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RESOLUTIONS PASSED AT THE ANNUAL GENERAL MEETING HELD ON 17 APRIL 2026

Pursuant to Rule 704(16) of the Listing Manual, Keppel Ltd. (the "**Company**") is pleased to announce that, at the Annual General Meeting ("**AGM**") of the Company held at 10.30 a.m. on 17 April 2026, all resolutions relating to the matters as set out in the Notice of AGM dated 26 March 2026 were put to the meeting and duly passed.

(I) RESULTS OF AGM

The following are the poll results in respect of the resolutions passed at the AGM:

Resolution		Total number of Shares represented by votes for and against the Resolution	For		Against	
			Number of Shares	As a percentage of total number of votes for and against the Resolution (%)	Number of Shares	As a percentage of total number of votes for and against the Resolution (%)
Ordinary Business						
1.	Adoption of Directors' Statement and Audited Financial Statements	895,915,144	895,541,032	99.96	374,112	0.04
2.	Declaration of Final Dividend	896,485,809	896,258,110	99.97	227,699	0.03
3.	Re-election of Mr Piyush Gupta as Director	895,311,946	885,795,893	98.94	9,516,053	1.06
4.	Re-election of Mr Jimmy Ng as Director	895,607,906	891,430,999	99.53	4,176,907	0.47
5.	Re-election of Mr Olivier Blum as Director	891,812,625	562,505,243	63.07	329,307,382	36.93
6.	Approval of Fees of Non-Executive Directors for FY 2026	895,028,154	891,516,157	99.61	3,511,997	0.39
7.	Re-appointment of Auditors	894,831,799	893,026,856	99.80	1,804,943	0.20
Special Business						
8.	Authority to Issue Shares and Convertible Instruments	895,086,023	862,034,063	96.31	33,051,960	3.69
9.	Renewal of Share Purchase Mandate	894,627,881	894,300,498	99.96	327,383	0.04
10.	Renewal of Shareholders' Mandate for Interested Person Transactions	505,782,805	504,566,523	99.76	1,216,282	0.24

Resolution		Total number of Shares represented by votes for and against the Resolution	For		Against	
			Number of Shares	As a percentage of total number of votes for and against the Resolution (%)	Number of Shares	As a percentage of total number of votes for and against the Resolution (%)
11.	Declaration of Special Dividend	894,754,044	894,531,045	99.98	222,999	0.02

Notes:

1. The following directors of the Company have abstained from voting on the following resolutions:

Name	Shareholding Interests	Resolution Number
Danny Teoh	229,825	6, 10
Piyush Gupta	Nil	3, 6, 10
Loh Chin Hua	9,888,218	10
Shirish Apte	31,000	6, 10
Tham Sai Choy	199,570	6, 10
Penny Goh	73,000	6, 10
Olivier Blum	16,000	5, 6, 10
Jimmy Ng	19,000	4, 6, 10
Ang Wan Ching	13,000	6, 10

2. Temasek Holdings (Private) Limited has a direct interest in 371,408,292 shares held in the capital of the Company and has abstained from voting on Resolution 10.

(II) RE-APPOINTMENT OF DIRECTOR TO THE AUDIT COMMITTEE

The Company wishes to announce that Mr Jimmy Ng, having been re-elected, will continue to serve as a member of the Audit Committee. Mr Ng will also continue to serve as a member of the Board Risk Committee.

Mr Ng currently serves on the boards of PIL Pte Ltd and related entities within the PIL group, FFMC Holdings and its subsidiary Fullerton Fund Management Company as well as NTUC FairPrice Co-operative Limited. He possesses more than 30 years of regional and global experience in both wholesale banking and consumer banking businesses with DBS Bank, RBS, ABN Amro Bank and J.P. Morgan. At DBS Bank, Mr Ng held various key roles including Senior Advisor for artificial intelligence efforts, Group Chief Information Officer, Head of Group Technology & Operations, and Group Head of Operations and Regional Technology and Operations. He was also previously the bank's Chief Audit Executive and the Head of Consumer Banking Operations, where he spearheaded the transformation of the Audit function and the Consumer Banking Operations using advanced data analytics and machine learning techniques. He has ceased to hold any executive or advisory role in DBS since July and December 2025 respectively.

The Board considers Mr Ng as an independent director for the purposes of Rule 704(8) of the Listing Manual.

With the above, the Audit Committee will continue to comprise all independent directors, as set out at Section IV below.

(III) NOTE OF APPRECIATION

Mr Danny Teoh, Chairman of the Board, has retired by rotation at the AGM pursuant to the Constitution of the Company. The Board and Management of the Company would like to express their heartfelt appreciation to Mr Teoh for his invaluable dedication and contributions to the Board and Keppel group.

Mr Piyush Gupta, having been re-elected, will succeed Mr Teoh as Chairman of the Company with effect from 17 April 2026.

(IV) CHANGES TO COMPOSITION OF BOARD COMMITTEES

With the retirement of Mr Danny Teoh as Chairman of the Board and member of the Nominating, Remuneration, and Board Sustainability and Safety Committees, the composition of the Company's Board Committees with effect from 17 April 2026 is as follows:

	Audit Committee	Nominating Committee	Remuneration Committee	Board Risk Committee	Board Sustainability and Safety Committee
Piyush Gupta[1]	-	Member	Member	-	Member
Loh Chin Hua	-	-	-	-	Member
Tham Sai Choy[1]	Chairman	Member	-	Member	-
Penny Goh[1]	Member	-	Chairman	Member	-
Shirish Apte[1]	-	Chairman	Member	Chairman	-
Olivier Blum[1]	-	Member	-	-	Chairman
Jimmy Ng[1]	Member	-	-	Member	-
Ang Wan Ching[1]	Member	-	-	Member	-
Total number of members	4	4	3	5	3

[1]Note = Independent Director

(V) SCRUTINEERS

MSA Business Solutions Pte. Ltd. was appointed as scrutineers for the AGM.

BY ORDER OF THE BOARD

Karen Teo / Samantha Teong
Company Secretaries

17 April 2026