

THAKRAL CORPORATION LTD

(Incorporated in the Republic of Singapore)

Company Registration No.: 199306606E

PROXY FORM

IMPORTANT

- The Annual General Meeting (the "AGM") is being convened, and will be held, by way of electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020. Printed copies of the Notice of the AGM will not be sent to members. Instead, the Notice of the AGM will be sent to members by electronic means via publication on SGXNet and the Company's website at <http://www.thakralcorp.com/investor-relations/general-meetings>.
- Alternative arrangements relating to attendance at the AGM via electronic means (in particular, arrangements by which the meeting can be electronically accessed via live audio-visual meeting or audio-only stream), submission of questions in advance of the AGM via email, addressing of substantial and relevant questions prior to, or at the AGM and voting by appointing the Chairman of the Meeting as proxy at the AGM, are set out in the Notice of AGM dated 14 April 2021. The Notice of AGM may be accessed at the Company's website at <http://www.thakralcorp.com/investor-relations/general-meetings>, and will also be made available on SGXNet.
- Due to the current COVID-19 restriction orders in Singapore, a member (whether individual or corporate) must appoint the Chairman of the Meeting as his/her/its proxy to attend, speak and vote on his/her/its behalf at the AGM if such member wishes to exercise his/her/its voting rights at the AGM.**
- CPF or SRS investors who wish to appoint the Chairman of the Meeting as proxy should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5 p.m. on 19 April 2021, being 7 working days before the AGM. This Proxy Form is not valid for use by CPF and SRS Investors and shall be ineffective for all intents and purposes if used or purported to be used by them.
- By submitting an instrument appointing the Chairman of the Meeting as proxy, the member accepts and agrees to the personal data privacy terms set out in the Notice of the AGM dated 14 April 2021.
- Please read the notes overleaf which contain instructions on, *inter alia*, the appointment of the Chairman of the Meeting as a member's proxy to attend, speak and vote on his/her/its behalf at the AGM.**

I/We _____ (Name) _____ (NRIC/Passport/Co. Reg. No.)

of _____ (Address)

being a member/members of Thakral Corporation Ltd (the "Company") hereby appoint the **Chairman of the Meeting** as my/our proxy to vote for me/us on my/our behalf at the Annual General Meeting of the Company to be convened and held by way of electronic means on Thursday, 29 April 2021 at 11 a.m. and at any adjournment thereof.

I/We direct the Chairman of the Meeting to vote for or against or to abstain from voting the Ordinary Resolutions to be proposed at the Annual General Meeting as indicated hereunder.

No.	Ordinary Resolutions	For [#]	Against [#]	Abstain [#]
1.	Directors' Statement and Audited Financial Statements for the year ended 31 December 2020			
2.	Re-election of Mr. Kartar Singh Thakral as a Director pursuant to Regulation 107(2) of the Constitution of the Company			
3.	Re-election of Mr. Natarajan Subramaniam as a Director pursuant to Regulation 107(2) of the Constitution of the Company			
4.	Re-election of Mr. Lee Ying Cheun as a Director pursuant to Regulation 107(2) of the Constitution of the Company			
5.	To approve Mr. Natarajan Subramaniam's continued appointment as an Independent Director by Members			
6.	To approve Mr. Lee Ying Cheun's continued appointment as an Independent Director by Members			
7.	To approve Mr. Natarajan Subramaniam's continued appointment as an Independent Director by Members (excluding the Directors and Chief Executive Officer ("CEO") of the Company, and associates of such Directors and CEO)			
8.	To approve Mr. Lee Ying Cheun's continued appointment as an Independent Director by Members (excluding the Directors and CEO of the Company, and associates of such Directors and CEO)			
9.	Approval of Directors' fees amounting to S\$718,500 for the year ending 31 December 2021, to be paid quarterly in arrears			
10.	Re-appointment of Deloitte & Touche LLP as Auditors			
11.	Authority to allot and issue shares			
12.	Renewal of Shareholders' Mandate for Interested Person Transactions			
13.	Renewal of the Share Buyback Mandate			

[#] If you wish the Chairman of the Meeting as your proxy to cast all your votes 'For' or 'Against' or to 'Abstain' from voting on a Resolution, please tick (✓) in the 'For' or 'Against' or 'Abstain' box provided in respect of that Resolution. Alternatively, please indicate the number of votes that the Chairman of the Meeting as your proxy is directed to vote 'For', 'Against' or to 'Abstain' from voting, in respect of that Resolution. If you mark the 'Abstain' box for a particular resolution, you are directing your proxy not to vote on that resolution on a poll and your votes will not be counted in computing the required majority on a poll. In the absence of specific directions in respect of a Resolution, the appointment of the Chairman of the Meeting as your proxy will vote or abstain from voting at his discretion.

Dated this _____ day of _____ 2021

Total number of shares in	No. of Shares
(a) CDP Register	
(b) Register of Members	

Signature(s) of Member(s)/Common Seal

IMPORTANT: Please read notes overleaf.



Notes:

1. Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (maintained by The Central Depository (Pte) Limited), you should insert that number of shares. If you only have shares registered in your name in the Register of Members (maintained by or on behalf of the Company), you should insert that number of shares. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number of shares. If no number is inserted, the instrument appointing the Chairman of the Meeting as proxy shall be deemed to relate to all the shares held by you.
2. Due to the current COVID-19 restriction orders in Singapore, a member (whether individual or corporate) must appoint the Chairman of the Meeting as his/her/its proxy to attend, speak and vote on his/her/its behalf at the AGM if such member wishes to exercise his/her/its voting rights at the AGM. This proxy form may be accessed at the the Company's website at the URL <http://www.thakralcorp.com/investor-relations/general-meetings>, and will also be made available on SGXNet. Where a member (whether individual or corporate) appoints the Chairman of the Meeting as his/her/its proxy, he/she/it must give specific instructions as to voting, or abstention from voting, in respect of a Resolution in the form of proxy, failing which the appointment of the Chairman of the Meeting as a proxy for that Resolution will vote or abstain from voting at his discretion.

CPF or SRS investors who wish to appoint the Chairman of the Meeting as proxy should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5 p.m. on 19 April 2021, being 7 working days before the AGM.
3. The Chairman of the Meeting, as proxy, need not be a member of the Company.
4. The instrument appointing the Chairman of the Meeting as proxy must be submitted to the Company in the following manner:
 - (a) if submitted by post, be deposited at the registered office of the Company at 20 Upper Circular Road, #03-06 The Riverwalk, Singapore 058416; or
 - (b) if submitted electronically, be submitted via email to the Company at proxyform@thakralcorp.com.sg.

in either case, not less than 72 hours before the time appointed for the AGM.

A member who wishes to submit an instrument of proxy must first download, complete and sign the proxy form, before submitting it by post to the address provided above, or before scanning and sending it by email to the email address provided above.

In view of the current COVID-19 situation and the related safe distancing measures which may make it difficult for members to submit completed proxy forms by post, members are strongly encouraged to submit completed proxy forms electronically via email.

5. The instrument appointing the Chairman of the Meeting as proxy must be under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing the Chairman of the Meeting as proxy is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised. Where an instrument appointing the Chairman of the Meeting as proxy is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be submitted by post with the instrument of proxy, if the instrument appointing the Chairman of the Meeting as proxy is submitted electronically via email, be emailed with the instrument of proxy, failing which the instrument may be treated as invalid.
6. The Company shall be entitled to reject the instrument appointing the Chairman of the Meeting as proxy if it is incomplete, improperly completed or illegible or where the true intentions of the appointor is not ascertainable from the instructions of the appointor specified in the instrument (including any related attachment) appointing the Chairman of the Meeting as proxy. In addition, in the case of a member whose shares are entered against his name in the Depository Register, the Company may reject any instrument appointing the Chairman of the Meeting as proxy lodged if the member, being the appointor, is not shown to have shares entered against his name in the Depository Register 72 hours before the time appointed for holding the AGM as certified by The Central Depository (Pte) Limited to the Company.

Personal Data Privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s), the members accept and agrees to the personal data privacy terms set out in the Notice of AGM dated 14 April 2021.

Fold Here

Affix
Stamp
Here

PROXY FORM

The Company Secretary
THAKRAL CORPORATION LTD
20 Upper Circular Road
#03-06 The Riverwalk
Singapore 058416

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