469,003 | 2,577 | 17,776 | (3,384,628) | - |
| Transfer to other assets, net (Note 20, 21) | - | - | - | - | - | (4,592) | (4,592) |
| Transfer to investment properties (Note 18) | - | (3,713) | - | - | - | - | (3,713) |
| Disposals and write-off, net | (1,951) | (70,125) | (33,475) | (198) | (1,088) | (160) | (106,997) |
| Reductions of revaluation | (7,932) | - | - | - | - | - | (7,932) |
| Depreciation for the year (Note 31) | (240,857) | (493,325) | (1,677,955) | (82,206) | (72,056) | - | (2,566,399) |
| Depreciation capitalised to assets (Note 20) | (52,414) | (4,947) | (2,273) | (3,280) | - | - | (62,914) |
| Interest capitalized to assets | - | - | - | - | - | 56,500 | 56,500 |
| Translation adjustment, net | (32,911) | (45,511) | (5,990) | (611) | (89) | (45) | (85,157) |
| Net book value at end of year | 10,956,501 | 6,650,356 | 7,619,172 | 201,986 | 124,914 | 1,690,403 | 27,243,332 |

Consolidated financial statements

| | Revaluati | on basis | | | | | |
|---|---------------------------|-------------------------|-------------------------|-----------|------------------------------|--|--------------|
| | Land and land improvement | Building and structures | Machinery and equipment | Vehicles | Fixture and office equipment | Assets under construction and installation | Total |
| As at 31 December 2020 | | | | | | | |
| Cost / Revalued amount | 12,505,446 | 8,452,319 | 16,285,753 | 1,095,333 | 751,615 | 1,690,403 | 40,780,869 |
| Less Accumulated depreciation | (1,499,245) | (1,801,963) | (8,664,911) | (893,347) | (626,701) | - | (13,486,167) |
| Less Allowance for impairment | (49,700) | | (1,670) | - | | | (51,370) |
| Net book value | 10,956,501 | 6,650,356 | 7,619,172 | 201,986 | 124,914 | 1,690,403 | 27,243,332 |
| Depreciation for the year | | | | | | <u>2020</u> | <u>2019</u> |
| Included in manufacturing cost | | | | | | 2,396,747 | 2,213,185 |
| Included in selling and administrative expenses | | | | | | 169,652 | 192,459 |
| | | | | | | 2,566,399 | 2,405,664 |

Separate financial statements

| | Revaluat | Revaluation basis | | Cost basis | | | |
|-------------------------------------|---------------|-------------------|---------------|------------|------------------|------------------|-------------|
| | | | | | | Assets under | |
| | Land and land | Building and | Machinery | | Fixture and | construction and | |
| | improvement | structures | and equipment | Vehicles | office equipment | installation | Total |
| As at 1 January 2019 | | | | | | | |
| Cost / Revalued amount | 4,321,874 | 2,860,101 | 4,611,482 | 300,501 | 391,256 | 342,453 | 12,827,667 |
| Less Accumulated depreciation | (341,177) | (353,374) | (2,504,345) | (228,435) | (301,558) | - | (3,728,889) |
| Less Allowance for impairment | | | (5,556) | | | | (5,556) |
| Net book value | 3,980,697 | 2,506,727 | 2,101,581 | 72,066 | 89,698 | 342,453 | 9,093,222 |
| For the year ended 31 December 2019 | | | | | | | |
| Net book value at beginning of year | 3,980,697 | 2,506,727 | 2,101,581 | 72,066 | 89,698 | 342,453 | 9,093,222 |
| Additions | 6,972 | 1,517 | 30,677 | 2,978 | 5,289 | 231,196 | 278,629 |
| Transfers in (out) | 64,753 | 176,103 | 209,863 | - | 5,652 | (456,371) | - |
| Disposals and write-off, net | (2,729) | (2,359) | (4,118) | - | (272) | (72) | (9,550) |
| Depreciation for the year (Note 31) | (114,940) | (178,366) | (474,145) | (29,050) | (35,762) | | (832,263) |
| Net book value at end of year | 3,934,753 | 2,503,622 | 1,863,858 | 45,994 | 64,605 | 117,206 | 8,530,038 |
| As at 31 December 2019 | | | | | | | |
| Cost / Revalued amount | 4,388,271 | 3,033,637 | 4,814,455 | 294,091 | 400,023 | 117,206 | 13,047,683 |
| Less Accumulated depreciation | (453,518) | (530,015) | (2,945,041) | (248,097) | (335,418) | - | (4,512,089) |
| Less Allowance for impairment | | | (5,556) | | | | (5,556) |
| Net book value | 3,934,753 | 2,503,622 | 1,863,858 | 45,994 | 64,605 | 117,206 | 8,530,038 |

Separate financial statements

| Revaluation basis | | Cost basis | | | | |
|-------------------|--|---|---|---|---|---|
| | | | | | Assets under | |
| Land and land | Building and | Machinery and | | Fixture and office | construction | |
| improvement | structures | equipment | Vehicles | equipment | and installation | Total |
| | | | | | | |
| 3,934,753 | 2,503,622 | 1,863,858 | 45,994 | 64,605 | 117,206 | 8,530,038 |
| - | - | - | (9,419) | - | - | (9,419) |
| 2,461 | (699) | 24,132 | 2,085 | 4,964 | 185,508 | 218,451 |
| (143,305) | - | - | - | - | - | (143,305) |
| 6,256 | 19,723 | 155,691 | 335 | 6,474 | (188,479) | - |
| (69,894) | (969) | (14,112) | - | (293) | (69) | (85,337) |
| (7,932) | - | - | - | - | - | (7,932) |
| (114,443) | (183,288) | (451,073) | (15,854) | (29,895) | | (794,553) |
| 3,607,896 | 2,338,389 | 1,578,496 | 23,141 | 45,855 | 114,166 | 7,707,943 |
| | | | | | | _ |
| 4,175,225 | 3,051,216 | 4,884,300 | 260,588 | 405,823 | 114,166 | 12,891,318 |
| (567,329) | (712,827) | (3,304,134) | (237,447) | (359,968) | - | (5,181,705) |
| | | (1,670) | - | | | (1,670) |
| 3,607,896 | 2,338,389 | 1,578,496 | 23,141 | 45,855 | 114,166 | 7,707,943 |
| | | | | | <u>2020</u> | <u>2019</u> |
| | | | | | 707,830 | 749,693 |
| | | | | | 86,723 | 82,570 |
| | | | | | 794,553 | 832,263 |
| | Land and land improvement 3,934,753 - 2,461 (143,305) 6,256 (69,894) (7,932) (114,443) 3,607,896 4,175,225 (567,329) - | Land and land improvement structures 3,934,753 2,503,622 | Land and land improvement Building and structures Machinery and equipment 3,934,753 2,503,622 1,863,858 - - - 2,461 (699) 24,132 (143,305) - - 6,256 19,723 155,691 (69,894) (969) (14,112) (7,932) - - (114,443) (183,288) (451,073) 3,607,896 2,338,389 1,578,496 4,175,225 3,051,216 4,884,300 (567,329) (712,827) (3,304,134) - - (1,670) | Land and land improvement Building and structures Machinery and equipment Vehicles 3,934,753 2,503,622 1,863,858 45,994 - - - (9,419) 2,461 (699) 24,132 2,085 (143,305) - - - 6,256 19,723 155,691 335 (69,894) (969) (14,112) - (7,932) - - - (114,443) (183,288) (451,073) (15,854) 3,607,896 2,338,389 1,578,496 23,141 4,175,225 3,051,216 4,884,300 260,588 (567,329) (712,827) (3,304,134) (237,447) - - - (1,670) - | Land and land improvement Building and structures Machinery and equipment Vehicles Fixture and office equipment 3,934,753 2,503,622 1,863,858 45,994 64,605 - - - (9,419) - 2,461 (699) 24,132 2,085 4,964 (143,305) - - - - 6,256 19,723 155,691 335 6,474 (69,894) (969) (14,112) - (293) (7,932) - - - - - (114,443) (183,288) (451,073) (15,854) (29,895) 3,607,896 2,338,389 1,578,496 23,141 45,855 4,175,225 3,051,216 4,884,300 260,588 405,823 (567,329) (712,827) (3,304,134) (237,447) (359,968) - - (1,670) - - - | Land and land improvement Building and structures Machinery and equipment Vehicles Fixture and office equipment Assets under construction and installation 3,934,753 2,503,622 1,863,858 45,994 64,605 117,206 - - - (9,419) - - 2,461 (699) 24,132 2,085 4,964 185,508 (143,305) - - - - - 6,256 19,723 155,691 335 6,474 (188,479) (69,894) (969) (14,112) - (293) (69) (7,932) - - - - - (114,443) (183,288) (451,073) (15,854) (29,895) - 3,607,896 2,338,389 1,578,496 23,141 45,855 114,166 (567,329) (712,827) (3,304,134) (237,447) (359,968) - 3,607,896 2,338,389 1,578,496 23,141 45,855 114,166 |

The Group arranged for independent professional appraisers to appraise the value of certain assets in 2017 and 2018 on an asset-by-asset basis. The basis of the revaluation was as follows:

- Land and land improvements were revalued using the market approach. Sales prices of comparable properties in close proximity are adjusted for differences in key attributes such as spaces, location, environment, and highest best use. The most significant input into this valuation approach is price per Rai and size of land.
- Buildings and structures were revalued the depreciated replacement cost approach.
 Replacement value is calculated from construction prices in the market to build the similar characteristics of properties in close proximity and adjusted for depreciation which calculated from utilised period and remaining expected useful lives. The most significant input into this valuation approach is construction price per square meter, utility spaces and useful lives of buildings.

The asset revaluation surplus net of applicable deferred income tax was credited to other components of shareholder's equity.

Had the land, land improvement, building and structures been carried in the financial statements on a historical cost basis, their net book value as of 31 December 2020 and 2019 would have been as follows:

| | (Unit: Thousand | | | | |
|----------------------------|-----------------------------------|-------------|-------------------------------|-------------|--|
| | Consolidated financial statements | | Separate financial statements | | |
| | | | | | |
| | 2020 | <u>2019</u> | 2020 | <u>2019</u> | |
| Land and land improvements | 7,515,683 | 7,525,141 | 2,002,263 | 2,119,576 | |
| Buildings and structures | 5,254,123 | 4,840,673 | 1,646,092 | 1,762,614 | |

As at 31 December 2020, a subsidiary had an outstanding balance of new plants under construction amounting to Baht 1,586 million (2019: Baht 2,734 million). The construction has been financed with a loan from a financial institution. Borrowing costs amounting to Baht 57 million (2019: Baht 51 million) were capitalised during the year ended 31 December 2020. The weighted average rates of 2.17% - 3.78% have been used to determine the amount of borrowing costs eligible for capitalisation. (2019: 2.87% - 3.78% per annum)

As at 31 December 2020 and 2019, certain items of buildings and equipment had been fully depreciated but were still in use as follows:

| | | | (Unit: | Million Baht) |
|------------------------------------|-----------------------------------|-------------|----------------------|---------------|
| | Consolidated financial statements | | Sepa | rate |
| | | | financial statements | |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| The gross carrying amount before | | | | |
| deducting accumulated depreciation | | | | |
| and allowance for impairment loss | 5,582 | 5,151 | 2,122 | 2,098 |

As at 31 December 2019, two subsidiaries mortgaged their property plant and equipment with a net book value of Baht 168 million as collateral against credit facilities, short-term and long-term borrowings received from a commercial bank. Subsequently, in the current year, the subsidiaries redeemed all the collateral pledged with a financial institution as described in Note 24 to the financial statements.

20. Economic tree plantations

(Unit: Thousand Baht)

| Conso | hatchil | financial | statements |
|-------|---------|-----------|------------|
| CONSO | noareo | ilmanciai | Statements |

| _ | | | | | | |
|--|--------------------|-----------|----------------|-----------------|---------------------------|-----------|
| | Rubber plantations | | Palm and other | er plantations | Economic tree plantations | |
| - | Mature | Immature | Mature | Mature Immature | | Total |
| As at 1 January 2019 | | | | | | |
| Cost | 137,569 | 1,907,447 | 12,424 | 806 | 13,681 | 2,071,927 |
| Less Accumulated amortisation | (14,422) | | (6,013) | | | (20,435) |
| Net book value | 123,147 | 1,907,447 | 6,411 | 806 | 13,681 | 2,051,492 |
| For the year ended 31 December 2019 | | | | | | |
| Net book value at beginning of year | 123,147 | 1,907,447 | 6,411 | 806 | 13,681 | 2,051,492 |
| Acquisition | - | 125,112 | - | 5,050 | 2,070 | 132,232 |
| Transfer in (out) | 164,864 | (164,864) | - | - | - | - |
| Amortisation (Note 31) | (5,780) | - | (661) | - | - | (6,441) |
| Depreciation capitalised to assets (Note 19) | | 68,674 | - | | 763 | 69,437 |
| Net book value at end of year | 282,231 | 1,936,369 | 5,750 | 5,856 | 16,514 | 2,246,720 |
| As at 31 December 2019 | | | | | | |
| Cost | 302,432 | 1,936,369 | 12,424 | 5,856 | 16,514 | 2,273,595 |
| Less Accumulated amortisation | (20,201) | <u> </u> | (6,674) | | | (26,875) |
| Net book value | 282,231 | 1,936,369 | 5,750 | 5,856 | 16,514 | 2,246,720 |

Consolidated financial statements

| — | | | | | | | |
|--|--------------------|-----------|--------------|----------------------------|---------------|-----------|--|
| | | | | | Economic tree | | |
| <u> </u> | Rubber plantations | | Palm and oth | Palm and other plantations | | | |
| _ | Mature | Immature | Mature | Immature | - Immature | Total | |
| For the year ended 31 December 2020 | | | | | | | |
| Net book value at beginning of year | 282,231 | 1,936,369 | 5,750 | 5,856 | 16,514 | 2,246,720 | |
| Acquisition | - | 92,629 | - | 824 | 3,976 | 97,429 | |
| Transfer in (out) | 285,793 | (285,793) | - | - | - | - | |
| Transfer from fixed assets (Note 19) | 710 | - | - | - | - | 710 | |
| Disposals and write-off, net | - | (7,438) | (754) | - | - | (8,192) | |
| Amortisation (Note 31) | (8,756) | - | (595) | - | - | (9,351) | |
| Depreciation capitalised to assets (Note 19) | | 62,139 | - | | 776 | 62,915 | |
| Net book value at end of year | 559,978 | 1,797,906 | 4,401 | 6,680 | 21,266 | 2,390,231 | |
| As at 31 December 2020 | | | | | | | |
| Cost | 588,935 | 1,797,906 | 11,476 | 6,680 | 21,266 | 2,426,263 | |
| Less Accumulated amortisation | (28,957) | <u> </u> | (7,075) | | <u> </u> | (36,032) | |
| Net book value | 559,978 | 1,797,906 | 4,401 | 6,680 | 21,266 | 2,390,231 | |

Separate financial statements

| deparate illiancial statements | | | | |
|--------------------------------|---|--|---|---|
| Rubber plantations | | Palm and othe | r plantations | |
| Mature | Immature | Immature | Mature | Total |
| | | | | |
| 3,584 | 2,968 | 5,731 | 806 | 13,089 |
| (2,187) | | (2,592) | <u>-</u> | (4,779) |
| 1,397 | 2,968 | 3,139 | 806 | 8,310 |
| | | | | |
| 1,397 | 2,968 | 3,139 | 806 | 8,310 |
| - | 93 | - | 5,050 | 5,143 |
| (91) | | (336) | | (427) |
| 1,306 | 3,061 | 2,803 | 5,856 | 13,026 |
| | | | | |
| 3,584 | 3,061 | 5,731 | 5,856 | 18,232 |
| (2,278) | | (2,928) | | (5,206) |
| 1,306 | 3,061 | 2,803 | 5,856 | 13,026 |
| | 3,584 (2,187) 1,397 - (91) 1,306 3,584 (2,278) | Rubber plantations Mature Immature 3,584 2,968 (2,187) - 1,397 2,968 - 93 (91) - 1,306 3,061 3,584 3,061 (2,278) - | Rubber plantations Palm and other Mature Immature 3,584 2,968 5,731 (2,187) - (2,592) 1,397 2,968 3,139 - 93 - (91) - (336) 1,306 3,061 2,803 | Rubber plantations Palm and other plantations Mature Immature Immature Mature 3,584 2,968 5,731 806 (2,187) - (2,592) - 1,397 2,968 3,139 806 - 93 - 5,050 (91) - (336) - 1,306 3,061 2,803 5,856 3,584 3,061 5,731 5,856 (2,278) - (2,928) - |

Separate financial statements

| | <u>-</u> | | | | |
|-------------------------------------|--------------------|----------|----------------|----------|---------|
| | Rubber plantations | | Palm and other | | |
| | Mature | Immature | Immature | Mature | Total |
| For the year ended 31 December 2020 | | | | | |
| Net book value at beginning of year | 1,306 | 3,061 | 2,803 | 5,856 | 13,026 |
| Acquisition | - | 492 | - | 824 | 1,316 |
| Transfer in (out) | 460 | (460) | - | - | - |
| Amortisation (Note 31) | (103) | <u>-</u> | (300) | <u> </u> | (403) |
| Net book value at end of year | 1,663 | 3,093 | 2,503 | 6,680 | 13,939 |
| As at 31 January 2020 | | | | | |
| Cost | 4,043 | 3,093 | 5,732 | 6,680 | 19,548 |
| Less Accumulated amortisation | (2,380) | <u>-</u> | (3,229) | <u> </u> | (5,609) |
| Net book value | 1,663 | 3,093 | 2,503 | 6,680 | 13,939 |

21. Intangible assets - Computer software

| | | (Unit: Thousand Baht) |
|---------------------------------------|----------------------|-----------------------|
| | Consolidated | Separate |
| | financial statements | financial statements |
| As at 1 January 2019 | | |
| Cost | 680,687 | 594,963 |
| Less Accumulated amortisation | (254,770) | (199,383) |
| Net book value | 425,917 | 395,580 |
| For the year ended 31 December 2019 | | |
| Net book value at beginning of year | 425,917 | 395,580 |
| Additions | 33,485 | 21,725 |
| Transfers from fixed assets (Note 19) | 1,251 | - |
| Write-off, net | (62) | (12) |
| Amortisation (Note 31) | (74,194) | (60,742) |
| Translation adjustment | (496) | |
| Net book value at end of year | 385,901 | 356,551 |
| As at 31 December 2019 | | |
| Cost | 712,606 | 616,612 |
| Less Accumulated amortisation | (326,705) | (260,061) |
| Net book value | 385,901 | 356,551 |
| For the year ended 31 December 2020 | | |
| Net book value at beginning of year | 385,901 | 356,551 |
| Additions | 136,134 | 48,605 |
| Transfers from fixed assets (Note 19) | 3,882 | - |
| Write-off, net | (111) | (2) |
| Amortisation (Note 31) | (74,472) | (66,306) |
| Translation adjustment | 8 | |
| Net book value at end of year | 451,342 | 338,848 |
| As at 31 December 2020 | | |
| Cost | 838,418 | 663,287 |
| Less Accumulated amortisation | (387,076) | (324,439) |
| Net book value | 451,342 | 338,848 |
| | | |

22. Goodwill

For the propose of annually impairment testing for goodwill, the Group determined the recoverable amount of the cash generating units based on value in use, with the cash flow projections derived from financial budgets approved by management. The projections cover a five-year period. The cash flow projections after the fifth-year period are extrapolated using the estimated growth rates stated below. The terminal growth rate does not exceed the long-term average growth rate for the business in which the cash generating units operate.

Key assumptions used in the value in use calculation of the cash generating units are summarised below:

Terminal growth rate at the year-end that the projection were prepared.

0.0% per annum
Pre-tax discount rate

10.9% per annum

The management determined expected operations and future cash flow projections based on factors including historical operating results, expected market growth and economic growth. The discount rate is a pre-tax rate that reflects the risks specific to cash generating units.

The management determined that goodwill is not impaired.

23. Trade and other payables

| | | | (Unit: | Thousand Baht) | |
|---|-------------------------|-----------|---------------|----------------|--|
| | Conso | lidated | Separate | | |
| _ | financial s | tatements | financial sta | atements | |
| | <u>2020</u> <u>2019</u> | | 2020 | <u>2019</u> | |
| Trade payables - related parties (Note 7) | 34,732 | 7,715 | 142,757 | 215,551 | |
| Trade payables - unrelated parties | 1,475,782 | 1,041,799 | 287,327 | 258,377 | |
| Other payables - related parties (Note 7) | - | - | 8,921 | 15,001 | |
| Other payables - unrelated parties | 1,224,542 | 887,490 | 282,635 | 288,041 | |
| Advance receipt for goods and others | 1,900,890 | 591,641 | 266,405 | 210,861 | |
| Total trade and other payables | 4,635,946 | 2,528,645 | 988,045 | 987,831 | |

24. Borrowings

Movements in the borrowing account for the year ended 31 December 2020 were summarised below.

| | | (Unit: Thousand Baht) |
|--|----------------------|-----------------------|
| | Consolidated | Separate |
| | financial statements | financial statements |
| Balance as at 31 December 2019 | 28,936,651 | 18,666,928 |
| Adjustments of TFRS 16 adoption (Note 4.2) | 299,482 | 158,615 |
| Additions in short-term borrowings from financial institutions | 5,253,574 | 2,386,806 |
| Additions of long-term borrowings from financial institutions | 2,347,000 | - |
| Repayments of long-term borrowings from financial institutions | (4,517,276) | (1,674,276) |
| Amortisation of finance fee | 2,294 | - |
| Additions of finance lease liabilities | 70,208 | 31,641 |
| Decrease of finance lease liabilities | (11,015) | (9,456) |
| Repayments of finance lease liabilities | (146,213) | (74,184) |
| Unrealised loss on exchange rates | (541) | (2,490) |
| Translation adjustment | (38,829) | |
| Balance as at 31 December 2020 | 32,195,335 | 19,483,584 |

Short-term and long-term borrowings from financial institutions

As at 31 December 2019, certain of short-term borrowings of local subsidiaries totaling Baht 28 million were secured by certain of land, land improvement, building and structures, machinery and equipment thereon of subsidiaries as described in Note 19 the financial statements. According to a condition of the borrowing agreements, the Company and the subsidiaries are not allowed to create any encumbrance on their assets, except for encumbrances created with the prior consent of the banks and permitted liens.

Subsequently, in 2020, the subsidiaries terminated the credit facility and redeemed all collateral pledged with the financial institutions.

An overseas subsidiary had credit facilities and balances of short-term borrowing with an overseas financial institution and the standby-letters of credit of a commercial bank which were guaranteed by the Company (Note 38) (in January 2021, STGT has guaranteed short-term borrowings on behalf of the Company) as follows:

| | Consolidated financial statements | | | | |
|----------------------------------|-----------------------------------|--------------|------------------|--------------|--|
| | 31 Decer | mber 2020 | 31 December 2019 | | |
| | Million (Equivalent) | | Million | (Equivalent) | |
| | US Dollar | Million Baht | US Dollar | Million Baht | |
| | | | (Aud | dited) | |
| Credit facilities | 10 | 300 | 15 | 452 | |
| Balance of short-term borrowings | - | - | 9 | 264 | |

24.1 Long-term loans from financial institutions

As at 31 December 2020 and 2019, the Group had entered into long-term borrowing agreements with commercial banks with details as follows.

| | | | | | Outstanding balances as at 31 December | | | |
|----------|--------------------|-----------|---------------------------|---|--|-------------|----------------------|-------------|
| | | Borrowing | | | Consolidated financial statements | | Separate | |
| No. | Credit facility | periods | Interest rate (%) | Principal and interest repayment | | | financial statements | |
| | | | | | <u>2020</u> | <u>2019</u> | 2020 | <u>2019</u> |
| | | | | | (Thousand | (Thousand | (Thousand | (Thousand |
| | | | | | Baht) | Baht) | Baht) | Baht) |
| The Con | <u>npany</u> | | | | | | | |
| 1 | Baht 3,800 Million | 10 years | MLR less fixed rate | Principal is repayable quarterly | | | | |
| | granted in 2012 | | per annum | from September 2012 and | | | | |
| | | | | interest is repayable monthly. | 1,421,350 | 2,246,350 | 1,421,350 | 2,246,350 |
| 2 | USD 15 Million | 3 years | Fixed rate per annum | Principal is repayable in full on | | | | |
| | granted in 2017 | | | maturity and interest is | | | | |
| | | _ | | repayable quarterly | - | 242,650 | - | 242,650 |
| 3 | USD 20 Million | 3 years | Fixed rate per annum | Principal is repayable in full on | | | | |
| | granted in 2017 | | | maturity and interest is | | | | 000 000 |
| 4 | LIOD OO Milliana | 0 | Fired asta a su success | repayable quarterly. | - | 606,626 | - | 606,626 |
| 4 | USD 20 Million | 3 years | Fixed rate per annum | Principal is repayable in full on | | | | |
| | granted in 2018 | | | maturity and interest is repayable quarterly. | 604,136 | 606,626 | 604,136 | 606,626 |
| | | | | repayable quarterly. | 004,130 | 000,020 | 004,130 | 000,020 |
| Subsidia | ries | | | | | | | |
| 1 | Baht 1,200 Million | 6 years | 6M THBFIX plus fixed rate | Principal is repayable quarterly | | | | |
| | granted in 2017 | • | per annum | from December 2017 and | | | | |
| | | | | interest is repayable monthly. | - | 895,000* | - | - |
| 2 | Baht 3,000 Million | 7 years | MLR less fixed rate | Principal is repayable quarterly | | | | |
| | granted in 2017 | | per annum | from March 2018 and interest | | | | |
| | | | | is repayable quarterly. | - | 1,392,000 | - | - |

| | | | | | Outstanding balances as at 31 December | | | |
|--|--------------------|-----------|----------------------------|----------------------------------|--|-------------|-------------|-------------|
| | | Borrowing | | | Consolidated | | Separate | |
| No. | Credit facility | periods | Interest rate (%) | Principal and interest repayment | financial statements | | financial s | tatements |
| | | | | | 2020 | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| | | | | | (Thousand | (Thousand | (Thousand | (Thousand |
| | | | | | Baht) | Baht) | Baht) | Baht) |
| 3 | Baht 950 Million | 7 years | MLR less fixed rate | Principal is repayable quarterly | | | | |
| | granted in 2018 | 6 months | per annum | from September 2018 and | | | | |
| | | | | interest is repayable quarterly. | 810,000 | 880,000 | - | - |
| 4 | Baht 700 Million | 4 years | MLR less fixed rate | Principal is repayable quarterly | | | | |
| | granted in 2018 | 6 months | per annum | from June 2019 and interest is | | | | |
| | | | | repayable quarterly. | 427,000 | 583,000 | - | - |
| 5 | Baht 1,623 Million | 7 years | 6M THBFIX plus fixed rate | Principal is repayable quarterly | | | | |
| | granted in 2018 | | per annum | from December 2019 and | ** | ** | | |
| | | | | interest is repayable quarterly. | 1,393,000 ^^ | 1,603,000^^ | - | - |
| 6 | Baht 1,445 Million | 7 years | MLR less fixed rate | Principal is repayable quarterly | | | | |
| | granted in 2019 | 9 months | per annum | from March 2020 and interest | | | | |
| | | | | is repayable quarterly. | 1,325,000 | 1,445,000 | - | - |
| 7 | Baht 1,000 Million | 6 years | 6M THB FIX plus fixed rate | Principal is repayable quarterly | | | | |
| | granted in 2020 | | per annum | from March 2022 and interest | | | | |
| | | | | is repayable quarterly. | 880,000 | - | - | - |
| 8 | Baht 2,000 Million | 6 years | MLR less fixed rate | Principal is repayable quarterly | | | | |
| | granted in 2020 | 1 months | per annum | from June 2021 and interest is | | | | |
| | | | | repayable quarterly. | 1,467,000 | - | - | - |
| 9 | Baht 1,500 Million | 6 years | MLR less fixed rate | Principal is repayable quarterly | | | | |
| | granted in 2020 | 2 months | per annum | from March 2022 and interest is | | | | |
| | | | | repayable quarterly after the | *** | | | |
| | | | | first drawdown of the loan | | | | |
| Total | | | | | 8,327,486 | 10,500,252 | 2,025,486 | 3,702,252 |
| Less Deferred financial service fee | | | | (2,294) | (4,587) | | | |
| Long-term borrowing - net | | | | | 8,325,192 | 10,495,665 | 2,025,486 | 3,702,252 |
| Less Current portion of long-term borrowing | | | | | (2,328,352) | (2,621,767) | (1,554,136) | (1,674,276) |
| Long-term borrowing - net from current portion | | | | | | 7,873,898 | 471,350 | 2,027,976 |

In addition, the borrowing agreements of the Group contain certain covenants that, among other things, require the Group to maintain financial ratios.

- * The Group manages interest rate risk of the credit facilities by entering into interest rate swap contracts with fixed rate per annum.
- ** The Group manages interest rate risk of the partial credit facilities by entering into interest rate swap contracts with fixed rate per annum.
- *** The Group does not draw down the first principle as at 31 December 2020.

During the current year, a local subsidiary made an early repayment of long-term loans totaling Baht 2,093 million and canceled the credit facilities. In addition, the subsidiary terminated the related interest rate swap contract and reversed unrealised losses of Baht 23 million from changes in the fair value of the interest rate swap in other comprehensive income.

24.2 Debentures

The debentures are unsubordinated and unsecured debentures, with interest payable every 6 months.

| | | | | | | (Unit: Thousand Baht) | | |
|--------------|---------------------|--------------|-----------|-----------------|---------------|------------------------------------|-----------|--|
| | | | | | Interest rate | Consolidated financial statements/ | | |
| | | | Quantity | Par value | (Percent | Separate financial statements | | |
| Debentures | Issued date | Matured date | (Units) | (Baht per unit) | per annum) | 2020 | 2019 | |
| STA215A | 18 May 2016 | 18 May 2021 | 1,455,000 | 1,000 | 3.10 | 1,455,000 | 1,455,000 | |
| Less current | portion | | | | | 1,455,000 | | |
| Debentures, | net of current port | iion | | | | | 1,455,000 | |
| | | | | | | | | |
| Fair value | | | | | | 1,460,571 | 1,463,776 | |

25. Lease

25.1 The Group as a lessee

The Group has lease contracts for used in its operations. Leases generally have lease terms between 1 - 5 years.

A) Right-of-use assets

Movement of right-of-use assets for the year ended 31 December 2020 are summarised below:

(Unit: Thousand Baht)

| | Consolidated financial statements | | | | | |
|-------------------------------------|-----------------------------------|---------------|----------|-----------|-----------|--|
| | Land and | Buildings and | | | | |
| | land | building | Motor | | | |
| | improvement | improvement | vehicles | Equipment | Total | |
| 1 January 2020 | - | - | - | - | - | |
| Adjustments of TFRS 16 adoption | | | | | | |
| (Note 4.2) | 7,776 | 179,561 | 174,046 | 1,214 | 362,597 | |
| Additions | 1,849 | 12,932 | 55,427 | - | 70,208 | |
| Write-off, net | (1,424) | (8,143) | (875) | - | (10,442) | |
| Depreciation for the year (Note 31) | (5,132) | (59,117) | (86,264) | (642) | (151,155) | |
| Translation adjustment | (12) | 2,316 | (354) | | 1,950 | |
| 31 December 2020 | 3,057 | 127,549 | 141,980 | 572 | 273,158 | |

| | Land and land improvement | Buildings and building improvement | Motor vehicles | Equipment | Total |
|-------------------------------------|---------------------------|------------------------------------|-------------------|-----------|----------|
| 1 January 2020 | - | - | - | - | - |
| Adjustments of TFRS 16 adoption | | | | | |
| (Note 4.2) | 4,605 | 83,680 | 78,535 | 1,214 | 168,034 |
| Additions | 1,860 | - | 29,781 | - | 31,641 |
| Write-off, net | (1,007) | (7,933) | - | - | (8,940) |
| Depreciation for the year (Note 31) | (4,193) | (27,789) | (43,901) | (642) | (76,525) |
| 31 December 2020 | 1,265 | 47,958 | 64,415 | 572 | 114,210 |

B) Lease liabilities

(Unit: Thousand Baht)

| | As at 31 December 2020 | | | | |
|--|------------------------|----------------------|--|--|--|
| | Consolidated | Separate | | | |
| | financial statements | financial statements | | | |
| | | | | | |
| Lease payments | 264,428 | 117,265 | | | |
| Less: Deferred interest expenses | (11,576) | (3,692) | | | |
| Total | 252,852 | 113,303 | | | |
| Less: Portion due within one year | (115,706) | (58,005) | | | |
| Lease liabilities - net of current portion | 137,146 | 55,298 | | | |

A maturity analysis of lease payments is disclosed in Note 39.2 under the liquidity risk.

C) Expenses relating to leases that are recognised in profit or loss

| | For the year ended 31 December 2020 | | | | |
|--|-------------------------------------|----------------------|--|--|--|
| | Consolidated | Separate | | | |
| | financial statements | financial statements | | | |
| Depreciation of Right-of-use assets | 151,155 | 76,525 | | | |
| Interest payments on lease liabilities | 10,228 | 4,331 | | | |
| Expense relating to leases of low-value assets | 100,085 | 43,070 | | | |

26. Provision for retirement benefit obligations

Provision for retirement benefit obligations, which represents compensation payable to employees after they retire, was as follows:

| | | | (Unit: The | ousand Baht) | |
|--|-------------------------|-----------|-------------|--------------|--|
| | Consolidated | | Sepa | Separate | |
| | financial s | tatements | financial s | tatements | |
| | <u>2020</u> <u>2019</u> | | <u>2020</u> | <u>2019</u> | |
| | | | | | |
| Provision for retirement benefit obligations | | | | | |
| at beginning of year | 384,951 | 335,441 | 126,248 | 118,116 | |
| Included in profit or loss: | | | | | |
| Current service cost | 36,011 | 38,276 | 10,375 | 14,281 | |
| Interest cost | 9,876 | 12,000 | 2,099 | 3,720 | |
| Former Service cost | - | 61,420 | - | 24,492 | |
| Included in other comprehensive income: | | | | | |
| Actuarial (gain) loss arising from | | | | | |
| Demographic assumptions changes | 491 | (30,135) | - | (12,821) | |
| Financial assumptions changes | 19,517 | 21,802 | 3,905 | 3,887 | |
| Experience adjustments | (6,470) | (16,688) | (4,471) | (15,740) | |
| Benefits paid during the year | (4,108) | (37,165) | (1,483) | (2,421) | |
| Transfer employee to subsidiaries | - | - | - | (7,266) | |
| Provision for retirement benefit obligations | | | | | |
| at end of year | 440,268 | 384,951 | 136,674 | 126,248 | |

The Group expects to pay Baht 6 million of long-term employee benefits during the next year (Separate financial statements: Baht 4 million) (2019: Baht 5 million, separate financial statements: Baht 2 million).

As at 31 December 2020, the weighted average duration of the liabilities for long-term employee benefit was 17 years (Separate financial statements: 17 years) (2019: 17 years, separate financial statements: 17 years).

Significant actuarial assumptions are summarised below:

(Unit: percent per annum)

| | | | (Omin port | one por annum, | | |
|-----------------------------|-------------|----------------------|-------------|----------------|--|--|
| | Consc | Consolidated | | Separate | | |
| | financial s | financial statements | | tatements | | |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> | | |
| Discount rate | 0.4 - 3.0 | 1.2 - 2.5 | 0.4 - 3.0 | 1.2 - 2.5 | | |
| Future salary increase rate | 3.0 - 4.0 | 3.0 - 4.0 | 3.0 - 4.0 | 3.0 - 4.0 | | |
| Turnover rate | 0.0 - 35.0 | 0.0 - 35.0 | 0.0 - 35.0 | 0.0 - 35.0 | | |

The result of sensitivity analysis for significant assumptions that affect the present value of the provision for retirement benefit obligations as at 31 December 2020 and 2019 are summarised below:

(Unit: Thousand Baht)

| As at 31 December 2020 | |
|------------------------|--|
|------------------------|--|

| | Conso | lidated | Separate | | |
|----------------------|--------------|-------------------------|----------------------|--------------|--|
| | financial s | statements | financial statements | | |
| | Increase 1% | Increase 1% Decrease 1% | | Decrease 1% | |
| Discount rate | (51,565) | 59,924 | (13,976) | 15,784 | |
| Salary increase rate | 59,329 | (51,112) | 15,775 | (13,807) | |
| | Increase 20% | Decrease 20% | Increase 20% | Decrease 20% | |
| Turnover rate | (25,209) | 30,129 | (8,660) | 10,398 | |

(Unit: Thousand Baht)

As at 31 December 2019

| | Conso | lidated | Separate | | | |
|----------------------|--------------|------------------------|--------------|--------------|--|--|
| | financial s | statements | financial s | tatements | | |
| | Increase 1% | ncrease 1% Decrease 1% | | Decrease 1% | | |
| Discount rate | (46,489) | 55,323 | (13,541) | 15,886 | | |
| Salary increase rate | 53,840 | (46,219) | 15,388 | (13,413) | | |
| | Increase 20% | Decrease 20% | Increase 20% | Decrease 20% | | |
| Turnover rate | (23,711) | 28,416 | (8,392) | 10,109 | | |

27. Statutory reserve

Pursuant to Section 116 of the Public Limited Companies Act B.E. 2535, the Company is required to set aside a statutory reserve at least 5 percent of its net profit after deducting accumulated deficit brought forward (if any), until the reserve reaches 10 percent of the registered capital. The statutory reserve is not available for dividend distribution. The statutory reserve has fully been set aside.

28. Revaluation surplus

| | | | (Unit: Tho | usand Baht) |
|--|--------------|-------------|----------------------|-------------|
| | Consolidated | | Separate | |
| | financial st | atements | financial statements | |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| Balance at beginning of year - net of income tax | 3,964,399 | 4,102,659 | 1,994,351 | 2,057,910 |
| Decrease from revaluation of assets | | | | |
| - net of income tax | (6,346) | (1,622) | (6,346) | - |
| Decrease from sale/write-off of assets | | | | |
| - net of income tax | (37,466) | - | (32,503) | - |
| Less depreciation on assets revaluation | | | | |
| - net of income tax | (104,751) | (136,638) | (60,335) | (63,559) |
| Balance at end of year - net of income tax | 3,815,836 | 3,964,399 | 1,895,167 | 1,994,351 |

29. Other income

| | | | (Unit: Tho | usand Baht) | |
|---|--------------|-----------|--------------|-------------|--|
| | Consolidated | | Separate | | |
| | financial s | tatements | financial st | atements | |
| | 2020 | 2019 | 2020 | 2019 | |
| Income from insurance claim | 77,113 | 100,077 | 46,922 | 42,654 | |
| Income from computer software | 140 | 5,639 | 2,734 | 22,067 | |
| Rental income | 20,537 | 14,315 | 1,219 | 981 | |
| Income of production waste sales | 62,080 | 19,698 | 2,368 | 1,306 | |
| Income of factory supply sales | 4,954 | 6,755 | 4,351 | 7,617 | |
| Compensation income received under the credit | | | | | |
| support program for rubber producers by the | | | | | |
| Rubber Authority of Thailand | 82,485 | 46,386 | 2,535 | - | |
| Income from guaranteed loans | - | - | 14,869 | 12,727 | |
| Office service income | 1 | - | 46,322 | 20,931 | |
| Others | 99,990 | 86,331 | 15,738 | 49,066 | |
| Total other income | 347,300 | 279,201 | 137,058 | 157,349 | |

30. Other gain (loss)

| | | (Unit: Tho | usand Baht) | |
|------------------------------------|---------------|--------------|---------------|-------------|
| | Consoli | Consolidated | | ate |
| | financial sta | atements | financial sta | atements |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| Gain (loss) from rubber derivative | | | | |
| financial instruments | 4,912 | (450,090) | 271,490 | (311,867) |
| Loss from disposals and write-off | | | | |
| fixed assets | (85,784) | (25,689) | (3,876) | (6,331) |
| Total other gain (loss), net | (80,872) | (475,779) | 267,614 | (318,198) |

31. Expenses by nature

Cess expense*

Significant expenses classified by nature are as follows:

Consolidated Separate financial statements financial statements <u>2020</u> 2020 2019 2019 Changes in inventories of finished goods and work in progress (2,130,572)(159,785)(1,267,374)(27,759)Raw materials and consumables used 45,786,812 43,038,353 22,794,655 20,713,755 Reduction of inventory cost to net realisable value (reversal) 30,708 (133,379)43,848 (74,062)Salaries and wages and other employee benefits 3,946,595 3,408,288 899,630 825,135 Depreciation 2,566,399 2,405,644 794,553 832,263 Amortisation - economic tree plantations 9,351 6,441 403 427 Amortisation - intangible assets 74,472 74,194 66,306 60,742 Amortisation - right-of-use assets 151,155 76,525 Transportation and distribution expense 1,478,726 1,473,904 641,693 703,505 Energy expense 3,025,153 2,525,169 554,458 548,340

1,180,181

1,122,777

838,297

822,961

^{*} The cess expense is a fee charged to exporters of natural rubber products for the rubber replanting aid fund managed by the Office of the Rubber Authority of Thailand (RAOT) for the purpose of replanting support. Such fee is calculated based on exported quantity at the price on export dates multiplied by a fixed rate as agreed.

32. Income tax

Income tax for the years ended 31 December 2020 and 2019 are made up as follows:

| | | | (Unit: The | ousand Baht) |
|--|--------------|-------------|--------------|--------------|
| | Consol | idated | Sepa | rate |
| | financial st | atements | financial st | atements |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| Current income tax: | | | | |
| Current income tax charge | 1,495,538 | 217,282 | - | (650) |
| Income tax directly related to share holders' equity | 59,129 | - | - | - |
| Adjustment in respect of income tax of | | | | |
| previous year | (15,101) | - | 233 | - |
| Deferred tax: | | | | |
| Relating to origination and reversal of | | | | |
| temporary differences | 127,914 | (232,856) | 48,755 | (33,255) |
| Income tax reported in the statement of | | | | |
| comprehensive income | 1,667,480 | (15,574) | 48,988 | (33,905) |

The amounts of income tax relating to each component of other comprehensive income for the years ended 31 December 2020 and 2019 are as follows:

| | | | (Unit: Tho | usand Baht) |
|---|--------------|-------------|--------------|-------------|
| | Consoli | idated | Sepa | rate |
| | financial st | atements | financial st | atements |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| Deferred tax on loss from the change in value of | | | | |
| available-for-sale investments | (1,903) | (920) | (1,931) | (891) |
| Deferred tax on loss from revaluation of land and | | | | |
| buildings | (1,586) | (382) | (1,586) | - |
| Deferred tax on actuarial gain (loss) | (2,041) | 4,675 | 113 | 4,935 |
| Deferred tax relating to loss on cash flow hedges | (8,894) | - | - | - |
| Deferred tax on exchange differences from | | | | |
| translating foreign currency financial statements | 1,286 | 13,792 | | |
| | (13,138) | 17,165 | (3,404) | 4,044 |

The reconciliation between accounting profit (loss) and tax expense (income) is shown below.

| | | | (Unit: Thousand Baht) | | |
|--|-------------|-------------|-----------------------|-------------|--|
| | Consc | olidated | Separate | | |
| | financials | statements | financial s | tatements | |
| | <u>2020</u> | <u>2019</u> | 2020 | <u>2019</u> | |
| | | | | | |
| Accounting profit (loss) before tax | 17,064,049 | (67,646) | 2,533,710 | (165,432) | |
| | | | | | |
| Applicable tax rate | 17 - 25% | 17 - 25% | 20% | 20% | |
| Accounting profit (loss) before tax multiplied by | | | | | |
| income tax rate | 3,484,108 | (37,288) | 506,746 | (33,086) | |
| Share of profit from investments in associates and | | | | | |
| joint venture | (33,717) | (26,470) | - | - | |
| Unused tax losses and deductible temporary | | | | | |
| difference were not recognised during the year | 173,280 | 183,451 | 800 | 160,831 | |
| Utilisation of previously unused tax losses and | | | | | |
| deductible temporary unrecognised difference | (159,210) | - | (117,542) | - | |
| Adjustment in respect of income tax of previous year | (15,101) | - | 233 | - | |
| Effects of: | | | | | |
| Promotional privileges (Note 33) | (1,704,631) | (48,111) | (23,958) | (311) | |
| Exemption of income | (42,820) | (7,842) | (293,862) | (130,482) | |
| Non-deductible expenses | 76,920 | 74,030 | 26,901 | 44,811 | |
| Additional expense deductions allowed | (100,028) | (114,359) | (48,814) | (74,706) | |
| Tax at concessionary rate of 10% see note (a) | (14,428) | (16,904) | - | - | |
| Others | 3,107 | (22,081) | (1,516) | (962) | |
| Total | (1,781,880) | (135,267) | (341,249) | (161,650) | |
| Income tax reported in the profit or loss | 1,667,480 | (15,574) | 48,988 | (33,905) | |

Additional information

(a) On 11 May 2005, the Ministry of Trade and Industry of Singapore awarded the Global Trader Programme status to a subsidiary of the Group for the period from 1 April 2005 to 31 December 2009. Under this programme, income derived from qualifying trading transactions of approved products is taxed at the concessionary rate of 10%. On 16 February 2015, this status was extended from 1 January 2020 to 31 December 2024. The components of deferred tax assets and deferred tax liabilities are as follows:

(Unit: Thousand Baht)

| | (Unit: Thousand Bant) | | | | | |
|---|-----------------------|----------------------------------|---------------|-------------|--|--|
| | | Statements of financial position | | | | |
| | Consolidated | | Separate | | | |
| | financial s | tatements | financial sta | atements | | |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> | | |
| Deferred tax assets | | | | | | |
| Unused tax losses | 644,925 | 796,380 | 362,525 | 410,235 | | |
| Unrealised losses on derivative financial instruments | 23,165 | 13,041 | 12,602 | 13,980 | | |
| Allowance for diminution in value of inventories | 65,009 | 27,673 | 5,352 | 380 | | |
| Cumulative loss from assets revaluation and | | | | | | |
| allowance for asset impairment | 44,455 | 45,466 | 16,934 | 17,711 | | |
| Provision for retirement benefit obligations | 86,391 | 79,967 | 27,334 | 25,249 | | |
| Cash flow hedge reserve - net of income tax | 8,894 | - | - | - | | |
| Others | 20,336 | 22,386 | 67 | 46 | | |
| Total | 893,175 | 984,913 | 424,814 | 467,601 | | |
| Deferred tax liabilities | | | | | | |
| Assets revaluation surplus | 1,218,401 | 1,281,616 | 473,792 | 498,587 | | |
| Fair value estimation of investment properties | 12,578 | 12,578 | 12,578 | 12,578 | | |
| Unrealised gains on derivative financial instruments | 39,969 | 10,951 | 34,672 | 5,403 | | |
| Others | 328 | 2,221 | | 1,910 | | |
| Total | 1,271,276 | 1,307,366 | 521,042 | 518,478 | | |
| Deferred tax liabilities,net | (378,101) | (322,453) | (96,228) | (50,877) | | |
| Deferred tax assets (liabilities) presented in | | | | | | |
| the statements of financial position: | | | | | | |
| Deferred tax asset | 269,818 | 284,240 | - | - | | |
| Deferred tax liabilities | (647,919) | (606,693) | (96,228) | (50,877) | | |
| | (378,101) | (322,453) | (96,228) | (50,877) | | |

As at 31 December 2020, the Group had deductible temporary differences and unused tax losses totaling Baht 1,853 million (the Company only: Baht 793 million) (2019: Baht 2,303 million, the Company only: Baht 809 million), on which deferred tax assets have not been recognised as the Group believes future taxable profits may not be sufficient to allow utilisation of the temporary differences and unused tax losses.

The Group has the unused tax losses amounting to Baht 1,756 million which will expire by 2024 (the Company only: Baht 757 million by 2024).

33. Promotional privileges

The Group is granted certain privileges on its manufactures of concentrated latex, block rubber Skim Crepe and rubber gloves, which included among others, as follows:

- (a) Exemption from payment of import duty on imported machinery and equipment as approved by BOI committee
- (b) Exemption from payment of income tax for the periods of 5 to 8 years starting from the commencement date of the promoted business, and 50 percent reduced from the normal income tax rate for the next 3 to 5 years after the period of exemption from payment of income tax is expired

As a promoted industry, the Group must comply with certain conditions and restrictions provided for in the promotional certificates.

The Group operating revenues for the years ended 31 December 2020 and 2019, divided between promoted and non-promoted operations, are summarised below.

(Unit: Thousand Baht)

| | Consolidated infanoial statements | | | | | |
|-----------------------------------|-----------------------------------|-------------|-------------------------|-------------|--------------|--------------|
| | Promoted of | perations | Non-promoted operations | | Total | |
| | <u>2020</u> | <u>2019</u> | 2020 | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| Sales and service income | | | | | | |
| Domestic sales and service income | 6,129,043 | 5,532,918 | 13,549,531 | 15,274,840 | 19,678,574 | 20,807,758 |
| Export sales and service income | 36,163,034 | 15,900,182 | 45,198,100 | 47,395,741 | 81,361,134 | 63,295,923 |
| Total sales and service income | 42,292,077 | 21,433,100 | 58,747,631 | 62,670,581 | 101,039,708 | 84,103,681 |
| Elimination | | | | | (25,560,963) | (23,817,309) |
| Total | | | | | 75,478,745 | 60,286,372 |

Consolidated financial statements

| | Separate financial statements | | | | | |
|-----------------------------------|-------------------------------|------------|-------------------------|------------|------------|------------|
| | Promoted operations | | Non-promoted operations | | Total | |
| | 2020 | 2019 | 2020 | 2019 | 2020 | 2019 |
| Sales and service income | | | | | | |
| Domestic sales and service income | 4,227,135 | 4,381,693 | 8,373,007 | 7,453,094 | 12,600,142 | 11,834,787 |
| Export sales and service income | 11,271,504 | 10,464,836 | 9,013,974 | 10,346,008 | 20,285,478 | 20,810,844 |
| Total sales and service income | 15,498,639 | 14,846,529 | 17,386,981 | 17,799,102 | 32,885,620 | 32,645,631 |

34. Earnings per share

Basic earnings per share is calculated by dividing the profit (loss) attributable to owners of the Company by the weighted average number of ordinary shares in issue during the years.

The basic earnings per share are as follows.

| _ | For the year ended 31 December | | | | | |
|---|-----------------------------------|-------------|-------------------------------|-------------|--|--|
| | Consolidated financial statements | | Separate financial statements | | | |
| | | | | | | |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> | | |
| Profit (loss) attributable to owners of the | | | | | | |
| Company (Thousand Baht) | 9,531,213 | (148,536) | 2,484,742 | (131,527) | | |
| Weighted average number of ordinary shares | | | | | | |
| (Thousand shares) | 1,536,000 | 1,536,000 | 1,536,000 | 1,536,000 | | |
| Basic earnings (losses) per share (Baht) | 6.21 | (0.10) | 1.62 | (0.09) | | |

35. Segment information

The chief operating decision-maker has been identified as the Managing Director. The Managing Director reviews the Group's internal reporting regularly in order to assess performance and allocate resources. The Managing Director measures the business based on a measure of segment profit, which is derived on a basis consistent with the measurement of profit for the year in the consolidated financial statements.

Operating segments are defined as components of the Group for which separate financial statements available on a company basis are evaluated regularly by the chief operating decision-maker.

There are three reportable segments as follows:

- 1) Natural Rubber Products: This segment is engaged in manufacture, sale and trading of ribbed smoked sheets, concentrated latex and block rubbers.
- 2) Gloves: this segment also includes the manufacture and sale of powdered and powderfree latex examination gloves
- 3) Other Businesses:
- Plantation: This is engaged in plantations including rubber, palm, temperate fruits and economic trees.
- Engineering Business: This is engaged in the engineering services including research and development of machinery and production processes, and also providing information system services.
- Logistics services and other services: These services are provided mainly to the Group, with minor services provided externally.
- Other Rubber Products: This segment is engaged in manufacture, sale of escalator handrails, rubber injection-moulded goods, and high-pressure hydraulic hoses.

Financial information by products and services for the years ended 31 December 2020 and 2019 has been presented as follows:

| For the year ended 31 December 2020 | |
|-------------------------------------|--|

| | | | | | Consolidated |
|--|-----------------|-------------|---------------------|------------------|--------------------|
| | N | 01 | O.I. | - | financial |
| | Natural rubbers | Gloves | Others | Elimination | statements |
| Revenues | 44.070.000 | 00.750.400 | 50.050 | | 75 470 745 |
| Revenues from external customers . | 44,678,063 | 30,750,423 | 50,259 | (05.500.000) | 75,478,745 |
| Inter-segment revenues | 16,553,019 | 6,245,352 | 2,762,592 | (25,560,963) | |
| Total revenues | 61,231,082 | 36,995,775 | 2,812,851 | (25,560,963) | 75,478,745 |
| Other income and expenses | | | | | |
| Depreciation and amortisation | (1,586,107) | (1,132,295) | (82,976) | - | (2,801,378) |
| Finance income | 78,175 | 39,185 | 2,111 | (68,147) | 51,324 |
| Finance cost | (630,016) | (142,152) | (1,779) | 83,016 | (690,931) |
| Share of profit from investments in | | | | | |
| associates and a joint venture | 35,493 | - | 133,093 | - | 168,586 |
| Segment profit | | | | | |
| Profit (loss) before income tax | 2,424,726 | 16,513,259 | 47,865 | (1,921,801) | 17,064,049 |
| Income tax | (48,506) | (1,632,378) | (13,984) | 27,389 | (1,667,479) |
| Profit (loss) for the period | 2,376,220 | 14,880,881 | 33,881 | (1,894,412) | 15,396,570 |
| Total assets | 59,859,216 | 46,233,238 | 12,474,069 | (25,449,301) | 93,117,222 |
| | | | | | |
| For the year ended 31 December 2019 | | | | (Un | it: Thousand Baht) |
| | | | | | Consolidated |
| | | | | | financial |
| | Natural rubbers | Gloves | Others | Elimination | statements |
| Revenues | | | | | |
| Revenues from external customers | 48,043,607 | 12,194,772 | 47,993 | - | 60,286,372 |
| Inter-segment revenues | 17,356,871 | 2,948,698 | 3,511,740 | (23,817,309) | - |
| Total revenues | 65,400,478 | 15,143,470 | 3,559,733 | (23,817,309) | 60,286,372 |
| Other income and expenses | | | | | |
| Depreciation and amortisation | (1,550,389) | (854,591) | (81,299) | - | (2,486,279) |
| Finance income | 113,193 | 5,296 | 2,880 | (86,422) | 34,947 |
| Finance cost | (793,788) | (194,266) | (1,684) | 99,148 | (890,590) |
| Share of profit (loss) from investments in | | | | | |
| associates and a joint venture | 15,513 | - | 116,836 | - | 132,349 |
| Segment profit | | | | | |
| Profit (loss) before income tax | (224.072) | 737,072 | 118,908 | (589,554) | (67,646) |
| | (334,072) | - /- | | | |
| Income tax | 115,652 | (82,976) | (17,632) | 530 | 15,574 |
| Income tax Profit (loss) for the period | , , | | (17,632) 101,276 | 530 (589,024) | 15,574 (52,072) |
| | 115,652 | (82,976) | | | |

Geographic information

Revenue from external customers is based on locations of the customers.

(Unit: Thousand Baht) 2020 <u> 2019</u> Revenue from external customers Thailand 8,564,442 11,028,004 China 26,856,336 20,298,760 USA 7,803,335 3,734,084 6,685,407 Singapore 6,517,835 Japan 3,922,242 3,235,983 Others 21,814,555 15,304,134 Total 75,478,745 60,286,372 Non-current assets (other than financial instruments and deferred tax assets) Thailand 32,995,140 32,762,123 Indonesia 2,111,127 2,558,913 Others 269,084 182,783 Total 35,375,351 35,503,819

Major customers

The Group has no major customer with revenue of 10 percent or more of an entity's revenues.

36. Dividends

| | | | (Unit: Million Baht) |
|----------------------------|--------------------------------|-----------------|----------------------|
| Dividends | Approved by | Total dividends | Dividend per share |
| | | | |
| Final dividends for 2018 | Annual General Meeting of the | | |
| | shareholders on 30 April 2019 | 614.4 | 0.40 |
| Interim dividends for 2019 | Board of Directors' meeting on | | |
| | 16 April 2020 | 537.6 | 0.35 |
| Interim dividends for 2020 | Board of Directors' meeting on | | |
| | 13 November 2020 | 768.4 | 0.50 |

37. Commitments and contingent liabilities

(Unit: Million Baht)

| | 31 December 2020 | | | |
|--|----------------------|----------------------|--|--|
| | Consolidated | Separate | | |
| | financial statements | financial statements | | |
| Sales and purchases commitments* | | | | |
| Purchases from | | | | |
| Joint venture | 715 | - | | |
| Third parties | 95 | - | | |
| Sales to | | | | |
| Subsidiaries | - | 4,680 | | |
| Third parties | 15,319 | 8,543 | | |
| Capital commitments - purchase of fixed assets | 3,265 | 13 | | |
| Guarantees on borrowings of subsidiaries | | | | |
| (USD 5 million) | 150 | 150 | | |
| (IDR 1,178 billion) | 2,515 | 2,515 | | |
| Guarantees and contingent liabilities | | | | |
| Bank guarantees for electricity usage and | | | | |
| sales of goods | 162 | 66 | | |
| Credit facility of standby-letters of credit | | | | |
| (USD 5 million) | 150 | 150 | | |
| Letters of credit with overseas suppliers | | | | |
| (USD 16.7 million) | 505 | - | | |
| The future aggregate minimum payments under | | | | |
| non-cancellable lease and service agreements | | | | |
| Not later than 1 year | 41 | 2 | | |
| Later than 1 year but not later than 5 years | 60 | 2 | | |

^{*} The Group is committed to certain sales and purchases of natural rubber. Some of the contractual prices are fixed, and settled at future dates, and some of the contractual prices are not fixed at the contract date. However, the values of these commitments are presented at the fixed contractual prices, or the market prices at the end of the period in cases where the contract price is not fixed at the contract date.

38. Fair value measurements

As at 31 December 2020 and 2019, the Group had the assets and liabilities that were measured at fair value using different levels of inputs as follows.

| | _ | | • | ousand bant) | |
|--|-----------------------------------|-----------|-----------------|---------------|--|
| | Consolidated financial statements | | | | |
| | As at 31 December 2020 | | | | |
| <u>.</u> | Level 1 | Level 2 | Level 3 | Total | |
| Assets measured at fair value | | | | | |
| Equity instruments designated at fair value | | | | | |
| through other comprehensive income | 32,385 | - | - | 32,385 | |
| Equity instrument designated at fair value | | | | | |
| through profit or loss | - | - | 64,000 | 64,000 | |
| Derivative financial instruments (Note 39.1) | 77,669 | 158,276 | - | 235,945 | |
| Property and plant | - | - | 17,606,857 | 17,606,857 | |
| Investment properties | - | - | 193,600 | 193,600 | |
| Liabilities measured at fair value | | | | | |
| Derivative financial instruments (Note 39.1) | 30,577 | 153,301 | - | 183,878 | |
| Liabilities for which fair value are disclosed | | | | | |
| Debentures | - | 1,460,571 | - | 1,460,571 | |
| | | | /I la:4. Th | oursend Daht) | |
| | 0. | | • | ousand Baht) | |
| | Co | | ancial statemer | nts | |
| | | | cember 2019 | | |
| | Level 1 | Level 2 | Level 3 | Total | |
| Assets measured at fair value | | | | | |
| Available-for-sale financial assets | | | | | |
| - equity securities | 41,898 | - | - | 41,898 | |
| Derivative financial instruments (Note 39.1) | 17,065 | 45,551 | - | 62,616 | |
| Property and plant | - | - | 17,505,063 | 17,505,063 | |
| Investment properties | - | - | 190,332 | 190,332 | |
| Liabilities measured at fair value | | | | | |
| Derivative financial instruments (Note 39.1) | 92,304 | 50,941 | - | 143,245 | |
| Liabilities for which fair value are disclosed | | | | | |
| Debentures | - | 1,463,776 | - | 1,463,776 | |

(Unit: Thousand Baht)

| Separate financial statements |
|-------------------------------|
|-------------------------------|

| | As at 31 December 2020 | | | | | |
|--|------------------------|-----------|-----------|-----------|--|--|
| | Level 1 | Level 2 | Level 3 | Total | | |
| Assets measured at fair value | | | | | | |
| Equity instruments designated at fair value | | | | | | |
| through other comprehensive income | 32,072 | - | - | 32,072 | | |
| Equity instrument designated at fair value | | | | | | |
| through profit or loss | - | - | 64,000 | 64,000 | | |
| Derivative financial instruments (Note 39.1) | 67,037 | 106,325 | - | 173,362 | | |
| Property and plant | - | - | 5,946,285 | 5,946,285 | | |
| Investment properties | - | - | 75,663 | 75,663 | | |
| Liabilities measured at fair value | | | | | | |
| Derivative financial instruments (Note 39.1) | 21,454 | 41,546 | - | 63,000 | | |
| Liabilities for which fair value are disclosed | | | | | | |
| Debentures | - | 1,460,571 | - | 1,460,571 | | |

Separate financial statements

| | As at 31 December 2019 | | | | | |
|--|------------------------|-----------|-----------|-----------|--|--|
| | Level 1 | Level 2 | Level 3 | Total | | |
| Assets measured at fair value | | | | | | |
| Available-for-sale financial assets | | | | | | |
| - equity securities | 41,726 | - | - | 41,726 | | |
| Derivative financial instruments (Note 39.1) | 12,185 | 14,830 | - | 27,015 | | |
| Property, plant and equipment | - | - | 6,438,375 | 6,438,375 | | |
| Investment properties | - | - | 75,663 | 75,663 | | |
| Liabilities measured at fair value | | | | | | |
| Derivative financial instruments (Note 39.1) | 65,453 | 4,902 | - | 70,355 | | |
| Liabilities for which fair value are disclosed | | | | | | |
| Debentures | - | 1,463,776 | - | 1,463,776 | | |

During the current period, there was no transfer within the fair value hierarchy.

39. Financial instruments

39.1 Derivatives and hedge accounting

| Separate | |
|----------|----------------------------------|
| | ments |
| | |
| 20 | 2019 |
| | |
| | |
| | |
| ,023 | 4,331 |
| ,612 | 1,691 |
| ,690 | 8,808 |
| ,037 | 12,185 |
| | - |
| ,362 | 27,015 |
| | |
| | |
| | |
| ,968 | 2,662 |
| ,020 | 2,240 |
| ,558 | - |
| ,454 | 65,453 |
| | - |
| ,000 | 70,355 |
| | |
| | |
| | |
| | |
| - | - |
| | |
| , | ,968 ,020 ,558 ,454 |

Derivative financial instruments are measured at fair value with hierarchy level 2, except for rubber futures were measured at fair value with hierarchy level 1.

Derivatives not designated as hedging instruments

The Group has entered into contacts of derivative financial instruments as follows.

- Foreign exchange options and forward foreign exchange contracts to hedge its foreign currency risks
- Rubber options, rubber futures and physical forward contracts to hedge its commodity price risks

The contracts are entered into for periods consistent with the underlying transactions, generally from 2 months to 6 months.

Derivatives designated as hedging instruments

As at 31 December 2020, the Group had an interest rate swap agreement to hedge the exposure to cash flow volatility which the Group has to pay. The Group receives a variable rate of interest and pays fixed rate of interest.

There is an economic relationship between the hedged item and the hedging instrument as the terms of the interest rate swap match the terms of the variable interest rate loan (i.e., interest rate, notional amount, maturity and payment dates). The Group has established a hedge ratio of 1:1.

Effect from interest rate benchmark reform

The Group has exposures to benchmark InterBank Offerred Rates ("IBORs") on its financial instruments that will be reformed within 31 December 2021. The Group anticipates that IBORs reform will impact its risk management and hedge accounting. The Group elects to early adopt the amendments to TFRS 9 and TFRS 7 relating to interest rate benchmark reform in 2020. These amendments are effective for fiscal years beginning on or after 1 January 2021. These amendments provide reliefs which enable the Group's hedge accounting to continue during the period of uncertainty.

However, the Group monitors and evaluates the effect of IBORs reform and adhere to International Swaps and Derivatives Association (ISDA) protocol to transit to alternative benchmark rates after the IBORs reform. If the counterparties agree to adhere to ISDA protocol, the Company and the counterparties are not required to revise a bilateral contract.

39.2 Financial risk management

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. Thus, risk management plan for the Group focusing on the fluctuation of financial market to reduce the effect of risk to the Group's operations. The Group used financial instruments to protect potential risk.

Risk management is carried out under supervision by the Group management, who identifies, evaluates and hedges financial risks. In addition, the Group applies hedge accounting for interest rate swap to leverage risk of volatility of interest rate.

The Group's financial instruments principally comprise cash and cash equivalents, trade accounts receivable, loans, investments, and short-term and long-term loans. The financial risks associated with these financial instruments and how they are managed is described below.

Credit risk

The Group is exposed to credit risk primarily with respect to trade accounts receivable, loans, notes and other receivables. The Group manages the risk by adopting appropriate credit control policies and procedures and therefore does not expect to incur material financial losses. In addition, the Group does not have high concentrations of credit risk since it has a large customer base. The maximum exposure to credit risk is limited to the carrying amounts of receivables, loans, other receivables and notes receivable as stated in the statement of financial position.

Trade receivables

The Group manages the risk by adopting appropriate credit control policies and procedures and therefore does not expect to incur material financial losses. Outstanding trade receivables are regularly monitored. An impairment analysis is performed at each reporting date to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar credit risks. The Group classifies customer segments by geography, product type, customer type and customer rating.

Interest rate risk

The Group's exposure to interest rate risk relates primarily to its cash at banks, bank overdrafts, debentures and long-term borrowings. Most of the Group's financial assets and liabilities bear floating interest rates or fixed interest rates which are close to the market rate.

As at 31 December 2020 and 2019, significant financial assets and liabilities classified by type of interest rate are summarised in the table below, with those financial assets and liabilities that carry fixed interest rates further classified based on the maturity date, or the repricing date if this occurs before the maturity date.

Consolidated financial statements as at 31 December 2020

| | Fixed interest rates | | | | | | |
|--------------------------------------|----------------------|-------|---------|---------------|---------------|------------|---------------|
| | Within | 1 - 5 | Over | Floating | Non- interest | | Effective |
| | 1 year | years | 5 years | interest rate | bearing | Total | interest rate |
| Financial Assets | | | | | | | |
| Cash and cash equivalent | 6,423,548 | - | - | 17,261,506 | 2,761,630 | 26,446,684 | 0.05 - 3.25 |
| Trade and other receivables | - | - | - | - | 9,260,150 | 9,260,150 | - |
| Amounts due from future brokers | 801,544 | - | - | - | - | 801,544 | (1) |
| Deposits at bank with restrictions | - | 701 | - | - | - | 701 | 1.25 |
| Equity Instruments - Listed company | - | - | - | - | 32,385 | 32,385 | - |
| Equity Instruments - Non Listed | | | | | | | |
| company | | | | | 64,000 | 64,000 | - |
| Total | 7,225,092 | 701 | | 17,261,506 | 12,118,165 | 36,605,464 | |
| | | | | | | | |
| Financial liabilities | | | | | | | |
| Trade and other payables | - | - | - | - | 4,635,946 | 4,635,946 | - |
| Short-term borrowings from financial | | | | | | | |
| institutions | 22,162,290 | - | - | - | - | 22,162,290 | (1), (2) |
| Debentures | 1,455,000 | - | - | - | - | 1,455,000 | (1) |
| Long-term borrowings from financial | | | | | | | |
| institutions | 604,136 | | | 7,721,057 | | 8,325,193 | (1), (2), (3) |
| Total | 24,221,426 | - | | 7,721,057 | 4,635,946 | 36,578,429 | |

((Unit: Thousand Baht)

Consolidated financial statements as at 31 December 2019 Fixed interest rates Floating Within 1-5 Over Non-interest Effective years Total interest rate 1 year 5 years interest rate bearing Financial Assets Cash and cash equivalent 639,332 943,785 798,706 2,381,823 0.05 - 4.00 Trade and other receivables 4,978,434 4,978,434 Amounts due from future brokers 729,666 729,666 (1) Deposits at bank with restrictions 701 701 1.25 Long-term investments 109,898 109,898 Total 1,368,998 701 943,785 5,887,038 8,200,522 Financial liabilities Trade and other payables 2,528,645 2,528,645 Short-term borrowings from financial institutions 15,560,241 1,388,696 16,948,937 (1), (2), (4) (1) Debentures 1,455,000 1,455,000 Long-term borrowings from financial 849,276 606,626 9,039,763 10,495,665 institutions (1), (2), (3) 16,409,517 2,061,626 10,428,459 2,528,645 31,428,247 Total

Separate financial statements as at 31 December 2020

| | Fixed interest rates | | | | | | |
|---|----------------------|-------|---------|---------------|----------------|------------|---------------|
| | Within | 1 - 5 | Over | Floating | Non - interest | | Effective |
| | 1 year | years | 5 years | interest rate | bearing | Total | interest rate |
| Financial Assets | | | | | | | |
| Cash and cash equivalent | - | - | - | 116,911 | 181,869 | 298,780 | 0.30 - 0.60 |
| Trade and other receivables | - | - | - | - | 2,886,596 | 2,886,596 | - |
| Long-term loans to subsidiaries | 597,348 | - | - | - | - | 597,348 | (1) |
| Equity Instruments - Listed company | - | - | - | - | 32,072 | 32,072 | - |
| Equity Instrument - Non Listed company | | | | | 64,000 | 64,000 | - |
| Total | 597,348 | | | 116,911 | 3,164,537 | 3,878,796 | |
| Financial liabilities | | | | | | | |
| Trade and other payables | - | - | - | - | 988,045 | 988,045 | - |
| Short-term borrowings from financial | | | | | | | |
| institutions | 15,889,794 | - | - | - | - | 15,889,794 | (1) |
| Short-term borrowings from subsidiaries | 145,000 | - | - | - | - | 145,000 | (1) |
| Debentures | 1,455,000 | - | - | - | - | 1,455,000 | (1) |
| Long-term borrowings from financial | | | | | | | |
| institutions | 604,136 | | | 1,421,350 | | 2,025,486 | (1), (2) |
| Total | 18,093,930 | _ | - | 1,421,350 | 988,045 | 20,503,325 | |

Separate financial statements as at 31 December 2019

| | Fixed interest rates | | | | | | |
|---|----------------------|-----------|---------|---------------|----------------|------------|---------------|
| | Within | 1 - 5 | Over | Floating | Non - interest | | Effective |
| | 1 year | years | 5 years | interest rate | bearing | Total | interest rate |
| Financial Assets | | | | | | | |
| Cash and cash equivalent | - | - | - | 47,728 | 142,428 | 190,156 | 0.3 - 0.6 |
| Trade and other receivables | - | - | - | - | 2,592,916 | 2,592,916 | - |
| Amounts due from future brokers | 30,384 | - | - | - | - | 30,384 | (1) |
| Long-term loans to subsidiaries | 839,348 | 599,534 | - | - | - | 1,438,882 | (1) |
| Long-term investments | | | | | 109,726 | 109,726 | - |
| Total | 869,732 | 599,534 | - | 47,728 | 2,845,070 | 4,362,064 | |
| | | | | | | | |
| Financial liabilities | | | | | | | |
| Trade and other payables | - | - | - | - | 987,831 | 987,831 | - |
| Short-term borrowings from financial | | | | | | | |
| institutions | 13,502,988 | - | - | - | - | 13,502,988 | (1) |
| Short-term borrowings from subsidiaries | 160,000 | - | - | - | - | 160,000 | (1) |
| Debentures | - | 1,455,000 | - | - | - | 1,455,000 | (1) |
| Long-term borrowings from financial | | | | | | | |
| institutions | 849,276 | 606,626 | | 2,246,350 | | 3,702,252 | (1), (2) |
| Total | 14,512,264 | 2,061,626 | - | 2,246,350 | 987,831 | 19,808,071 | |

- (1) Fixed rate per annum
- (2) MLR less fixed rate per annum
- (3) THBFIX6M plus fixed rate per annum
- (4) LIBOR plus fixed rate per annum

Interest rate sensitivity analysis

The Group's interest rate risk arises from borrowings. Borrowings on which interest is charged at floating rates expose the Group to risk in respect of interest cash flows.

If the interest rate changes by 0.75% per annum (2019: 0.25% per annum), with all other variables held constant, the impact of floating rate borrowings on profit before tax would be as follows:

(Unit: Thousand Baht)

| _ | As at 31 December | | | | | |
|---|-------------------|-------------|----------------------|-------------|--|--|
| | Consoli | dated | Separa | ate | | |
| _ | financial sta | atements | financial statements | | | |
| | 2020 | <u>2019</u> | <u>2020</u> | <u>2019</u> | | |
| Impact to profit before tax | | | | | | |
| in the statements of comprehensive income | | | | | | |
| - Decrease in interest rate by 0.75% | | | | | | |
| Pre-tax profit increase | 57,908 | - | 10,660 | - | | |
| - Increase in interest rate by 0.75% | | | | | | |
| Pre-tax profit decrease | (57,908) | - | (10,660) | - | | |
| - Decrease in interest rate by 0.25% | | | | | | |
| Pre-tax profit increase | - | 15,374 | - | 5,616 | | |
| - Increase in interest rate by 0.25% | | | | | | |
| Pre-tax profit decrease | - | (15,374) | - | (5,616) | | |
| Impact to shareholders' equity | | | | | | |
| in the statements of financial position | | | | | | |
| - Decrease in interest rate by 0.75% | | | | | | |
| shareholders' equity increase | (23,599) | - | - | - | | |
| - Increase in interest rate by 0.75% | | | | | | |
| shareholders' equity decrease | 23,599 | - | - | - | | |

Foreign currency risk

The Group's exposure to foreign currency risk arises mainly from trading transactions and borrowings that are denominated in foreign currencies. The Group seeks to reduce this risk by entering into forward exchange contracts when it considers appropriate. Generally, the forward contracts mature within one year.

As at 31 December 2020 and 2019, the balances of financial assets and liabilities denominated in foreign currencies were summarised below.

| Consolid | latad fina | ncial eta | atements |
|----------|------------|-----------|----------|
| | | | |

| Foreign currency | Financia | al assets | Financial liabilities | | ll assets Financial liabilities Average ex | | Average exchange rate | |
|------------------|-------------|-------------------------------|-----------------------|-----------------------|--|-----------------------|-----------------------|--|
| | 2020 | <u>2019</u> | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> | | |
| | (Million) | (Million) | (Million) | (Million) | (Baht per 1 forei | gn currency unit) | | |
| US dollar | 208.4 | 102.4 | 92.1 | 72.6 | 30.0371 | 30.1540 | | |
| Japan yen | 1,081.9 | 987.6 | - | - | 0.2907 | 0.2759 | | |
| Singapore dollar | 0.6 | 0.7 | 2.7 | 0.2 | 22.6632 | 22.3245 | | |
| China renminbi | 89.8 | 61.8 | - | - | 4.6187 | 4.3147 | | |
| | | Separate financial statements | | | | | | |
| Foreign currency | Financia | Financial assets | | Financial liabilities | | Average exchange rate | | |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> | | |
| | (Million) | (Million) | (Million) | (Million) | (Baht per 1 forei | gn currency unit) | | |

In addition, the Group's exposures to foreign currency risk arises from investments in overseas subsidiaries companies and an indirect joint venture which are unhedged. The management of the Group intends to hold such investments for the long term, and has no plans to dispose of them in the future.

30.5

59.1

30.0371

22.6632

30.1540

22.3245

Foreign currency sensitivity analysis

64.4

92.9

0.1

US dollar

Singapore dollar

The Group operates internationally and is exposed to foreign exchange risk in respect of various foreign currencies, primarily the US Dollar and Indonesian Rupiah. Foreign exchange risk arises from commercial transactions, net investment in foreign operations and borrowings. If the exchange rate of the Thai Baht changes by 3.10% (2019: 2.56%) against the US Dollar and by 5.25% (2019: 3.76%) against the Indonesian Rupiah, with all other variables held constant, profit before tax and shareholders' equity would be affected as follows:

As at 31 December

| | Consolidated | | Separate | |
|---|----------------------|-------------|---------------|---------|
| | financial statements | | financial sta | tements |
| | 2020 | <u>2019</u> | 2020 | 2019 |
| Impact to profit before tax | | | | |
| in the statements of comprehensive income | | | | |
| THB against USD | | | | |
| - Weakened | 231,716 | 47,599 | 21,309 | (4,111) |
| - Strengthened | (231,716) | (47,599) | (21,309) | 4,111 |
| | | | | |
| THB against IDR | | | | |
| - Weakened | (129,634) | (40,497) | - | - |
| - Strengthened | 129,634 | 40,497 | - | - |
| Impact to shareholders' equity | | | | |
| in the statements of financial position | | | | |
| THB against USD | | | | |
| - Weakened | (212,532) | (148,149) | - | - |
| - Strengthened | 212,532 | 148,149 | - | - |
| | | | | |
| THB against IDR | | | | |
| - Weakened | 56,921 | 35,684 | - | - |
| - Strengthened | (56,921) | (35,684) | - | - |

Risk from fluctuation in raw materials and finished goods prices

The Group is exposed to commodity price risk from the natural rubber industry. The Group have managed the risks arising from price fluctuations by managing raw material sourcing using rubber options, rubber futures, and physical forward contracts to hedge the risk from fluctuation in such prices.

Commodity price sensitivity analysis

The Group uses derivative instruments to manage commodity price risk exposure. If the price of natural rubber changes by 1.52% (2019: 2.23%), with all other variables held constant, profit before tax for the years would be affected as follows:

(Unit: Thousand Baht)

| | As at 31 December | | | | | |
|---|----------------------|-------------|---------------|-------------|--|--|
| | Consoli | dated | Separate | | | |
| | financial statements | | financial sta | atements | | |
| | 2020 | <u>2019</u> | <u>2020</u> | <u>2019</u> | | |
| Impact to profit before tax | | | | | | |
| in the statements of comprehensive income | | | | | | |
| - Decrease in price of natural rubber | | | | | | |
| Pre-tax profit decrease | (53,287) | (53,846) | (43,704) | (39,117) | | |
| - Increase in price of natural rubber | | | | | | |
| Pre-tax profit increase | 53,287 | 53,846 | 43,704 | 39,117 | | |

Liquidity risk

The Group monitors its liquidity requirements to ensure it has sufficient cash to meet operational needs.

The table below analyses the Group's maturity grouping based on the remaining periods at the date of statements of financial position to the contractual maturity date based on notional amount. The positive figures represent cash to be inflows and negative figures represent cash to be outflows due to be mature.

The amounts disclosed below are the contractual undiscounted cash flows.

| Consolidated | financial | statements | as at 31 | December 2020 |
|--------------|-----------|------------|----------|---------------|
| | | | | |

| | | ondated initiation | r otatornome ao a | COT BOOOTHBOT | |
|-----------------------------------|--------------|--------------------|-------------------|---------------|--------------|
| | Less than | Between | Between | Over | |
| | 1 year | 1 to 2 years | 2 to 5 years | 5 years | Total |
| Short-term borrowings | | | | | |
| from financial institutions | (24,711,383) | - | - | - | (24,711,383) |
| Trade accounts payable | (1,510,514) | - | - | - | (1,510,514) |
| Accrued expenses | (1,224,543) | - | - | - | (1,224,543) |
| Long-term borrowings | | | | | |
| from financial institutions | (2,544,794) | (1,454,465) | (4,663,962) | (246,861) | (8,910,082) |
| Debentures | (1,472,053) | - | - | - | (1,472,053) |
| Finance lease liabilities | (122,722) | (96,344) | (45,362) | - | (264,428) |
| Derivative financial instruments | | | | | |
| - Interest rate swaps | - | - | (1,393,000) | - | (1,393,000) |
| - Rubber futures (Buy) | (424,304) | - | - | - | (424,304) |
| - Rubber futures (Sell) | 2,299,445 | - | - | - | 2,299,445 |
| - Forward foreign exchange | | | | | |
| contracts (Buy) | (894,195) | - | - | - | (894,195) |
| - Forward foreign exchange | | | | | |
| contracts (Sell) | 8,825,829 | - | - | - | 8,825,829 |
| - Foreign exchange options (Buy) | (32,650,328) | - | - | - | (32,650,328) |
| - Foreign exchange options (Sell) | 4,220,213 | - | - | - | 4,220,213 |
| - Rubber options (Buy) | (379,508) | - | - | - | (379,508) |
| - Rubber options (Sell) | 408,655 | - | - | - | 408,655 |

(Unit: Thousand Baht)

Consolidated financial statements as at 31 December 2019

| | Less than | Between | Between | Over | |
|------------------------------------|--------------|--------------|--------------|-------------|--------------|
| | 1 year | 1 to 2 years | 2 to 5 years | 5 years | Total |
| Short-term borrowings | | | | | |
| from financial institutions | (17,274,989) | - | - | - | (17,274,989) |
| Trade accounts payable | (1,049,514) | - | - | - | (1,049,514) |
| Accrued expenses | (887,490) | - | - | - | (887,490) |
| Long-term borrowings | | | | | |
| from financial institutions | (2,823,648) | (3,110,558) | (5,032,589) | (930,476) | (11,897,271) |
| Debentures | (45,105) | (1,472,177) | - | - | (1,517,282) |
| Finance lease liabilities | (21,981) | (9,679) | (7,462) | - | (39,122) |
| Derivative financial instruments | | | | | |
| - Cross currency swap | - | - | - | (1,696,500) | (1,696,500) |
| - Rubber futures (Buy) | (252,219) | - | - | - | (252,219) |
| - Rubber futures (Sell) | 1,972,101 | - | - | - | 1,972,101 |
| - Forward foreign exchange | | | | | |
| contracts (Buy) | (924,411) | - | - | - | (924,411) |
| - Forward foreign exchange | | | | | |
| contracts (Sell) | 3,209,776 | - | - | - | 3,209,776 |
| - Physical forward contracts (Buy) | 60,213 | - | - | - | 60,213 |
| - Foreign exchange options (Buy) | (7,327,422) | - | - | - | (7,327,422) |
| - Foreign exchange options (Sell) | 2,713,860 | - | - | - | 2,713,860 |
| - Rubber options (Buy) | (137,864) | - | - | - | (137,864) |
| - Rubber options (Sell) | 68,932 | - | - | - | 68,932 |

(Unit: Thousand Baht)

Separate financial statements as at 31 December 2020

| | Less than | Between | Between | Over | |
|-----------------------------------|--------------|--------------|--------------|---------|--------------|
| | 1 year | 1 to 2 years | 2 to 5 years | 5 years | Total |
| Short-term borrowings | | | | | |
| from financial institutions | (18,375,093) | - | - | - | (18,375,093) |
| Trade accounts payable | (430,084) | - | - | - | (430,084) |
| Accrued expenses | (291,473) | - | - | - | (291,473) |
| Long-term borrowings | | | | | |
| from financial institutions | (1,589,389) | (474,427) | - | - | (2,063,816) |
| Debentures | (1,472,053) | - | - | - | (1,472,053) |
| Finance lease liabilities | (60,604) | (43,983) | (12,679) | - | (117,266) |
| Derivative financial instruments | | | | | |
| - Rubber futures (Buy) | 231,043 | - | - | - | 231,043 |
| - Rubber futures (Sell) | (2,159,029) | - | - | - | (2,159,029) |
| - Forward foreign exchange | | | | | |
| contracts (Sell) | 4,802,293 | - | - | - | 4,802,293 |
| - Foreign exchange options (Buy) | (13,787,029) | - | - | - | (13,787,029) |
| - Foreign exchange options (Sell) | 1,832,263 | - | - | - | 1,832,263 |
| - Rubber options (Buy) | (379,508) | - | - | - | (379,508) |
| - Rubber options (Sell) | 370,328 | - | - | - | 370,328 |

Separate financial statements as at 31 December 2019

| | Less than | Between | Between | Over | |
|-----------------------------------|--------------|--------------|--------------|---------|--------------|
| | 1 year | 1 to 2 years | 2 to 5 years | 5 years | Total |
| Short-term borrowings | | | | | |
| from financial institutions | (13,818,860) | - | - | - | (13,818,860) |
| Trade accounts payable | (473,928) | - | - | - | (473,928) |
| Accrued expenses | (303,042) | - | - | - | (303,042) |
| Long-term borrowings | | | | | |
| from financial institutions | (1,802,977) | (1,599,246) | (475,163) | - | (3,877,386) |
| Debentures | (45,105) | (1,472,177) | - | - | (1,517,282) |
| Finance lease liabilities | (3,735) | (1,775) | (1,578) | - | (7,088) |
| Derivative financial instruments | | | | | |
| | (163,322) | - | - | - | (163,322) |
| - Rubber futures (Buy) | | | | | |
| - Rubber futures (Sell) | 1,379,771 | - | - | - | 1,379,771 |
| - Forward foreign exchange | | | | | |
| contracts (Sell) | 666,403 | - | - | - | 666,403 |
| - Foreign exchange options (Buy) | (3,844,635) | - | - | - | (3,844,635) |
| - Foreign exchange options (Sell) | 1,447,392 | - | - | - | 1,447,392 |
| - Rubber options (Buy) | (137,864) | - | - | - | (137,864) |
| - Rubber options (Sell) | 68,932 | - | - | - | 68,932 |
| | | | | | |

39.3 Fair values of financial instruments

Since the majority of the Group' financial instruments are short-term in nature or bear floating interest rates, their fair value is not expected to be materially different from the amounts presented in statement of financial position. For derivatives, their fair value has been determined by using a discounted future cash flow model and a valuation model technique. Most of the inputs used for the valuation are observable in the relevant market, such as spot rates of foreign currencies, yield curves of the respective currencies, interest rate yield curves and commodity price yield curves. The Group has considered to counterparty credit risk when determining the fair value of derivatives.

During the current year, there were no transfers within the fair value hierarchy.

40. Financial instruments by category

| | | | (L | Jnit: Thousand Baht) |
|--------------------------------------|--------------------|-------------------|-----------------------|----------------------|
| | | Consolidated fina | ancial statements | |
| | | 31 Decen | nber 2020 | |
| | Assets at | fair value | | |
| | | Through the | | |
| | Through the profit | comprehensive | Other financial | |
| | and loss | income | assets | Total |
| Assets as per statement of | | | | |
| financial position | | | | |
| Cash and cash equivalents | - | - | 26,446,684 | 26,446,684 |
| Derivative financial instruments | 235,945 | - | - | 235,945 |
| Trade accounts receivable, net | - | - | 9,260,150 | 9,260,150 |
| Amounts due from future brokers | - | - | 801,544 | 801,544 |
| Non - current other financial assets | 64,000 | 32,385 | 701 | 97,086 |
| Total | 299,945 | 32,385 | 36,509,079 | 36,841,409 |
| | | Consolidated fina | (Lancial statements | Jnit: Thousand Baht) |
| | | 31 Decen | nber 2020 | _ |
| | | Liabilities | | |
| | Liabilities | at fair value | | |
| | at fair value | through the | | |
| | through the profit | comprehensive | Other | |
| | and loss | income | financial liabilities | Total |
| Liabilities as per statement of | | | | |
| financial position | | | | |
| Trade accounts payable | - | - | 4,635,946 | 4,635,946 |
| Short-term borrowings from financial | | - | | |
| institutions | - | | 22,162,290 | 22,162,290 |
| Derivative financial instruments | 139,407 | 44,471 | - | 183,878 |
| Long-term borrowings from financial | | - | | |
| institutions | - | | 8,325,193 | 8,325,193 |
| Debentures | | | 1,455,000 | 1,455,000 |
| Total | 139,407 | 44,471 | 36,578,429 | 36,762,307 |

| Consolidated | financial | ctatamanta |
|--------------|-----------|------------|
| CONSONGAIGO | ппаныа | Statements |

| | 31 December 2019 | | | | |
|--------------------------------------|--------------------|---------------|-----------------|-----------|--|
| | Assets at | fair value | | | |
| | | Through the | | | |
| | Through the profit | comprehensive | Other financial | | |
| | and loss | income | assets | Total | |
| | | | | | |
| Assets as per statement of | | | | | |
| financial position | | | | | |
| Cash and cash equivalents | - | - | 2,381,823 | 2,381,823 | |
| Derivative financial instruments | 62,616 | - | - | 62,616 | |
| Trade accounts receivable, net | - | - | 4,691,586 | 4,691,586 | |
| Amounts due from future brokers | - | - | 729,666 | 729,666 | |
| Fixed deposits pledged as collateral | - | - | 701 | 701 | |
| Long-term investments | | 41,898 | 68,000 | 109,898 | |
| Total | 62,616 | 41,898 | 7,871,776 | 7,976,290 | |

| | Consolidated financial statements | | | | |
|--|-----------------------------------|-----------------------|------------|--|--|
| | 31 December 2019 | | | | |
| | Liabilities | | | | |
| | at fair value | | | | |
| | through the profit | Other | | | |
| | and loss | financial liabilities | Total | | |
| | | | | | |
| Liabilities as per statement of financial position | | | | | |
| Trade accounts payable | - | 1,049,514 | 1,049,514 | | |
| Short-term borrowings from financial institutions | - | 16,948,937 | 16,948,937 | | |
| Derivative financial instruments | 143,245 | - | 143,245 | | |
| Long-term borrowings from financial institutions | - | 10,495,665 | 10,495,665 | | |
| Debentures | | 1,455,000 | 1,455,000 | | |
| Total | 143,245 | 29,949,116 | 30,092,361 | | |

| Separate fi | nancial s | tatements |
|-------------|-----------|-----------|
|-------------|-----------|-----------|

| | 31 December 2020 | | | | |
|--------------------------------------|--------------------|---------------------------|-----------------|-----------|--|
| | Assets at | Assets at fair value | | | |
| | Through the profit | Through the comprehensive | Other financial | | |
| | and loss | income | assets | Total | |
| Assets as per statement of | | | | | |
| financial position | | | | | |
| Cash and cash equivalents | - | - | 298,780 | 298,780 | |
| Derivative financial instruments | 173,362 | - | - | 173,362 | |
| Trade accounts receivable, net | - | - | 2,886,596 | 2,886,596 | |
| Long-term borrowings to subsidiaries | - | - | 597,348 | 597,348 | |
| Non - current Other financial assets | 64,000 | 32,072 | | 96,072 | |
| Total | 237,362 | 32,072 | 3,782,724 | 4,052,158 | |

| | Separate financial statements | | | | |
|--|-------------------------------|-----------------------|------------|--|--|
| | 31 December 2020 | | | | |
| | Liabilities | | | | |
| | at fair value | | | | |
| | through the profit | Other | | | |
| | and loss | financial liabilities | Total | | |
| | | | | | |
| Liabilities as per statement of financial position | | | | | |
| Trade accounts payable | - | 988,045 | 988,045 | | |
| Short-term borrowings from financial institutions | - | 15,889,794 | 15,889,794 | | |
| Derivative financial instruments | 63,000 | - | 63,000 | | |
| Long-term borrowings from financial institutions | - | 2,025,486 | 2,025,486 | | |
| Debentures | | 1,455,000 | 1,455,000 | | |
| Total | 63,000 | 20,358,325 | 20,421,325 | | |
| | | | | | |

| | 31 December 2019 | | | | |
|--------------------------------------|----------------------|---------------|-----------------|-----------|--|
| | Assets at fair value | | | | |
| | | Through the | | | |
| | Through the profit | comprehensive | Other financial | | |
| | and loss | income | assets | Total | |
| | | | | | |
| Assets as per statement of | | | | | |
| financial position | | | | | |
| Cash and cash equivalents | - | - | 190,156 | 190,156 | |
| Derivative financial instruments | 27,015 | - | - | 27,015 | |
| Trade accounts receivable, net | - | - | 2,501,398 | 2,501,398 | |
| Amounts due from future brokers | - | - | 30,384 | 30,384 | |
| Long-term borrowings to subsidiaries | - | - | 1,438,882 | 1,438,882 | |
| Long-term investments | - | 41,726 | 68,000 | 109,726 | |
| Total | 27,015 | 41,726 | 4,228,820 | 4,297,561 | |

| | Separate financial statements | | | |
|--|-------------------------------|-----------------------|------------|--|
| | 31 December 2019 | | | |
| | Liabilities | | | |
| | at fair value | | | |
| | through the profit | Other | | |
| | and loss | financial liabilities | Total | |
| Liabilities as per statement of financial position | | | | |
| Trade accounts payable | - | 473,928 | 473,928 | |
| Short-term borrowings from financial institutions | - | 13,502,988 | 13,502,988 | |
| Derivative financial instruments | 70,355 | - | 70,355 | |
| Long-term borrowings from financial institutions | - | 3,702,252 | 3,702,252 | |
| Debentures | | 1,455,000 | 1,455,000 | |
| Total | 70,355 | 19,134,168 | 19,204,523 | |

41. Credit quality of financial assets

The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to external credit ratings (if any) or to historical information about counterparty default rates:

Group 1: New other customers/related parties (less than 6 months)

Group 2: Existing customers/related parties (more than 6 months) with no defaults in the past

Group 3: Existing customers/related parties (more than 6 months) with some defaults in the past that were fully recovered

Maintenance margins are held with high quality counterparties with no history of default. None of the financial assets that are fully performing had been renegotiated during the financial year.

| | | | (Unit: Thousand Baht) | | |
|--|----------------------|--------------|-----------------------|-------------|--|
| | Conso | Consolidated | | Separate | |
| | financial statements | | financial statements | | |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> | |
| Deposits held at call with banks | | | | | |
| Aa1 | 721,168 | 270,661 | - | - | |
| Aa3 | 371,507 | 303,902 | 136 | 136 | |
| A1 | 1,122,109 | 269,818 | 436 | 1,888 | |
| Ba3 | - | 3,762 | - | - | |
| Baa1 | 23,632,543 | 1,283,503 | 286,942 | 175,730 | |
| Baa2 | 443,291 | 108,924 | 1,941 | 1,938 | |
| No rating | 95,668 | 110,950 | 1 | <u>-</u> | |
| Total deposits held at call with banks | 26,386,286 | 2,351,520 | 289,456 | 179,692 | |

| | | | (Unit: 7 | Thousand Baht) |
|---|----------------------|-------------|----------------------|----------------|
| | Consolidated | | Separate | |
| | financial statements | | financial statements | |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| | | | | |
| Trade accounts receivable | | | | |
| Counterparties without external credit rating | | | | |
| Group 1 | 621,341 | 374,014 | 123,618 | 169,301 |
| Group 2 | 7,952,147 | 4,317,557 | 2,049,195 | 1,955,190 |
| Group 3 | 14 | 14 | | |
| Total unimpaired trade accounts receivable | 8,573,502 | 4,691,585 | 2,172,813 | 2,124,491 |

| | | | (Unit: Th | nousand Baht) |
|---|-----------------------------------|-------------|-------------------------------|---------------|
| | Consolidated financial statements | | Separate financial statements | |
| | | | | |
| | 2020 | 2019 | <u>2020</u> | <u>2019</u> |
| Derivative financial instruments | | | | |
| Counterparties with external credit rating | | | | |
| Aa1 | 81,643 | 15,700 | 67,037 | 11,704 |
| Aa2 | - | - | - | - |
| Aa3 | 65 | 721 | - | - |
| Baa1 | 144,625 | 40,881 | 96,713 | 13,139 |
| Counterparties without external credit rating | | | | |
| Group 2 | 9,612 | 5,314 | 9,612 | 2,172 |
| Total derivative financial instruments | | | | |
| (Note 39.1) | 235,945 | 62,616 | 173,362 | 27,015 |
| | | | | |
| | | | (Unit: Th | nousand Baht) |
| | Consolidated financial | | Separate financial | |
| | statements | | statements | |
| | <u>2020</u> | <u>2019</u> | <u>2020</u> | <u>2019</u> |
| Fixed deposits pledged as collateral | | | | |
| Baa1 | 701 | 701 | <u>-</u> | <u>-</u> |
| Total fixed deposits pledged as collateral | | | | |
| | 704 | 704 | | |

42. Capital management

(Note 13)

The primary objective of the Group's capital management is to ensure that it has appropriate capital structure in order to support its business and maximise shareholder value.

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43. Events after the reporting period

On 16 February 2021, the Company's Board of Directors meeting passed resolutions to approve a dividend payment in respect of operating results of 2020 to shareholders of Baht 1.75 per share, totaling of Baht 2,688 million. The Company will propose the Company's Shareholder Annual General Meeting to approve the dividend payment within second quarter of 2021.

44. Approval of financial statements

These financial statements were authorised for issue by the Company's Board of Directors on 16 February 2021.