

## **CapitaLand Limited**

## **US Non-Deal Roadshow**

7 - 10 June 2016



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- Overview
- Business Highlights
- Financials & Capital Management
- Conclusion



## Overview Significant Scale Across Diversified Asset Classes

Raffles City Beijing	Group Managed Real Estate Assets S\$76.8 Billion	Revenue Under Management S\$8.2 Billion of which Rental RUM is S\$4.3 Billion
Capital Tower, Singapore	Total Home Units Constructed (Since 2000) <b>&gt;72,880</b>	Office Tenants In Singapore And China >1,330
	Gross Turnover Sales Of Retailers	Shopper Traffic Across 5 Countries
HongKou Plaza,	S\$10.9 Billion	~1.0 Billion
Shanghai	Retail Leases Across 5 Countries	Unique Serviced Residence Customers
ASCOTT Ascott Huai Hai Road, Shanghai	~15,000	~900,000

Cap/taLa

Note:

1. Numbers stated as of FY2015 numbers unless otherwise stated

#### Overview Resilient Business Model – Strong Recurring Income (As Of 31 March 2016)



#### Majority or ~76% Of Total Assets Contribute To Recurring Income; ~24% Of Total Assets Contribute To Trading Income

Note:

- 1. Refers to total assets, excluding treasury cash held by CapitaLand and its treasury vehicles
- 2. Excludes residential component



#### Overview Deepening Presence In Core Markets, While Building A Pan-Asia Portfolio

- Total RE AUM Of S\$77.1 Billion<sup>1</sup> And Total Assets Of S\$45.6 Billion<sup>2</sup> As Of 1Q 2016
- 82% Of Total Assets Are In Core Markets Of Singapore & China



Note:

- 1. Refers to the total value of all real estate managed by CL Group entities stated at 100% of property carrying value
- 2. Defined as total assets owned by CL Group at book value and excludes treasury cash held by CL and its treasury vehicles
- \* China includes Hong Kong
- \*\* Excludes Singapore and China. Includes projects in GCC
- \*\*\* Includes StorHub and other businesses in Vietnam, Japan and GCC # Includes Australia and USA



Overview

## In China: Remain Focused On Tier 1 & Tier 2 Cities

Tier 1 & Tier 2 Cities Make Up ~93% Of China's Property Value China's Top 11 Cities<sup>2</sup> In CL's 5 City Clusters; Make up ~84% of China's Property Value



- 1 As of 31 December 2015. On a 100% basis. Includes assets held by CapitaLand China, CapitaLand Mall Asia and Ascott in China (both operational and non-operational). Excludes properties that are under management contract. Excludes properties in Hong Kong.
- 2 Top 11 cities in terms of GDP per capita include: Beijing, Shanghai, Guangzhou, Shenzhen, Tianjin, Hangzhou, Ningbo, Chengdu, Chongqing, Wuhan, Suzhou
- 3 Upper Tier 2 cities include Chengdu, Chongqing, Hangzhou, Shenyang, Suzhou Tianjin, Wuhan and Xi'an
- 4 Tiering of cities are based on JLL report





## Revenue





## EBIT<sup>1</sup>





## PATMI<sup>1</sup>

## **Operating PATMI**<sup>1</sup>









Note:

1. Includes \$\$30.5 million fair value gain arising from the change in use of a development project from construction for sale to leasing as an investment property (Raffles City Changning Tower 2)



#### Overview 1Q 2016 Results (Cont'd)

## Strong Operating Performance By SBUs

- Higher residential sales<sup>1</sup> in Singapore, China and Vietnam
- Higher earnings before interest and tax (EBIT) ~20% ↑ y-o-y

   Higher contribution mainly from serviced residences and shopping
   mall businesses and development projects in China
- Achieved operating PATMI of \$\$152.8 million<sup>2</sup> in 1Q 2016 (vs. \$\$155.3 million<sup>2</sup> in 1Q 2015)

### Improved Balance Sheet Strength

- Balance sheet and key coverage ratios remain robust
  - Net Debt/Equity at 0.47x (compared to 0.48x in FY2015)
  - Interest servicing ratio (ISR) at 7.9<sup>3</sup> (compared to 6.7x in FY2015)
  - Interest coverage ratio (ICR) 6.3<sup>3</sup> (compared to 6.1x in FY2015)
- Note
- 1. In terms of number of units sold and sales value achieved
- 2. Includes fair value gain of \$\$30.5 million (Raffles City Changning Tower 2) and \$\$44.7 million (Ascott Heng Shan) arising from change in use of development projects from construction for sale to leasing as investment properties in 1Q2016 and 1Q 2015 respectively
- 3. On a run rate basis



## Business Highlights - Residential

ION Orchard, Singapore

Residential - Singapore

## Singapore Residential – Higher Sales Volume & Value Y-o-Y

Sold 222 Units Worth S\$506 Million In 1Q 2016



#### Continue To De-Risk Singapore Portfolio – Inventory Stock At S\$2.8 Billion Is 6% Of CapitaLand's Total Assets<sup>1</sup>

1. Refers to total assets owned by CapitaLand Group at book value and excludes treasury cash held by CapitaLand and its treasury vehicles



Residential - Singapore

## Launch Of Cairnhill Nine Well-Received

Best-selling Singapore Private Residential Project In March 2016

- 193 out of 268 units sold as at 14 April 2016
- Buyers drawn to the prime Orchard Road location, premium finishing & attractive pricing





#### Residential - Singapore

## Launched Projects Substantially Sold<sup>1</sup>

#### 89% of Launched Units Sold

Project	Total Units	No. of Launched Units	Units Sold As At 31 Mar 2016	% of Launched Units Sold	% Completed As At 31 Mar 2016
Bedok Residences	583	583	571	98%	100%
d'Leedon	1,715	1,715	1,534	89%	100%
Sky Habitat	509	509	381	75%	100%
Sky Vue	694	694	619	89%	90%
The Interlace	1,040	1,040	915	88%	100%
The Orchard Residences	175	175	168	96%	100%
Urban Resort Condominium	64	64	64	100%	100%
Marine Blue	124	50	32	64%	75%
Cairnhill Nine	268	200	177	89%	80%

Future Project Launches	Total Units
The Nassim	55
Victoria Park Villas	109

Note

1. Figures might not correspond with income recognition



## China Residential – Higher Sales Volume & Value Y-o-Y

#### ~84% Of Launched Units Sold To-Date



Note:

1. Units sold includes options issued as of 31 Mar 2016.

2. Above data is on a 100% basis and includes CL Township and Raffles City strata/trading.

3. Value includes carpark and commercial.



### Healthy Response From Launches in 1Q 2016

#### The Metropolis, Kunshan

#### New Horizon, Shanghai

#### Century Park (West), Chengdu



- Launched Phase 6's Blk
   2 & 4 (547 units) in Jan/Feb 2016
- Close to 100% sold with ASP ~RMB14.7k
- Sales value ~RMB606.7m



- Launched Blk 14 to 18 (240 units) in Mar 2016
- Achieved sales rate of 82% with ASP ~RMB13.8k
- Sales value ~RMB244.3m



- Launched Blk 1 (116 units) in Mar 2016
- Achieved sales rate of 75% with ASP ~RMB12.1k
- Sales value ~RMB104.8m



Note: Sales rate computed based on options issued as of 31 Mar 2016.

## Higher Handover Value In 1Q 2016

- Higher Value Of Handover Units, Despite Lower No. Of Units
- More Projects Are Planned For Completion In 2H 2016



Note:

1. Above data is on a 100% basis and includes CL Township and Raffles City strata/trading

2. Value includes carpark and commercial.

### Steady Pipeline - >5,000 Launch-Ready Units For The Next Three Quarters

Project	City	Units
Tier 1 Cities		
Beaufort	Beijing	40
Vermont Hills	Beijing	88
Città di Mare	Guangzhou	694
Dolce Vita	Guangzhou	40
Vista Garden	Guangzhou	344
New Horizon Phase 2	Shanghai	284
Sub-Total		1,490
Other Cities		
Century Park (East)	Chengdu	90
Century Park (West)	Chengdu	712
Parc Botanica	Chengdu	191
Raffles City Chongqing	Chongqing	100
Riverfront	Hangzhou	96
The Metropolis	Kunshan	354
Summit Era	Ningbo	633
Lake Botanica	Shenyang	40
Lakeside	Wuhan	188
Central Park City	Wuxi	286
La Botanica	Xi'an	1,008
Sub-Total		3,698
Grand Total		5,188

Note: These launch-ready units will be released for sale in 2016 according to market conditions and subject to regulatory approval.



## New Projects To Commence Handover In 2016







Residential - Vietnam

## Vietnam Residential – Higher Sales Volume & Value In 1Q 2016

#### Continue To Have Strong Sales Momentum



Residential - Vietnam

## Launched Projects Substantially Sold

Project	Total units	Units Iaunched	Units sold as of 31 March 2016	% of launched units sold	% completed
Existing Projects					
The Vista	750	750	673	90%	100%
Mulberry Lane	1,478	1,478	1,067	72%	100%
ParcSpring	402	402	397	99%	100%
Vista Verde	1,152	1,152	885	77%	49%
New Projects					
The Krista	344	344	295	86%	62%
Kris Vue (PARCSpring phase 3)	128	128	116	91%	8.9%
Seasons Avenue	1,300	596	386	65%	14%
					Cap/ta

Residential - Vietnam

## Credible Track Record With 7<sup>th</sup> Residential Project Launched In 1Q 2016

#### Launched Kris Vue, Ho Chi Minh City, March 2016



- Boutique-hotel style apartment with 128 total units, located in Binh Trung Dong Ward, District 2, Ho Chi Minh City
- More than 90% of total units sold in one morning



Business Highlights - Commercial Properties & Integrated Developments

Raffles City Beijing, China

Commercial - Singapore

## Stable Singapore Office Portfolio

#### CCT Portfolio Occupancy Above Market Occupancy



#### Monthly Average Office Rent of CCT Portfolio up by 0.7% q-o-q



#### Commercial - Singapore CapitaGreen – 92.8% Committed As At 31 March 2016

Committed Tenants Largely On Longer Term Leases, 88% Are From Insurance, IT, Energy and Commodities, And Banking & Financial Sectors



Note: (1) Based on net lettable area of leases committed at CapitaGreen



Commercial - Singapore

## Innovation In Service Offerings – Premium Coworking Spaces In Grade A Office Building



- CapitaLand and Collective Works Pte Ltd entered into a joint venture to offer premium coworking spaces at Capital Tower
- With innovative spatial design, the 22,000 sq ft coworking space at Capital Tower will appeal to fast-growing businesses seeking to rent quality fitted-out office space under flexible lease terms
- Demand expected from fin-tech, social media, technology, insurance, corporate training and venture capital investment



## Raffles City Portfolio – Stable Returns For Raffles City Singapore

Raffles City	Year Of	Total GFA	CL Effective Stake (%)	(S\$ Mi	let Property Income (S\$ Million) (100% basis)		NPI Yield On Valuation
	Opening	Opening (sqm)		1Q 2016	1Q 2015	Y-o-Y Growth (%)	(%) (100% basis)
Singapore	1986	~ 320,490	30.1	45.6	43.9	4.0	5.8

#### Trade Mix – Raffles City Tower (Office)

Tenant Business Sector Analysis by Gross Rental Income as at 31 December 2015



#### Trade Mix – Raffles City Shopping Centre

Tenant Business Sector Analysis by Gross Rental Income for the Month of December 2015<sup>(1)</sup>



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## Raffles City Portfolio – NPI Remains Robust For China Operational Assets

Raffles City	Year Of Opening	Total GFA <sup>1</sup> (sqm)	(cam) Stake (100/0 basis)		NPI Y-0-Y	NPI Yield On Valuation <sup>3</sup> (%)		
			(%)	1Q 2016	1Q 2015	Growth (%)	(100% basis)	
Shanghai	2003	~139,000	30.7	136	136	-	Stabilised assets:	
Beijing	2009	~111,000	55.0	69	64	7.8	~7% to 8%	
Chengdu	2012	~210,000	55.0	38	32	18.8	Stabilising	
Ningbo	2012	~82,000	55.0	20	18	11.1	assets: ~3% to 4%	

Notes:

1. GFA relates to the leasing components and includes basement retail area

2. Excludes strata/trading components

3. On an annualised basis



# Raffles City Portfolio Committed Occupancy Rates For China Operational Assets Remain Strong

Raffles City	2009	2010	2011	2012	2013	2014	2015	1Q 2016
Shanghai <sup>1</sup>								
- Retail	100%	100%	100%	100%	100%	100%	100%	100%
- Office	93%	96%	100%	100%	98%	100%	100%	99%
Beijing <sup>2</sup>								
- Retail	94%	100%	100%	100%	100%	100%	100%	100%
- Office	44%	99%	100%	98%	100%	98%	99%	100%
Chengdu <sup>3</sup>								
- Retail				98%	98%	98%	99%	83% <sup>6</sup>
- Office Tower 1					4%	47%	69%	73%
- Office Tower 2				42%	61%	79%	90%	89%
Ningbo <sup>4</sup>								
- Retail				82%	97%	94%	98%	99%
- Office				21%	78%	96%	92%	93%
<b>Changning</b> <sup>5</sup>								
- Office Tower 3							82%	97%
- Office Tower 2								34%

Note:

1. Raffles City Shanghai has been operational since 2003.

2. Raffles City Beijing commenced operations in phases from 2Q 2009.

3. Raffles City Chengdu commenced operation in phases from 3Q 2012.

4. Raffles City Ningbo commenced operations in late 3Q 2012.

5. Raffles City Changning Office Tower 3 commenced operations from 3Q 2015; Office Tower 2 expected to commence operations in 2Q 2016.

6. Arising from Treat's (Park'n shop) corporate decision to exit Chengdu market ; currently in negotiation for replacement of supermarket tenant.



## On-Track For Upcoming Raffles City Projects



## **Projects Under Development**

#### **Raffles City Changning**

Office Towers 3 & 2 Achieved 97% & 34% Committed Occupancy Respectively

#### **Raffles City Hangzhou**

- Curtain Wall 85% completed
- Sky Habitat (RCH) achieved sales rate of 25%; sales value ~RMB229m



**Overall Construction On Track** 



**Office Tower 2 Fire** Certificate Obtained



Office Tower 3 In operation



**Curtain Wall Installation In Progress** 



## Projects Under Development (Cont'd)

#### **Raffles City Shenzhen**

Curtain Wall Installation In Progress

#### **Raffles City Chongqing**

Construction On Track



Bird's Eye view of Project



Bird's Eye View of Project



**Curtain Wall Installation For Retail Podium** 



T5 - Slab Concrete Placement



## Business Highlights – Shopping Malls

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anter state

Plaza Singapura, Singapore

## Singapore & China Remain As Core Markets

As at 31 Mar 2016 <sup>1</sup>	Singapore	China	Malaysia	Japan	India	Total
GFA (mil. sq ft) <sup>2</sup>	13.5	70.0	6.4	1.8	5.5	97.2
Property Value (\$\$ bil.) <sup>3</sup>	16.7	21.7	1.7	0.6	0.4	41.1
No. of Malls	19	63	7	5	8	102

**GFA** 

**Property Value** 

No. of Malls







India

Note:

1. On a 100% basis.

2. For projects under development, GFA is estimated.

Property Value is from CMA perspective. For committed projects where the acquisitions have not been completed, property value is 3. based on deposits paid.



## Same-Mall NPI Growth (100% basis)

Country	Local Currency (mil)	1Q 2016	1Q 2015	Change (%)
Singapore <sup>1</sup>	SGD	233	230	+1.5%
China <sup>2</sup>	RMB	921	861	+7.0%
Malaysia	MYR	71	70	+1.3%
Japan <sup>3</sup>	JPY	736	736	+0.1%
India	INR	235	202	+16.5%





Note: The above figures are on a 100% basis, with the NPI of each mall taken in its entirety regardless of effective interest. This analysis compares the performance of the same set of property components opened prior to 1 Jan 2015

(1) Excludes Funan DigitaLife Mall which will be closed in 2H 2016 for redevelopment.

(2) Excludes CapitaMall Shawan (under AEI in 2015), and CapitaMall Kunshan

(3) Excludes Chitose Mall which was divested in 2015



## **Operational Highlights**

#### Performance Of Core Markets In 1Q 2016 Remains Steady

	Singapore	China
Tenants' sales	+3.3% total tenants' sales	+1.0% total tenants' sales
	+3.2% per sq ft	+0.9% per sq m
Shopper traffic	+3.1%	+0.9%
Same-mall NPI growth	+1.5%	+7.0%
Committed occupancy rate	+97.6%	+93.6%
NPI yield on valuation	+6.0%	+5.5%

Note: The above figures are on a same-mall basis

## China – Majority Of Malls In Tier 1 & Tier 2 Cities

#### NPI Yield Improvement Remains Healthy in 1Q 2016

	Number	<b>Cost</b> (100%		on Cost (%) & basis)	Yield Improvement	<b>Tenants' Sales</b> (psm) <b>Growth</b> 1
City Tier	Malls (RMB bil) 1Q		1Q 2015	1Q 2016 vs. 1Q 2015	1Q 2016 vs. 1Q 2015	
Tier 1 cities <sup>2</sup>	13	27.3	8.6%	8.4%	+1.9%	+4.0%
Tier 2 cities <sup>3</sup>	19	17.6	5.8%	5.4%	+7.4%	(1.3%)
Tier 3 & other cities <sup>4</sup>	17	4.9	6.6%	5.8%	+13.9%	(2.1%)

1Q 2016	NPI Yield on Cost	Gross Revenue on Cost
China Portfolio	7.4%	12.0%

Note: The above figures are on a 100% basis and compares the performance of the same set of property components opened prior to 1 Jan 2015; excluding CapitaMall Shawan and CapitaMall Kunshan

(1) Tenants' sales exclude sales from supermarkets and department stores

(2) Tier 1: Beijing, Shanghai, Guangzhou, and Shenzhen

(3) Tier 2: Provincial capital and city enjoying provincial-level status. Excludes CapitaMall Shawan (under AEI in 2015)

(4) Excludes CapitaMall Kunshan


# Active Asset Management In 1Q 2016

## (1) Asset Enhancement Initiatives

- Rejuvenation works at Plaza Singapura and Tampines Mall
- Facade upgrading at CapitaMall Wangjing, Beijing



## (2) Portfolio Reconstitution

- Divestment of CapitaMall Hongqi, Xinxiang, China for \$\$42 million
- Divestment of Graphite site, Bangalore, India for S\$12 million



## Marketing Activities Held At Our Malls In 1Q 2016



"Be the Hero" marketing campaign at CapitaLand Malls, Singapore



Earth Hour 2016 at The Mines, Klang Valley, Malaysia



Valentine's Day at CapitaMall 1818, Wuhan, China

# \_Malls Targeted To Open In 2016

## CapitaMall Xinduxin, Qingdao, China

## The Forum Mysore, India





# **Pipeline Of Malls Opening**

	No. of Properties As Of 31 Mar 2016								
Country	Opened Target to be opened in 2016		Target to be opened in 2017 & beyond	Total					
Singapore	18	-	1	19					
China	54	1	8	63					
Malaysia	6	-	1	7					
Japan	5	-	-	5					
India	4	1	3	8					
Total	87	2	13	102					

Note: The above opening targets relate to the retail components of the developments



# **Business Highlights** - Serviced Residences

ASCOT



# **Resilient Operational Performance**

## Overall 1Q 2016 RevPAU<sup>1</sup> Increased 2% YoY



#### Notes:

Figures above are on same store basis. Include all serviced residences owned, leased and managed. Foreign currencies are converted to SGD at average rates for the period.

- 1. RevPAU Revenue per available unit
- 2. The decline in RevPAU of Paris properties is lower than that of market.



# **Strong And Healthy Pipeline**

## Expects ~4,900<sup>1</sup> Pipeline Units To Be Opened In FY 2016



#### Operational Units Contributed \$\$36.4 Million to Fee Income In 1Q 2016

Notes:

1. Figure includes units already opened in 1Q 2016



## **Potential Uplift To Returns**

Expects To Deliver Additional S\$65 Million Fee Income From Assets Under Development





Notes:

- 1. This excludes rental income from leased properties.
- 2. Assuming stabilised year of operation. Out of the S\$65million fee income from pipeline units including the units opened in 2016, about 3% pertains to properties owned by Ascott.



## **Recent Investments & Strategic Partnerships**

# Ascott Residence Trust (Ascott REIT) Steps Up Investments In the United States of America

- Acquisition of a second property in New York in less than a year
- The 369-unit Sheraton Tribeca New York Hotel is located in the heart of Tribeca, one of the priciest residential neighbourhoods in Manhattan, and adjacent to SoHo, a premier retail district near the financial district
- Ascott REIT will acquire the property at an attractive yield of 6.8% in the developed market of the US
- Demonstrates Ascott REIT's strong ability to seize market opportunities and execute third-party transactions to increase scale in the US
- Expected to complete in 2Q 2016





## Serviced Residences **Recent Investments & Strategic Partnerships** (Cont'd)

World's First Serviced Residence to Partner Alitrip To Deepen Access To Over 100 Million Chinese Travellers

- Partnership spurred by the shift of Chinese travellers towards independent travel
- Ascott will list its global network of over 27,000 apartment units operating in over 60 cities on the one-stop online travel platform by June this year



## 阿里旅行·去啊

酒店首页 > 上海酒店 > 上海雅诗阁淮海路服务公寓



Allows Ascott to Deepen Access To Over 100 Million Chinese Travellers Currently Served By Alitrip



## New Tujia Somerset Brand



Ascott Targets 2,000 Units By End 2016 Under Its New Tujia Somerset Brand Catered For The Growing Middle Class Travellers in China

- Newly unveiled Tujia Somerset brand will spur growth of Ascott's management and franchise business in China, along with its established Ascott, Citadines and Somerset brands
- Strengthens Ascott's ability to cater to varying needs of property owners and guests through expanded suite of products and services
- Strong support received for the new brand with more than 1,000 units across six properties in China already signed up



Aims to Achieve 2,000 Units Under The New Tujia Somerset Brand by 2016



# **Active Portfolio Reconstitution**

## Divestment Of Somerset ZhongGuanCun By Ascott

- For a cash consideration of \$\$125 Million
- Divestment is in line with CapitaLand's ongoing strategy to enhance capital productivity and strengthen its capability to pursue other projects and enhance returns to shareholders
- Expected to complete in 2Q 2016





# Continue To Build Scale & Accelerate Growth

### A) Expanded Global Portfolio In 1Q 2016

- Secured new management contracts and leases, adding over 2,500 units in 1Q 2016
  - Deepened presence in China, Thailand and Malaysia
- Secured lease for Citadines Fusionopolis Singapore, part of the 30-hectare Fusionopolis precinct in the one-north development, well served by food & beverage outlets and retail amenities



### B) Over ~1,400 Units Opened In 1Q 2016

- Singapore, Malaysia, China, Saudi Arabia and Oman
  - Citadines Fusionopolis, Somerset Medini Nusajaya, Ascott TEDA MSD Tianjin, Tujia Somerset Baiyue Dalian, Tujia Somerset Xinhui Shenyang, Ascott Al Salamah Jeddah and Somerset Panorama Muscat opened in 1Q 2016





# Financials & Capital Management

One George Street, Singapore

**Financials** 

# Financial Performance For 1Q 2016

(S\$'million)	1Q 2015	1Q 2016	Change
Revenue	915.0	894.2	▶ 2%
EBIT	381.5	458.2	<b>1</b> 20%
ΡΑΤΜΙ	161.3	218.3	<b>1</b> 35%
Total PATMI	161.3	218.3	<b>1</b> 35%
Operating Profits	155.3	152.8	▶ 2%
Portfolio Gains	1.9	2.9	<b>1</b> 53%
Revaluation Gains /(Impairments)	4.1	62.6	N.M.

Total PATMI Increased by 35%



# Financials EBIT By SBUs – 1Q 2016

#### S\$'million



1. Corporate & Others include StorHub and other businesses in Vietnam, Japan and GCC



Financials

# Operating EBIT By Asset Classes – 1Q 2016

#### S\$'million



Cap/ta

Note:

1. Including both retail and office components of Minhang Plaza and Hongkou Plaza

2. Mainly relate to corporate and unallocated costs

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Financials 1Q 2016 PATMI Composition Analysis



Fair value gain arising from change in use of Raffles City Changning Tower 2
 Fair value gain realised from divestment of Somerset ZhongGuanCun Beijing

Operating PATMI Of \$152.8 Million Or ~70% of Total PATMI



# Financials 1Q 2016 Operating PATMI Analysis



## Operating PATMI (Excluding Fair Value Gains) ↑ 10.6% Y-O-Y

- 1. Fair value gain of S\$44.7 million from change in use of Ascott Heng Shan
- 2. Fair value gain of \$\$30.5 million from change in use of Raffles City Changning Tower 2



Capital Management

## **Balance Sheet & Liquidity Position**

Leverage Ratios	FY 2015	1Q 2016
Net Debt/Total Assets <sup>1</sup>	0.28	0.27
Net Debt/Equity	0.48	0.47
<u>Coverage Ratios</u>		
Interest Coverage Ratio <sup>2</sup>	6.1	6.3
Interest Service Ratio <sup>2</sup>	6.7	7.9
<u>Others</u>		
% Fixed Rate Debt	70%	71%
Ave Debt Maturity <sup>3</sup> (Yr)	3.7	3.9
NTA per share (\$)	4.11	4.02

### **Balance Sheet Remains Robust**

Note:

1. Total assets excludes cash

2. Interest Coverage Ratio = EBITDA/ Net Interest Expenses; Interest Service Ratio = Operating Cashflow/ Net Interest Paid. EBITDA includes revaluation gain



56 3. Based on put dates of Convertible Bond holders

Capital Management

## Debt Maturity Profile (As at 31 March 2016)

Plans In Place For Refinancing / Repayment Of Debt Due In 2016



### Well-Managed Maturity Profile<sup>(2)</sup>

Notes:

1) Ascott Residence Trust, CapitaLand Commercial Trust and CapitaLand Malaysia Mall Trust.

(2) Based on the put dates of the convertible bonds.



Prudent Capital Management

## **Prudent Management Of Look-Through Debt**

(As at 31 March 2016)



### Well-Managed Balance Sheet

- 1. The Group consolidated Ascott Residence Trust, CapitaLand Commercial Trust (CCT) and CapitaLand Malaysia Mall Trust under FRS 110.
- 2. REITs data comprises CapitaLand Mall Trust (CMT), CapitaLand Retail China Trust and Raffles City Trust (Raffles City Singapore an associate of CCT and CMT).
- 3. JVs/Associates exclude investments in Central China Real Estate Limited and Lai Fung Holdings Limited.
- 4. Total assets excluding cash.

Capital Management

## **Disciplined Interest Cost Management**

### Implied Interest Rates<sup>1</sup> Kept Low at 3.5%



Note:

- 1. Implied interest rate for all currencies = Finance costs before capitalisation/Average debt.
- 2. Implied interest rate for all currencies before restatement was 4.2%.

3. Straight annualisation

# Conclusion

Six Battery Road, Singapore

# **Conclusion**

- Focus on improving operating PATMI
- Execute and deliver project pipeline on time
- Ready to deploy cash to make new investments
- Use funds platform and management contracts to grow asset under management
- Continue to recycle capital and reconstitute existing portfolio

## Well – Positioned To Capture Opportunities In Current Volatile Market





# Thank You

# **Supplementary slides**

Capital Tower, Singapore

# L CapitaLand's Business Structure



### Group Managed Real Estate Assets\* (as at 31 March 2016): \$\$77.1 billion

Include StorHub and businesses in Vietnam, Indonesia, Japan and others
 Includes residential portfolio in Malaysia

\* Refers to total value of all real estate managed by CapitaLand Group entities stated at 100% of property carrying value



## **Financials** Well-Diversified Portfolio In Core Markets

China Assets - \$\$21.1billion

(46% of Group's Total Assets<sup>1</sup>)

Singapore Assets - S\$16.3billion (36% of Group's Total Assets<sup>1</sup>)



### Well-balanced To Ride Through Cycles

Note:

Excluding treasury cash held by CapitaLand and its treasury vehicles.



37%

Asset Allocation

# Asset Matrix - Diversified Portfolio Excluding Treasury Cash<sup>1</sup> As At 31 March 2016

	S'pore	China <sup>2</sup>	Other Asia <sup>3</sup>	Europe & Others <sup>4</sup>	Total
	S\$ mil	S\$ mil	S\$ mil	S\$ mil	S\$ mil
CapitaLand Singapore	10,471	-	190	-	10,661
CapitaLand China	-	12,657	-	-	12,657
CapitaLand Mall Asia	4,194	6,936	2,519	-	13,649
Ascott	1,142	1,488	1,887	2,780	7,297
Corporate & Others <sup>5</sup>	528	45	719	_	1,292
Total	16,335	21,126	5,315	2,780	45,556

Note:

1. Comprises cash held by CL and its treasury vehicles.

2. Includes Hong Kong.

3. Excludes Singapore and China, includes GCC.

4. Includes Australia & USA.

5. Includes StorHub, financial services and other businesses in Vietnam, Japan & GCC.



# Sustainability Key Listings Received For Sustainability Efforts

- Dow Jones Sustainability World and Asia Pacific Indexes
  2015
- Global Real Estate Sustainability Benchmark Report 2015: Regional Sector Leader for Asia, Diversified
- Global 100 Most Sustainable Corporations in the World 2016
- The Sustainability Yearbook 2016: Bronze Class Distinction
- Other awards include:
  - FTSE4Good Index Series
  - MSCI Global Sustainability Indexes 2015
  - STOXX ® Global ESG Leaders Indices 2015/2016
  - Channel NewsAsia Sustainability Ranking 2015









ROBECOSAM Sustainability Award Bronze Class 2016





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Management Incentive KPIs

## Closely Align Management's Incentive KPIs To Shareholders

#### **Components Of Management Compensation**

Basic Salary	<ul> <li>In line with market-competitive pay levels</li> <li>Based on job role and scope of responsibilities</li> </ul>
Variable Bonus (BSC & EVA)	<ul> <li>Balanced Score Card (BSC)         <ul> <li>Comprises KPIs the following dimensions: Financial, Execution, Growth and People</li> <li>Financial KPIs includes Operating PATMI, ROE, AUM, D/E ratios, etc</li> </ul> </li> <li>EVA         <ul> <li>Residual economic profit after taking into account cost of capital</li> <li>Measure of shareholder wealth creation</li> </ul> </li> </ul>
Long-term share plans (RSP/PSP)	<ul> <li>Share-based long-term incentives         <ul> <li>KPIs include ROE, EBIT, Absolute &amp; Relative Total Shareholder Return (TSR) over a specific performance period</li> <li>Vesting over 3 years</li> </ul> </li> </ul>

To Emphasise On Accountability And Drive Higher Performance



Residential - Singapore

# Project Subjected To "Sell-By Date" In 1Q 2016

### Sold All Units In Urban Resort Condominium

Project	Sell-by	Total	Unsold units as at	Six-month extension charge paid in 1Q 2016		
riojeci	date	units	sell-by date	Lump sum (S\$' million)	Per unsold unit (psf basis)	
The Interlace	13-Mar-2016	1,040	127 (↓ from 140 units in FY2015)	2.7	~\$\$21K (\$\$7 psf)	

Limited Impact On CapitaLand's Overall Financials



## Residential / Trading Sales & Completion Status

Projects	Units launched	CL effective stake	% of launched	Average Selling Price <sup>2</sup> RMB/Sqm	Completed in 1Q 2016	Expected Completion for launched units	
		%	sold <sup>1</sup> As at 31 Mar 2016			2Q to 4Q 2016	2017 and beyond
SHANGHAI							
The Paragon	178 4	99%	92%	141,424	0	0	0
Lotus Mansion	398 <sup>3,4</sup>	80%	99%	64,857	0	0	0
NewHorizon – Blk 1 to 3, 5 to 8	470 <sup>4</sup>		99%		0	0	0
NewHorizon – Blk 9 to 18	500 <sup>3,</sup>	4	90%		0	0	0
New Horizon – Total	970	95%	95%	13,430	0	0	0
KUNSHAN				-,			
The Metropolis – Blk 15 and 18	709		98%		0	709	0
The Metropolis – Blk 1, 2 and 4	1,026 <sup>3</sup>		99%		0	0	1,026
The Metropolis – Total	1,735	70%	99%	14,488	0	709	1,026
HANGZHOU							
Riverfront – Blk 1, 2, 4 to 9	590 <sup>3</sup>	100%	87%	30,645	0	590	0
Sky Habitat (RCH)	102	55%	25%	28,611	0	0	102
NINGBO							
The Summit Executive Apartments (RCN)	180 4	55%	21%	22,144	0	0	0
Summit Residences (Plot 1)	38 4	100%	39%	23,354	0	0	0
Summit Era (Blk 3 to 5, 11)	317 <sup>3</sup>		69%		0	317	0
Summit Era (Blk 2 & 6)	135 <sup>3</sup>		21%		0	0	135
Summit Era – Total	452	100%	55%	16,111	0	317	135
BEIJING							
Vermont Hills	86 <sup>3</sup>	80%	51%	22,345	0	86	0
TIANJIN							
International Trade Centre	1,305 4	100%	67%	22,879	0	0	0
WUHAN							
Lakeside	852 4	100%	52%	4,766	0	0	0
GUANGZHOU							
Dolce Vita – Blk F2-1 to F2-4	24		100%		24	0	0
Dolce Vita – Blk B2-3 to B2-4, B3-1 to B3-4	816		97%		0	816	0
Dolce Vita – Blk B2-1 to B2-2, B1-3, B1-1 to B1-2	445 <sup>3</sup>		61%		0	0	445
Dolce Vita – Blk A (Villa)	<b>98</b> <sup>4</sup>		60%		0	0	0
Dolce Vita – Total	1,383	48%	83%	25,035	24	816	445
Vista Garden – Blk A1 to A6	658 <sup>4</sup>		96%		0	0	0
Vista Garden – Blk A7-2, D1 to D4 and B3	840 <sup>3</sup>		55%		0	840	0
Vista Garden – Total	1,498	100%	73%	8,150	0	840	0
FOSHAN	879 4	1000/	100%	0.004	0	0	0
La Cite – Blk 1, 3, 4, 5 and 8 SHENZHEN	8/9	100%	100%	8,804	U	U	0
ONE IPARK	241	73%	70%	63,873	0	241	0
CHENGDU	241	1370	1078	03,073	0	241	0
Chengdu Century Park - Blk 5 to 8 (West site)	587		96%		0	587	0
Chengdu Century Park - Blk 5 to 8 (West site) Chengdu Century Park - Blk 1, 3, 4 & 14 (West site)	588 <sup>3</sup>		90% 94%		0	0	588
Chengdu Century Park – Total	1,175	60%	94% 95%	11,666	0	587	588
Skyline (RCC)	76	55%	4%	26,533	76	0	0
Sub-total	12,138	2070	81%	,000	100	4,186	2,296



## Residential / Trading Sales & Completion Status (Cont'd)

Projects	Units launched		CL effective stake	% of launched sold <sup>1</sup>	Average Selling Price <sup>2</sup>	Completed in	Expected Completion for launched units	
			%	As at 31 Mar 2016	RMB/Sqm	1Q 2016	2Q to 4Q 2016	2017 and beyond
WUXI								
Central Park City - Phase 3 (Plot C2)	1,140	3	15%	94%	7,955	0	0	0
SHENYANG								
Lake Botanica - Phase 2 (Plot 5)	1,453	4		93%		0	0	0
Lake Botanica - Phase 3 (Plot 6)	1,215	3,4		61%		0	0	0
	2,668		60%	79%	3,715	0	0	0
XIAN								
La Botanica - Phase 2A (2R8)	432	4		94%		0	0	0
La Botanica - Phase 4 (4R1)	1,905	3		91%		0	1,159	0
La Botanica - Phase 5 (2R6)	612	4		91%		0	0	0
La Botanica - Phase 6 (2R2)	2,616	3	-	89%		0	2,616	0
La Botanica - Total	5,565		38%	90%	5,919	0	3,775	0
CHENGDU								
Parc Botanica - Phase 1 (Plot B-1)	1,509	3,4	56%	86%	5,697	0	0	0
Sub-total	10,882			87%		0	3,775	0
CLC Group	23,020			84%		100	7,961	2,296

Note:

- 1. % sold: units sold (Options issued as of 31 Mar 2016) against units launched.
- 2. Average selling price (RMB) per sqm is derived using the area sold and sales value achieved (including options issued) in the latest transacted quarter.
- 3. Launches from existing projects in 1Q 2016, namely The Metropolis: 547 units, Lake Botanica (Shenyang): 348 units, La Botanica (Xian): 263 units, New Horizon: 240 units, Summit Era: 206 units, Parc Botanica (Chengdu): 190 units, Dolce Vita: 165 units, Century Park: 116 units, Central Park City (Wuxi): 58 units, Riverfront: 36 units, Vermont Hills: 23 units and Lotus Mansion: 3 units.
- 4. Projects/Phases fully completed prior to 1Q 2016.



## Steady Performance – By Markets

Malls 1Q 201 opened		016		Q 2016 vs. Q 2015 (%) <sup>*</sup>	
before 1 Jan 2015	NPI Yield (%) on Valuation <sup>1</sup>	Committed Occupancy Rate (%) <sup>2</sup>	Shopper Traffic	<b>Tenants' Sales</b> on a per sq ft or per sq m basis	
Singapore	6.0%	97.6%	+3.1%	+3.2%	
China	5.5%	93.6%	+0.9%	+0.9%	
Malaysia	6.7%	97.5%	(5.2%)	-	
Japan	5.7%	97.8%	(5.5%)	(0.4%)	THE MANAGER STATE
India	6.2%	91.4%	+19.4%	+23.7%	

Note: The above figures are on a 100% basis, with the NPI yield and occupancy of each mall taken in their entirety regardless of CMA's interest. This analysis takes into account all property components that were opened prior to 1 Jan 2015.

(1) Average NPI yields based on valuations as at 31 Dec 2015.

(2) Average committed occupancy rates as at 31 Mar 2016.

 \* Notes on Shopper Traffic and Tenants' Sales: Singapore: Excludes Funan DigitaLife Mall which will be closed in 2H 2016 for redevelopment China: Excludes 3 master-leased malls under CRCT. Excludes tenants' sales from supermarkets & department stores. Malaysia: Point of sales system not ready. Japan: For Olinas Mall and Vivit Minami-Funabashi only.


#### Serviced Residences

### Ascott's Units Under Management (31 March 2016)

	ART	ASRCF	ASRGF	Owned	Minority Owned	3 <sup>rd</sup> Party Managed	Leased	Total
Singapore	497			220		250	83	1,050
Indonesia	408			185		2,243		2,836
Malaysia	205				221	2,668		3,094
Philippines	494					1,194		1,688
Thailand					651	2,340		2,991
Vietnam	818			132		2,041		2,991
Myanmar						153		153
Laos						116		116
Cambodia						105		105
STH EAST ASIA TOTAL	2,422	0	0	537	872	11,110	83	15,024
China	1,933	853		261		11,972	36	15,055
Japan	2,595		50	427		220	130	3,422
South Korea						1,026		1,026
NORTH ASIA TOTAL	4,528	853	50	688	0	13,218	166	19,503
India				1,044		624		1,668
SOUTH ASIA TOTAL				1,044		624		1,668
Australia	777			34			175	986
AUSTRALASIA TOTAL	777			34			175	986
United Kingdom	600			230			136	966
France-Paris	994		70	112		236	516	1,928
France-Outside Paris	677					1	436	1,114
Belgium	323							323
Germany	429			292				721
Spain	131							131
Georgia						66		66
EUROPE TOTAL	3,154	0	70	634	0	303	1,088	5,249
U.A.E						316		316
Saudi Arabia						675		675
Bahrain						118		118
Qatar						200		200
Oman						542		542
Turkey						165		165
GULF REGION TOTAL	0	0	0	0	0	2,016	0	2,016
United States	411							411
NORTH AMERICA TOTAL	411	0	0	0	0	0	0	411
SERVICE APARTMENTS	9,205	853	120	2,510	872	26,275	1,479	41,314
CORP LEASING TOTAL	2,087			427		996	33	3,543
GRAND TOTAL	11,292	853	120	2,937	872	27,271	1,512	44,857



(S\$'million)	Operating EBIT <sup>4</sup>	Portfolio Gain/ (Losses)	Revaluation Gain/ Impairment	Total
CapitaLand Singapore <sup>1</sup>	98.1	-	-	98.1
CapitaLand China <sup>2</sup>	75.0	9.3	4.1	88.4
CapitaLand Mall Asia	156.0	(10.8)	-	145.2
Ascott	49.1	-	78.6	127.7
Corporate and Others <sup>3</sup>	(1.1)	(0.1)	-	(1.2)
Total EBIT	377.1	(1.6)	82.7	458.2

Notes

- 1. Includes residential businesses in Malaysia
- 2. Excludes Retail and Serviced Residences in China
- 3. Includes StorHub, financial services and other businesses in Vietnam, Japan and GCC.
- 4. Includes \$\$30.5 million fair value gain arising from the change in use of a development project from construction for sale to leasing as an investment property (Raffles City Changning Tower 2)





EBIT	Gain/ (Losses)	Revaluation Gain/ Impairments	Total
167.5	(0.1)	-	167.4
134.4	10.2	82.7	227.3
59.7	(11.7)	-	48.0
15.5	-	-	15.5
377.1	(1.6)	82.7	458.2
	167.5 134.4 59.7 15.5	167.5       (Losses)         167.5       (0.1)         134.4       10.2         59.7       (11.7)         15.5       -	Impairments         167.5       (0.1)       -         134.4       10.2       82.7         59.7       (11.7)       -         15.5       -       -

#### Singapore and China Comprise 86% of Total EBIT

Note:

- 1. China including Hong Kong. Operating EBIT includes \$\$30.5 million fair value gain arising from the change in use of a development project from construction for sale to leasing as an investment property (Raffles City Changning Tower 2)
- 2. Excludes Singapore and China and includes projects in GCC.

3. Includes Australia & USA



Financials

### Group Managed Real Estate Assets<sup>1</sup> Of S\$77.1 Billion

Group Managed Real Estate Assets	As at 31 March 2016 (S\$ bil)		
On Balance Sheet & JVs	21.2		
Funds	19.4		
REITs <sup>2</sup>	25.5		
Others <sup>3</sup>	11.0		
Total	77.1		

Note:

1. Group Managed Real Estate Assets is the value of all real estate managed by CapitaLand Group entities stated at 100% of the property carrying value.

2. Includes CCT, ART and CMMT which have been consolidated with effect from 1 Jan 2014.

3. Others include 100% value of properties under management contracts.









# Fund Management

Six Battery Road, Singapore

CapitaLand Fund Management

### **CapitaLand Fund Management**



#### Total REITs/Fund Management Fees Earned In 1Q 2016 Are S\$ 43.1 Million



Note (1): Denotes total assets managed



CapitaLand Pioneered the Development of the REITs Industry in Singapore With the Listing of the First Local and Offshore REITs in Singapore



### **CapitaLand Mall Trust**

Singapore's first and largest real estate investment trust by market capitalisation & asset size



Cap/taLand

# As at 29 Apr 2016 \* As at 31 Mar 2016^ Highest rating assigned to a Singapore REIT

## **CapitaLand Commercial Trust**

Singapore's first and largest listed commercial REIT



Cap/taLand

# As at 29 Apr 2016 \* As at 31 Mar 2016

# **Ascott Residence Trust**

A Leading Global Serviced Residence REIT



- 1. As at 29 Apr 2016.
- 2. The figures above include the six rental housing properties in Japan which was divested on 30 September 2015. Excludes the New Cairnhill SR, which acquisition is targeted to be completed in 2017. If the New Cairnhill SR was included, the portfolio of Ascott REIT would be approximately S\$5.0 billion.

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## **CapitaLand Retail China Trust**

First China shopping mall REIT in Singapore



# As at 29 Apr 2016 \* As at 31 Mar 2016

# L CapitaLand Malaysia Mall Trust

Shopping mall-focused REIT in Malaysia with an income- and geographically-diversified portfolio



#### Five shopping malls which are strategically located across Malaysia

<sup>1</sup> CMMT's interest in Sungei Wang Plaza comprises (i) 205 strata parcels within the mall which represents approximately 61.9% of the aggregate retail floor area of Sungei Wang Plaza and (ii) 100.0% of the car park bays in Sungei Wang Plaza
\* As at 29 Apr 2016

# As at 31 Mar 2016

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#### Raffles City China Fund<sup>1</sup> China



Raffles City Changning JV China



China

#### **CTM Property Trust**



Raffles City Beijing



- Fund Size: US\$1.18billion
- Raffles City developments
- Closed in Apr 2010

- Fund Size: S\$1.03billion
- Prime integrated commercial properties; Raffles City developments

Raffles City Changning, Shanghai

Closed in Dec 2010



- Fund Size: S\$1.12billion
- Prime integrated commercial development
- Closed in Nov 2011

Note: Fund size as at respective fund closing date

1. Raffles City China Fund was closed in Jul 2008 and was upsized by US\$180 million in Apr 2010.





- Fund Size: US\$239.8million
- Residential •
  - developments
- Closed in Jul 2008 •



- Fund Size: US\$200million
- Residential developments
- Closed in Nov 2010



Note: Fund size as at respective fund closing date

#### CapitaLand Township Development Fund I China





- Fund Size: US\$250million
- Residential developments
- Closed in Dec 2008

#### CapitaLand Township Development Fund II China



- Fund Size: US\$200million
- Residential developments
- Closed in Mar 2013

Note: Fund size as at respective fund closing date



#### **CapitaLand Mall China CapitaLand Mall China CapitaLand Mall China** Income Fund I<sup>1</sup> Income Fund II<sup>2</sup> Income Fund III<sup>3</sup> China China China CapitaMall Jinniu, Chengdu CapitaMall Xuefu, Harbin CapitaMall Peace Plaza, Dalian • Fund Size: US\$900million • Fund Size: US\$425million • Fund Size: S\$900million Operational shopping Operational shopping Operational shopping malls malls malls

Closed in Sep 2007

Note: Fund size as at respective fund closing date

Closed in May 2011

1. The fund was converted from CapitaRetail China Development Fund closed in Jun 2006 and was upsized by US\$300 million in May 2011.

Closed in Jun 2006

- 2. The fund was also previously known as CapitaMalls China Incubator Fund.
- 3. The fund was also previously known as CapitaMalls China Development Fund II.



India

#### CapitaLand Mall China Development Fund III China



- Fund Size: US\$1billion
- Development of properties predominantly for retail
- Closed in Jun 2012



**CapitaLand Mall India** 

**Development Fund** 

- Fund Size: S\$880 million
- Greenfield developments predominately for retail
- Closed in Nov 2007



Operational shopping
 malls

CapitaMalls Japan

Vivit Minami-Funabashi, Tokyo

Key Cities in Japan

Fund<sup>1</sup>

Closed in Apr 2005



Note: Fund size as at respective fund closing date

1. CapitaMalls Japan Fund has fully divested all its assets on 30 June 2015.

#### Ascott Serviced Residence (China) Fund China





- Fund Size: US\$500 million
- Properties with potential for conversion into serviced residences
- Closed in Jun 2007

Note: Fund size as at respective fund closing date

#### Ascott Serviced **Residence (Global) Fund** Asia Pacific & Europe



- Fund Size: US\$600 million
- Properties with potential for conversion into serviced residences
- Launched in July 2015

