



VICOM LTD
a comfortdelgro company

VICOM LTD
(Incorporated in the Republic of Singapore)
(Co. Reg. No.: 198100320K)

NOTICE IS HEREBY GIVEN that the Forty-Fifth Annual General Meeting (the “AGM”) of VICOM Ltd (the “Company”) will be held on Wednesday, 22 April 2026 at 10:00 a.m. via electronic means and in person at:

**CASSIA JUNIOR BALLROOM, LEVEL 3
SANDS EXPO & CONVENTION CENTRE
10 BAYFRONT AVENUE
SINGAPORE 018956**

The AGM is for the purpose of transacting the following businesses:

ORDINARY BUSINESS:

To consider and, if thought fit, to pass the following Resolutions:

- To receive and adopt the Directors’ Statement and Audited Financial Statements for the financial year ended 31 December 2025 together with the Auditors’ Report thereon. **(Resolution 1)**
- To declare a tax-exempt one-ter final dividend of 5.3 Singapore cents (S\$0.053) per ordinary share in respect of the financial year ended 31 December 2025. **(Resolution 2)**
- To approve Directors’ fees of up to S\$768,000 for the financial year ending 31 December 2026. (FY2025: S\$768,000) [Please refer to Explanatory Note (a)] **(Resolution 3)**
- To re-elect Dr Tan Kim Siew, a Director retiring pursuant to Regulation 98(b) of the Company’s Constitution. [Please refer to Explanatory Note (b)] **(Resolution 4)**
- To re-elect Mr Cheng Siak Kian, a Director retiring pursuant to Regulation 98(b) of the Company’s Constitution. [Please refer to Explanatory Note (c)] **(Resolution 5)**
- To note that Professor Shim Phayau Wui, Victor, who will be retiring as a Director pursuant to Regulation 98(b) of the Company’s Constitution, will not seek re-election at this AGM. [Please refer to Explanatory Note (d)]
- To note that Ms June Seah Lee Kiang, who will be retiring as a Director pursuant to Regulation 98(b) of the Company’s Constitution, will not seek re-election at this AGM. [Please refer to Explanatory Note (e)]
- To re-elect Mr Ngan Wan Sing Winston, a Director retiring pursuant to Regulation 99 of the Company’s Constitution. [Please refer to Explanatory Note (f)] **(Resolution 6)**
- To re-appoint Messrs Ernst & Young LLP as the Auditors of the Company and to authorise the Directors to fix their remuneration. **(Resolution 7)**

NOTICE OF RECORD AND DIVIDEND PAYMENT DATES

NOTICE IS ALSO HEREBY GIVEN that the Share Transfer Books and Register of Members of the Company will be closed at 5:00 p.m. on Thursday, 30 April 2026 for the purpose of determining Shareholders’ entitlements to the proposed tax-exempt one-ter final dividend of 5.3 Singapore cents (S\$0.053) per ordinary share for the financial year ended 31 December 2025 (the “Proposed Final Dividend”).

Duly completed and stamped transfers received by the Company’s Share Registrar, B.A.C.S. Private Limited, at 77 Robinson Road, #06-03 Robinson 77, Singapore 068896, up to 5:00 p.m. on Thursday, 30 April 2026 will be registered to determine Shareholders’ entitlements to the Proposed Final Dividend. Shareholders (being depositors) whose securities accounts with The Central Depository (Pte) Limited are credited with ordinary shares in the capital of the Company as at 5:00 p.m. on Thursday, 30 April 2026 will be entitled to such Proposed Final Dividend.

The Proposed Final Dividend, if approved by the Shareholders at the Forty-Fifth AGM of the Company, will be paid on Friday, 8 May 2026.

BY ORDER OF THE BOARD VICOM LTD

Angelina Joyce Lee Siang Pohr
Cher Ya Li Sheryl
Company Secretaries

Singapore
24 March 2026

EXPLANATORY NOTES:

ORDINARY BUSINESS:

- Resolution 3 is to approve the Directors’ fees for the Non-Executive Directors of the Company for the financial year ending 31 December 2026 (“FY2026”) so that such fees can be paid during the financial year in which they are incurred. The actual amount of Directors’ fees paid out for the financial year ended 31 December 2025 is S\$764,315.16. The proposed Directors’ fees for FY2026 are computed based on the anticipated number of Directors on the Board and composition of the Board Committees, as well as the anticipated number of Board and Board Committee meetings for FY2026. In the event that the amount proposed is insufficient, approval will be sought at the next Annual General Meeting before any payments are made to the Non-Executive Directors for the shortfall.
 - Dr Tan Kim Siew⁽¹⁾ will, upon re-election as a Director of the Company, continue to serve as the Chairman of the Board and the Nominating and Remuneration Committee, and a member of the Sustainability Committee and the Technology Committee. Dr Tan will be considered an Independent Non-Executive Director of the Company.
 - Mr Cheng Siak Kian⁽¹⁾ will, upon re-election as a Director of the Company, continue to serve as the Deputy Chairman of the Board, and a member of the Nominating and Remuneration Committee and the Technology Committee. Mr Cheng will be considered a Non-Independent Non-Executive Director of the Company.
 - Professor Shim Phayau Wui, Victor will, upon his retirement as a Director of the Company at the end of the AGM, cease to be a member of the Audit and Risk Committee, the Sustainability Committee and the Technology Committee.
 - Ms June Seah Lee Kiang will, upon her retirement as a Director of the Company at the end of the AGM, cease to be a member of the Audit and Risk Committee and the Sustainability Committee.
 - Mr Ngan Wan Sing Winston⁽¹⁾ will, upon re-election as a Director of the Company, continue to serve as a member of the Audit and Risk Committee. Mr Ngan will be considered an Independent Non-Executive Director of the Company, pursuant to Rule 704(8) of the Listing Manual of the SGX-ST.
- ⁽¹⁾ Detailed information on the Directors who are proposed to be re-elected can be found under the sections entitled “Board of Directors”, “Directors’ Particulars” and “Additional Information on Directors Seeking Re-election” in the FY2025 Annual Report of the Company.

NOTES:

- A proxy need not be a member of the Company. The Chairman of the Meeting, as proxy, need not be a member of the Company.
- Where a member appoints two (2) proxies, he/she should specify the proportion of his/her shareholding to be represented by each proxy, failing which the nomination shall be deemed to be alternative.
- A member who is a relevant intermediary entitled to attend the meeting and vote is entitled to appoint more than two (2) proxies to attend and vote instead of the member, but each proxy must be appointed to exercise the rights attached to a different share or shares held by each member. Where such member appoints more than two (2) proxies, the appointments shall be invalid unless the member specifies the number of shares in relation to which each proxy has been appointed.
“Relevant intermediary” means:
 - a banking corporation licensed under the Banking Act 1970 of Singapore, or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds shares in that capacity;
 - a person holding a capital markets services licence to provide custodial services for securities under the Securities and Futures Act 2001 of Singapore, and who holds shares in that capacity; or
 - the Central Provident Fund Board (“CPF Board”) established by the Central Provident Fund Act 1953 of Singapore, in respect of shares purchased under the subsidiary legislation made under that Act providing for the making of investments from the contributions and interest standing to the credit of members of the Central Provident Fund, if the CPF Board holds those shares in the capacity of an intermediary pursuant to or in accordance with that subsidiary legislation.
- Investors holding shares under the Central Provident Fund Investment Schemes (“CPF Investors”) and/or Supplementary Retirement Scheme (“SRS Investors”) who wish to vote at the AGM should approach their respective agent banks to submit their votes at least seven (7) working days before the date of the AGM (i.e. by 10:00 a.m. on Friday, 10 April 2026). CPF/SRS Investors should contact their respective agent banks for any queries they may have with regard to the appointment of proxy for the AGM.
- The instrument appointing a proxy, together with the power of attorney or other authority under which it is signed (if applicable) or a duly certified copy thereof, must be submitted in the following manner:
 - If submitted by post, be deposited at the Company’s registered office at **1 Pasir Panjang Road, #24-01, Labrador Tower, Singapore 118479**; or
 - If submitted by electronic mail, be sent to **agm2026@vicom.com.sg**; or
 - If submitted electronically, be lodged at the Company’s AGM pre-registration website, **www.conveneagm.sg/VICOM_AGM2026**in each case, by 10:00 a.m. on Sunday, 19 April 2026, being not less than seventy-two (72) hours before the time appointed for the holding of the AGM.
- In the case of shares entered in the Depository Register, the Company may reject any instrument appointing proxy lodged if the member, being the appointor, is not shown to have shares entered against his/her name in the Depository Register as at seventy-two (72) hours before the time appointed for holding the AGM (i.e. by 10:00 a.m. on Sunday, 19 April 2026), as certified by The Central Depository (Pte) Limited to the Company.
- A corporation which is a member of the Company may authorise by resolutions of its directors or other governing body, such person as it thinks fit to act as its representative at the meeting.

- The instrument appointing a proxy must be signed by the appointor or his/her attorney duly authorised in writing. Where the instrument appointing a proxy is executed by a corporation, it shall be executed either under its common seal or under the hand of any officer or attorney duly authorised. The power of attorney or other authority, if any, under which the instrument of proxy is signed on behalf of the member or duly certified copy of that power of attorney or other authority (failing previous registration with the Company) shall be attached to the instrument of proxy, failing which the instrument may be treated as invalid.

IMPORTANT INFORMATION

The AGM is being convened and will be held physically (“Physical Meeting”) and by electronic means (“Virtual Meeting”).

Shareholders of the Company (“Shareholders”) shall take note of the following arrangements for the conduct of the AGM on Wednesday, 22 April 2026 at 10:00 a.m.:

1. Attendance

The pre-registration procedures are set out below:

Virtual Meeting

Proceedings of the AGM will be broadcasted through live audio-visual and audio-only feeds (“Live Webcast”).
All Shareholders who wish to follow the proceedings of the AGM must pre-register online at the URL: **www.conveneagm.sg/VICOM_AGM2026** for verification purposes by 10:00 a.m. on Sunday, 19 April 2026.

Shareholders who are appointing proxies (“Proxies”) to attend the Virtual Meeting should inform his/her Proxy(ies) to pre-register at the URL: **www.conveneagm.sg/VICOM_AGM2026** not less than seventy-two (72) hours before the time appointed for the holding of the AGM (i.e. by 10:00 a.m. on Sunday, 19 April 2026), failing which the appointment shall be invalid.

Following verification, the Company will provide verified Shareholders and Proxy(ies) with a confirmation email by Monday, 20 April 2026 (“Confirmation Email for Virtual Meeting”) via the email address provided during the pre-registration or as indicated in the Proxy Form to access the Live Webcast to watch the live feed of the AGM proceedings via the login credentials created during the pre-registration or login with their SingPass account.

Please use the registered identification credentials to access the Live Webcast. Shareholders must not forward the above-mentioned link to other persons who are not Shareholders and who are not entitled to attend the AGM. This is also to avoid any technical disruptions or overload to the Live Webcast.

Shareholders who have registered by 10:00 a.m. on Sunday, 19 April 2026 but have not received the Confirmation Email for Virtual Meeting by Monday, 20 April 2026, please email to **ir@vicom.com.sg**.

If you have any queries on the Live Webcast, please email to **ir@vicom.com.sg** or support@conveneagm.com or call the telephone number +65 6856 7330.

2. Submission of Questions

(a) Submission of questions in advance of the AGM:

Shareholders can submit questions in advance relating to the businesses of the AGM either via:

- electronic mail, to **ir@vicom.com.sg**; or
- the Company’s AGM pre-registration website, **www.conveneagm.sg/VICOM_AGM2026**.

All questions must be submitted by 10:00 a.m. on Thursday, 9 April 2026.

The Company will endeavour to address questions which are substantial and relevant by 10:00 a.m. on Thursday, 16 April 2026, which is seventy-two (72) hours prior to the closing date and time for the lodgement of the proxy forms (i.e. 10:00 a.m. on Sunday, 19 April 2026).

(b) Submission of questions during the AGM:

Virtual Meeting

Shareholders and Proxy(ies) who have pre-registered and been verified to attend the AGM proceedings via the Live Webcast will be able to ask questions relating to the agenda of the AGM during the AGM by:

- Submitting text-based questions via the Live Webcast by clicking the “Ask a Question” feature and then clicking “Type Your Question” to input their queries in the questions text box.
- Clicking the “Ask a Question” feature and then clicking the “Queue for Video Call” via the Live Webcast. The relevant Shareholder or Proxy will be informed once it is appropriate for him/her to speak and can thereafter raise his/her question via audio-visual means during the AGM within a certain prescribed time limit.

(c) Where there are substantially similar questions for the Virtual Meeting and Physical Meeting, the Company will consolidate such questions. As a result, the questions received may not be addressed individually.

3. Voting

Live voting will be conducted during the AGM for Shareholders and Proxy(ies) attending the Physical Meeting or Virtual Meeting. It is important for Shareholders and Proxy(ies) to bring their own web-browser enabled devices for voting at the Physical Meeting or have their own web-browser enabled devices ready for voting during the Virtual Meeting.

Shareholders and Proxy(ies) will be required to login via the email address provided during the pre-registration or as indicated in the Proxy Form.

The Proxy Form for the AGM may be accessed at the Company’s website at **www.vicom.com.sg/agm2026proxform**, or on SGXNET. The electronic proxy form is also available on the Company’s AGM pre-registration site, **www.conveneagm.sg/VICOM_AGM2026**.

(a) Live Voting:

Shareholders and Proxy(ies) may cast their votes in real time for each resolution to be tabled during the AGM via the login credentials created during the pre-registration or via their SingPass accounts. Shareholders and Proxy(ies) will have the opportunity to cast their votes via the live voting feature. Shareholders and Proxy(ies) must bring a web-browser enabled device in order to cast their votes.

CPF/SRS Investors who have used their CPF/SRS monies to buy the Company’s shares should instead approach their respective relevant intermediary as soon as possible to specify voting instructions.

(b) Voting via appointing the Chairman of the Meeting as proxy:

As an alternative to the above, Shareholders may also vote at the AGM by appointing the Chairman of the Meeting as proxy to vote on their behalf. Duly completed Proxy Forms must be:

- deposited at the Company’s registered office at **1 Pasir Panjang Road, #24-01, Labrador Tower, Singapore 118479**; or
- sent via electronic mail to **agm2026@vicom.com.sg**; or
- lodged at the Company’s AGM pre-registration website, **www.conveneagm.sg/VICOM_AGM2026**

and submitted by 10:00 a.m. on Sunday, 19 April 2026, being not less than seventy-two (72) hours before the time appointed for the holding of the AGM.

(c) CPF/SRS Investors:

CPF/SRS Investors who have used their CPF/SRS monies to buy the Company’s shares should not make use of the Proxy Form and should instead approach their respective intermediary as soon as possible to specify voting instructions. CPF/SRS Investors who wish to vote should approach their respective CPF Agent Bank/SRS Operator at least seven (7) working days before the AGM (i.e. by 10:00 a.m. on Friday, 10 April 2026), to ensure that their votes are submitted.

4. Access to documents or information relating to the AGM

The Annual Report for the financial year ended 31 December 2025 has been uploaded on SGXNET on 24 March 2026 and may be accessed via SGXNET and also the Company’s website at **www.vicom.com.sg**.

5. Filming and Photography

When a Shareholder or Proxy attends, speaks and votes at the AGM via electronic means or physically, he/she consents to his/her video and/or photographs being taken for the purpose of publication on the Company’s website and publicity materials without further notification.

PERSONAL DATA PRIVACY:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member’s personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the “Purposes”), (ii) warrants that where the member discloses the personal data of the member’s proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any actions, proceedings, penalties, liabilities, claims, demands, costs, expenses, losses and damages suffered or incurred by the Company as a result of the member’s breach of warranty.