UMS INTEGRATION LIMITED (fka UMS Holdings Limited) COMPANY REGISTRATION NO: 200100340R Third Quarter Financial Statement And Dividend Announcement

PART I – INFORMATION REQUIRED FOR QUARTERLY (Q1, Q2 & Q3) HALF YEAR AND FULL YEAR ANNOUNCEMENTS

1 (a) An income statement and statement of comprehensive income, or a statement of comprehensive income (for the group) together with a comparative statement for the corresponding period of the immediately preceding financial year.

UNAUDITED CONSOLIDATED INCOME STATEMENT FOR THE PERIOD ENDED 30 SEPTEMBER 2024

| | | | Gro | up | | | |
|--|----------------------|----------------------|----------|----------------------|----------------------|----------|--|
| | | 3Q | | 9 Months Ended | | | |
| | 30-Sep-24 S\$'000 | 30-Sep-23 S\$'000 | Change % | 30-Sep-24 S\$'000 | 30-Sep-23 S\$'000 | Change % | |
| Revenue (Note 8) | 64,944 | 71,260 | -9% | 174,885 | 226,391 | -23% | |
| Changes in inventories | (883) | 9,315 | N.M | 2,144 | 11,084 | -81% | |
| Raw material purchases and subcontractor charges | (30,458) | (44,107) | -31% | (84,776) | (126,037) | -33% | |
| Employee benefits expense | (9,497) | (9,465) | 0% | (26,407) | (28,491) | -7% | |
| Depreciation expense | (5,145) | (4,876) | 6% | (14,163) | (14,389) | -2% | |
| Amortisation of intangible asset | (75) | (75) | 0% | (225) | (225) | 0% | |
| Other expenses (Note (b)) | (6,277) | (5,723) | 10% | (18,418) | (18,840) | -2% | |
| Other (charges)/credits (Note (c)) | (1,260) | 957 | N.M | (291) | 1,602 | N.M | |
| Finance income (Note (a)) | 720 | 424 | 70% | 1,844 | 848 | 117% | |
| Finance expense (Note (a)) | (133) | (230) | -42% | (529) | (708) | -25% | |
| Profit before income tax | 11,936 | 17,480 | -32% | 34,064 | 51,235 | -34% | |
| Income tax expense (Note (d)) | (1,659) | (2,059) | -19% | (4,300) | (5,885) | -27% | |
| Net profit for the period from continuing operations | 10,277 | 15,421 | -33% | 29,764 | 45,350 | -34% | |
| Profit attributable to: | | | | | | | |
| Owners of the parent | 10,389 | 15,338 | -32% | 29,509 | 44,314 | -33% | |
| Non- controlling interest | (112) | 83 | N.M | 255 | 1,036 | -75% | |
| - | 10,277 | 15,421 | -33% | 29,764 | 45,350 | -34% | |
| Earnings per share attributable to owner | ers | | | | | | |
| of the Company (cents per share) Basic Diluted | 1.46 1.46 | 2.29 2.29 | | 4.18 4.18 | 6.61 6.61 | | |

NOTES TO INCOME STATEMENT

Note (a) Finance income/(expense)

| | Group | | | | | | |
|--|----------------------|----------------------|-------------|----------------------|----------------------|-------------|--|
| | | 3Q | | 9 N | | | |
| | 30-Sep-24 S\$'000 | 30-Sep-23 S\$'000 | Change % | 30-Sep-24 S\$'000 | 30-Sep-23 S\$'000 | Change % | |
| Interest income from cash and cash equivalents | 720 | 424 | 70% | 1,844 | 848 | 117% | |
| Interest expense on lease liabilities | (126) | (123) | 2% | (349) | (325) | 7% | |
| Interest expense on bank borrowings | (7) | (107) | -93% | (180) | (372) | -52% | |
| Interest expense from loans from related parties | - | - | 0% | - | (11) | -100% | |
| Net finance income (Note (i)) | 587 | 194 | 203% | 1,315 | 140 | 839% | |

Note 1 (a)(a)(i) - The increase in net finance income was mainly due to higher interest income generated from higher cash balances attributed to share placement exercise in January 2024 and lower bank borrowings due to repayment of secured term loan.

Note (b) Other expenses

| | Group | | | | | | |
|--|----------------------|----------------------|-------------|----------------------|----------------------|-------------|--|
| | | 3Q | | 9 1 | Months Ended | | |
| | 30-Sep-24 S\$'000 | 30-Sep-23 S\$'000 | Change % | 30-Sep-24 S\$'000 | 30-Sep-23 S\$'000 | Change % | |
| Legal and professional fees (Note (i)) | (1,094) | (825) | 33% | (3,021) | (3,301) | -8% | |
| Utilities (Note (ii)) | (2,033) | (2,074) | -2% | (5,855) | (6,488) | -10% | |
| Freight charges (Note (iii)) | (394) | (471) | -16% | (1,024) | (1,446) | -29% | |
| Insurance | (202) | (206) | -2% | (621) | (585) | 6% | |
| Upkeep of properties and equipment (Note (iv)) | (583) | (338) | 72% | (1,522) | (1,228) | 24% | |
| Upkeep of machinery (Note (iv)) | (855) | (770) | 11% | (2,982) | (2,753) | 8% | |
| Others | (1,116) | (1,039) | 7% | (3,393) | (3,039) | 12% | |
| | (6,277) | (5,723) | 10% | (18,418) | (18,840) | -2% | |

Note 1(a)(b)(i) – Professional fees relates mainly to amounts payable to the Group's sales consultant. Refer to note 13. Higher professional fees was incurred during the period due to work done on the proposed secondary listing on the Main Market of Bursa Malaysia Securities Berhad.

Note 1(a)(b)(ii) – The decrease was mainly due to the cost savings from installation of solar panel during the period.

Note 1(a)(b)(iii) - The decrease was mainly due lower material purchases during the period.

Note 1(a)(b)(iv) – The increase was mainly due to higher maintenance work during the period.

Note (c) Other (charges)/credits

| | | | Gro | up | | |
|---|----------------------|----------------------|-------------|----------------------|----------------------|-------------|
| | | 3Q | | 9 M | <u> </u> | |
| | 30-Sep-24 S\$'000 | 30-Sep-23 S\$'000 | Change % | 30-Sep-24 S\$'000 | 30-Sep-23 S\$'000 | Change % |
| Foreign exchange (loss)/gain - net (Note (i)) | (1,633) | 788 | N.M | (197) | 853 | N.M |
| Gain/(loss) on disposal of property, plant and equipment | 189 | 4 | 4625% | (122) | 619 | N.M |
| Property, plant & equipment written off | (1) | - | N.M | (1) | (3) | -67% |
| Allowance for inventories obsolescence | (3) | 77 | N.M | (870) | (137) | 535% |
| Fair value gain on financial assets through profit and loss | 87 | - | N.M | 686 | - | N.M |
| Others | 101 | 88 | 15% | 213 | 270 | -21% |
| | (1,260) | 957 | N.M | (291) | 1,602 | N.M |

Note 1(a)(c)(i) – The exchange loss in 3QFY2024 was mainly due to the depreciation of the US dollar during the period.

Note (d) Income tax

| | | Group | | | | | | |
|---------------|-----------|-----------|--------|-----------|-----------|----------|--|--|
| | | 3Q | | 9 N | d | | | |
| | 30-Sep-24 | 30-Sep-23 | Change | 30-Sep-24 | 30-Sep-23 | 3 Change | | |
| | S\$'000 | S\$'000 | % | S\$'000 | S\$'000 | % | | |
| Income tax: | | | | | | | | |
| - Current | (1,655) | (2,198) | -25% | (4,299) | (6,066) | -29% | | |
| - Prior years | (4) | 139 | N.M | (1) | 181 | N.M | | |
| | (1,659) | (2,059) | -19% | (4,300) | (5,885) | -27% | | |

Note 1(a)(d) - The decrease in current income tax was mainly due to lower profits during the period.

1(b)(i) A statement of financial position (for the issuer and the group), together with a comparative statement as at the end of the immediately preceding financial year.

| | Group | | Com | oanv |
|---|-----------------|----------------|-------------|-------------|
| | | 31 Dec 2023 | 30 Sep 2024 | 31 Dec 2023 |
| | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| ASSETS | | | | |
| Current Assets | | | | |
| Cash and bank balances (Note (ii)) | 74,116 | 67,458 | 414 | 400 |
| Trade receivables and other current assets (Note (iii)) | 55,740 | 56,239 | 43,044 | 11,060 |
| Financial assets through profit or loss | 1,272 | 586 | 1,272 | 586 |
| Loan to subsidiaries | - | - | 18,225 | 5,467 |
| Inventories | 112,904 | 110,760 | - | |
| Total Current Assets | 244,032 | 235,043 | 62,955 | 17,513 |
| Non Current Access | | | | |
| Non-Current Assets | | | 270 724 | 200 550 |
| Investment in subsidiaries (Note (i)) | 166 110 | 152 710 | 270,724 | 266,556 |
| Property, plant and equipment | 166,110 | 152,719 | - | - |
| Right-of-use assets | 10,237 1,270 | 9,915 1,368 | - | - |
| Investment property Intangible assets | 87,726 | | - | - |
| Deferred tax assets | 175 | 87,951 169 | - | - |
| Total Non-Current Assets | 265,518 | 252,122 | 270,724 | 266,556 |
| Total Non-Current Assets | 200,516 | 252,122 | 210,124 | 200,550 |
| Total Assets | 509,550 | 487,165 | 333,679 | 284,069 |
| LIABILITIES AND EQUITY | | | | |
| Current Liabilities | | | | |
| Bank borrowings (Note 1(b)(ii)) | 1,075 | 6,790 | _ | 4,000 |
| Trade and other payables (Note (iv)) | 38,437 | 49,646 | 95,950 | 73,176 |
| Lease liabilities | 1,629 | 1,932 | - | 70,170 |
| Income tax payable | 4,535 | 7,580 | 45 | 146 |
| Total Current Liabilities | 45,676 | 65,948 | 95,995 | 77,322 |
| Total Gallon Elabilities | 10,010 | 00,010 | 00,000 | 77,022 |
| Non Current Liabilities | | | | |
| Bank borrowings (Note 1(b)(ii)) | - | 15,751 | - | - |
| Lease liabilities | 9,773 | 7,999 | - | - |
| Deferred tax liabilities | 8,741 | 10,136 | _ | _ |
| Long-term provision* | 405 | 405 | _ | _ |
| Total Non-Current Liabilities | 18,919 | 34,291 | - | - |
| Total Liabilities | 64,595 | 100,239 | 95,995 | 77,322 |
| · · · · · · · · · · · · · · · · · · · | 0 1,000 | 100,200 | 00,000 | , |
| Capital and Reserves | | | | |
| Share Capital | 186,541 | 136,623 | 186,541 | 136,623 |
| Treasury shares | (145) | (145) | - | - |
| Reserves | (14,828) | (21,471) | - | - |
| Retained earnings | 248,317 | 244,830 | 51,143 | 70,124 |
| | 419,885 | 359,837 | 237,684 | 206,747 |
| Non-controlling interest | 25,070 | 27,089 | <u>-</u> | |
| Total Equity | 444,955 | 386,926 | 237,684 | 206,747 |
| Total Liabilities and Equity | 509,550 | 487,165 | 333,679 | 284,069 |
| | | | | |

^{*} Provision for reinstatement of leased premises.

1(b)(i) A statement of financial position (for the issuer and the group), together with a comparative statement as at the end of the immediately preceding financial year. (cont'd)

Note 1 (b)(i)(i) Investment in Subsidiaries
The details of the subsidiaries as at 30 September 2024 are as follows:

| Name | Effective pe equity held to 30-Sep-2024 | y the Group 31-Dec-2023 | Company' invest | ment 31-Dec-2023 |
|--|---|----------------------------|-----------------|---------------------|
| Held by the Company | % | % | S\$'000 | S\$'000 |
| UMS Systems Pte Ltd (Singapore) | 100 | 100 | 9,561 | 9,561 |
| UMS International Pte Ltd (Singapore) | 100 | 100 | 800 | 800 |
| UMS Pte Ltd (Singapore) | 100 | 100 | 127,081 | 127,081 |
| UMS Aerospace Pte Ltd (Singapore) | 100 | 100 | 20,000 | 20,000 |
| Integrated Manufacturing Technologies Pte Ltd (Singapore) | 100 | 100 | 19,803 | 19,803 |
| Ultimate Machining Solutions (M) Sdn. Bhd. (Malaysia) | 100 | 100 | 30,772 | 30,772 |
| Kalf Engineering Pte Ltd (Singapore) | 51 | 51 | 990 | 990 |
| Starke Singapore Pte Ltd (Singapore) | 70 | 70 | 7,076 | 7,076 |
| Ultimate Mechanical System Sdn. Bhd. (Malaysia) | 100 | 100 | 7,643 | 7,643 |
| JEP Holdings Limited (Singapore) | 80 | 77 | 71,786 | 67,618 |
| Unquoted equity shares, at cost | | | 295,512 | 291,344 |
| Less: Provision for impairment | | _ | (24,788) | (24,788) |
| | | _ | 270,724 | 266,556 |
| Held through UMS International Pte Ltd Ultimate Manufacturing Solutions (M) Sdn. Bhd. (Malaysia) | 100 | 100 | | |
| Held through UMS Pte Ltd UMS Solutions Pte Ltd (Singapore) | 100 | 100 | | |
| Held through Kalf Engineering Pte. Ltd. 浙江凯富环境治理工程有限公司 (People's Republic of China) | 51 | 51 | | |
| Held through Starke Singapore Pte Ltd Starke Asia Sdn. Bhd. (Malaysia) | 70 | 70 | | |
| Held through Ultimate Machining Solutions (M) Sdn. Bh AllStar Manufacturing Sdn. Bhd. (Malaysia) | <u>d</u> 100 | 100 | | |

1(b)(i) A statement of financial position (for the issuer and the group), together with a comparative statement as at the end of the immediately preceding financial year. (cont'd)

Note 1 (b)(i)(i) Investment in Subsidiaries

The details of the subsidiaries as at 30 September 2024 are as follows: (cont'd)

| Held through UMS Aerospace Pte Ltd Integrated Manufacturing Technologies Inc. (United States) | 100 | 100 |
|---|-----|-----|
| Held through JEP Holdings Limited JEP Precision Engineering Pte Ltd (Singapore) | 80 | 77 |
| JEP Industrades Pte Ltd (Singapore) | 80 | 77 |
| Dolphin Engineering Pte Ltd (Singapore) | 80 | 77 |
| JEP Precision Engineering (M) Sdn. Bhd. (Malaysia) | 80 | 77 |

Note 1(b)(i)(ii) – The net increase in cash and cash equivalents by S\$28.1 million (after netting-off bank borrowings) was mainly due to proceeds from Group's share placement in 1Q2024, net cash generated from operating activities partially offset by purchase of property, plant and equipment and payment of dividends during the period.

Note 1(b)(i)(iii) – Trade receivables and other current assets decreased by S\$0.5 million mainly due to lower sales offset by higher advance payment to suppliers.

Note 1(b)(i)(iv) - Trade and other payables decreased by S\$11.2 million, mainly due to lower material purchases and lower bonus provision during the period.

1(c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

| Profit before income tax | | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
|--|--|-----------|--------------|----------|----------|
| Adjustments for: Depreciation expenses | Cash flows from operating activities | | | | |
| Despication expense 5,145 4,876 14,183 14,389 Amortisation of intangible assets 75 75 225 225 Property, plant and equipment written off 1 1 3 0 16 3 0 137 6.62 16 17 6.62 16 16 18 18 0 187 6.62 16 18 18 18 0 187 18 1 | Profit before income tax | 11,936 | 17,480 | 34,064 | 51,235 |
| Amountsiation of intangible assets 75 75 225 225 Property, plant and equipment written off 1 1 1 3 Write-back for stock obsolescence 3 177 870 1876 Clainylloss on disposal of property, plant and equipment (189) (4) 122 (619) Interest income (720) (424) (1,844) (848) Interest expenses 133 230 529 708 Fair value gain on financial assets through profit and loss (877) 2,971 47,444 65,168 Operating cash flows before working capital changes 1,572 (3,707) 6,592 14,492 Unrealised foreign exchange gain 1,572 (3,707) 6,592 14,492 Porating cash flows before working capital changes 1,572 (3,707) 6,592 14,492 Inventories 881 (6,435) 3,014 (7,339) Trade and other payables 1,205 3,077 (12,491) 12,2481 Cash generated from operating activities 1,824 <t< td=""><td>•</td><td></td><td></td><td></td><td></td></t<> | • | | | | |
| Property, plant and equipment written off 1 1 1 3 Write-back for stock obsolescence 3 177 870 137 Allowance for inventories obsolescence 3 (77) 870 137 (Gain)/loss on disposal of property, plant and equipment (189) (14) 1122 (619) Interest income (720) (424) (1,844) (848) Interest stome 133 230 529 708 Fair value gain on financial assets through profit and loss (87) 2,971 47,444 65,168 Charges in working capital - (202) 1,272 1,271 47,444 65,168 Changes in working capital - 1,205 (3,707) 16,592 14,492 Irrade receivables and other current assets 1,572 (3,707) 12,491 122,491 Irrade receivables and other current assets 1,572 (3,707) 12,491 122,491 Irrade receivables and other current assets 1,572 (3,707) 12,491 122,491 <t< td=""><td></td><td>5,145</td><td>4,876</td><td>14,163</td><td>14,389</td></t<> | | 5,145 | 4,876 | 14,163 | 14,389 |
| Write-back for stock obsolescence - 17 - (62) Allowance for inventories obsolescence 3 (77) 870 137 Caian/loss on disposal of property, plant and equipment Interest income (189) (4) 122 (619) Interest expense 133 230 529 708 Fair value gain on financial assets through profit and loss (87) - (680) - Operating cash flows before working capital changes 16.297 21,971 47,444 65,168 Changes in working capital: 1.572 (3,707) 6,592 14,492 Inventories 881 (5,435) 30,104 (7,339) Trade and other payables 1,205 (3,777) (12,491) (12,448) Cash generated from operations 19.955 9,052 38,531 59,873 Income tax paid 19.955 9,052 38,531 59,873 Net cash generated from operating activities 16,824 3,473 31,166 36,591 Proceeds from disposal of property, plant and equipment <t< td=""><td>•</td><td>75</td><td>75</td><td>225</td><td>225</td></t<> | • | 75 | 75 | 225 | 225 |
| Allowance for inventories obsolescence 3 (77) (870 137) | Property, plant and equipment written off | 1 | - | 1 | 3 |
| Gain)/loss on disposal of property, plant and equipment Interest income (189) (44) (122) (619) Interest income (720) (424) (1,844) (848) Fair value gain on financial assets through profit and loss (87) - (686) - Unrealised foreign exchange gain 16,297 21,971 47,444 65,168 Changes in working capital: 15,272 21,971 47,444 65,168 Changes in working capital: 1,572 (3,707) 6,592 14,492 Inventories 881 (5,435) (3,014) (7,339) Trade and other payables 1,205 (3,777) (12,491) (12,448) Cash generated from operations 19,955 9,052 38,531 59,873 Income tax paid (3,131) (5,579) (7,365) (11,282) Net cash generated from operating activities 48 3,43 3,166 48,591 Proceeds from disposal of property, plant and equipment (8,111) (9,614) (23,788) (22,050) Proceeds from sale of quoted sh | | - | 17 | - | (62) |
| Interest income | | 3 | , , | 870 | |
| Interest expense 133 230 529 708 Fair value gain on financial assets through profit and loss 687 202 2 2 2 2 2 2 2 2 | | , , | ` ' | | , , |
| Pair value gain on financial assets through profit and loss Capital Chreignes (Capital Chreignes) Capital Chreignes (Capital Changes) Capital Changes (Capital Changes | | , , | , , | , , | , , |
| Unrealised foreign exchange gain (202) | · | | 230 | | 708 |
| Operating cash flows before working capital: 16,297 21,971 47,444 65,168 Changes in working capital: 1 3 1,572 (3,707) 6,592 14,492 Inventories 881 (5,435) (3,014) (7,339) Trade and other payables 1,205 (3,777) (12,491) (12,448) Cash generated from operations 19,955 9,052 38,531 59,873 Income tax paid (3,131) (5,579) (7,365) (11,282) Net cash generated from operating activities 16,824 3,473 31,166 48,591 Cash flows from investing activities 103 1 626 730 Proceeds from disposal of property, plant and equipment (8,111) (9,614) (23,788) (22,050) Improvement to investment property (25) (3) (25) (32) (32) Proceeds from sale of quoted shares 720 424 1,844 848 Net cash used in investing activities (7,313) (9,184) (21,343) (20,378) | | (87) | - | (686) | - |
| Changes in working capital: Trade receivables and other current assets 1,572 (3,707) 6,592 14,492 Inventories 881 (5,435) (3,014) (7,339) Trade and other payables 1,205 (3,777) (12,491) (12,488) Cash generated from operations 19,955 9,052 38,531 59,873 Income tax paid (3,131) (5,579) (7,365) (11,282) Net cash generated from operating activities 16,824 3,473 31,166 48,591 Proceeds from disposal of property, plant and equipment 103 1 626 730 Purchase of property, plant and equipment (8,111) (9,614) (23,788) (22,050) Purchase of property, plant and equipment (8,111) (9,614) (23,788) (22,050) Purchase of property, plant and equipment (8,111) (9,614) (23,788) (22,050) Improvement to investment property (25) (3 3 1 6 6 730 Interest received 73 (3 9,184 <td></td> <td>-</td> <td>, ,</td> <td></td> <td>-</td> | | - | , , | | - |
| Trade receivables and other current assets 1,572 3,707 6,592 14,492 Inventories 881 (5,435 (3,014) (7,339) Trade and other payables 1,205 (3,777) (12,491) (12,481) Cash generated from operations 19,955 9,052 38,531 Income tax paid (3,131) (5,579) (7,365) (11,282) Net cash generated from operating activities 16,824 3,473 31,166 48,591 Proceeds from disposal of property, plant and equipment 103 1 626 730 Purchase of property, plant and equipment (8,111) (9,614) (23,788) (22,050) Improvement to investment property (25) (3) (25) (32) Proceeds from sale of quoted shares - 8 - 129 Interest received 720 424 1,844 848 Net cash used in investing activities (7,313) (9,184) (21,343) (20,375) The standard from posting activities (425) (460) (21,466) (10,727) Interest paid (7) (109) (180) (380) Repayment of bank borrowings (425) (460) (21,466) (10,727) Repayment of lease liabilities (345) (346) (320) (1,011) (1,029) Repayment of lease liabilities (345) (350) (4,168) (3,996) Proceeds from issue of ordinary shares - (9,096) (1,681) (3,996) Proceeds from issue of ordinary shares - (1,682) (1,682) (1,682) (1,682) Proceeds from issue of ordinary shares - (1,682) (1, | | 16,297 | 21,971 | 47,444 | 65,168 |
| Trade and other payables | | 4.570 | (0.707) | 0.500 | 4.4.400 |
| Trade and other payables 1,205 (3,777) (12,491) (12,448) Cash generated from operations 19,955 9,052 38,531 59,873 Income tax paid (3,131) (5,579) (7,365) (11,282) Net cash generated from operating activities 8 3,473 31,166 48,591 Cash flows from investing activities Proceeds from disposal of property, plant and equipment 103 1 626 730 Purchase of property, plant and equipment (8,111) (9,614) (22,050) (32) Proceeds from sale of quoted shares 2 8 - 129 Interest received 720 424 1,844 848 Net cash used in investing activities (7,313) (9,184) (21,346) (10,727) Interest paid (7,313) (9,184) (21,346) (10,727) Interest paid (425) (460) (21,466) (10,727) Interest paid (432) (569) (21,646) (11,107) Repayment of lease liabilit | | • | | - | • |
| Cash generated from operations 19,955 9,052 38,531 59,873 Income tax paid (3,131) (5,579) (7,365) (11,282) Net cash generated from operating activities 16,824 3,473 31,166 48,591 Cash flows from investing activities Trace of property, plant and equipment 103 1 626 730 Purchase of property, plant and equipment (8,111) (9,614) (23,788) (22,050) Improvement to investment property (25) (3) (25) (32) Proceeds from sale of quoted shares - 8 - 129 Interest received 720 424 1,844 848 Net cash used in investing activities (7,313) (9,184) (21,343) (20,375) Cash flows from financing activities (425) (460) (21,466) (10,727) Interest paid (7) (109) (180) (380) Interest paid (343) (569) (21,646) (11,107) Repayment of lease liabilities <t< td=""><td></td><td></td><td>, ,</td><td>• • •</td><td>, , ,</td></t<> | | | , , | • • • | , , , |
| Net cash generated from operating activities 16,824 3,473 31,166 48,591 16,824 3,473 31,166 48,591 16,824 3,473 31,166 48,591 16,824 3,473 31,166 48,591 16,824 3,473 31,166 48,591 16,824 3,473 31,166 48,591 16,824 3,473 31,166 48,591 16,824 3,473 31,166 48,591 16,824 3,473 31,166 48,591 16,824 3,473 31,166 48,591 16,824 3,473 31,166 48,591 16,824 3,473 31,166 48,591 16,824 3,473 31,166 48,591 16,824 18,224 18,224 18,224 18,224 18,224 18,224 18,224 18, | | | | , | |
| Net cash generated from operating activities 16,824 3,473 31,166 48,591 Cash flows from investing activities Proceeds from disposal of property, plant and equipment 103 1 626 730 Purchase of property, plant and equipment (8,111) (9,614) (23,788) (22,050) Improvement to investment property (25) (3) (25) (32) Proceeds from sale of quoted shares - 8 - 129 Interest received 720 424 1,844 848 Net cash used in investing activities (7,313) (9,184) (21,343) (20,375) Repayment of bank borrowings (425) (460) (21,466) (10,727) Interest paid (7) (109) (180) (380) Repayment of bank borrowings (425) (460) (21,466) (10,727) Interest paid (7) (109) (180) (380) Repayment of bank borrowings (345) (320) (1,011) (1,027) Repayment of lease liabilities | <u> </u> | | | | |
| Cash flows from investing activities Increase of property, plant and equipment 103 1 626 730 Purchase of property, plant and equipment (8,111) (9,614) (23,788) (22,050) Improvement to investment property (25) (33) (25) (32) Proceeds from sale of quoted shares - 8 - 129 Interest received 720 424 1,844 848 Net cash used in investing activities (7,313) (9,184) (21,343) (20,375) Cash flows from financing activities (425) (460) (21,466) (10,727) Interest paid (77) (109) (180) (380) Repayment of bank borrowings (425) (460) (21,466) (10,727) Interest paid (77) (109) (180) (380) Repayment of bank borrowings (445) (369) (21,646) (11,077) Repayment of lease liabilities (345) (320) (1,011) (1,029) Repayment to Shareholder loan - | | | (5,579) | (7,365) | (11,282) |
| Proceeds from disposal of property, plant and equipment 103 1 626 730 Purchase of property, plant and equipment (8,111) (9,614) (23,788) (22,050) Improvement to investment property (25) (3) (25) (32) Proceeds from sale of quoted shares - 8 - 129 Interest received 720 424 1,844 848 Net cash used in investing activities (7,313) (9,184) (21,343) (20,375) Repayment of bank borrowings (425) (460) (21,466) (10,727) Interest paid (7) (109) (180) (380) Repayment of lease liabilities (345) (320) (1,011) (1,029) Repayment to Shareholder loan - - - (909) Consideration paid for acquisition of non-controlling interest - (3,096) (4,168) (3,096) Proceeds from issue of ordinary shares - - (3,096) (4,168) (3,096) Payment for share issue costs - <td>Net cash generated from operating activities</td> <td>16,824</td> <td>3,473</td> <td>31,166</td> <td>48,591</td> | Net cash generated from operating activities | 16,824 | 3,473 | 31,166 | 48,591 |
| Proceeds from disposal of property, plant and equipment 103 1 626 730 Purchase of property, plant and equipment (8,111) (9,614) (23,788) (22,050) Improvement to investment property (25) (3) (25) (32) Proceeds from sale of quoted shares - 8 - 129 Interest received 720 424 1,844 848 Net cash used in investing activities (7,313) (9,184) (21,343) (20,375) Repayment of bank borrowings (425) (460) (21,466) (10,727) Interest paid (7) (109) (180) (380) Repayment of lease liabilities (345) (320) (1,011) (1,029) Repayment to Shareholder loan - - - (909) Consideration paid for acquisition of non-controlling interest - (3,096) (4,168) (3,096) Proceeds from issue of ordinary shares - (3,096) (4,168) (3,096) Payment for share issue costs - - <td>Cash flows from investing activities</td> <td></td> <td></td> <td></td> <td></td> | Cash flows from investing activities | | | | |
| Purchase of property, plant and equipment (8,111) (9,614) (23,788) (22,050) Improvement to investment property (25) (3) (25) (32) Proceeds from sale of quoted shares - 8 - 129 Interest received 720 424 1,844 848 Net cash used in investing activities (7,313) (9,184) (21,343) (20,375) Cash flows from financing activities (7,313) (9,184) (21,343) (20,375) Repayment of bank borrowings (425) (460) (21,466) (10,727) Interest paid (7) (109) (180) (380) Interest paid (345) (569) (21,646) (11,107) Repayment of lease liabilities (345) (320) (1,011) (1,022) Repayment to Shareholder loan - - - (909) Consideration paid for acquisition of non-controlling interest - (3,096) (4,168) (3,096) Payment for share issue costs - - - | • | 103 | 1 | 626 | 730 |
| Improvement to investment property (25) (3) (25) (32) Proceeds from sale of quoted shares - 8 - 129 Interest received 720 424 1,844 848 Net cash used in investing activities (7,313) (9,184) (21,343) (20,375) Cash flows from financing activities (425) (460) (21,466) (10,727) Interest paid (425) (460) (21,466) (10,727) Interest paid (432) (569) (21,646) (11,107) Repayment of lease liabilities (345) (320) (1,011) (1,029) Repayment to Shareholder loan (909) Consideration paid for acquisition of non-controlling interest - (3,096) (4,168) (3,096) Proceeds from issue of ordinary shares 51,600 - 2,000 Payment for share issue costs 1,892 Sale of treasury shares - 1,892 Dividends paid (8,526) (6,705) (24,158) (20,116) Net cash used in financing activities (9,303) (10,690) (1,065) (34,365) Net increase/(decrease) in cash and cash equivalents 208 (16,401) 8,758 (6,149) Net effect of exchange rate changes (2,450) 96 (2,100) 255 Cash and cash equivalents at beginning of the period 76,358 72,083 67,458 61,672 | | | | | |
| Proceeds from sale of quoted shares - 8 - 129 Interest received 720 424 1,844 848 Net cash used in investing activities (7,313) (9,184) (21,343) (20,375) Cash flows from financing activities 8 - 1,227 Repayment of bank borrowings (425) (460) (21,466) (10,727) Interest paid (7) (109) (180) (380) Repayment of bank borrowings (432) (569) (21,646) (11,107) Repayment of lease liabilities (345) (320) (1,011) (1,029) Repayment to Shareholder loan - - - (909) Consideration paid for acquisition of non-controlling interest - (3,096) (4,168) (3,096) Proceeds from issue of ordinary shares - - 51,600 - Payment for share issue costs - - 1,892 Sale of treasury shares - - 1,892 Dividends paid (8,526) | | , , , , , | | | , , , |
| Interest received 720 424 1,844 848 Net cash used in investing activities (7,313) (9,184) (21,343) (20,375) Cash flows from financing activities Expayment of bank borrowings (425) (460) (21,466) (10,727) Interest paid (7) (109) (180) (380) Interest paid (432) (569) (21,646) (11,107) Repayment of lease liabilities (345) (320) (1,011) (1,029) Repayment to Shareholder loan - - - 909 Consideration paid for acquisition of non-controlling interest - (3,096) (4,168) (3,096) Proceeds from issue of ordinary shares - - 51,600 - Payment for share issue costs - - 1,682) - Sale of treasury shares - - 1,892 Dividends paid (8,526) (6,705) (24,158) (20,116) Net cash used in financing activities (9,303) (10,690) | • • • | (23) | | (25) | |
| Net cash used in investing activities (7,313) (9,184) (21,343) (20,375) Cash flows from financing activities (425) (460) (21,466) (10,727) Interest paid (7) (109) (180) (380) Interest paid (432) (569) (21,646) (11,107) Repayment of lease liabilities (345) (320) (1,011) (1,029) Repayment to Shareholder loan - - - (909) Consideration paid for acquisition of non-controlling interest - (3,096) (4,168) (3,096) Proceeds from issue of ordinary shares - - 51,600 - Payment for share issue costs - - - 1,892 Sale of treasury shares - - - 1,892 Dividends paid (8,526) (6,705) (24,158) (20,116) Net cash used in financing activities (9,303) (10,690) (1,065) (34,365) Net increase/(decrease) in cash and cash equivalents 208 (16,401) <t< td=""><td>·</td><td>-</td><td></td><td>-</td><td></td></t<> | · | - | | - | |
| Cash flows from financing activities Repayment of bank borrowings Interest paid (425) (460) (21,466) (10,727) Interest paid (432) (569) (21,646) (11,107) Repayment of lease liabilities (345) (320) (1,011) (1,029) Repayment to Shareholder loan - - - (909) Consideration paid for acquisition of non-controlling interest - (3,096) (4,168) (3,096) Proceeds from issue of ordinary shares - - 51,600 - Payment for share issue costs - - (1,682) - Sale of treasury shares - - - 1,892 Dividends paid (8,526) (6,705) (24,158) (20,116) Net cash used in financing activities (9,303) (10,690) (1,065) (34,365) Net increase/(decrease) in cash and cash equivalents 208 (16,401) 8,758 (6,149) Net effect of exchange rate changes (2,450) 96 (2,100) 255 | Interest received | 720 | 424 | 1,844 | 848 |
| Repayment of bank borrowings (425) (460) (21,466) (10,727) Interest paid (7) (109) (180) (380) (432) (569) (21,646) (11,107) Repayment of lease liabilities (345) (320) (1,011) (1,029) Repayment to Shareholder loan - - - (909) Consideration paid for acquisition of non-controlling interest - (3,096) (4,168) (3,096) Proceeds from issue of ordinary shares - - 51,600 - Payment for share issue costs - - - 1,682) - Sale of treasury shares - - - 1,892 Dividends paid (8,526) (6,705) (24,158) (20,116) Net cash used in financing activities (9,303) (10,690) (1,065) (34,365) Net increase/(decrease) in cash and cash equivalents 208 (16,401) 8,758 (6,149) Net effect of exchange rate changes (2,450) 96 (2,100) 255 Cash and cash equivalents at beginning of the period 76,358 | Net cash used in investing activities | (7,313) | (9,184) | (21,343) | (20,375) |
| Interest paid (7) (109) (180) (380) (432) (569) (21,646) (11,107) (432) (569) (21,646) (11,107) (1,029) (2,029) | Cash flows from financing activities | | | | |
| Repayment of lease liabilities (432) (569) (21,646) (11,107) Repayment to Shareholder loan - - - - (909) Consideration paid for acquisition of non-controlling interest - (3,096) (4,168) (3,096) Proceeds from issue of ordinary shares - - 51,600 - Payment for share issue costs - - (1,682) - Sale of treasury shares - - - 1,892 Dividends paid (8,526) (6,705) (24,158) (20,116) Net cash used in financing activities (9,303) (10,690) (1,065) (34,365) Net increase/(decrease) in cash and cash equivalents 208 (16,401) 8,758 (6,149) Net effect of exchange rate changes (2,450) 96 (2,100) 255 Cash and cash equivalents at beginning of the period 76,358 72,083 67,458 61,672 | Repayment of bank borrowings | (425) | (460) | (21,466) | (10,727) |
| Repayment of lease liabilities (345) (320) (1,011) (1,029) Repayment to Shareholder loan - - - (909) Consideration paid for acquisition of non-controlling interest - (3,096) (4,168) (3,096) Proceeds from issue of ordinary shares - - 51,600 - Payment for share issue costs - - (1,682) - Sale of treasury shares - - - 1,892 Dividends paid (8,526) (6,705) (24,158) (20,116) Net cash used in financing activities (9,303) (10,690) (1,065) (34,365) Net increase/(decrease) in cash and cash equivalents 208 (16,401) 8,758 (6,149) Net effect of exchange rate changes (2,450) 96 (2,100) 255 Cash and cash equivalents at beginning of the period 76,358 72,083 67,458 61,672 | Interest paid | (7) | (109) | (180) | (380) |
| Repayment to Shareholder loan - - - (909) Consideration paid for acquisition of non-controlling interest - (3,096) (4,168) (3,096) Proceeds from issue of ordinary shares - - 51,600 - Payment for share issue costs - - (1,682) - Sale of treasury shares - - - 1,892 Dividends paid (8,526) (6,705) (24,158) (20,116) Net cash used in financing activities (9,303) (10,690) (1,065) (34,365) Net increase/(decrease) in cash and cash equivalents 208 (16,401) 8,758 (6,149) Net effect of exchange rate changes (2,450) 96 (2,100) 255 Cash and cash equivalents at beginning of the period 76,358 72,083 67,458 61,672 | | (432) | (569) | (21,646) | (11,107) |
| Consideration paid for acquisition of non-controlling interest - (3,096) (4,168) (3,096) Proceeds from issue of ordinary shares 51,600 - Payment for share issue costs (1,682) - Sale of treasury shares 1,892 Dividends paid (8,526) (6,705) (24,158) (20,116) Net cash used in financing activities (9,303) (10,690) (1,065) (34,365) Net increase/(decrease) in cash and cash equivalents 208 (16,401) 8,758 (6,149) Net effect of exchange rate changes (2,450) 96 (2,100) 255 Cash and cash equivalents at beginning of the period 76,358 72,083 67,458 61,672 | Repayment of lease liabilities | (345) | (320) | (1,011) | (1,029) |
| Proceeds from issue of ordinary shares - - 51,600 - Payment for share issue costs - - - (1,682) - Sale of treasury shares - - - - 1,892 Dividends paid (8,526) (6,705) (24,158) (20,116) Net cash used in financing activities (9,303) (10,690) (1,065) (34,365) Net increase/(decrease) in cash and cash equivalents 208 (16,401) 8,758 (6,149) Net effect of exchange rate changes (2,450) 96 (2,100) 255 Cash and cash equivalents at beginning of the period 76,358 72,083 67,458 61,672 | Repayment to Shareholder loan | - | - | - | (909) |
| Payment for share issue costs - - (1,682) - Sale of treasury shares - - - - 1,892 Dividends paid (8,526) (6,705) (24,158) (20,116) Net cash used in financing activities (9,303) (10,690) (1,065) (34,365) Net increase/(decrease) in cash and cash equivalents 208 (16,401) 8,758 (6,149) Net effect of exchange rate changes (2,450) 96 (2,100) 255 Cash and cash equivalents at beginning of the period 76,358 72,083 67,458 61,672 | Consideration paid for acquisition of non-controlling interest | - | (3,096) | (4,168) | (3,096) |
| Payment for share issue costs - - (1,682) - Sale of treasury shares - - - - 1,892 Dividends paid (8,526) (6,705) (24,158) (20,116) Net cash used in financing activities (9,303) (10,690) (1,065) (34,365) Net increase/(decrease) in cash and cash equivalents 208 (16,401) 8,758 (6,149) Net effect of exchange rate changes (2,450) 96 (2,100) 255 Cash and cash equivalents at beginning of the period 76,358 72,083 67,458 61,672 | Proceeds from issue of ordinary shares | - | _ | 51,600 | - |
| Sale of treasury shares - - - - 1,892 Dividends paid (8,526) (6,705) (24,158) (20,116) Net cash used in financing activities (9,303) (10,690) (1,065) (34,365) Net increase/(decrease) in cash and cash equivalents 208 (16,401) 8,758 (6,149) Net effect of exchange rate changes (2,450) 96 (2,100) 255 Cash and cash equivalents at beginning of the period 76,358 72,083 67,458 61,672 | Payment for share issue costs | - | _ | (1,682) | - |
| Dividends paid (8,526) (6,705) (24,158) (20,116) Net cash used in financing activities (9,303) (10,690) (1,065) (34,365) Net increase/(decrease) in cash and cash equivalents 208 (16,401) 8,758 (6,149) Net effect of exchange rate changes (2,450) 96 (2,100) 255 Cash and cash equivalents at beginning of the period 76,358 72,083 67,458 61,672 | | - | _ | - | 1,892 |
| Net cash used in financing activities (9,303) (10,690) (1,065) (34,365) Net increase/(decrease) in cash and cash equivalents 208 (16,401) 8,758 (6,149) Net effect of exchange rate changes (2,450) 96 (2,100) 255 Cash and cash equivalents at beginning of the period 76,358 72,083 67,458 61,672 | | (8,526) | (6,705) | (24,158) | |
| Net increase/(decrease) in cash and cash equivalents 208 (16,401) 8,758 (6,149) Net effect of exchange rate changes (2,450) 96 (2,100) 255 Cash and cash equivalents at beginning of the period 76,358 72,083 67,458 61,672 | | | , | | |
| Net effect of exchange rate changes (2,450) 96 (2,100) 255 Cash and cash equivalents at beginning of the period 76,358 72,083 67,458 61,672 | - | - | <u> </u> | | |
| Cash and cash equivalents at beginning of the period 76,358 72,083 67,458 61,672 | Net increase/(decrease) in cash and cash equivalents | 208 | (16,401) | 8,758 | (6,149) |
| | Net effect of exchange rate changes | (2,450) | 96 | (2,100) | 255 |
| Cash and cash equivalents at end of the period 74,116 55,778 74,116 55,778 | Cash and cash equivalents at beginning of the period | 76,358 | 72,083 | 67,458 | 61,672 |
| | Cash and cash equivalents at end of the period | 74,116 | 55,778 | 74,116 | 55,778 |

1(d) A statement of comprehensive income (for the group) together with a comparative statement for the corresponding period of the immediately preceding financial year.

| | | | Gro | oup | | |
|---|-----------|-----------|--------|----------------|-----------|--------|
| - | | 3Q | | 9 Months Ended | | |
| • | 30-Sep-24 | 30-Sep-23 | Change | 30-Sep-24 | 30-Sep-23 | Change |
| | S\$'000 | S\$'000 | % | S\$'000 | S\$'000 | % |
| Net profit for the period | 10,277 | 15,421 | -33% | 29,764 | 45,350 | -34% |
| Other comprehensive income/(loss), net of income tax | | | | | | |
| Items that may be classified subsequently to profit and loss: | | | | | | |
| Exchange differences on translation of foreign operations | 6,352 | 178 | 3469% | 6,673 | (3,606) | N.M |
| Total comprehensive income for the period | 16,629 | 15,599 | 7% | 36,437 | 41,744 | -13% |
| Total comprehensive income attributable to: | | | | | | |
| Owners of the parent | 16,543 | 15,530 | 7% | 36,152 | 40,725 | -11% |
| Non- controlling interests | 86 | 69 | 25% | 285 | 1,019 | -72% |
| | 16,629 | 15,599 | 7% | 36,437 | 41,744 | -13% |

1(e)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalization issues and distribution to shareholders, together with a comparative statement for the corresponding period of the immediate preceding financial year.

| | Attributable to owners of the Company | | | | | | |
|--|---------------------------------------|-------------------------------|---------------------|---------------------------------|---------------------|---|---------------------|
| Group | Share Capital S\$'000 | Treasury Shares S\$'000 | Reserves S\$'000 | Retained Earnings S\$'000 | Total S\$'000 | Non- controlling Interests S\$'000 | Total S\$'000 |
| Balance at 1 January 2024 | 136,623 | (145) | (21,471) | 244,830 | 359,837 | 27,089 | 386,926 |
| Changes in equity for first quarter | | (1.0) | (= :,) | 211,000 | | 21,000 | 000,020 |
| Net profit for the period Other comprehensive income/(loss) for the period- Exchange differences on translation of | - | - | - | 9,802 | 9,802 | 228 | 10,030 |
| foreign operations | - | - | 38 | - | 38 | (191) | (153) |
| Total comprehensive income for the quarter Consideration paid for acquisition of non- | - | - | 38 | 9,802 | 9,840 | 37 | 9,877 |
| controlling interests | - | - | - | (289) | (289) | (375) | (664) |
| Issue of ordinary shares | 51,600 | - | - | - | 51,600 | - | 51,600 |
| Share issue costs | (1,682) | - | - | - | (1,682) | - | (1,682) |
| Balance at 31 March 2024 | 186,541 | (145) | (21,433) | 254,343 | 419,306 | 26,751 | 446,057 |
| Changes in equity for second quarter | | | | | | | |
| Net profit for the period Exchange differences on translation of foreign | - | - | - | 9,318 | 9,318 | 139 | 9,457 |
| operations | - | - | 451 | - | 451 | 23 | 474 |
| Total comprehensive income for the quarter | - | - | 451 | 9,318 | 9,769 | 162 | 9,931 |
| Consideration paid for acquisition of non- controlling interests | | | | (4.575) | (4.575) | (4.000) | (0.504) |
| Dividend paid | - | - | - | (1,575) (15,632) | (1,575) (15,632) | (1,929) | (3,504) (15,632) |
| Dividend paid | - | - | - | (15,632) | (13,032) | - | (13,032) |
| As at 30 June 2024 | 186,541 | (145) | (20,982) | 246,454 | 411,868 | 24,984 | 436,852 |
| Changes in equity for third quarter | | | | | | | |
| Net profit/(loss) for the period | - | - | - | 10,389 | 10,389 | (112) | 10,277 |
| Exchange differences on translation of foreign operations | - | - | 6,154 | - | 6,154 | 198 | 6,352 |
| Total comprehensive income for the quarter | - | - | 6,154 | 10,389 | 16,543 | 86 | 16,629 |
| Dividend paid | - | - | - | (8,526) | (8,526) | - | (8,526) |
| As at 30 September 2024 | 186,541 | (145) | (14,828) | 248,317 | 419,885 | 25,070 | 444,955 |

1(e)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalization issues and distribution to shareholders, together with a comparative statement for the corresponding period of the immediate preceding financial year. (cont'd)

| | A | ttributable | to owners of | the Compan | ıy | | |
|---|-----------------------------|-------------------------------|-----------------------------------|---------------------------------|------------------|--------------------------------------|------------------|
| | | | Foreign Exchange | | | Non- | |
| | Share Capital S\$'000 | Treasury Shares S\$'000 | Translation Reserve S\$'000 | Retained Earnings S\$'000 | Total S\$'000 | controlling Interests \$\$'000 | Total S\$'000 |
| Group | | | | | | | |
| Balance at 1 January 2023 | 136,623 | (891) | (16,814) | 221,552 | 340,470 | 27,898 | 368,368 |
| Changes in equity for first quarter | | | | | | | |
| Net profit for the period Other comprehensive (loss)/ income for the period- Exchange differences on translation of | - | - | - | 17,359 | 17,359 | 321 | 17,680 |
| foreign operations | - | - | (747) | - | (747) | 8 | (739) |
| Total comprehensive (loss)/ income for the | | | , , | | | | ` |
| quarter | - | - | (747) | 17,359 | 16,612 | 329 | 16,941 |
| Sales of treasury shares | - | 746 | - | 1,146 | 1,892 | - | 1,892 |
| Balance at 31 March 2023 | 136,623 | (145) | (17,561) | 240,057 | 358,974 | 28,227 | 387,201 |
| Changes in equity for second quarter | | | | | | | |
| Net profit for the period | - | - | - | 11,617 | 11,617 | 633 | 12,250 |
| Other comprehensive income for the period- | | | | • | • | | , |
| Exchange differences on translation of foreign | | | | | | | |
| operations | - | - | (3,034) | - | (3,034) | (11) | (3,045) |
| Total comprehensive (loss)/ income for the | | | | | | | |
| quarter | - | - | (3,034) | 11,617 | 8,583 | 622 | 9,205 |
| Dividend paid | - | - | - | (13,411) | (13,411) | - | (13,411) |
| As at 30 June 2023 | 136,623 | (145) | (20,595) | 238,263 | 354,146 | 28,849 | 382,995 |
| Changes in equity for third quarter | | | | | | | |
| Net profit for the period | - | - | - | 15,338 | 15,338 | 82 | 15,420 |
| Other comprehensive income for the period- Exchange differences on translation of foreign | | | | | | 4.0 | |
| operations | - | - | 192 | - | 192 | (14) | 178 |
| Total comprehensive income for the quarter | - | - | 192 | 15,338 | 15,530 | 68 | 15,598 |
| Consideration paid for acquisition of non- controlling interests | - | - | - | - | _ | (3,096) | (3,096) |
| Dividend paid | - | - | - | (6,705) | (6,705) | - | (6,705) |
| As at 30 September 2023 | 136,623 | (145) | (20,403) | 246,896 | 362,971 | 25,821 | 388,792 |

1(e)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalization issues and distribution to shareholders, together with a comparative statement for the corresponding period of the immediate preceding financial year. (cont'd)

| | Attribu | Attributable to owners of the Company | | | |
|--|--------------------------|---------------------------------------|---------------------------------|------------------|--|
| | Share Capital S\$'000 | Treasury Shares S\$'000 | Retained Earnings S\$'000 | Total S\$'000 | |
| Company | 100,000 | | 70.404 | 000 747 | |
| Balance at 1 January 2024 | 136,623 | - | 70,124 | 206,747 | |
| Changes in equity for first quarter | | | | | |
| Net loss for the period | - | - | (617) | (617) | |
| Total comprehensive loss for the quarter | - | - | (617) | (617) | |
| Issue of ordinary shares | 51,600 | - | - | 51,600 | |
| Share issue costs | (1,682) | - | - | (1,682) | |
| Balance at 31 March 2024 | 186,541 | - | 69,507 | 256,048 | |
| Changes in equity for second quarter | | | | | |
| Net profit for the period | - | - | 7,615 | 7,615 | |
| Total comprehensive income for the quarter | - | - | 7,615 | 7,615 | |
| Dividend paid | - | - | (15,632) | (15,632) | |
| As at 30 June 2024 | 186,541 | - | 61,490 | 248,031 | |
| Changes in equity for third quarter | | | | | |
| Net loss for the period | - | - | (1,821) | (1,821) | |
| Total comprehensive income for the quarter | - | - | (1,821) | (1,821) | |
| Dividend paid | - | - | (8,526) | (8,526) | |
| As at 30 September 2024 | 186,541 | - | 51,143 | 237,684 | |

1(e)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalization issues and distribution to shareholders, together with a comparative statement for the corresponding period of the immediate preceding financial year. (cont'd)

| | Attribu | Attributable to owners of the Company | | | |
|--|--------------------------|---------------------------------------|---------------------------------|-------------------------|--|
| | Share Capital S\$'000 | Treasury Shares S\$'000 | Retained Earnings S\$'000 | Total S\$'000 | |
| Company | 400.000 | (7.10) | 00.070 | 205.050 | |
| Balance at 1 January 2023 | 136,623 | (746) | 89,973 | 225,850 | |
| Changes in equity for first quarter | | | | | |
| Net profit for the period | _ | - | 8,121 | 8,121 | |
| Total comprehensive income for the quarter | - | - | 8,121 | 8,121 | |
| Sale of treasury shares | - | 746 | 1,146 | 1,892 | |
| Balance at 31 March 2023 | 136,623 | - | 99,240 | 235,863 | |
| Changes in equity for second quarter | | | | | |
| Net loss for the period | - | - | (1,434) | (1,434) | |
| Total comprehensive loss for the quarter | - | - | (1,434) | (1,434) | |
| Dividend paid | - | - | (13,411) | (13,411) | |
| As at 30 June 2023 | 136,623 | - | 84,395 | 221,018 | |
| Changes in equity for third quarter | | | | | |
| Net loss for the period | - | - | (910) | (910) | |
| Total comprehensive loss for the quarter | - | - | (910) | (910) | |
| Dividend paid | - | - | (6,705) | (6,705) | |
| As at 30 September 2023 | 136,623 | - | 76,780 | 213,403 | |

1(e)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, subdivision, consolidation share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purposes since the end of the previous period reported on. State the number of shares that may be issued on conversion of all outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

During first quarter, the Company completed the placement of 40,000,000 new ordinary shares in the capital of the Company at a placement price of S\$1.29.

1(e)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

The total number of issued shares excluding treasury shares as at 30 September 2024 was 710,535,941 (31 December 2023: 670,535,941).

1(e)(iv) A statement showing all sales, transfers, cancellation and/ or use of treasury shares as at the end of the current financial period reported on.

There were no sales, transfers, cancellation and/ or use of treasury shares by the company during the third quarter ended 30 September 2024.

1(e)(v) A statement showing all sales, transfers, cancellation and/ or use of subsidiary holdings as at the end of the current financial period reported on.

There were no sales, transfers, cancellation and/ or use of subsidiary holdings as at 30 September 2024.

Whether the figures have been audited, or reviewed and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by our external auditors.

Where the figures have been audited or reviewed, the auditors' report (including and qualifications or emphasis of matter).

Not applicable.

4 Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except as stated in Note 5, the Group has applied the same accounting policies and methods of computation in the financial statements for the current financial period as those of the audited financial statements for the financial year ended 31 December 2023.

If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reason for, and the effect of the change.

The adoption of new and revised standards did not have substantial effect on the financial performance and position of the Group for the current financial period ended 30 September 2024.

6 Earnings per ordinary share of the Group for the current period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

| | | Group | | | |
|--|---|---------------------------|---------------------------|---------------------------|---------------------------|
| | | 3Q | | 9 Months Ended | |
| | | 30-Sep-24 | 30-Sep-23 | 30-Sep-24 | 30-Sep-23 |
| Earnings per ordinary share to owners of the company:- | of the Group based on net profit attributable | | | | |
| 9 | average number of ordinary shares on issue mber of shares (excluding treasury shares) | 1.46 cents 710,535,941 | 2.29 cents 670,535,941 | 4.18 cents 706,010,394 | 6.61 cents 670,407,827 |
| (b) On a fully diluted basis - Weighted average nu | mber of shares (excluding treasury shares) | 1.46 cents 710,535,941 | 2.29 cents 670,535,941 | 4.18 cents 706,010,394 | 6.61 cents 670,407,827 |

Net asset value (for the issuer and group) per ordinary share based on issued share capital of the issuer at the end of the (a) current period reported on and (b) immediate preceding financial year.

| | Group | | Company | |
|---|-------------|-------------|-------------|-------------|
| | 30-Sep-24 | 31-Dec-23 | 30-Sep-24 | 31-Dec-23 |
| Net asset value per ordinary share based on total number of issued shares (excluding treasury shares) | 59.11 cents | 53.69 cents | 33.45 cents | 30.83 cents |
| Total number of issued shares (excluding treasury shares) | 710,535,941 | 670,535,941 | 710,535,941 | 670,535,941 |

- A review of the performance of the Group, to the extent necessary for a reasonable understanding of the Group's business. It must include a discussion on the following:
 - (a) any significant factors that affected the turnover, costs and earnings of the Group for the current financial period reported on, including (where applicable) seasonable or cyclical factors; and
 - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the Group during the current financial period reported on.

| Revenue | | | | |
|---------------------------------|----------------|-------------|--------|--|
| 9 Months 2024 vs 2023 | Group | | | |
| | 9 Months Ended | | | |
| | 30-Sep-24 | 30-Sep-23 | Change | |
| | S\$'000 | S\$'000 | % | |
| Business Segments | | | | |
| Semiconductor (Semicon) | 147,100 | 200,548 | -27% | |
| Aerospace | 18,763 | 15,242 | 23% | |
| Others | 9,022 | 10,601 | -15% | |
| | 174,885 | 226,391 | -23% | |
| Geographical Regions | | | | |
| Singapore | 119,662 | 161,662 | -26% | |
| United States of America ('US') | 23,596 | 24,764 | -5% | |
| Taiwan | 12,807 | 20,732 | -38% | |
| Malaysia | 9,555 | 6,883 | 39% | |
| Others | 9,265 | 12,350 | -25% | |
| | 174,885 | 226,391 | -23% | |
| Revenue | | | | |
| 3Q2024 vs 3Q2023 | | Group | | |
| | | onths Ended | | |
| | 30-Sep-24 | 30-Sep-23 | Change | |
| | S\$'000 | S\$'000 | % | |
| Business Segments | | | | |
| Semiconductor (Semicon) | 55,123 | 63,045 | -13% | |
| Aerospace | 7,451 | 5,162 | 44% | |
| Others | 2,370 | 3,053 | -22% | |
| | 64,944 | 71,260 | -9% | |
| Geographical Regions | | | | |
| Singapore | 44,700 | 51,878 | -14% | |
| United States of America ('US') | 8,846 | 7,880 | 12% | |
| Taiwan | 3,703 | 5,661 | -35% | |
| Malaysia | 4,593 | 1,994 | 130% | |
| Others | 3,102 | 3,847 | -19% | |
| | 64,944 | 71,260 | -9% | |

Revenue

3QFY2024

Group revenue fell 9% Y-o-Y to \$\$64.9 million in 3QFY2024 from \$\$71.3 million in 3QFY2023, but rose 16.1% Q-o-Q from \$\$56 million in 2QFY2024. Sales have resumed quarterly growth since 1QFY2024.

The Group's Semiconductor segment sales fell 13% Y-o-Y from 3QFY2023 due to weaker global chip demand while revenue in Others declined 22% as its material and tooling distribution business was affected by the general business slowdown.

Lower Integrated System and Component sales resulted in the Group's semiconductor segment revenue decline. Semiconductor Integrated System sales fell 19% from S\$33.3 million in 3Q2023 to S\$27.1 million in 3Q2024 while component sales dipped 6% from S\$29.7 million in 3Q2023 to S\$28 million in 3Q2024.

The Group's Aerospace segment performance continued to improve - rising 44% - lifted by the sustained recovery in the aerospace industry.

On a Q-o-Q basis, the Group's semiconductor sales however jumped 19% on the back of higher integrated system shipments. Its Aerospace revenue also rose 19%. Revenue from its Others segment however remained soft - slumping 30%.

Compared to 3QFY2023, all the Group's key geographical markets (except Malaysia and US) posted lower revenue in 3QFY2024. Malaysia was the star performer -- reporting a sales surge of 130% mainly due to the commencement of business with the new major customer.

US revenue rose 12% mainly due to higher aerospace component sales.

Sales in Singapore slumped 14% on the back of lower semiconductor component sales while Taiwan revenue fell 35% on lower sales of component spares.

Sales in the "Others" markets also decreased 19% mainly due to weaker material/tooling distribution business.

However, on a Q-o-Q basis, sales in all of the Group's key markets - except for Taiwan and Others - improved. Singapore sales rose about 19% to S\$44.7 million from S\$37.6million, US sales increased 11.6% to S\$8.6 million from S\$7.9 million while Malaysia revenue grew 84% to S\$4.6 million from S\$2.5million.

9MFY2024

Group revenue fell 23% to \$\$134.9 million in the first 9 months of this year from \$\$226.4 million in 9MFY2023.

Semiconductor segment sales decreased 27% on the back of lower Semiconductor Integrated System sales which declined 36% to \$\$69.3 million in 9M2024 vs \$\$108.0 million in 9M2023 while component sales fell 16% from \$\$92.6 million in 9M2023 to \$\$77.8 million in 9M2024. Revenue in the Others segment also declined 15%.

The Group's aerospace revenue however grew 23% buoyed by the surge in global air travel during the period under review.

All of the Group's key geographic markets, except for Malaysia, reported lower sales.

Compared to 9MFY2023, revenue in Singapore shrank 26% in 9MFY2024, while sales in the US, Taiwan and Others fell 5%, 38% and 25% respectively.

New customer orders however boosted Malaysia sales by 39% during the period under review.

Profitability

3QFY2024

The Group remained profitable in the third quarter of 2024 with gross material margin improving to 51.7% from 51.2% of 3QFY2023.

The Group's bottomline also benefitted from higher finance income which increased 70% mainly due to higher interest income generated from higher cash balances from its share placement exercise in January 2024 and lower bank borrowings due to repayment of secured term loans.

On a Y-o-Y basis, the Group posted a 32% decline in net attributable profit to S\$10.4 million in 3QFY2024 from S\$15.3 million in 3QFY2023. Net profit also fell 33% to S\$10.3 million from S\$15.4 million while pre-tax profit decreased 32% to S\$11.9 million during the period under review.

Depreciation expenses increased 6% while other expenses increased 10% over last year - mainly due to increase in legal and professional fees (especially for the Group's secondary listing) as well as for the upkeep of property and machinery.

The Group also incurred a foreign exchange loss (vs a foreign exchange gain in 3QFY2023) which was partially offset by a gain from disposal of fixed assets. The foreign exchange loss was caused largely by the US Dollar depreciation.

Income tax expenses were also cut by 19% due to the lower profits.

However on a Q-o-Q basis, the Group's profitability improved compared to 2QFY2024. Net attributable profit grew 11.5% from S\$9.3million while net profit increased 8.6% to S\$10.3 million and pre-tax profit jumped 13.7% from S\$10.5 million.

9MFY2024

Gross material margin in 9M2024 increased to 52.8% from 49.2% in 9M2023 mainly due to a change in its product mix.

Group pre-tax profit however fell 34% to \$\$34.1 million from \$\$51.2 million in 9MFY2023 while Group net profit and net attributable profit also declined 34% to \$29.8 million and \$29.5 million respectively during the period under review.

The Group continued to cut its expenses - reducing its personnel costs, depreciation and other expenses by 7%, 2% and 2% respectively. Its income tax expenses were also reduced by 27% to \$\$4.3 million in 9MFY2024 due to lower profits.

The Group's bottomline was lifted by higher finance income which surged 117% to over S\$1.8 million due to higher cash balances mainly attributed to its share placement exercise in January 2024.

Cashflow

3QFY2024

The Group's financial position strengthened during the quarter.

Overall, the Group's net cash increased by \$28.1 million from \$44.9 million on 31 Dec 2023 to \$73 million at the end of September 2024. The higher net cash was mainly due to proceeds from the Group's share placement in 1Q2024 which raised net cash of \$49.9 million.

The Group registered \$16.8 million (vs 3QFY2023: \$3.5 million) positive net cash from operating activities and a positive \$8.8 million (vs negative \$6.1 million in 3QFY2023) free cash flow in 3QFY2024.

The Group's cash position improved during the quarter, even after the Group repaid \$0.4 million of bank loan and paid out \$8.5 million in dividends to reward shareholders. In view of the robust cash generated, the Board decided to maintain its interim dividend of 1 cent for 3Q2024.

9MFY2024

The Group remained financially healthy during the nine month period. It registered \$31.2 million (vs \$48.6 million in 9MFY2023) positive net cash from operating activities. The lower operating cash flow was mainly due to lower profits. Its free cash flow remained positive - dipping to \$8.1 million from S\$27.3 million in 9MFY2023.

During the first nine months of this year, the Group invested \$\$23.8 million in capex to drive its expansion plans in Malaysia and repaid \$21.5 million bank borrowings. The Group also rewarded shareholders with a total dividend payout of \$24.2 million during the period.

9 Where a forecast, or prospect statement has been previously disclosed to the shareholders, any variance between it and the actual results.

The current announced results are in line with the general prospect commentary previously disclosed to shareholders in the previous announcement made on 12 August 2024.

A commentary at the date of announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next reporting period and the next 12 months.

The Group has delivered another quarter of robust growth.

Group revenue and profits continued to improve on a Q-o-Q basis - riding on the back of the sustained international air travel boom and robust demand from its key customers.

The Group's sales and earnings have grown every quarter since 1QFY2024.

The Group's two key growth engines - Semiconductors and Aerospace - reported sales increases of 19% respectively this quarter compared to 2QFY2024.

The Group's gross margins also improved despite higher costs and challenging market conditions. Group profits have also grown quarter-on-quarter (Q-o-Q). Compared to 2QFY2024, Group pre-tax and net attributable profit posted double-digit improvements - rising 13.7% and 11.5% respectively.

During the quarter, the Group continued to secure more orders from its major new customer in Malaysia with more new product introductions (NPIs) expected in the coming months.

The outlook for the semiconductor industry appears to be promising.

A recent report by the Semiconductor Industry Association (SIA) and the Boston Consulting Group on the semiconductor supply chain forecast significant improvements in the resilience of the supply chain in both the U.S. and globally in coming years. The study shows that investments from the industry, facilitated by incentives under the CHIPS Act, are making progress in growing domestic semiconductor manufacturing and strengthening the U.S. economy.

U.S. fab capacity is projected to increase by 203% by 2032, a tripling of U.S. capacity. The U.S. is expected to increase its share of global fab capacity for the first time in decades, growing from 10% today to 14% by 2032.

The U.S. is forecast to grow its capabilities in critical technology segments, such as leading-edge fabrication, DRAM memory, analog and advanced packaging. For example, U.S. capacity for advanced logic will grow from 0% in 2022 to 28% by 2032, including new capabilities at the leading edge.

The U.S. will secure more than one-quarter (28%) of global capital expenditures between 2024-2032 – an estimated \$646 billion.¹

According to SEMI, Global spending on 300mm fab equipment is expected to reach a record US\$400 billion from 2025 to 2027, SEMI highlighted in its quarterly 300mm Fab Outlook Report. The robust spending is being driven by the regionalization of semiconductor fabs and the increasing demand for artificial intelligence - (AI) chips used in data centers and edge devices. Worldwide, 300mm fab equipment spending is projected to grow by 4% to US\$99.3 billion in 2024, and further increase by 24% to US\$123.2 billion in 2025, surpassing the US\$100 billion level for the first time. Spending is forecast to experience 11% growth to US\$136.2 billion in 2026 followed by a 3% increase to US\$140.8 billion in 2027.²

The Group remains confident of working closely with its key customers to benefit from rapidly rising demand for wafer fabrication equipment to produce high-value artificial intelligence (AI) chips which are experiencing phenomenal growth in global markets.

Signalling improving chip demand, the Group's new key customer has requested UMS to ramp up production in the coming months.

The Group is also well-placed to capitalise on the post-COVID aviation boom as air travel accelerates worldwide.

According to the Airports Council International Asia-Pacific and the Middle East (ACI), the Asia-Pacific region is set to dominate global air passenger traffic growth in the next 15 years, with the numbers projected to more than double the 2019 levels in that time, and hit 8.7 billion by 2042.³

Looking ahead, the Group's strong fundamentals and financial position will enable it to capitalize on these growth trends to deliver long-term returns to shareholders.

A commentary at the date of announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next reporting period and the next 12 months. (cont'd)

The Group's preparations for a secondary listing of its entire issued shares on the Main Market of Bursa Malaysia Securities Berhad ("Bursa Securities") have commenced. This listing is part of the Group's overall strategy to unlock shareholder value and enable the Group to tap into different equity markets to support the Group's growth in the coming years.

Barring unforeseen circumstances, the Group expects to remain profitable in FY2024.

Source:

¹ Source: Emerging Resilience in the Semiconductor Supply Chain https://www.semiconductors.org/emerging-resilience-in-the-semiconductor-supply-chain/

11 Dividend

(a) Current Financial Period Reported

Any dividend declared for the current financial period reported on? Yes

| Name of Dividend | Proposed Interim Dividend |
|-----------------------|------------------------------|
| Dividend Type | Cash |
| Dividend Amount (SGD) | 1.0 cent per ordinary share, |
| | (tax exampt one-tier) |
| Tax rate | Not applicable |

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year? Yes

| Name of Dividend | Proposed Interim Dividend | |
|-----------------------|------------------------------|--|
| Dividend Type | Cash | |
| Dividend Amount (SGD) | 1.2 cent per ordinary share, | |
| | (tax exampt one-tier) | |
| Tax rate | Not applicable | |

(c) Date payable

16 December 2024

(d) Record date

NOTICE IS HEREBY GIVEN THAT the Share Transfer Books and Register of Members of the Company will be closed on 6 December 2024, for the purpose of determining members' entitlements to the Third Interim Dividend of 1.0 cent per ordinary share (tax-exempt one-tier) for the financial year ending 31 December 2024.

Duly completed registrable transfers received by the Company's Share Registrar, In.Corp Corporate Services Pte. Ltd., 30 Cecil Street #19-08 Prudential Tower Singapore 049712 up to the close of business at 5.00 p.m. on 5 December 2024 will be registered before entitlement to the Third Interim Dividend are determined. Members whose Securities Accounts with The Central Depository (Pte) Limited are credited with shares at 5.00 p.m. on 5 December 2024 will be entitled to the Third Interim Dividend.

² Source: Global Semiconductor Industry Plans to Invest \$400 Billion in 300mm Fab Equipment Over Next Three Years, SEMI Reports - https://www.semi.org/en/semi-press-releases/global-semiconductor-industry-plans-to-invest-%24400-billion-in-300mm-fab-equipment-over-next-three-years-semi-report.https://www.bloomberg.com/news/articles/2022-10-10/how-biden-s-chip-actions-may-be-broadest-china-salvo-yet

³ Source: Asia Pacific set for take-off in global air traffic despite supply chain headwinds https://www.businesstimes.com.sg/international/asean/asia-pacific-set-take-global-air-traffic-despite-supply-chain-headwinds

12 If no dividend has been declared/recommended, a statement to that effect.

Not applicable.

13 If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920 (1) (a) (ii). If no IPT mandate has been obtained, a statement to that effect.

| | | 9 Months Period Ended 30 Sep 2024 |
|---|---|---|
| Name of interested person | Nature of Relationship | Aggregate value of all interested person transactions during the financial period under review (excluding transactions less than \$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920 of the SGX Listing Manual) |
| | | S\$'000 |
| Sure Achieve Consultant Pte Ltd | | |
| Consultancy Services charges and commission | Transaction above is with Sure Achieve Consultant Pte Ltd in which Mrs. Sylvia SY Lee Luong is a director and shareholder. She is the wife of the CEO of the Group, Mr. Luong Andy. | 1,931 |
| | The aggregate value of IPT entered into between the Group and Sure Achieve Consultant Pte Ltd for the period ended 30 September 2024 amounted to \$\$1,931,000 which represents approximately 0.65% of the Group's latest audited net tangible assets as at 31 December 2023. | |

14 Use of proceeds

The Company raised net proceeds of approximately \$\$49,918,000 from the placement of 40,000,000 shares pursuant to Proposed Subscription. The Proposed Subscription was completed on 31 January 2024. As at the date of this announcement, the utilization of net proceeds and the balance as follows:

| | Allocation of net proceeds | Amount utilised | Balance |
|--|----------------------------|-----------------|---------|
| | S\$'000 | S\$'000 | S\$'000 |
| Capital expenditure for the growth of the Group's business | 29,950 | (23,788) | 6,162 |
| General working capital purposes (including meeting general overheads and other operating expenses of the Group) | 9,984 | (9,984) | - |
| Future business developments through potential investments, acquisitions, joint ventures and collaborations | 9,984 | - | 9,984 |
| Total | 49,918 | (33,772) | 16,146 |

BY ORDER OF THE BOARD

Luong Andy Chief Executive Officer

08 November 2024