## 断 PARKSON 百盛

## Parkson Retail Asia Limited

Financial Results Presentation Q2 FY2015


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## Overview

## Overview

## Business Environment

- Same Store Sales Growth ("SSSG"), by countries:

| SSSG | Quarter ended |  | 6 months ended |  |
| :--- | :---: | :---: | :---: | :---: |
|  | $\mathbf{3 1 . 1 2 . 2 0 1 4}$ | $\mathbf{3 1 . 1 2 . 2 0 1 3}$ | $\mathbf{3 1 . 1 2 . 2 0 1 4}$ | $\mathbf{3 1 . 1 2 . 2 0 1 3}$ |
|  |  |  |  |  |
| Malaysia | $-6.7 \%$ | $+0.2 \%$ | $-5.6 \%$ | $+0.1 \%$ |
| Vietnam | $-5.8 \%$ | $-2.7 \%$ | $-5.7 \%$ | $-2.0 \%$ |
| Indonesia | $+8.8 \%$ | $+7.3 \%$ | $+7.3 \%$ | $+5.8 \%$ |
| Myanmar | $+28.9 \%$ | n.a. | $+30.8 \%$ | n.a. |

n.a. - not applicable

- SSSG for Malaysia :
- decline in SSSG at -6.7\% for the reported quarter.
- consumer sentiment index reported by MIER remained below the 100-point confidence threshold for the second consecutive quarter, with a reading of 83 for the reported quarter.
- SSSG for Vietnam :
- decline in SSSG at -5.8\% for the reported quarter.
- weak discretionary spending and compounded by entry of competing retailers.
- SSSG for Indonesia :
- increase in SSSG at $+8.8 \%$ for the reported quarter.
- consumer confidence index reported by BI remained above the 100-point confidence threshold at 119.1.
- SSSG for Myanmar :
- SSSG at +28.9\% for the reported quarter.
- store at FMI Centre recorded strong ramp-up in sales after the $1^{\text {st }}$ year of operations.


## Financial Summary



[^0]- Reported topline figures (GSP and revenue) increased for the quarter and Year-to-Date ("YTD") periods due to sales contribution from the 8 new stores and 3 renovated stores operating in the FY2015 period.
- On same store basis, GSP and revenue for YTD period declined by (4.8)\% and (4.3)\% respectively.
- On same store basis and same currency basis, GSP and revenue for YTD period declined by (3.7)\% and (3.2)\% respectively.
- Reported pre-tax profit declined for the quarter and YTD period, impacted by :
- de-leveraging impact from the negative SSSG of the Malaysia and Vietnam operations.
- initial loss-making periods for certain of the new stores.
- accrual of closure costs for a store in Hanoi, Vietnam.
- On same store basis (also excluding non-operational items), pre-tax profit for YTD period recorded lesser decline of (0.6)\%.
- On same store basis and same currency basis, pre-tax profit for YTD period increased by $0.4 \%$.
- Decline in reported pre-tax profit mitigated by improvement in gross profit margin (Q2 FY2015 by 50 bps and YTD 6 months FY2015 by 60 bps ) and by the gain on disposal of an associate of $\mathbf{S} \$ 1.4$ million.

| PBT Summary | Group |  |  |
| :---: | :---: | :---: | :---: |
|  | 6 months ended |  |  |
|  | 31.12.2014 | 31.12.2013 | +/(-) |
|  | S\$'000 | S\$'000 | \% |
| Like-for-like, on same store basis |  |  |  |
| Malaysia | 27,889 | 29,827 | (6.5) |
| Vietnam | (560) | 15 | $>$ (100.0) |
| Indonesia | 4,537 | 2,677 | 69.5 |
| Myanmar | (304) | (345) | 11.9 |
| Share of profits of an associate (Sri Lanka) | 37 | 680 | (94.6) |
| Investment holding / Others | 810 | (237) | >100.0 |
| PBT (same store basis) | 32,409 | 32,617 | (0.6) |
| PBT of new and renovated stores |  |  |  |
| Malaysia | (855) | (102) | $>$ (100.0) |
| Vietnam | (796) | - | $>$ (100.0) |
| Indonesia | $(4,910)$ | - | $>$ (100.0) |
| Non-operational items |  |  |  |
| Gain on disposal of an associate | 1,379 | - | >100.0 |
| Accrual of store closure costs | $(2,311)$ | - | $>$ (100.0) |
| Group PBT | 24,916 | 32,515 | (23.4) |
|  |  |  |  |

- On same store basis, pre-tax profit for Malaysia for YTD period declined by (6.5)\% due to negative SSSG of $-5.6 \%$. The Malaysia operations recorded improved gross profit margin by 60 bps.
- On same store basis, pre-tax profit for Vietnam declined by $>(100.0) \%$ due to the de-leveraging impact from the negative SSSG of $-5.7 \%$.
- On same store basis, pre-tax profit for Indonesia increased by $69.5 \%$ due to positive leverage impact from the increase in SSSG of $+7.3 \%$ and write-back of expired customer loyalty points. On same store basis and same currency basis, pre-tax profit for Indonesia increased by $80.8 \%$.
- The share of profits of an associate, Odel PLC, declined by (94.6)\% due to higher operating costs and decline in interest income. The Company has completed the disposal of its investment in Odel PLC on 4 November 2014.
- Investment holding / Others recorded a profit of $\mathbf{S} \$ 0.81$ million due to recognition of currency translation gain of $\mathrm{S} \$ 1.6$ million in the reported YTD period.


## PBT Variance (percentage terms)

Comparing the pre-tax profit variances for the (i) reported numbers, (ii) same store numbers and (iii) same store, same currency numbers across the Group's 4 markets:

| PBT variance | eport | Same store* | Same store, |
| :---: | :---: | :---: | :---: |
| (comparing YTD 6 months FY2015 vs | +/(-) | +/(-) | +/(-) |
| YTD 6 months FY2014) | \% | \% | \% |
| Malaysia | (9.1) | (6.5) | (6.0) |
| Vietnam | $>$ (100.0) | $>(100.0)$ | $>$ (100.0) |
| Indonesia | $>$ (100.0) | 69.5 | 80.8 |
| Myanmar | 11.4 | 11.9 | 10.3 |
| Group | (23.4) | (0.6) | 0.4 |

* same store variance is also excluding non-operational items comprising of the gain on disposal of an associate ( $\mathbf{S} \$ 1.379$ million) and accrual of store closure costs ( $\mathbf{~} \$ 2.311$ million).


## Financial Statements

Unaudited consolidated Income Statement
For the six months ended 31 December


## Unaudited consolidated Statement of Financial Position

| (S\$'000) | As at 31 Dec 2014 <br> (a) | As at 30 Jun 2014 <br> (b) | \% Change (a)-(b) / (b) | As at 31 Dec 2013 <br> (c) | \% Change (a)-(c) / (c) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Assets <br> - Non-current assets <br> - Current assets <br> Cash and cash equivalents | $\begin{array}{r} 451,126 \\ 152,528 \\ 298,598 \\ 201,808 \end{array}$ | $\begin{array}{r} 418,743 \\ 172,079 \\ 246,664 \\ 150,881 \end{array}$ | $\begin{aligned} & +7.7 \% \\ & -11.4 \% \\ & +21.1 \% \\ & +33.8 \% \end{aligned}$ | $\begin{array}{r} \hline 461,709 \\ 166,848 \\ 294,861 \\ 199,846 \end{array}$ | $\begin{aligned} & -2.3 \% \\ & -8.6 \% \\ & +1.3 \% \\ & +1.0 \% \end{aligned}$ |
| Total Liabilities <br> - Current liabilities <br> - Non-current liabilities | $\begin{array}{r} 213,263 \\ 201,720 \\ 11,543 \end{array}$ | $\begin{array}{r} 179,924 \\ 169,654 \\ 10,270 \end{array}$ | $\begin{aligned} & +18.5 \% \\ & +18.9 \% \\ & +12.4 \% \end{aligned}$ | $\begin{array}{r} 211,573 \\ 204,205 \\ 7,368 \end{array}$ | $\begin{gathered} +0.8 \% \\ -1.2 \% \\ +56.7 \% \end{gathered}$ |
| Net assets | 237,863 | 238,819 | -0.4\% | 250,136 | -4.9\% |
| Represented by, <br> - Equity and reserves <br> - Non-controlling interests | $\begin{array}{r} \hline 237,863 \\ 239,616 \\ (1,753) \end{array}$ | $\begin{array}{r} \hline 238,819 \\ 238,665 \\ 154 \end{array}$ | $\begin{gathered} -0.4 \% \\ +0.4 \% \\ >-100.0 \% \end{gathered}$ | $\begin{array}{r} 250,136 \\ 248,619 \\ 1,517 \end{array}$ | $\begin{gathered} -4.9 \% \\ -3.6 \% \\ >-100.0 \% \end{gathered}$ |

## Unaudited consolidated Statement of Cash Flows

For six months ended 31 December

| (S\$'000) | $\begin{gathered} \text { Q2 } \\ \text { FY2015 } \end{gathered}$ | $\begin{gathered} \text { Q2 } \\ \text { FY2014 } \end{gathered}$ | $\begin{gathered} +/(-) \\ \% \end{gathered}$ | YTD <br> 6 months <br> FY2015 | YTD <br> 6 months <br> FY2014 | $+/(-)$ $\%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net cash generated from operating activities | 39,871 | 40,573 | -1.7\% | 57,737 | 66,757 | -13.5\% |
| Net cash generated from / (used in) investing activities | 18,400 | $(10,911)$ | >+100\% | 12,997 | $(17,742)$ | >+100\% |
| Net cash used in financing activities | $(16,932)$ | $(18,287)$ | -7.4\% | $(16,932)$ | $(18,287)$ | -7.4\% |
| Net increase in cash and cash equivalents | 41,339 | 11,375 | >+100\% | 53,802 | 30,728 | +75.1\% |
| Cash and cash equivalents at beginning of financial period | 163,775 | 191,414 | -14.4\% | 150,881 | 176,830 | -14.7\% |
| Effect of currency translation on cash \& cash equivalents | $(3,306)$ | $(2,943)$ | +12.3\% | $(2,875)$ | $(7,712)$ | -62.7\% |
| Cash and cash equivalents at end of financial period | 201,808 | 199,846 | +1.0\% | 201,808 | 199,846 | +1.0\% |

## Segment results

For six months ended 31 December

| Group | Malaysia | Vietnam | Indonesia | Myanmar | Unallocated | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| 6 months ended 31.12.2014 |  |  |  |  |  |  |
| Gross Sales Proceeds | 401,280 | 79,683 | 86,438 | 2,855 | - | 570,256 |
| Revenue | 172,738 | 22,552 | 31,290 | 930 | - | 227,510 |
| Profit / (Loss) before tax | 27,034 | $(1,356)$ | (373) | (304) | - | 25,001 |
| Investment holding / Others | - | - | - | - | 810 | 810 |
| Share of profits of an associate | - | - | - | - | 37 | 37 |
| Non-operational items: |  |  |  |  |  |  |
| - Gain on disposal of an associate | - | - | - | - | 1,379 | 1,379 |
| - Accrual of store closure costs | - | $(2,311)$ | - | - | - | $(2,311)$ |
| Total Profit / (Loss) Before Tax | 27,034 | $(3,667)$ | (373) | (304) | 2,226 | 24,916 |
|  |  |  |  |  |  |  |
| 6 months ended 31.12.2013 |  |  |  |  |  |  |
| Gross Sales Proceeds | 409,117 | 77,194 | 73,675 | 2,193 | - | 562,179 |
| Revenue | 176,423 | 21,205 | 27,617 | 899 | - | 226,144 |
|  |  |  |  |  |  |  |
| Profit / (Loss) before tax | 29,725 | 15 | 2,677 | (345) | - | 32,072 |
| Investment holding / Others | - | - | - | - | (237) | (237) |
| Share of profits of an associate | - | - | - | - | 680 | 680 |
| Total Profit / (Loss) Before Tax | 29,725 | 15 | 2,677 | (345) | 443 | 32,515 |
|  |  |  |  |  |  |  |

## Operational Highlights

## Geographic footprint

Malaysia

- Number of stores: 40
- Approx. GFA (leased): 436,000 sqm


Indonesia

- Number of stores: 14
- Approx. GFA (leased): 136,000 sqm

Myanmar

- Number of store: 1
- Approx. GFA (leased): 4,000 sqm


PRA's department store network comprised 64 stores in Malaysia, Vietnam, Indonesia and Myanmar, spanning approx. 748,000 sqm of gross floor area ${ }^{(1)}$

1. Figures as at 31 December 2014.

Gross Sales Proceeds, Revenue and SSS Growth
Overall top line growth


## Merchandise Sales Mix

## YTD Q2 FY2015



## Merchandise sales mostly from fashion and cosmetics segments

## YTD Q2 FY2015



Blended gross margins
Merchandise gross margin (including both direct sales and concessionaire sales)


## Profit margins




1. EBITDA is defined as profit before tax less finance costs and income, and depreciation and amortisation expenses

## Going Forward

## Expansion Plan (confirmed sites)

| Location | $\begin{gathered} \text { FY2015 } \\ \text { Approx. GFA } \\ \text { (sq.m) } \end{gathered}$ |  | FY2016 <br> Approx. GFA (sq.m) |
| :---: | :---: | :---: | :---: |
| Malaysia |  | Malaysia |  |
| 1. Imago, Kota Kinabalu (Q3FY2015)^ | 12,875 | 1. Aman Central, Alor Setar (Q1FY2016)^ | 12,546 |
| 2. IOI City Mall, Putrajaya (opened Nov 2014) | 20,665 | 2. Viva City, Kuching (Q2FY2016)^ | 12,795 |
| 3. Perda City Mall, Seberang Prai (opened Jan 2015) | 13,018 | 3. Empire City, Damansara (Q1FY2016)^ | 9,737 |
| 4. Maju Junction, Kuala Lumpur (Q4FY2015)^ | 35,954 |  | 35,078 |
|  | 82,512 | Indonesia |  |
| Vietnam |  | 4. Hartono Lifestyle, Yogyakarta (Q2FY2016)^ | 11,650 |
| 5. Parkson Vinh Trung, Danang (opened Jan 2015) | 10,000 | 5. Manado Town Square, Manado (Q2FY2016)^ | 10,000 |
| 6. Parkson Le Man, HCMC (Q4FY2015)^ | 11,448 | 6. Balikpapan Supermal, Balikpapan (Q4FY2016)^ | 5,982 |
|  | 21,448 |  | 27,632 |
|  |  | Cambodia |  |
|  |  | 7. Parkson Cambodia, Phnom Penh (Q2FY2016)^ | 36,500 |
| Total | 103,960 | Total | 99,210 |
|  |  |  |  |
|  |  |  |  |
| Balance opening GFA | 726,752 |  | 830,712 |
| \% Increase | 14.3\% |  | 11.9\% |
| Closing GFA | 830,712 |  | 929,922 |

$\wedge$ opening dates shown are indicative only based on dates provided by mall owners

## THANK YOU

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[^0]:    * The like-for-like comparable figures are provided for comparison purpose only, and do not form part of the financial statements prepared under the accounting standards nor under the disclosure requirements of the Singapore Exchange. These like-for-like comparable figures are computed on same store basis (also excluding the non-operational items comprising of gain on disposal of an associate and accrual of store closure costs).

