

This Form of Acceptance and Transfer for Offer Shares ("FAT") is important and requires your immediate attention. This FAT is not a transferable or negotiable document. If you are in any doubt about the action to be taken, you should consult your stockbroker, bank manager, solicitor, accountant, tax advisor or other professional advisor immediately.

This FAT relates to the Letter to Shareholders dated 14 September 2026 in relation to the Off-Market Equal Access Offer. Unless otherwise defined or the context requires otherwise, capitalised terms used in this FAT bear the same meanings ascribed to them in the Letter to Shareholders.

The availability of the Off-Market Equal Access Offer to Shareholders whose addresses are outside Singapore ("Overseas Shareholders") as shown in the Register of Members of the Company (the "Register") may be affected by the laws of the relevant overseas jurisdictions. Such Overseas Shareholders are advised to read the section entitled "Overseas Shareholders" in the Letter to Shareholders.

OFF-MARKET EQUAL ACCESS SHARE BUYBACK OFFER
for Shares in
CORTINA HOLDINGS LIMITED
(the "Off-Market Equal Access Offer")
FORM OF ACCEPTANCE AND TRANSFER FOR OFFER SHARES
(Do not submit this FAT if you do not wish to accept the Off-Market Equal Access Offer.)

(A)	(B)		
Total number of Entitled Shares and Excess Shares (each defined below) tendered in acceptance of the Off-Market Equal Access Offer	Share Certificate No(s).	Offer Price	FOR OFFICIAL USE
Entitled Shares:		S\$4.15 in cash for each Share	
Excess Shares:			
NOTE: You are entitled to accept the Off-Market Equal Access Offer in respect of 8% of the Shares held by you as reflected in the Register on 9 September 2026 or such later date(s) as may be announced from time to time by the Company (the "Record Date") (the "Entitled Shares"). In addition, you may tender Shares that are in excess of your Entitled Shares (the "Excess Shares") for acceptance under the Off-Market Equal Access Offer. Please refer to paragraph 1 on page 2 of this FAT for instructions on inserting the total number of Entitled Shares and Excess Shares above. Last date and time for acceptance of the Off-Market Equal Access Offer: 5:30 pm (Singapore time) on 24 September 2026 or such later date(s) as may be announced from time to time by the Company (the "Closing Date").			

Dear Sirs

I/We	_____	Passport/NRIC/Company	_____
	(Full name(s) of Shareholder and joint Shareholder(s), if any)	Registration	_____
of (Address)	_____		
Telephone (Office/Home):	_____	(Handphone):	_____
E-mail:	_____		
Bank Account Name:	_____	Bank Account Number:	_____
Bank Name:	_____	Bank Address:	_____

do hereby transfer to the Company the Entitled Shares and the Excess Shares as stated under **Column A** above comprised in the share certificate(s) stated in **Column B** above.

The consideration for acceptance of the Off-Market Equal Access Offer is the Offer Price, being S\$4.15 in cash for each Share, as stated in the Letter to Shareholders.

My/Our acceptance of the Off-Market Equal Access Offer at the Offer Price, by way of completion, execution and submission of this FAT, is subject to the terms and conditions set out in the Letter to Shareholders and this FAT:

Irrevocable Acceptance. My/Our completion, execution and submission of this FAT shall constitute my/our irrevocable acceptance of the Off-Market Equal Access Offer, on the terms and subject to the conditions contained in the Letter to Shareholders and this FAT. Except as expressly provided in the Letter to Shareholders, such acceptance made by me/us using this FAT shall be irrevocable.

Assistance. I/We irrevocably undertake to execute such other documents and do such acts and things as may be required to give effect to such acceptance and the transfer of such number set out above of my/our Entitled Shares and Excess Shares to the Company, and to enable the Company to exercise all rights and receive all benefits accruing to or arising from such Entitled Shares and Excess Shares as specified in the Letter to Shareholders.

Warranty. I/We unconditionally and irrevocably warrant that the Shares in respect of which the Off-Market Equal Access Offer is accepted by me/us are, and when transferred to the Company, will be (i) fully paid; (ii) free from all caveats, charges, claims, debentures, encumbrances, equities, hypothecations, liens, mortgages, pledges, power of sale, retention of title, security interest of any kind over and in respect of the Shares and any rights of pre-emption, first offer, first refusal, tag-along or drag-along of any kind to which the Shares are subject or any right or option for the sale or purchase of such Shares, and any other third party rights or interests of any nature whatsoever, or an agreement, arrangement or obligation to create any of the foregoing; and (iii) transferred together with all rights, benefits and entitlements attached to them as at the Record Date and thereafter, including but not limited to the right to receive and retain all dividends, rights, other distributions and return of capital (if any) which may be declared, paid or made by the Company in respect of the Shares on or after the Record Date.

If you wish to accept the Off-Market Equal Access Offer, please sign below.

FOR INDIVIDUAL SHAREHOLDERS

PLEASE SIGN HERE

Signed, sealed and delivered by the above-named Shareholder/first-named joint Shareholder in the presence of: Witness' Signature: _____ Name: _____ NRIC/Passport No.: _____ Address: _____ Occupation: _____	_____ Signature of Shareholder/ first-named joint Shareholder
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Signed, sealed and delivered by the above-named joint Shareholder in the presence of: Witness' Signature: _____ Name: _____ NRIC/Passport No.: _____ Address: _____ Occupation: _____	_____ Signature of joint Shareholder, if any
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FOR CORPORATE SHAREHOLDERS

The Common Seal of the above-named Shareholder was hereunto affixed in the presence of:	
_____ Director	_____ Director/Secretary

Notes:

- (a) A husband must not witness the signature of his wife and vice versa.
- (b) In the case of joint shareholdings, this FAT must be signed by all joint Shareholders.
- (c) For a corporation, this FAT must be executed as a deed under its common seal, the seal being affixed and witnessed in accordance with its constitution and/or other constitutive documents and/or other regulations. If a corporation does not by the law of the country of its incorporation require a common seal to execute this FAT as a deed, this FAT may be executed in such other manner so as to be binding on the corporation under the laws of the country of its incorporation and acceptable to the Company. The Company will be entitled to call for such evidence of due execution or authority as it may think fit.

FOR OFFICIAL USE	
The Company accepts and acknowledges the transfer of the number of Shares as specified or comprised in this FAT subject to the terms and conditions in the Letter to Shareholders and this FAT. The Common Seal of the Company was hereunto affixed in the presence of:	
_____ Director	_____ Director/Secretary

INSTRUCTIONS

The FAT is for the use of Shareholders who wish to accept the Off-Market Equal Access Offer in respect of all or part of the total number of Shares represented by share certificate(s) held by them which have NOT been deposited with The Central Depository (Pte) Limited ("CDP"). Shareholders who hold share certificate(s) of Shares beneficially owned by them and who wish to accept the Off-Market Equal Access Offer in respect of such Shares should not deposit their share certificate(s) with CDP during the period commencing on the date of the Letter to Shareholders and ending on the Closing Date (both dates inclusive). Shareholders who deposit their share certificate(s) in respect of the Shares beneficially owned by them with CDP during this period may not have their respective Securities Accounts credited with the relevant number of Shares in time for them to accept the Off-Market Equal Access Offer. The FAT and the provisions herein constitute an integral part of the Letter to Shareholders. Further provisions relating to acceptance are set out in the Appendix to the Letter to Shareholders.

This form has been sent to you on the understanding that all your Shares are registered in your name. If, however, your Shares are held on your behalf by CDP and you wish to accept the Off-Market Equal Access Offer in respect of those Shares, you should submit at your own risk, the Form of Acceptance and Authorisation for Shares (the "FAA") in accordance with the instructions printed thereon. A copy of the FAA may be obtained upon production of satisfactory evidence that you are a Shareholder or have purchased the Shares on the Singapore Exchange Securities Trading Limited (the "SGX-ST") (as the case may be) from CDP, by requesting the FAA from CDP via phone (+65 6535 7511) during its operating hours or by email at asksgx@sgx.com. An electronic copy of the FAA may also be obtained on the website of SGX-ST at www.sgx.com.

1. **Acceptance.** If you wish to accept the Off-Market Equal Access Offer using this FAT:

(a) You should complete page 1 of this FAT in accordance with the Letter to Shareholders and the instructions printed on this FAT (which provisions and instructions shall be deemed to form part of the terms of the Off-Market Equal Access Offer). **In particular, you must state under Column A on page 1 of this FAT, the total number of Entitled Shares and Excess Shares for which you wish to accept under the Off-Market Equal Access Offer; and under Column B on page 1 of this FAT, the share certificate number(s) of the relevant share certificate(s).**

- (i) If you do not specify any number under **Column A** on page 1 of this FAT, you will be deemed **not** to have accepted the Off-Market Equal Access Offer and your acceptance will be rejected.
- (ii) If you specify a number under **Column A** on page 1 of this FAT which exceeds such number of Shares representing 8% of the total number of Shares held by you as reflected in the Register as at 5:00 pm (Singapore time) on the Record Date, you will be deemed to have (1) accepted the Off-Market Equal Access Offer in respect of all your Entitled Shares; and (2) tendered your Excess Shares (up to such number of Shares so inserted under **Column A** on page 1 of this FAT) for acceptance under the Off-Market Equal Access Offer. Acceptances of Excess Shares will be scaled down on a *pro rata* basis in accordance with the Letter to Shareholders but in a manner which minimises the number of new odd-lot shareholdings as the Company may in its absolute discretion deem fit. In determining the number of Shares for which the Off-Market Equal Access Offer is made, fractions of a Share will be disregarded.

(b) You should sign this FAT in accordance with the Appendix to the Letter to Shareholders and the instructions printed on this FAT.

(c) You should deliver:

- (i) the duly completed and signed original FAT in its entirety (no part may be detached or otherwise mutilated) in accordance with these instructions;
- (ii) the share certificate(s), other document(s) of title and/or other relevant document(s) required by the Company relating to the Shares in respect of which you wish to accept the Off-Market Equal Access Offer;
- (iii) any other relevant document(s); and
- (iv) where such Shares are not registered in your name, a transfer form, duly executed by the person in whose name such share certificate(s) is/are registered and stamped, with the particulars of transferee left blank (to be completed by the Company or a person authorised by it),

by hand or by post, in the enclosed pre-addressed envelope, at your own risk, to **Cortina Holdings Limited c/o KCK CorpServe Pte. Ltd., at 1 Raffles Place, One Raffles Place (Tower 2), #04-63, Singapore 048616**, as to arrive **not later than 5:30 pm (Singapore time) on 24 September 2026 or such later date(s) as may be announced from time to time by the Company**. Settlement of the consideration under the Off-Market Equal Access Offer will be subject to, amongst other things, the receipt of all relevant documents, properly completed and delivered. Payment will be sent to you at the above-specified designated bank account for the appropriate amount as soon as practicable and in any event within 7 business days of that date. Acceptance in the form of this FAT received on Saturday, Sunday or public holiday will only be processed and validated on the next business day. It is your responsibility to affix adequate postage on the said envelope. Proof of posting is not proof of receipt by the Company at the above address.

Further provisions relating to acceptance are contained in the Appendix to the Letter to Shareholders, headed "Procedures For Acceptance". Settlement will be subject to, amongst other things, the receipt of all relevant documents, properly completed and delivered in accordance with the terms of this FAT and the Letter to Shareholders.

2. **Unregistered Shareholding.** If your Shares are represented by share certificate(s) which are not registered with the Company in your name, you must send in, at your own risk, the relevant share certificate(s), other document(s) of title, and/or other relevant document(s) required by the Company together with this duly completed and signed original FAT in its entirety (no part may be detached or otherwise mutilated), accompanied by transfer form(s), duly completed and executed by the person(s) registered as the holder of the Shares and stamped, with the particulars of the transferee left blank (to be completed by the Company).

3. **Date of FAT.** Please do not date this FAT or insert the name of the Company. This will be done on your behalf by the Company.

4. **Unavailable/Missing Documents.** If you are recorded in the Register as holding Shares but do not have the relevant share certificate(s), you, at your own risk, are required to procure the Company to issue such share certificate(s) in accordance with the constitution of the Company and then deliver such share certificate(s) in accordance with the procedures set out in the Letter to Shareholders and this FAT. If your share certificate(s) or transfer form(s) and/or other relevant document(s) required by the Company, is/are not readily available or is/are lost, please contact **KCK CorpServe Pte. Ltd., at 1 Raffles Place, One Raffles Place (Tower 2), #04-63, Singapore 048616**. This FAT should nevertheless be completed and delivered as above if you wish to accept the Off-Market Equal Access Offer. The unavailable/missing document(s) and/or satisfactory indemnities or appropriate statutory declarations should be forwarded to **KCK CorpServe Pte. Ltd., at 1 Raffles Place, One Raffles Place (Tower 2), #04-63, Singapore 048616** as soon as possible thereafter but in any event before **5:30 pm (Singapore time) on 24 September 2026**, the Closing Date.

5. **No Acknowledgements.** No acknowledgement of receipt of any FAT, share certificate, other document of title, transfer form and/or any other document required by the Company, will be given.

6. **Shareholder Abroad.** If a Shareholder is away from home, for example, abroad or on holiday, this FAT should, subject to the terms set out in the section entitled "Overseas Shareholders" in the Letter to Shareholders, be sent by the quickest means (for example, express air mail) to the Shareholder for execution, or if he has executed a Power of Attorney, this FAT may be signed by the Attorney but the signature must be accompanied by a statement reading "**signed under the Power of Attorney which is still in force, no notice of revocation having been received**". In the latter case, the original Power of Attorney or a certified true copy thereof must be attached with this FAT for noting. No other signatures are acceptable.

7. **Shareholder Deceased.** If the sole Shareholder is deceased, and:

- (a) If the Grant of Probate or Letters of Administration have been registered and lodged with the Company Secretary of the Company, this FAT must be signed by all the personal representative(s) of the deceased and delivered to **Cortina Holdings Limited, c/o KCK CorpServe Pte. Ltd., at 1 Raffles Place, One Raffles Place (Tower 2), #04-63, Singapore 048616**.
- (b) If the Grant of Probate or Letters of Administration have not been registered and lodged with the Company Secretary of the Company, all the personal representative(s) of the deceased must personally proceed together to the Company Secretary with the original Grant of Probate or Letters of Administration. The Grant of Probate or Letters of Administration must be lodged with the Company Secretary before the personal representative(s) of the deceased can effect the transfer of the Shares.

8. **Joint Shareholder Deceased.** If one of the joint Shareholders is deceased, this FAT must be completed and **signed** by all the surviving joint Shareholders and lodged with **Cortina Holdings Limited c/o KCK CorpServe Pte. Ltd., at 1 Raffles Place, One Raffles Place (Tower 2), #04-63, Singapore 048616**, accompanied by the Death Certificate, Grant of Probate or Letters of Administration in respect of the deceased Shareholder.

9. **Particulars on Share Certificate(s).** If your name or other particulars are shown incorrectly on the share certificate(s):

- (a) **Incorrect name.** Please complete this FAT with the correct name and deliver it with a statutory declaration or a letter from your bank or solicitor confirming that the person described on the share certificate(s) and the person who signed this FAT are one and the same.
- (b) **Incorrect address.** Please write the correct address on this FAT.
- (c) **Change of name.** If you have changed your name, lodge your Marriage Certificate or the Deed Poll with this FAT for noting.

10. **Disclaimer.** The Company or KCK CorpServe Pte. Ltd. (the "**Share Registrar**") will be authorised and entitled, in its sole and absolute discretion, to reject or treat as valid any acceptance of the Off-Market Equal Access Offer through this FAT which does not comply with the terms, provisions and instructions in the Letter to Shareholders or this FAT; is not accompanied by the relevant share certificate(s), other document(s) of title and/or any other relevant document(s) required by the Company; or is otherwise incomplete, incorrect, unsigned, not submitted in its original form, or invalid, as the case may be, in any respect. It is your responsibility to ensure that this FAT is properly completed in all respects, and executed; and submitted with original signature(s) and all required documents, as the case may be. Any decision to reject or treat as valid any acceptance of the Off-Market Equal Access Offer through this FAT will be final and binding and neither the Company nor the Share Registrar accepts any responsibility or liability (including the consequences) in relation to such a decision. The Company and/or the Share Registrar reserves the right to treat acceptances of the Off-Market Equal Access Offer as valid if received by or on behalf of either of them at any place determined by them otherwise than as stated in the Letter to Shareholders or in this FAT; or if made otherwise than in accordance with the provisions of the Letter to Shareholders and in this FAT.

11. **Risk of Posting.** All communications, notices, certificates, documents, payments and remittances to you (or your designated agent; or, in the case of joint accepting Shareholders who have not designated any agent, to the one first named in the Register) will be sent by ordinary post to (respective) addresses as they appear in the records of the Share Registrar (or for payments only, to such address as may be specified in the FAT) at your sole risk.

12. **Conclusive Evidence.** Submission of the duly completed FAT and/or delivery of the duly completed and signed original of this FAT, together with the relevant share certificate(s), other document(s) of title and/or other relevant document(s) required by the Company, to the Company (or its agents) and/or the Share Registrar shall be conclusive evidence in favour of the Company and/or the Share Registrar of the right and title of the person submitting and/or signing it, as the case may be, to deal with the same and with the Shares to which it relates. The Company and/or the Share Registrar shall be entitled to assume the accuracy of any information and/or documents submitted together with any FAT and shall not be required to verify or question the validity of the same.

13. **Liability.** You agree that neither the Company nor the Share Registrar shall be liable for any action or omission in respect of this form, any FAT and/or any information and/or documents submitted therewith. You agree to indemnify, hold harmless and at their respective request defend, the Company, the Share Registrar and their respective affiliates, directors, officers, employees and agents ("Indemnified Parties") against (a) any claim, demand, action or proceeding made or initiated against, and/or (b) all losses, damages, costs and expenses (including all legal costs and expenses) suffered or incurred by, any of the Indemnified Parties as a result of or in relation to this form, any FAT and/or any information and/or documents submitted therewith. For the avoidance of doubt, none of the Indemnified Parties shall be liable for any loss in transmission of this FAT.

14. **Governing Law and Third Party Rights.** By completing, signing and submitting and/or delivering the FAT, you agree that the agreement arising from the acceptance of the Off-Market Equal Access Offer by you shall be governed by, and construed in accordance with, the laws of Singapore and that you submit to the non-exclusive jurisdiction of the Singapore courts. Unless expressly provided otherwise in this form or the Letter to Shareholders, a person who is not a party to any contracts made pursuant to the Off-Market Equal Access Offer, the Letter to Shareholders and this form, has no right under the Contracts (Rights of Third Parties) Act 2001 of Singapore to enforce any term of such contracts. Notwithstanding any term contained herein, the consent of any third party is not required for any subsequent agreement by the parties hereto to amend or vary (including any release or compromise of any liability) or terminate such contracts. Where third parties are conferred rights under such contracts, those rights are not assignable or transferable.

15. **Personal Data Privacy.** By completing, signing, submitting and/or delivering this FAT, you (a) consent to the collection, use and disclosure of your personal data by the Company, CDP, the SGX-ST and the Share Registrar of the Company (together the "Relevant Persons") for the purpose of facilitating your acceptance of the Off-Market Equal Access Offer, and in order for the Relevant Persons to comply with any applicable laws, listing rules, regulations and/or guidelines (the "Law"); (b) warrant that where you disclose the personal data of another person, such disclosure is in compliance with applicable Law; and (c) agree that you will indemnify the Relevant Persons in respect of any penalties, liabilities, claims, demands, losses and damages as a result of your breach of warranty.