# Olam Group Limited and its subsidiary companies

Condensed Interim Financial Statements For the six months and full year ended 31 December 2024

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# A. Condensed interim consolidated statement of profit and loss and other comprehensive income Profit & Loss Statement – Six months and Full Year ended FY 2024

|  |      |              | Group        |          |                | Group        |          |  |  |
|--|------|--------------|--------------|----------|----------------|--------------|----------|--|--|
| (in S\$'000)   | Note | 12 [         | Months Ended |          | 6 Months Ended |              |          |  |  |
| , ,  |      | 31-Dec-24    | 31-Dec-23    | % change | 31-Dec-24      | 31-Dec-23    | % change |  |  |
| Sale of goods & services                                 | 3    | 56,158,492   | 48,271,991   | 16.3     | 29,237,063     | 23,586,939   | 24.0     |  |  |
| Other income   | 4    | 122,947      | 126,304      | (2.7)    | 72,327         | 87,936       | (17.8)   |  |  |
| Operating expenses - direct                              |      | (51,319,000) | (44,032,505) | 16.5     | (26,868,356)   | (21,273,217) | 26.3     |  |  |
| Net gain from changes in fair value of biological assets |      | 176,051      | 66,304       | 165.5    | 127,989        | 64,966       | 97.0     |  |  |
| Depreciation & amortisation                              |      | (755,655)    | (721,008)    | 4.8      | (385,506)      | (364,293)    | 5.8      |  |  |
| Other expenses   | 4    | (2,585,561)  | (2,169,090)  | 19.2     | (1,260,632)    | (1,196,296)  | 5.4      |  |  |
| Finance income   |      | 181,737      | 157,972      | 15.0     | 90,998         | 71,263       | 27.7     |  |  |
| Finance costs  |      | (1,757,897)  | (1,291,061)  | 36.2     | (933,334)      | (684,861)    | 36.3     |  |  |
| Share of results from joint ventures and associates      |      | (19,645)     | 1,968        | n.m.     | (7,692)        | (1,340)      | 474.0    |  |  |
| Profit before tax  |      | 201,469      | 410,875      | (51.0)   | 72,857         | 291,097      | (75.0)   |  |  |
| Income tax expense                                       | 5    | (73,135)     | (59,878)     | 22.1     | (11,699)       | (56,819)     | (79.4)   |  |  |
| Profit for the period                                    |      | 128,334      | 350,997      | (63.4)   | 61,158         | 234,278      | (73.9)   |  |  |
| Attributable to:   |      |              |              |          |                |              |          |  |  |
| Owners of the Company                                    |      | 86,423       | 278,721      | (69.0)   | 38,389         | 230,759      | (83.4)   |  |  |
| Non-controlling interests                                |      | 41,911       | 72,276       | (42.0)   | 22,769         | 3,519        | 547.0    |  |  |
|  |      | 128,334      | 350,997      | (63.4)   | 61,158         | 234,278      | (73.9)   |  |  |

# A. Condensed interim consolidated statement of profit and loss and other comprehensive income (cont'd)

# Statement of Comprehensive Income – Six months and Full Year ended FY 2024

|  | Gro       | oup       | Group     |           |  |  |
|--|-----------|-----------|-----------|-----------|--|--|
| (in S\$'000)   | 12 Month  | s Ended   | 6 Months  | s Ended   |  |  |
|  | 31-Dec-24 | 31-Dec-23 | 31-Dec-24 | 31-Dec-23 |  |  |
| Profit for the period  | 128,334   | 350,997   | 61,158    | 234,278   |  |  |
| Other Comprehensive Income:  |           |           |           |           |  |  |
| Items that may be reclassified subsequently to profit or loss:                 |           |           |           |           |  |  |
| Net (loss)/gain on fair value changes during the period                        | (57,534)  | 11,479    | (25,630)  | 19,463    |  |  |
| Recognised in the profit and loss account on occurrence of hedged transactions | 33,136    | (9,154)   | 18,145    | (5,818)   |  |  |
| Foreign currency translation adjustment  | (58,511)  | (440,872) | (91,540)  | 103,078   |  |  |
| Share of other comprehensive income of joint ventures and associates           | (15,811)  | 7,003     | (7,346)   | 3,035     |  |  |
|  | (98,720)  | (431,544) | (106,371) | 119,758   |  |  |
| Total comprehensive income for the period                                      | 29,614    | (80,547)  | (45,213)  | 354,036   |  |  |
| Attributable to:   |           |           |           |           |  |  |
| Owners of the Company  | (12,344)  | (60,644)  | (81,326)  | 248,464   |  |  |
| Non-controlling interests  | 41,958    | (19,903)  | 36,113    | 105,572   |  |  |
|  | 29,614    | (80,547)  | (45,213)  | 354,036   |  |  |

# B. Condensed interim statements of financial position as at 31 December 2024

| (in S\$'000)                                  | Note | Gro          | oup          | Company   |           |  |  |
|---|------|--------------|--------------|-----------|-----------|--|--|
| (111 3\$ 000)                                 | Note | 31-Dec-24    | 31-Dec-23    | 31-Dec-24 | 31-Dec-23 |  |  |
| Non-current assets                            |      |              |              |           |           |  |  |
| Property, plant and equipment                 | 9    | 6,032,756    | 6,082,671    | -         | -         |  |  |
| Right-of-use assets                           |      | 905,017      | 791,032      | -         | -         |  |  |
| Intangible assets                             | 8    | 2,571,500    | 2,537,749    | -         | -         |  |  |
| Biological assets                             |      | 673,492      | 557,025      | -         | -         |  |  |
| Investment in subsidiary companies            |      | -            | -            | 6,364,945 | 6,153,355 |  |  |
| Interests in joint ventures and associates    |      | 253,981      | 277,383      | -         | -         |  |  |
| Deferred tax assets                           |      | 520,085      | 321,828      | -         | -         |  |  |
| Other non-current assets                      |      | 54,868       | 66,039       | -         | -         |  |  |
|   |      | 11,011,699   | 10,633,727   | 6,364,945 | 6,153,355 |  |  |
| Current assets                                |      |              |              |           |           |  |  |
| Amounts due from subsidiary companies (net)   |      | -            | -            | 520,150   | 643,410   |  |  |
| Trade receivables                             |      | 4,276,922    | 3,336,467    | -         | -         |  |  |
| Margin accounts with brokers                  |      | 1,219,193    | -            | -         | -         |  |  |
| Inventories                                   |      | 16,091,950   | 9,810,052    | -         | -         |  |  |
| Advance payments to suppliers                 |      | 700,457      | 870,678      | -         | -         |  |  |
| Cash and short-term fixed deposits            |      | 3,329,674    | 3,581,626    | 921       | 13,998    |  |  |
| Derivative financial instruments              |      | 7,403,316    | 3,952,664    | -         | -         |  |  |
| Other current assets                          |      | 1,192,473    | 1,162,282    | -         | -         |  |  |
|   |      | 34,213,985   | 22,713,769   | 521,071   | 657,408   |  |  |
| Non-current assets held for sale              |      | -            | 1,145        | -         | -         |  |  |
|   |      | 34,213,985   | 22,714,914   | 521,071   | 657,408   |  |  |
| Current liabilities                           |      |              |              |           |           |  |  |
| Trade payables and accruals                   |      | (5,001,718)  | (4,989,691)  | (2,448)   | (3,033)   |  |  |
| Margin accounts with brokers                  |      | -            | (189,549)    | -         | -         |  |  |
| Borrowings                                    | 10   | (9,811,858)  | (6,419,392)  | -         | -         |  |  |
| Lease liabilities                             | 10   | (162,733)    | (131,039)    | -         | -         |  |  |
| Derivative financial instruments              |      | (8,336,354)  | (3,041,608)  | -         | -         |  |  |
| Provision for taxation                        |      | (290,105)    | (261,790)    | -         | -         |  |  |
| Other current liabilities                     |      | (612,537)    | (420,981)    | -         | -         |  |  |
|   |      | (24,215,305) | (15,454,050) | (2,448)   | (3,033)   |  |  |
| Net current assets                            |      | 9,998,680    | 7,260,864    | 518,623   | 654,375   |  |  |
| Non-current liabilities                       |      |              |              |           |           |  |  |
| Deferred tax liabilities                      |      | (491,754)    | (416,512)    | _         | _         |  |  |
| Borrowings                                    | 10   | (12,168,175) | (8,893,315)  | _         | _         |  |  |
| Lease liabilities                             | 10   | (952,027)    | (850,125)    | _         | _         |  |  |
| Other non-current liabilities                 |      | (79,647)     | (66,124)     | -         | _         |  |  |
|   |      | (13,691,603) | (10,226,076) | -         | -         |  |  |
|   |      | -            | -            |           |           |  |  |
| Net assets                                    |      | 7,318,776    | 7,668,515    | 6,883,568 | 6,807,730 |  |  |
| Equity attributable to owners of the Company  |      |              |              |           |           |  |  |
| Share capital                                 |      | 6,233,595    | 6,233,595    | 6,233,595 | 6,233,595 |  |  |
| Treasury shares                               |      | (59,014)     | (31,046)     | (59,014)  | (31,046)  |  |  |
| Shares held in trust                          |      | (36,473)     | (62,206)     | - 1       | -         |  |  |
| Capital securities                            |      | 603,314      | 603,314      | 603,314   | 603,314   |  |  |
| Reserves                                      |      | 268,476      | 583,790      | 105,673   | 1,867     |  |  |
|   | ı l  |              |              |           |           |  |  |
| Equity and reserves                           |      | 7,009,898    | 7,327,447    | 6,883,568 | 6,807,730 |  |  |
| Equity and reserves Non-controlling interests |      | 308,878      | 341,068      | -         | -         |  |  |

|  | Attributable to owners of the Company |                               |                                     |                    |                  |                                       |  |  |                  |                            |                   |   |                            |
|--|---------------------------------------|-------------------------------|-------------------------------------|--------------------|------------------|---------------------------------------|--|--|------------------|----------------------------|-------------------|---|----------------------------|
| 12 Months Group  | Share capital                         | Treasury<br>shares<br>S\$'000 | Shares held<br>in Trust<br>\$\$'000 | Capital securities | Capital reserves | Foreign currency translation reserves | Fair value<br>adjustment<br>reserves<br>\$\$'000 | Share-based compensation reserves \$\$'000 | Revenue reserves | Total reserves<br>\$\$'000 | Total<br>\$\$'000 | Non-<br>Controlling<br>Interests<br>\$\\$'000 | Total<br>Equity<br>S\$'000 |
| At 1 January 2024  | 6,233,595                             | (31,046)                      | (62,206)                            | 603,314            | (362,075)        | (1,972,773)                           | (38,528)   | 160,679                                    | 2,796,487        | 583,790                    | 7,327,447         | 341,068                                       | 7,668,515                  |
| Profit for the period  | -                                     | -                             | -                                   | -                  | -                | -                                     | -  | -  | 86,423           | 86,423                     | 86,423            | 41,911  | 128,334                    |
| Other Comprehensive Income   |                                       |                               |                                     |                    |                  |                                       |  |  |                  |                            |                   |   |                            |
| Net loss on fair value changes during the financial period                     | -                                     | -                             | -                                   | -                  | -                | -                                     | (57,534)   | -  | -                | (57,534)                   | (57,534)          | -   | (57,534)                   |
| Recognised in the profit and loss account on occurrence of hedged transactions | -                                     | -                             | -                                   | -                  | -                | -                                     | 33,136   | -  | -                | 33,136                     | 33,136            | -   | 33,136                     |
| Foreign currency translation adjustment  | -                                     | -                             | -                                   | -                  | -                | (58,558)                              | -  | -  | -                | (58,558)                   | (58,558)          | 47  | (58,511)                   |
| Share of other comprehensive income of joint ventures and associates           | -                                     | •                             | -                                   | •                  | -                | (15,811)                              | •  | -  | •                | (15,811)                   | (15,811)          |   | (15,811)                   |
| Other comprehensive income for the financial period, net of tax                | -                                     |                               |                                     | •                  | -                | (74,369)                              | (24,398)   | -  | •                | (98,767)                   | (98,767)          | 47  | (98,720)                   |
| Total comprehensive income for the period                                      |                                       | •                             | -                                   | •                  | -                | (74,369)                              | (24,398)   | -  | 86,423           | (12,344)                   | (12,344)          | 41,958  | 29,614                     |
| Contributions by and distributions to owners                                   |                                       |                               |                                     |                    |                  |                                       |  |  |                  |                            |                   |   |                            |
| Transfer to share based compensation reserve on vesting                        | -                                     | •                             | 25,733                              | •                  | -                | -                                     | •  | (25,733)                                   | •                | (25,733)                   | •                 | •   | -                          |
| Purchase of treasury Shares (Note 11)  | -                                     | (28,468)                      | -                                   | -                  | -                | -                                     | -  | -  | -                | -                          | (28,468)          | -   | (28,468)                   |
| Issue of treasury shares for directors fees                                    | -                                     | 500                           | -                                   | -                  | -                | -                                     | -  | -  | -                | -                          | 500               | -   | 500                        |
| Share-based expense  | -                                     | -                             | -                                   | -                  | -                | -                                     | -  | 21,149                                     | -                | 21,149                     | 21,149            | -   | 21,149                     |
| Dividends on ordinary shares   | -                                     | •                             | -                                   | •                  | -                | -                                     | •  | -  | (265,805)        | (265,805)                  | (265,805)         | •   | (265,805)                  |
| Accrued capital securities distribution  | -                                     | -                             | -                                   | 32,581             | -                | -                                     | -  | -  | (32,581)         | (32,581)                   | -                 | -   | -                          |
| Payment of capital securities distribution                                     | -                                     | -                             | -                                   | (32,581)           | -                | -                                     | -  | -  | -                | -                          | (32,581)          | -   | (32,581)                   |
| Total contributions by and distributions to owners                             |                                       | (27,968)                      | 25,733                              |                    |                  |                                       | -  | (4,584)                                    | (298,386)        | (302,970)                  | (305,205)         |   | (305,205)                  |
|  |                                       |                               |                                     |                    |                  |                                       |  |  |                  |                            |                   |   |                            |
| Changes in ownership interests in subsidiaries                                 |                                       |                               |                                     |                    |                  |                                       |  |  |                  |                            |                   |   |                            |
| Dividend paid to Minority Shareholder  | -                                     | -                             | -                                   | -                  | -                | -                                     | -  | -  | -                | -                          | -                 | (74,148)                                      | (74,148)                   |
| Total changes in ownership interests in subsidiaries                           |                                       | •                             |                                     | •                  | •                | -                                     |  | -  | •                | -                          | •                 | (74,148)                                      | (74,148)                   |
| Total transactions with owners in their capacity as owners                     |                                       | (27,968)                      | 25,733                              | •                  | •                | -                                     |  | (4,584)                                    | (298,386)        | (302,970)                  | (305,205)         | (74,148)                                      | (379,353)                  |
| At 31 December 2024  | 6,233,595                             | (59,014)                      | (36,473)                            | 603,314            | (362,075)        | (2,047,142)                           | (62,926)   | 156,095                                    | 2,584,524        | 268,476                    | 7,009,898         | 308,878                                       | 7,318,776                  |

|   |               |                 | Attributable       | to owners of the   | Company   |                  |                |                            |
|---|---------------|-----------------|--------------------|--|---|------------------|----------------|----------------------------|
| 12 Months Company   | Share capital | Treasury shares | Capital securities | Foreign<br>currency<br>translation<br>reserves<br>\$\$'000 | Fair value<br>adjustment<br>reserves<br>S\$'000 | Revenue reserves | Total reserves | Total<br>Equity<br>S\$'000 |
| At 1 January 2024   | 6,233,595     | (31,046)        | 603,314            | (217,358)  | 5,864   | 213,361          | 1,867          | 6,807,730                  |
| Profit for the period   | -             | -               | -                  | -  | -   | 204,127          | 204,127        | 204,127                    |
| Other Comprehensive Income                                      |               |                 |                    |  |   |                  |                |                            |
| Net loss on fair value changes during the financial period      | -             | -               | -                  | -  | (31,875)  | -                | (31,875)       | (31,875)                   |
| Foreign currency translation adjustment                         | -             | -               | -                  | 229,940  | -   | -                | 229,940        | 229,940                    |
| Other comprehensive income for the financial period, net of tax | -             | -               |                    | 229,940  | (31,875)  | -                | 198,065        | 198,065                    |
| Total comprehensive income for the period                       | -             | -               |                    | 229,940  | (31,875)  | 204,127          | 402,192        | 402,192                    |
| Contributions by and distributions to owners                    |               |                 |                    |  |   |                  |                |                            |
| Purchase of Tresaury Shares (Note 11)                           | -             | (28,468)        | -                  | -  | -   | -                | -              | (28,468)                   |
| Issue of treasury shares for directors fees                     | -             | 500             | -                  | -  | -   | -                | -              | 500                        |
| Dividends on ordinary shares                                    | -             | -               | -                  | -  | -   | (265,805)        | (265,805)      | (265,805)                  |
| Accrued capital securities distribution                         | -             | -               | 32,581             | -  | -   | (32,581)         | (32,581)       | -                          |
| Payment of capital securities distribution                      | -             | -               | (32,581)           | -  | -   | -                | -              | (32,581)                   |
| Total contributions by and distributions to owners              | -             | (27,968)        | -                  | -  | -   | (298,386)        | (298,386)      | (326,354)                  |
|   |               |                 |                    |  |   |                  |                |                            |
| Total transactions with owners in their capacity as owners      | -             | (27,968)        | -                  | -  | -   | (298,386)        | (298,386)      | (326,354)                  |
| At 31 December 2024   | 6,233,595     | (59,014)        | 603,314            | 12,582   | (26,011)  | 119,102          | 105,673        | 6,883,568                  |

|   |               |                                |                                    |                    | Attribut         | able to owners of   | the Company                                     |                                   |                  |                |                  |   |                            |
|---|---------------|--------------------------------|------------------------------------|--------------------|------------------|---|---|-----------------------------------|------------------|----------------|------------------|---|----------------------------|
| 12 Months Group   | Share capital | Treasury<br>shares<br>\$\$'000 | Shares held<br>in Trust<br>S\$'000 | Capital securities | Capital reserves | Foreign<br>currency<br>translation<br>reserves<br>S\$'000 | Fair value<br>adjustment<br>reserves<br>S\$'000 | Share-based compensation reserves | Revenue reserves | Total reserves | Total<br>S\$'000 | Non-<br>Controlling<br>Interests<br>S\$'000 | Total<br>Equity<br>S\$'000 |
| At 1 January 2023   | 6,233,595     | (6,543)                        | (88,173)                           | 603,453            | (411,848)        | (1,631,083)   | (40,853)  | 163,580                           | 2,836,970        | 916,766        | 7,659,098        | 423,613                                     | 8,082,711                  |
| Hyperinflation restatement to 01 January 2023*                              | -             |                                |                                    | -                  | -                | -   | -   | -                                 | 1,001            | 1,001          | 1,001            | -   | 1,001                      |
| At 1 January 2023 (Restated)  | 6,233,595     | (6,543)                        | (88,173)                           | 603,453            | (411,848)        | (1,631,083)   | (40,853)  | 163,580                           | 2,837,971        | 917,767        | 7,660,099        | 423,613                                     | 8,083,712                  |
| Profit for the period   | -             | -                              | -                                  | -                  | -                | -   | -   | -                                 | 278,721          | 278,721        | 278,721          | 72,276                                      | 350,997                    |
| Other Comprehensive Income  |               |                                |                                    |                    |                  |   |   |                                   |                  |                |                  |   |                            |
| Net gain on fair value changes during the financial period                  | -             | -                              | -                                  | -                  | -                | -   | 11,479  | -                                 |                  | 11,479         | 11,479           | -   | 11,479                     |
| Recognised in the profit and loss account on occurrence of hedged           | -             | -                              | -                                  | -                  | -                | -   | (9,154)   | -                                 | -                | (9,154)        | (9,154)          | -   | (9,154)                    |
| transactions  |               |                                |                                    |                    |                  |   |   |                                   |                  |                |                  |   |                            |
| Foreign currency translation adjustment                                     | -             | -                              | -                                  | -                  | -                | (348,693)   | -   | -                                 | -                | (348,693)      | (348,693)        | (92,179)                                    | (440,872)                  |
| Share of other comprehensive income of joint ventures and associates        | -             | -                              | -                                  | -                  | -                | 7,003   | -   | -                                 | -                | 7,003          | 7,003            | -   | 7,003                      |
| Other comprehensive income for the financial period, net of tax             | -             | -                              | -                                  | -                  | -                | (341,690)   | 2,325   | -                                 | -                | (339,365)      | (339,365)        | (92,179)                                    | (431,544)                  |
| Total comprehensive income for the period                                   | -             | -                              | -                                  | -                  | -                | (341,690)   | 2,325   | -                                 | 278,721          | (60,644)       | (60,644)         | (19,903)                                    | (80,547)                   |
| Contributions by and distributions to owners                                |               |                                |                                    |                    |                  |   |   |                                   |                  |                |                  |   |                            |
| Transfer to share based compensation reserve on vesting                     | -             | -                              | 25,967                             | -                  | -                | -   | -   | (25,967)                          |                  | (25,967)       | -                | -   | -                          |
| Purchase of Tresaury Shares   | -             | (24,870)                       | -                                  | -                  | -                | -   | -   | -                                 | -                | -              | (24,870)         | -   | (24,870)                   |
| Issue of treasury shares for directors fees                                 | -             | 367                            | -                                  | -                  | -                | -   | -   | -                                 | -                | -              | 367              | -   | 367                        |
| Share-based expense   | -             | -                              | -                                  | -                  | -                | -   | -   | 23,066                            | -                | 23,066         | 23,066           | -   | 23,066                     |
| Dividends on ordinary shares  | -             | -                              | -                                  | -                  | -                | -   | -   | -                                 | (287,714)        | (287,714)      | (287,714)        | -   | (287,714)                  |
| Accrued capital securities distribution                                     | -             | -                              | -                                  | 32,491             | -                | -   | -   | -                                 | (32,491)         | (32,491)       | -                | -   | -                          |
| Payment of capital securities distribution                                  | -             | •                              | -                                  | (32,630)           | -                | -   | -   | -                                 | -                | -              | (32,630)         | -   | (32,630)                   |
| Total contributions by and distributions to owners                          | -             | (24,503)                       | 25,967                             | (139)              | -                | -   | -   | (2,901)                           | (320,205)        | (323,106)      | (321,781)        | -   | (321,781)                  |
| Changes in ownership interests in subsidiaries                              |               |                                |                                    |                    |                  |   |   |                                   |                  |                |                  |   |                            |
| Acquisition of non-controlling interests without a change in control        | -             | -                              |                                    | -                  | (17,582)         | -   | -   | -                                 | -                | (17,582)       | (17,582)         | (12,358)                                    | (29,940)                   |
| Sale of minority stake in subsidiary without change in control <sup>A</sup> | -             | -                              | -                                  | -                  | 67,355           | -   | -   | -                                 | -                | 67,355         | 67,355           | - 1   | 67,355                     |
| Dividend paid to Minority Shareholder                                       | -             | -                              | -                                  | -                  | -                | -   | -   | -                                 | -                | -              | -                | (53,229)                                    | (53,229)                   |
| Proceeds from Non Controlling Interest                                      | -             |                                | -                                  | -                  | _                | -   | -   | -                                 | -                | _              | -                | 2,945                                       | 2,945                      |
| Total changes in ownership interests in subsidiaries                        | -             | -                              | -                                  | -                  | 49,773           | -   | -   | -                                 | -                | 49,773         | 49,773           | (62,642)                                    | (12,869)                   |
| Total transactions with owners in their capacity as owners                  | -             | (24,503)                       | 25,967                             | (139)              | 49,773           | -   |   | (2,901)                           | (320,205)        | (273,333)      | (272,008)        | (62,642)                                    | (334,650)                  |
| At 31 December 2023   | 6,233,595     | (31,046)                       | (62,206)                           | 603,314            | (362,075)        | (1,972,773)   | (38,528)  | 160,679                           | 2,796,487        | 583,790        | 7,327,447        | 341,068                                     | 7,668,515                  |

<sup>^</sup>This is an additional amount received during the six months ended 30 June 2023 in relation to a post-closing adjustment set out in the share purchase agreement on sale of 35.43% minority stake in Olam Agri Holdings Pte. Ltd. to the SALIC International Investment Company in 2022.

<sup>\*</sup> In 2023, the Ghana economy was declared to be hyperinflationary. As a result, SFRS(I) 1-29 Financial Reporting in Hyperinflationary Economies has been applied to Ghana subsidiary company whose functional currency is the Ghanaian Cedi. The results and financial position of the Group's Ghana subsidiary company was restated to the measuring unit current at the end of the period, with hyperinflationary gains and losses in respect of monetary items being reported in the Profit & Loss account under "Other expenses". Comparative amounts presented in the consolidated financial statements were not restated in line with SFRS(I) 1-29 requirements. Differences between restatement of opening balances of equity and the non-monetary items were recognised in opening revenue reserves.

|   | Attributable to owners of the Company |          |            |             |            |           |           |              |  |  |  |
|---|---------------------------------------|----------|------------|-------------|------------|-----------|-----------|--------------|--|--|--|
|   | Share                                 | Treasury | Capital    | Foreign     | Fair value | Revenue   | Total     | Total Equity |  |  |  |
| 12 Months   | capital                               | shares   | securities | currency    | adjustment | reserves  | reserves  |              |  |  |  |
| Company   |                                       |          |            | translation | reserves   |           |           |              |  |  |  |
|   |                                       |          |            | reserves    |            |           |           |              |  |  |  |
|   | S\$'000                               | S\$'000  | S\$'000    | S\$'000     | S\$'000    | S\$'000   | S\$'000   | S\$'000      |  |  |  |
| At 1 January 2023   | 6,233,595                             | (6,543)  | 603,453    | (117,623)   | 4,941      | 175,485   | 62,803    | 6,893,308    |  |  |  |
| Profit for the period   | -                                     | -        | -          | -           | -          | 358,081   | 358,081   | 358,081      |  |  |  |
| Other comprehensive income                                      |                                       |          |            |             |            |           |           |              |  |  |  |
| Net gain on fair value changes during the financial period      | -                                     | -        | -          | -           | 923        | -         | 923       | 923          |  |  |  |
| Foreign currency translation adjustment                         | -                                     | -        | -          | (99,735)    | -          | -         | (99,735)  | (99,735)     |  |  |  |
| Other comprehensive income for the financial period, net of tax | -                                     | -        | -          | (99,735)    | 923        | -         | (98,812)  | (98,812)     |  |  |  |
| Total comprehensive income for the period                       | -                                     | -        | -          | (99,735)    | 923        | 358,081   | 259,269   | 259,269      |  |  |  |
| Contributions by and distributions to owners                    |                                       |          |            |             |            |           |           |              |  |  |  |
| Purchase of Tresaury Shares                                     | -                                     | (24,870) | -          | -           | -          | -         | -         | (24,870)     |  |  |  |
| Issue of treasury shares for directors fees                     | -                                     | 367      | -          | -           | -          | -         | -         | 367          |  |  |  |
| Dividends on ordinary shares                                    | -                                     | -        | -          | -           | -          | (287,714) | (287,714) | (287,714)    |  |  |  |
| Accrued capital securities distribution                         | -                                     | -        | 32,491     | -           | -          | (32,491)  | (32,491)  | -            |  |  |  |
| Payment of capital securities distribution                      | -                                     | -        | (32,630)   | -           | -          | -         | -         | (32,630)     |  |  |  |
| Total contributions by and distributions to owners              | -                                     | (24,503) | (139)      | -           | -          | (320,205) | (320,205) | (344,847)    |  |  |  |
|   |                                       | ·        |            |             |            |           |           |              |  |  |  |
| Total transactions with owners in their capacity as owners      | -                                     | (24,503) | (139)      | -           | -          | (320,205) | (320,205) | (344,847)    |  |  |  |
| At 31 December 2023   | 6,233,595                             | (31,046) | 603,314    | (217,358)   | 5,864      | 213,361   | 1,867     | 6,807,730    |  |  |  |

|  | Attributable to owners of the Company |                               |                                    |                    |                  |  |   |                                   |                        |                      |                        |   |                            |
|--|---------------------------------------|-------------------------------|------------------------------------|--------------------|------------------|--|---|-----------------------------------|------------------------|----------------------|------------------------|---|----------------------------|
| 6 Months Group   | Share<br>capital<br>S\$'000           | Treasury<br>shares<br>S\$'000 | Shares held<br>in Trust<br>S\$'000 | Capital securities | Capital reserves | Foreign currency<br>translation<br>reserves<br>S\$'000 | Fair value<br>adjustment<br>reserves<br>S\$'000 | Share-based compensation reserves | Revenue reserves       | Total reserves       | Total<br>S\$'000       | Non-<br>Controlling<br>Interests<br>S\$'000 | Total<br>Equity<br>S\$'000 |
| At 1 July 2024   | 6,233,595                             | (59,074)                      | (36,743)                           | 603,136            | (362,075)        | - ,  | (55,441)  | 146.072                           | 2,676,292              | 469,936              | 7,210,850              | 311,024                                     | 7,521,874                  |
| Profit for the period  | 0,200,000                             | (00,01.1)                     | (66,: 16)                          | 555,.55            | (002,0:0)        | (.,,   | (00, )  | ,                                 | 38,389                 | 38,389               | 38,389                 | 22,769                                      | 61,158                     |
| Other Comprehensive Income   |                                       |                               |                                    |                    |                  |  |   |                                   | 00,000                 | 00,000               | 00,000                 | 22,100                                      | 01,100                     |
| Net loss on fair value changes during the financial period                           | -                                     |                               | _                                  | -                  | -                | -  | (25,630)  | -                                 | -                      | (25,630)             | (25,630)               | _   | (25,630)                   |
| Recognised in the profit and loss account on occurrence of hedged transactions       | -                                     |                               |                                    | -                  | -                | -  | 18.145  | -                                 | -                      | 18,145               | 18.145                 | -   | 18.145                     |
| Foreign currency translation adjustment  | -                                     |                               | -                                  | -                  | -                | (104,884)  | -   | -                                 | -                      | (104,884)            | (104,884)              | 13,344                                      | (91,540)                   |
| Share of other comprehensive income of joint ventures and associates                 | -                                     |                               | -                                  | -                  | -                | (7,346)  | -   | -                                 | -                      | (7,346)              | (7,346)                | -   | (7,346)                    |
| Other comprehensive income for the financial period, net of tax                      | -                                     |                               | -                                  | -                  |                  | (112,230)  | (7,485)   | •                                 | -                      | (119,715)            | (119,715)              | 13,344                                      | (106,371)                  |
| Total comprehensive income for the period  | -                                     |                               | -                                  | -                  |                  | (112,230)  | (7,485)   |                                   | 38,389                 | (81,326)             | (81,326)               | 36,113                                      | (45,213)                   |
| Contributions by and distributions to owners   |                                       |                               |                                    |                    |                  |  |   |                                   |                        |                      |                        |   |                            |
| Transfer to share based compensation reserve on vesting                              | -                                     |                               | 270                                | -                  | -                | -  | -   | (270)                             | -                      | (270)                | -                      | -   | -                          |
| Issue of treasury shares for directors fees  | -                                     | 60                            | -                                  | -                  | -                | -  | -   | -                                 | -                      | -                    | 60                     | -   | 60                         |
| Share-based expense  | -                                     | -                             | -                                  | -                  | -                | -  | -   | 10,293                            | -                      | 10,293               | 10,293                 | -   | 10,293                     |
| Dividends on ordinary shares   | -                                     | •                             | -                                  | -                  | -                | -  | -   | -                                 | (113,776)              | (113,776)            | (113,776)              | -   | (113,776)                  |
| Accrued capital securities distribution  | -                                     |                               | -                                  | 16,381             | -                | -  | -   | -                                 | (16,381)               | (16,381)             | -                      | -   | -                          |
| Payment of capital securities distribution   | -                                     |                               | -                                  | (16,203)           | •                | -  | -   | -                                 | -                      | -                    | (16,203)               | -   | (16,203)                   |
| Total contributions by and distributions to owners                                   | -                                     | 60                            | 270                                | 178                | -                | -  | -   | 10,023                            | (130,157)              | (120,134)            | (119,626)              | -   | (119,626)                  |
| Changes in ownership interests in subsidiaries Dividend paid to Minority Shareholder | -                                     |                               | -                                  |                    | -                | -  |   | -                                 | -                      | -                    | -                      | (38,259)                                    | (38,259)                   |
| Total changes in ownership interests in subsidiaries                                 | -                                     | -                             | -                                  | -                  | -                | -  |   | -                                 | -                      | -                    | -                      | (38,259)                                    | (38,259)                   |
| Total transactions with owners in their capacity as owners At 31 December 2024       | -<br>6,233,595                        | 60<br>(59,014)                | 270<br>(36,473)                    | 178<br>603,314     | (362,075)        | (2,047,142)  | - (62,926)                                      | 10,023<br>156,095                 | (130,157)<br>2,584,524 | (120,134)<br>268,476 | (119,626)<br>7,009,898 | (38,259)<br>308,878                         | (157,885)<br>7,318,776     |

|   |                             |                               | Attributable       | to owners of the  | e Company                                       |                  |                |                            |
|---|-----------------------------|-------------------------------|--------------------|---|---|------------------|----------------|----------------------------|
| 6 Months Company  | Share<br>capital<br>S\$'000 | Treasury<br>shares<br>S\$'000 | Capital securities | Foreign<br>currency<br>translation<br>reserves<br>S\$'000 | Fair value<br>adjustment<br>reserves<br>S\$'000 | Revenue reserves | Total reserves | Total<br>Equity<br>S\$'000 |
| At 1 July 2024  | 6,233,595                   | (59,074)                      | 603,136            | (33,581)  | (15,071)  | 114,085          | 65,433         | 6,843,090                  |
| Profit for the period   | -                           | - 1                           | -                  | - 1   | - 1   | 135,174          | 135,174        | 135,174                    |
| Other Comprehensive Income                                      |                             |                               |                    |   |   |                  |                |                            |
| Net loss on fair value changes during the financial period      | -                           | -                             | -                  | -   | (10,940)  | -                | (10,940)       | (10,940)                   |
| Foreign currency translation adjustment                         | -                           | -                             | -                  | 46,163  | -   | -                | 46,163         | 46,163                     |
| Other comprehensive income for the financial period, net of tax | -                           | -                             | -                  | 46,163  | (10,940)  | -                | 35,223         | 35,223                     |
| Total comprehensive income for the period                       | -                           | -                             | -                  | 46,163  | (10,940)  | 135,174          | 170,397        | 170,397                    |
| Contributions by and distributions to owners                    |                             |                               |                    |   |   |                  |                |                            |
| Issue of treasury shares for directors fees                     | -                           | 60                            | -                  | -   | -   | -                | -              | 60                         |
| Dividends on ordinary shares                                    | -                           | -                             | -                  | -   | -   | (113,776)        | (113,776)      | (113,776)                  |
| Accrued capital securities distribution                         | -                           | -                             | 16,381             | -   | -   | (16,381)         | (16,381)       | -                          |
| Payment of capital securities distribution                      | -                           | -                             | (16,203)           | -   | -   | -                | -              | (16,203)                   |
| Total contributions by and distributions to owners              | -                           | 60                            | 178                |   | -   | (130,157)        | (130,157)      | (129,919)                  |
|   |                             |                               |                    |   |   |                  |                |                            |
| Total transactions with owners in their capacity as owners      | -                           | 60                            | 178                | -   | -   | (130,157)        | (130,157)      | (129,919)                  |
| At 31 December 2024   | 6,233,595                   | (59,014)                      | 603,314            | 12,582  | (26,011)  | 119,102          | 105,673        | 6,883,568                  |

|  |               |                               |                         |                    | Attributa        | ble to owners of   | the Company                                     |                                   |                  |                |           |                                  |                            |
|--|---------------|-------------------------------|-------------------------|--------------------|------------------|--|---|-----------------------------------|------------------|----------------|-----------|----------------------------------|----------------------------|
| 6 Months Group   | Share capital | Treasury<br>shares<br>S\$'000 | Shares held<br>in Trust | Capital securities | Capital reserves | Foreign<br>currency<br>translation<br>reserves<br>\$\$'000 | Fair value<br>adjustment<br>reserves<br>S\$'000 | Share-based compensation reserves | Revenue reserves | Total reserves | Total     | Non-<br>Controlling<br>Interests | Total<br>Equity<br>S\$'000 |
| At 1 July 2023   | 6,233,595     | (6,176)                       | (62,277)                | 603,047            | (344,493)        | (1,976,833)  | (52,173)  | 149,795                           | 2,696,111        | 472,407        | 7,240,596 | 301,083                          | 7,541,679                  |
| Hyperinflation restatement to 01 July 2023                           | -             | -                             | -                       | -                  | -                | -  |   | -                                 | 1.001            | 1.001          | 1,001     | -                                | 1.001                      |
| At 1 July 2023 (Restated)  | 6,233,595     | (6,176)                       | (62,277)                | 603,047            | (344,493)        | (1,976,833)  | (52,173)  | 149,795                           | 2,697,112        | 473,408        | 7,241,597 | 301.083                          | 7,542,680                  |
| Profit for the period  |               | -                             | -                       |                    | - 1              | - '  |   | · -                               | 230,759          | 230,759        | 230,759   | 3,519                            | 234.278                    |
| Other Comprehensive Income   |               |                               |                         |                    |                  |  |   |                                   | ,                | ,              | ,         | -,-                              | -, -                       |
| Net gain on fair value changes during the financial period           |               |                               | -                       | -                  | -                | -  | 19,463  | -                                 |                  | 19,463         | 19,463    | -                                | 19,463                     |
| Recognised in the profit and loss account on occurrence of hedged    | -             | -                             | -                       | -                  | -                |  | (5,818)   | -                                 | -                | (5,818)        | (5,818)   | -                                | (5,818)                    |
| transactions   |               |                               |                         |                    |                  |  | , ,   |                                   |                  | , , ,          | , , ,     |                                  | ( ' /                      |
| Foreign currency translation adjustment                              | -             | -                             | -                       | -                  | -                | 1,025  | -   | -                                 | -                | 1,025          | 1,025     | 102,053                          | 103,078                    |
| Share of other comprehensive income of joint ventures and associates | -             | -                             |                         | -                  | -                | 3,035  |   | -                                 | -                | 3,035          | 3,035     | -                                | 3,035                      |
| Other comprehensive income for the financial period, net of tax      |               |                               |                         |                    | -                | 4,060  | 13,645  | -                                 |                  | 17,705         | 17,705    | 102,053                          | 119,758                    |
| Total comprehensive income for the period                            |               |                               |                         |                    | -                | 4,060  | 13,645  | -                                 | 230,759          | 248,464        | 248,464   | 105,572                          | 354,036                    |
| Contributions by and distributions to owners                         |               |                               |                         |                    |                  |  |   |                                   |                  |                |           |                                  |                            |
| Transfer to share based compensation reserve on vesting              | -             | -                             | 71                      | -                  | -                | -  | -   | (71)                              | -                | (71)           | -         | -                                | -                          |
| Purchase of Tresaury Shares  | -             | (24,870)                      | -                       | -                  | -                | -  | -   | -                                 | -                | -              | (24,870)  | -                                | (24,870)                   |
| Share-based expense  | -             | -                             | -                       | -                  | -                | -  | -   | 10,955                            | -                | 10,955         | 10,955    | -                                | 10,955                     |
| Dividends on ordinary shares   | -             | -                             | -                       | -                  | -                | -  | -   | -                                 | (115,005)        | (115,005)      | (115,005) | -                                | (115,005)                  |
| Accrued capital securities distribution                              | -             | -                             | -                       | 16,379             | -                | -  | -   | -                                 | (16,379)         | (16,379)       | -         | -                                | -                          |
| Payment of capital securities distribution                           | -             | -                             | -                       | (16,112)           | -                | -  | -   |                                   | -                | -              | (16,112)  | -                                | (16,112)                   |
| Total contributions by and distributions to owners                   | -             | (24,870)                      | 71                      | 267                | -                | -  | •   | 10,884                            | (131,384)        | (120,500)      | (145,032) | -                                | (145,032)                  |
| Changes in ownership interests in subsidiaries                       |               |                               |                         |                    |                  |  |   |                                   |                  |                |           |                                  |                            |
| Acquisition of non-controlling interests without a change in control | -             | -                             | -                       | -                  | (17,582)         | -  | -   | -                                 | -                | (17,582)       | (17,582)  | (12,358)                         | (29,940)                   |
| Dividend paid to Minority Shareholder                                | -             | -                             | -                       | -                  | - '              | -  | -   | -                                 | -                | -              | - 1       | (53,229)                         | (53,229)                   |
| Total changes in ownership interests in subsidiaries                 |               |                               |                         |                    | (17,582)         | -  |   | -                                 |                  | (17,582)       | (17,582)  | (65,587)                         | (83,169)                   |
| Total transactions with owners in their capacity as owners           |               | (24,870)                      | 71                      | 267                | (17,582)         | -  |   | 10,884                            | (131,384)        | (138,082)      | (162,614) | (65,587)                         | (228,201)                  |
| At 31 December 2023  | 6,233,595     | (31,046)                      | (62,206)                | 603,314            | (362,075)        | (1,972,773)  | (38,528)  | 160,679                           | 2,796,487        | 583,790        | 7,327,447 | 341,068                          | 7,668,515                  |

|   |           |          | Attributat | ole to owners | of the Compa | ny        |           |                     |
|---|-----------|----------|------------|---------------|--------------|-----------|-----------|---------------------|
|   | Share     | Treasury | Capital    | Foreign       | Fair value   | Revenue   | Total     | <b>Total Equity</b> |
| 6 Months  | capital   | shares   | securities | currency      | adjustment   | reserves  | reserves  |                     |
| Company   |           |          |            | translation   | reserves     |           |           |                     |
|   |           |          |            | reserves      |              |           |           |                     |
|   | S\$'000   | S\$'000  | S\$'000    | S\$'000       | S\$'000      | S\$'000   | S\$'000   | S\$'000             |
| At 1 July 2023  | 6,233,595 | (6,176)  | 603,047    | (54,874)      | (4,004)      | 8,550     | (50,328)  | 6,780,138           |
| Profit for the period   | -         | -        | =          | -             | -            | 336,195   | 336,195   | 336,195             |
| Other comprehensive income                                      |           |          |            |               |              |           |           |                     |
| Net gain on fair value changes during the financial period      | -         | -        | -          | -             | 9,868        | -         | 9,868     | 9,868               |
| Foreign currency translation adjustment                         | -         | =        | =          | (162,484)     | -            | =         | (162,484) | (162,484)           |
| Other comprehensive income for the financial period, net of tax | -         | -        | -          | (162,484)     | 9,868        | -         | (152,616) | (152,616)           |
| Total comprehensive income for the period                       | -         | -        | -          | (162,484)     | 9,868        | 336,195   | 183,579   | 183,579             |
| Contributions by and distributions to owners                    |           |          |            |               |              |           | -         | -                   |
| Purchase of Tresaury Shares                                     | -         | (24,870) | -          | -             | -            | -         | -         | (24,870)            |
| Dividends on ordinary shares                                    | -         | -        | -          | -             | -            | (115,005) | (115,005) | (115,005)           |
| Accrued capital securities distribution                         | -         | -        | 16,379     | -             | -            | (16,379)  | (16,379)  | -                   |
| Payment of capital securities distribution                      | -         | -        | (16,112)   | -             | -            | =         | =         | (16,112)            |
| Total contributions by and distributions to owners              | -         | (24,870) | 267        | -             | -            | (131,384) | (131,384) | (155,987)           |
| Total transactions with owners in their capacity as owners      | -         | (24,870) | 267        | -             | -            | (131,384) | (131,384) | (155,987)           |
| At 31 December 2023   | 6,233,595 | (31,046) | 603,314    | (217,358)     | 5,864        | 213,361   | 1,867     | 6,807,730           |

### D. Condensed interim consolidated statement of cash flows

|  | Grou        |             | Gro           | oup         |
|--|-------------|-------------|---------------|-------------|
| (in S\$'000)   | 12 Months   |             | 6 Month       |             |
|  | 31-Dec-24   | 31-Dec-23   | 31-Dec-24     | 31-Dec-23   |
| Cash flow from operating activities  | 224 422     | 440.075     | <b>70 057</b> | 204 207     |
| Profit before taxation   | 201,469     | 410,875     | 72,857        | 291,097     |
| Adjustments for:   | 00.700      | 47.070      | 47 440        | (4.4.400)   |
| Allowance for doubtful debts   | 26,780      | 17,970      | 17,440        | (14,496)    |
| Amortisation of intangible assets, depreciation of property, plant and equipment and depreciation of right-of-use assets | 755,655     | 721,008     | 385,506       | 364,293     |
| Cost of share-based payment  | 21,149      | 23,066      | 10,293        | 10,955      |
| Fair value of biological assets  | (176,051)   | (66,304)    | (127,989)     | (64,966)    |
| Gain on disposal of joint ventures/associates  | (739)       | (6,400)     | (739)         | (6,316)     |
| Loss/(gain) on disposal of property, plant and equipment and intangible assets   | 29,936      | (6,404)     | 30,807        | (3,382)     |
| Impairment of investment in associate  | 20,000      | 22          | -             | 22          |
| Interest income  | (181,737)   | (157,972)   | (90,998)      | (71,263)    |
| Interest expense   | 1,757,897   | 1,291,061   | 933,334       | 684,861     |
| Inventories written down, net  | 80,974      | 30,489      | 51,335        | (1,664)     |
| Net monetary (gain)/loss arising from hyperinflationary economies  | (6,364)     | 275         | (4,016)       | 1,912       |
| Share of results from joint ventures and associates  | 19,645      | (1,968)     | 7,692         | 1,340       |
| Operating cash flow before reinvestment in working capital   | 2,528,614   | 2,255,718   | 1,285,522     | 1,192,393   |
| Increase in inventories  | (5,981,034) | (1,197,768) | (3,743,310)   | (1,095,829) |
| Decrease/(Increase) in receivables and other current assets  | 1,096,376   | (679,035)   | 1,076,287     | (66,823)    |
| Decrease/(Increase) in advance payments to suppliers   | 190,430     | (306,708)   | (79,333)      | (404,539)   |
| (Increase)/Decrease in margin account with brokers   | (1,387,985) | 253,444     | 1,436,164     | 686,779     |
| Increase in payables and other current liabilities   | 8,768       | 705,221     | 749,078       | 318,805     |
| Cash flow(used in) / generated from operations   | (3,544,831) | 1,030,872   | 724,408       | 630,786     |
| Interest income received   | 181,737     | 157,972     | 90,998        | 71,263      |
| Interest expense paid  | (1,728,996) | (1,288,125) | (924,325)     | (693,296)   |
| Tax paid   | (226,117)   | (235,315)   | (100,151)     | (109,171)   |
| Net cash flow used in operating activities   | (5,318,207) | (334,596)   | (209,070)     | (100,418)   |
|  |             |             |               |             |
| Cash flow from investing activities  |             |             |               |             |
| Proceeds from disposal of property, plant and equipment  | 71,520      | 42,870      | 41,851        | 20,318      |
| Purchase of property, plant and equipment  | (657,896)   | (662,974)   | (392,464)     | (330,413)   |
| Purchase of intangible assets  | (34,996)    | (33,689)    | (23,106)      | (25,635)    |
| Acquisition of subsidiaries, net of cash acquired  | (19,510)    | 204         | -             | -           |
| Investment/loan to associates and joint ventures, net  | (4,556)     | (537)       | (1,983)       | (537)       |
| Dividends received from associate / joint venture  | 5,452       | 5,671       | 3,334         | 5,671       |
| Proceeds on disposal of intangible asset   | 19,057      | 07.055      | 19,057        | 4           |
| Proceeds from sale of minority stake in subsidiary without change in control   | - 0.404     | 67,355      | - 0.404       | -           |
| Sale proceeds and advance received from sale of associates & joint venture   | 2,131       | 904         | 2,131         | (220 F02)   |
| Net cash flow used in investing activities   | (618,798)   | (580,192)   | (351,180)     | (330,592)   |
| Cash flow from financing activities  |             |             |               |             |
| Dividends paid on ordinary shares by the Company   | (265,805)   | (287,714)   | (113,776)     | (115,005)   |
| Proceeds from bank borrowings  | 5,923,834   | 370,462     | 313,381       | 511,310     |
| Repayment of lease liabilities   | (154,291)   | (159,397)   | (79,431)      | (79,626)    |
| Payment of capital securities distribution   | (32,581)    | (32,630)    | (16,203)      | (16,112)    |
| Acquisition of non controlling interest  | (02,001)    | (29,940)    | (10,200)      | (29,940)    |
| Purchase of treasury shares  | (28,468)    | (24,870)    | _             | (24,870)    |
| Dividend paid to Minority Shareholder  | (74,148)    | (53,229)    | (38,259)      | (53,229)    |
| Proceeds from non controlling interest   | (17,170)    | 2,945       | (50,253)      | (00,220)    |
| Net cash flow generated from / (used in) financing activities  | 5,368,541   | (214,373)   | 65,712        | 192,528     |
| (  | 2,200,071   | <u> </u>    | 50,           | . 32,020    |
| Net effect of exchange rate changes on cash and cash equivalents   | (38,559)    | (243,718)   | (32,273)      | 359,146     |
| Net (decrease) / increase in cash and cash equivalents   | (607,023)   | (1,372,879) | (526,811)     | 120,664     |
| Cash and cash equivalents at the beginning of the period   | 3,225,954   | 4,598,833   | 3,145,742     | 3,105,290   |
| Cash and cash equivalents* at the end of the period  | 2,618,931   | 3,225,954   | 2,618,931     | 3,225,954   |

<sup>\*</sup>Cash and cash equivalents include cash and bank balances, fixed deposits less overdrafts and deposits committed.

#### 1. Corporate information

Olam Group Limited (the "Company") is a limited liability company, which is domiciled and incorporated in Singapore. The Company is listed on the Singapore Exchange Securities Trading Limited (SGX-ST).

The Company's immediate holding company is Temasek Capital (Private) Limited, and its ultimate holding company is Temasek Holdings (Private) Limited, both companies are incorporated in Singapore.

The principal activities of the Company are those of sourcing, processing, packaging and merchandising of agricultural products.

The registered office and principal place of business of the Company is at 7 Straits View, #20-01 Marina One East Tower, Singapore 018936.

#### 2. Basis of preparation

The condensed interim financial statements for the six months and full year ended 31 December 2024 have been prepared in accordance with SFRS(I) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual financial statements for the year ended 31 December 2023.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards as set out in Note 2.1.

The Group's condensed interim financial statements are presented in Singapore Dollars (S\$ or SGD) as the Company is domiciled in Singapore and all values in the tables are rounded to the nearest thousand (S\$'000) as indicated.

The Company's functional currency is the United States Dollar ('USD'), which reflects the economic substance of the underlying events and circumstances of the Company as most of the Company's transactions are denominated in USD. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

#### 2.1 New and amended standards adopted by the Group

A number of amendments to Standards have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those standards.

#### E. Notes to the condensed interim consolidated financial statements

#### 2. Basis of preparation (Cont'd)

#### 2.2 Pillar Two Model Rules

The Group has operations globally, including in jurisdictions which have either enacted new legislation or announced plans to implement the global minimum top-up tax that is effective from 1 January 2024 onwards. The Group has applied a temporary mandatory relief from deferred tax accounting for the impact of the top-up tax and accounts for it as a current tax when it is incurred.

The Group's exposure to Pillar Two income taxes is dependent on jurisdictional profits and the jurisdictional GLoBE effective tax rates calculated in accordance with the Pillar Two legislation. The Group has assessed the exposure to the Pillar Two income taxes arising from the legislation and has engaged a third-party consultant to independently perform an assessment of the Group's potential exposure to Pillar Two income taxes. Based on guidance available at this juncture, the Group assessed the quantitative impact of the expected top-up tax arising from the enacted / substantively enacted legislation and is assessed not to be material for the year ended 31 December 2024.

#### 2.3 Use of judgements and estimates

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2024.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

# 3. Segmental Information

#### 3.1 Reportable segments

The Group is organised into the following three business segments:

- Olam Food Ingredients ("ofi")
- Olam Agri ("OA"): and
- Remaining Olam Group

Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment.

|   | Olam Food Ingredients<br>(ofi)<br>12 Months Ended |                      | Olam                 | Olam Agri            |                      | lam Group            | Consolidated         |                      |
|---|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|   |   |                      | 12 Months Ended      |                      | 12 Months Ended      |                      | 12 Months Ended      |                      |
|   | 31-Dec-24<br>S\$'000                              | 31-Dec-23<br>S\$'000 | 31-Dec-24<br>S\$'000 | 31-Dec-23<br>S\$'000 | 31-Dec-24<br>S\$'000 | 31-Dec-23<br>S\$'000 | 31-Dec-24<br>S\$'000 | 31-Dec-23<br>S\$'000 |
| Segment revenue:                            |   |                      |                      |                      |                      |                      |                      |                      |
| Sales to external customers                 | 21,825,759  | 15,583,465           | 33,172,766           | 31,319,640           | 1,159,967            | 1,368,886            | 56,158,492           | 48,271,991           |
| Segment result (EBIT)                       | 1,070,648   | 829,270              | 1,023,832            | 967,736              | (158,712)            | (25,147)             | 1,935,768            | 1,771,859            |
| Finance costs                               |   |                      |                      |                      |                      |                      | (1,757,897)          | (1,291,061)          |
| Finance income                              |   |                      |                      |                      |                      |                      | 181,737              | 157,972              |
| Exceptional items (Gross of interest & tax) | (134,232)   | (188,185)            | (16,517)             | •                    | (7,390)              | (39,710)             | (158,139)            | (227,895)            |
| Profit before taxation                      |   |                      |                      |                      |                      |                      | 201,469              | 410,875              |
| Taxation expense                            |   |                      |                      |                      |                      |                      | (73,135)             | (59,878)             |
| Profit for the period                       |   |                      |                      |                      |                      |                      | 128,334              | 350,997              |

|                         | Olam Food Ingredients (ofi) |                      | Olam Agri            |                      | Remaining Olam Group |                      | Consolidated         |                      |
|-------------------------|-----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|                         | 31-Dec-24<br>S\$'000        | 31-Dec-23<br>S\$'000 | 31-Dec-24<br>S\$'000 | 31-Dec-23<br>S\$'000 | 31-Dec-24<br>S\$'000 | 31-Dec-23<br>S\$'000 | 31-Dec-24<br>S\$'000 | 31-Dec-23<br>S\$'000 |
| Segment assets          | 28,336,659                  | 17,023,446           | 8,905,727            | 8,087,548            | 2,886,198            | 3,104,727            | 40,128,584           | 28,215,721           |
| Unallocated assets      |                             |                      |                      |                      |                      |                      | 5,097,100            | 5,132,920            |
| Segment liabilities     | 10,976,040                  | 5,269,177            | 2,185,328            | 2,630,012            | 176,704              | 321,659              | 13,338,072           | 8,220,848            |
| Unallocated liabilities |                             |                      |                      |                      |                      |                      | 24,568,836           | 17,459,278           |

|   | Olam Food Ingredients<br>(ofi)<br>6 Months Ended |                      | Olam                 | Agri                 | Remaining Olam Group |                      | Consolidated         |                      |
|---|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|   |  |                      | 6 Months Ended       |                      | 6 Months Ended       |                      | 6 Months Ended       |                      |
|   | 31-Dec-24<br>S\$'000                             | 31-Dec-23<br>S\$'000 | 31-Dec-24<br>S\$'000 | 31-Dec-23<br>S\$'000 | 31-Dec-24<br>S\$'000 | 31-Dec-23<br>S\$'000 | 31-Dec-24<br>S\$'000 | 31-Dec-23<br>S\$'000 |
| Segment revenue:                            |  |                      |                      |                      |                      |                      |                      |                      |
| Sales to external customers                 | 12,205,156                                       | 7,881,171            | 16,440,009           | 15,032,156           | 591,898              | 673,612              | 29,237,063           | 23,586,939           |
| Segment result (EBIT)                       | 595,065  | 552,138              | 511,763              | 408,653              | (59,089)             | (8,549)              | 1,047,739            | 952,242              |
| Finance costs                               |  |                      |                      |                      |                      |                      | (933,334)            | (684,861)            |
| Finance income                              |  |                      |                      |                      |                      |                      | 90,998               | 71,263               |
| Exceptional items (Gross of interest & tax) | (126,922)  | (26,967)             | (1,270)              | -                    | (4,354)              | (20,580)             | (132,546)            | (47,547)             |
| Profit before taxation                      |  |                      |                      |                      |                      |                      | 72,857               | 291,097              |
| Taxation expense                            |  |                      |                      |                      |                      |                      | (11,699)             | (56,819)             |
| Profit for the period                       |  |                      |                      |                      |                      |                      | 61,158               | 234,278              |

# 3. Segmental Information (cont'd)

# 3.1 Reportable segments (cont'd)

|                         | Olam Food Ingredients |            | Olam      | Olam Agri |           | Remaining Olam Group |            | Consolidated |  |
|-------------------------|-----------------------|------------|-----------|-----------|-----------|----------------------|------------|--------------|--|
|                         | 31-Dec-24             | 31-Dec-23  | 31-Dec-24 | 31-Dec-23 | 31-Dec-24 | 31-Dec-23            | 31-Dec-24  | 31-Dec-23    |  |
|                         | S\$'000               | S\$'000    | S\$'000   | S\$'000   | S\$'000   | S\$'000              | S\$'000    | S\$'000      |  |
| Segment assets          | 28,336,659            | 17,023,446 | 8,905,727 | 8,087,548 | 2,886,198 | 3,104,727            | 40,128,584 | 28,215,721   |  |
| Unallocated assets      |                       |            |           |           |           |                      | 5,097,100  | 5,132,920    |  |
| Segment liabilities     | 10,976,040            | 5,269,177  | 2,185,328 | 2,630,012 | 176,704   | 321,659              | 13,338,072 | 8,220,848    |  |
| Unallocated liabilities |                       |            |           |           |           |                      | 24,568,836 | 17,459,278   |  |

## 3. Segmental Information (cont'd)

# 3.2 Disaggregation of revenue

|                                   | Group       |            | Group          |            |  |  |
|-----------------------------------|-------------|------------|----------------|------------|--|--|
| Types of goods or convises        | 12 Months E | inded      | 6 Months Ended |            |  |  |
| Types of goods or services        | 31-Dec-24   | 31-Dec-23  | 31-Dec-24      | 31-Dec-23  |  |  |
|                                   | S\$'000     | S\$'000    | S\$'000        | S\$'000    |  |  |
| Sale of goods                     | 55,018,858  | 46,805,073 | 28,719,791     | 22,784,148 |  |  |
| Sale of services                  | 1,139,634   | 1,466,918  | 517,272        | 802,791    |  |  |
| Total revenue from contracts with | 56,158,492  | 48,271,991 | 29,237,063     | 23,586,939 |  |  |
| customers                         | 30, 130,492 | 40,271,991 | 29,237,003     | 23,360,939 |  |  |

|                                       | Group       | )          | Group<br>6 Months Ended |            |  |
|---------------------------------------|-------------|------------|-------------------------|------------|--|
| Timing of revenue recognition         | 12 Months I | Ended      |                         |            |  |
| Timing of revenue recognition         | 31-Dec-24   | 31-Dec-23  | 31-Dec-24               | 31-Dec-23  |  |
|                                       | S\$'000     | S\$'000    | S\$'000                 | S\$'000    |  |
| Goods transferred at point in time    | 55,018,858  | 46,805,073 | 28,719,791              | 22,784,148 |  |
| Services transferred at point in time | 128,720     | 186,969    | 82,062                  | 117,130    |  |
| Services transferred over time        | 1,010,914   | 1,279,949  | 435,210                 | 685,661    |  |
| Total revenue from contracts with     | EC 150 100  | 49 274 004 | 20 227 062              | 22 506 020 |  |
| customers                             | 56,158,492  | 48,271,991 | 29,237,063              | 23,586,939 |  |

Disaggregation of revenue from contracts with customers by geographical segments:

|                                   | Group        |              | Group          |              |  |  |
|-----------------------------------|--------------|--------------|----------------|--------------|--|--|
| Coonsonbinal massicate            | 12 Months E  | nded         | 6 Months Ended |              |  |  |
| Geographical markets              | 31-Dec-24    | 31-Dec-23    | 31-Dec-24      | 31-Dec-23    |  |  |
|                                   | S\$'000      | S\$'000      | S\$'000        | S\$'000      |  |  |
| Asia, Middle East and Australia   | 46,710,986   | 37,646,815   | 23,733,097     | 18,823,675   |  |  |
| Africa                            | 9,148,190    | 9,851,585    | 5,084,366      | 4,907,624    |  |  |
| Europe                            | 14,224,121   | 9,814,056    | 9,112,139      | 4,794,364    |  |  |
| Americas                          | 11,305,905   | 10,251,868   | 5,414,793      | 5,124,349    |  |  |
| Eliminations                      | (25,230,710) | (19,292,333) | (14,107,332)   | (10,063,073) |  |  |
| Total revenue from contracts with | EC 4E0 400   | 40 274 004   | 20 227 062     | 22 E06 020   |  |  |
| customers                         | 56,158,492   | 48,271,991   | 29,237,063     | 23,586,939   |  |  |

# A breakdown of sales and net profit:

|  | Group           |            |           |  |  |
|--|-----------------|------------|-----------|--|--|
|  | 31-Dec-24       |            | 9/ Change |  |  |
|  | S\$'000 S\$'000 |            | % Change  |  |  |
| Sales reported for the first half year (Jan - Jun)   | 26,921,429      | 24,685,052 | 9.1%      |  |  |
| Net profit reported for first half year (Jan - Jun)  | 67,176          | 116,719    | -42.4%    |  |  |
| Sales reported for the second half year (Jul - Dec)  | 29,237,063      | 23,586,939 | 24.0%     |  |  |
| Net profit reported for second half year (Jul - Dec) | 61,158          | 234,278    | -73.9%    |  |  |

#### 4. Profit before taxation

Other income and expenses stated after (charging)/crediting the following: -

|  | Gro         | oup         | Gro       | up        |
|--|-------------|-------------|-----------|-----------|
|  | 12 Month    | s Ended     | 6 Months  | s Ended   |
|  | 31-Dec-24   | 31-Dec-23   | 31-Dec-24 | 31-Dec-23 |
|  | S\$'000     | S\$'000     | S\$'000   | S\$'000   |
| Other income:  |             |             |           |           |
| Gain on disposal of joint venture and associate, net                                     | 739         | 6,400       | 739       | 6,316     |
| Commissions and insurance claims, sale of packaging materials, sales of scrap and others | 104,586     | 119,064     | 53,966    | 80,780    |
| Other expenses:  |             |             |           |           |
| Impairment of investment in JV / Associate   | -           | (22)        | -         | (22)      |
| (Loss)/gain on disposal of property, plant and equipment and intangible assets, net      | (29,936)    | 6,404       | (30,807)  | 3,382     |
| Re-organisation cost   | (21,475)    | (61,471)    | (11,129)  | (39,619)  |
| Employee benefits expenses   | (1,596,567) | (1,514,057) | (815,368) | (822,069) |
| (Loss)/gain on foreign exchange, net   | (62,741)    | 120,599     | 97,552    | (11,284)  |
| Bank charges   | (96,461)    | (76,422)    | (57,215)  | (33,703)  |
| Travelling expenses  | (78,796)    | (77,208)    | (42,514)  | (43,501)  |
| Impairment loss on financial assets - Trade receivables                                  | (14,282)    | (9,971)     | (8,062)   | 19,737    |
| Allowance for doubtful debts - Advance payments to suppliers                             | (12,498)    | (7,999)     | (9,378)   | (5,241)   |

#### 5. Taxation

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit and loss are:

|  | Grou                  | р         | Grou           | р         |
|--|-----------------------|-----------|----------------|-----------|
|  | 12 Months             | Ended     | 6 Months Ended |           |
|  | 31-Dec-24             | 31-Dec-23 | 31-Dec-24      | 31-Dec-23 |
|  | 31-Dec-24<br>\$\$'000 | S\$'000   | S\$'000        |           |
| Current income tax:-                             |                       |           |                |           |
| Singapore  | 41,942                | 37,481    | 34,573         | 22,610    |
| Foreign  | 188,738               | 184,717   | 30,705         | 93,764    |
| (Over)/under provision in respect of prior years | (19,197)              | 1,301     | (16,801)       | 845       |
|  | 211,483               | 223,499   | 48,477         | 117,219   |
| Deferred income tax:-                            |                       |           |                |           |
| Singapore  | (114,182)             | (7,615)   | (19,338)       | 4,599     |
| Foreign  | (24,166)              | (156,006) | (17,440)       | (64,999)  |
| Income tax expense                               | 73,135                | 59,878    | 11,699         | 56,819    |

#### 6. Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities of the Group as at 31 December 2024 and 31 December 2023:

|  |                        | 31-Dec-24  |   |                        | 31-Dec-23  |  |
|--|------------------------|--|---|------------------------|--|--|
| Group                                  | Amortised cost S\$'000 | Fair value<br>through other<br>comprehensive<br>income<br>\$\$'000 | Fair value<br>through profit<br>or loss<br>\$\$'000 | Amortised cost S\$'000 | Fair value<br>through other<br>comprehensive<br>income<br>\$\$'000 | Fair value<br>through profit<br>or loss<br>S\$'000 |
| Financial assets:                      | 37 000                 |  | <b>0</b> 4 000                                      |                        | 0,000  | 34 000   |
| Loans to associates and joint ventures | 4,010                  | _  | -   | 3,876                  | _  | -  |
| Trade receivables                      | 3,985,524              | -  | -   | 3,041,032              | -  | -  |
| Margin accounts with brokers           | 1,219,193              | -  | -   | -                      | -  | -  |
| Other current assets                   | 681,620                | -  | -   | 651,661                | -  | -  |
| Other non current assets               | 54,868                 | -  | -   | 66,039                 | -  | -  |
| Cash and short-term fixed deposits     | 3,329,674              | -  | -   | 3,581,626              | -  | -  |
| Derivative financial instruments       | -                      | 9,256  | 7,394,060   | -                      | 3,867  | 3,948,797  |
|  | 9,274,889              | 9,256  | 7,394,060   | 7,344,234              | 3,867  | 3,948,797  |
| Financial liabilities:                 |                        |  |   |                        |  |  |
| Trade payables and accruals            | 4,828,432              | -  | -   | 4,739,679              | -  | _  |
| Margin accounts with brokers           |                        | -  | -   | 189,549                | -  | -  |
| Other current liabilities              | 596,612                | -  | -   | 405,084                | -  | -  |
| Other non current liabilities          | 79,647                 | -  | -   | 66,124                 | -  | -  |
| Borrowings                             | 21,980,033             | -  | -   | 15,312,707             | -  | -  |
| Lease liabilities                      | 1,114,760              | -  | -   | 981,164                | -  | -  |
| Derivative financial instruments       | -                      | 90,021   | 8,246,333   | -                      | 8,577  | 3,033,031  |
|  | 28,599,484             | 90,021   | 8,246,333   | 21,694,307             | 8,577  | 3,033,031  |

|   | 31-Dec-24 |               |                | 31-Dec-23  |               |                |  |
|---|-----------|---------------|----------------|------------|---------------|----------------|--|
|   |           | Fair value    |                | Fair value |               |                |  |
| Commonii                                    |           | through other | Fair value     |            | through other | Fair value     |  |
| Company                                     | Amortised | comprehensive | through profit | Amortised  | comprehensive | through profit |  |
|   | cost      | income        | or loss        | cost       | income        | or loss        |  |
|   | S\$'000   | S\$'000       | S\$'000        | S\$'000    | S\$'000       | S\$'000        |  |
| Financial assets:                           |           |               |                |            |               |                |  |
| Amounts due from subsidiary companies (net) | 520,150   | -             | -              | 643,410    | -             | -              |  |
| Cash and short-term fixed deposits          | 921       | -             | -              | 13,998     | -             | -              |  |
|   | 521,071   | -             | -              | 657,408    | -             | -              |  |
| Financial liabilities:                      |           |               |                |            |               |                |  |
| Trade payables and accruals                 | 2,448     | -             | -              | 3,033      | -             | -              |  |
|   | 2,448     | -             | -              | 3,033      | -             | -              |  |

#### 7. Fair values of assets and liabilities

#### 7.1. Fair value measurement

The Group classifies fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 Quoted prices (unadjusted) in active market for identical assets or liabilities that the Group can access at the measurement date,
- Level 2 Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and
- Level 3 Unobservable inputs for the asset or liability.

The following table presents the assets and liabilities carried at fair value by level of fair value hierarchy:

|   |   | Group - 31 Dece                     | ember 2024                      |            |
|---|---|-------------------------------------|---------------------------------|------------|
|   | Quoted prices in active markets for identical instruments | Significant other observable inputs | Significant unobservable inputs | Total      |
|   | (Level 1)   | (Level 2)                           | (Level 3)                       |            |
|   | S\$'000   | S\$'000                             | S\$'000                         | S\$'000    |
| Financial assets: Derivatives financial instruments       |   |                                     |                                 |            |
| - Commodity contracts                                     | 385,399   | 6,211,445                           | 105,863                         | 6,702,707  |
| - Foreign exchange contracts                              | -   | 669,335                             | -                               | 669,335    |
| - Foreign exchange contracts - Cash flow hedge            | -   | 9,256                               | -                               | 9,256      |
| - Cross currency interest rate swap                       | -   | 22,018                              | -                               | 22,018     |
|   | 385,399   | 6,912,054                           | 105,863                         | 7,403,316  |
| Financial liabilities:  Derivatives financial instruments |   |                                     |                                 |            |
| - Commodity contracts                                     | 3,844,308   | 3,538,907                           | 66,322                          | 7,449,537  |
| - Foreign exchange contracts                              | -   | 664,462                             | -                               | 664,462    |
| - Foreign exchange contracts - cash flow hedge            | -   | 19,369                              | -                               | 19,369     |
| - Cross currency interest rate swap                       | -   | 132,334                             | -                               | 132,334    |
| - Cross currency interest rate swap - cash flow hedge     | -   | 70,560                              | -                               | 70,560     |
| - Interest rate swap - cash flow hedge                    | -   | 92                                  | -                               | 92         |
|   | 3,844,308   | 4,425,724                           | 66,322                          | 8,336,354  |
| Non-financial assets:                                     |   |                                     |                                 |            |
| Biological assets   | _   | -                                   | 673,492                         | 673,492    |
| Inventories   | -   | 10,813,347                          | 757,376                         | 11,570,723 |

## 7. Fair values of assets and liabilities (cont'd)

#### 7.1. Fair value measurement (cont'd)

|  |   | Group - 31 Dece                     | ember 2023                      |           |
|--|---|-------------------------------------|---------------------------------|-----------|
|  | Quoted prices in<br>active markets for<br>identical instruments | Significant other observable inputs | Significant unobservable inputs | Total     |
|  | (Level 1)   | (Level 2)                           | (Level 3)                       |           |
|  | S\$'000   | S\$'000                             | S\$'000                         | S\$'000   |
| Financial assets: Derivatives financial instruments      |   |                                     |                                 |           |
| - Commodity contracts                                    | 666,128   | 2,365,329                           | 70,906                          | 3,102,363 |
| - Foreign exchange contracts                             | -   | 798,940                             | -                               | 798,940   |
| - Foreign exchange contracts - Cash flow hedge           | -   | 3,863                               | -                               | 3,863     |
| - Cross currency interest rate swap                      | -   | 47,494                              | -                               | 47,494    |
| - Interest rate swap - cash flow hedge                   | -   | 2 245 222                           | 70.000                          | 3 252 224 |
|  | 666,128   | 3,215,630                           | 70,906                          | 3,952,664 |
| Financial liabilities: Derivatives financial instruments |   |                                     |                                 |           |
| - Commodity contracts                                    | 1,289,513   | 887,367                             | 27,264                          | 2,204,144 |
| - Foreign exchange contracts                             | -   | 728,411                             | -                               | 728,411   |
| - Foreign exchange contracts - cash flow hedge           | -   | 8,450                               | -                               | 8,450     |
| - Cross currency interest rate swap                      | -   | 100,476                             | -                               | 100,476   |
| - Interest rate swap - cash flow hedge                   |   | 127                                 | -                               | 127       |
|  | 1,289,513   | 1,724,831                           | 27,264                          | 3,041,608 |
| Non- Financial Assets                                    |   |                                     |                                 |           |
| Biological assets  | -   | -                                   | 557,025                         | 557,025   |
| Inventories  | -   | 5,181,996                           | 575,808                         | 5,757,804 |

#### 7.2. Level 3 fair value measurements:

#### Movements in Level 3 assets and liabilities measured at fair value

The following table presents the reconciliation for all assets and liabilities measured at fair value, except for biological assets, based on significant unobservable inputs (Level 3): -

|  | Commodity<br>contracts - assets<br>S\$'000 | Commodity contracts - liabilities S\$'000 | Inventories<br>S\$'000 | Bio Assets<br>S\$'000 |
|--|--|---|------------------------|-----------------------|
|  |  |   |                        |                       |
| At 1 January 2023                      | 90,074                                     | (19,397)                                  | 386,787                | 559,091               |
| Total (loss)/gain for the year         |  |   |                        |                       |
| Included in profit or loss             | (19,168)                                   | (7,867)                                   | 143,422                | 66,304                |
| Growth / Birth (net of harvest/sale)   | -  | - 1                                       | -                      | (68,370)              |
| Purchases and sales, net               | _  | -   | 45,599                 | -                     |
| At 31 December 2023 and 1 January 2024 | 70,906                                     | (27,264)                                  | 575,808                | 557,025               |
| Total gain/(loss) for the year         |  |   |                        |                       |
| Included in profit or loss             | 102,785                                    | (79,937)                                  | 80,006                 | 176,051               |
| Transfer from Level 3 to Level 2       | (67,828)                                   | 40,879                                    | (213,321)              | -                     |
| Growth / Birth (net of harvest/sale)   | -  | -   | -                      | (59,584)              |
| Purchases and sales, net               | -  | -   | 314,883                | -                     |
| At 31 December 2024                    | 105,863                                    | (66,322)                                  | 757,376                | 673,492               |

#### E. Notes to the condensed interim consolidated financial statements (cont'd)

#### 7. Fair values of assets and liabilities (cont'd)

#### 7.2. Level 3 fair value measurements (cont'd):

In the period ended 31 December 2024, certain commodity contracts which were valued based on Level 3 in the previous financial year, are valued based on Level 2 in the current financial year basis availability of significant observable inputs, unlike in the previous financial year 31 December 2023.

There were no changes in valuation techniques during the year ended 31 December 2024 and 31 December 2023.

The financial instruments categorized under Level 3 of the fair value hierarchy are generally sensitive to the various unobservable inputs. There were no changes in the unobservable inputs used in valuation during the year ended 31 December 2024 and 31 December 2023. A significant movement of each input would result in significant change to the fair value of the respective asset/liability.

# 7.3. Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value

(i) Cash and short-term deposits, trade receivables, other current assets, margin accounts with brokers, amounts due from/(to) subsidiary companies, trade payables and accruals, other current liabilities and bank overdrafts.

The fair values of these financial instruments approximate their carrying amounts at the balance sheet date because of their short-term maturity.

(ii) Loans to associates, bank loans and term loans from banks

The carrying amount of loans to associates, bank loans and term loans from banks are an approximation of fair values as they are subjected to frequent repricing (floating rates) and/or because of their short-term maturity.

#### 8. Intangible assets

| Group                                      | Goodwill  | Customer relationships | Brand and trademark | Software | Water<br>Rights | Concession<br>Rights | Others   | Total     |
|--|-----------|------------------------|---------------------|----------|-----------------|----------------------|----------|-----------|
|  | S\$'000   | S\$'000                | S\$'000             | S\$'000  | S\$'000         | S\$'000              | S\$'000  | S\$'000   |
| As at 31 December 2023                     |           |                        |                     |          |                 |                      |          |           |
| Cost                                       | 1,363,399 | 679,054                | 515,221             | 203,340  | 9,434           | 92,631               | 148,942  | 3,012,021 |
| Accumulated amortisation and impairment    | (13,462)  | (211,778)              | (23,370)            | (96,194) | -               | (72,782)             | (56,686) | (474,272) |
| Net carrying value                         | 1,349,937 | 467,276                | 491,851             | 107,146  | 9,434           | 19,849               | 92,256   | 2,537,749 |
| As at 31 December 2024                     |           |                        |                     |          |                 |                      |          |           |
| Opening net carrying value                 | 1,349,937 | 467,276                | 491,851             | 107,146  | 9,434           | 19,849               | 92,256   | 2,537,749 |
| Additions (including business combination) | 7,039     | 4,478                  | 27                  | 27,900   | -               | -                    | 9,318    | 48,762    |
| Reclassifications                          | -         | -                      | -                   | 5,038    | -               | -                    | (5,038)  | -         |
| Amortisation for the period                | -         | (42,921)               | -                   | (25,721) | -               | (4,714)              | (5,719)  | (79,075)  |
| Others                                     | 42,129    | 11,981                 | 16,914              | 2,744    | (9,327)         | (909)                | 532      | 64,064    |
| Closing net carrying value                 | 1,399,105 | 440,814                | 508,792             | 117,107  | 107             | 14,226               | 91,349   | 2,571,500 |

| Group                                      | Goodwill  | Customer relationships | Brand and trademark | Software  | Water<br>Rights | Concession<br>Rights | Others   | Total     |
|--|-----------|------------------------|---------------------|-----------|-----------------|----------------------|----------|-----------|
|  | S\$'000   | S\$'000                | S\$'000             | S\$'000   | S\$'000         | S\$'000              | S\$'000  | S\$'000   |
| As at 1 July 2024                          |           |                        |                     |           |                 |                      |          |           |
| Cost                                       | 1,402,792 | 700,405                | 529,179             | 209,873   | 9,490           | 89,248               | 154,069  | 3,095,056 |
| Accumulated amortisation and impairment    | (11,774)  | (239,397)              | (24,001)            | (101,235) | -               | (72,576)             | (60,291) | (509,274) |
| Net carrying value                         | 1,391,018 | 461,008                | 505,178             | 108,638   | 9,490           | 16,672               | 93,778   | 2,585,782 |
| As at 31 December 2024                     |           |                        |                     |           |                 |                      |          |           |
| Opening net carrying value                 | 1,391,018 | 461,008                | 505,178             | 108,638   | 9,490           | 16,672               | 93,778   | 2,585,782 |
| Additions (including business combination) | 69        | (267)                  | -                   | 18,501    | -               | -                    | 4,606    | 22,909    |
| Reclassifications                          | -         | -                      | -                   | 3,112     | -               | -                    | (3,112)  | -         |
| Amortisation for the period                | -         | (20,701)               | -                   | (13,499)  | -               | (2,312)              | (2,545)  | (39,057)  |
| Others                                     | 8,018     | 774                    | 3,614               | 355       | (9,383)         | (134)                | (1,378)  | 1,866     |
| Closing net carrying value                 | 1,399,105 | 440,814                | 508,792             | 117,107   | 107             | 14,226               | 91,349   | 2,571,500 |

The Group performed its annual impairment test at year end and when circumstances indicated that the carrying value may be impaired. The Group's impairment test for goodwill and intangible assets with indefinite lives is based on value-in-use calculations. The key assumptions used to determine the recoverable amount for the different cash generating units were disclosed in the annual consolidated financial statements for the year ended 31 December 2023.

#### **Business Combinations**

(a) On 29 February 2024, the Group through its wholly owned subsidiary, Olam Agri Senegal S.A. completed the acquisition of 100% stake in Avisen SARL ("Avisen") for approximately US\$22 million.

|  | Avisen<br>SARL |
|--|----------------|
|  | S\$'000        |
| Property, plant and equipment                            | 13,268         |
| Right Of Use - Assets                                    | 151            |
| Intangible assets  | 6,727          |
| Deferred tax Assets                                      | 70             |
| Other Non Current Assets                                 | 2,845          |
| Inventories  | 11,087         |
| Trade and other receivables                              | 1,075          |
| Cash and Bank balances                                   | 10,085         |
| Other Current Assets                                     | 381            |
| Advance Payment to Suppliers                             | 556            |
| Total Assets   | 46,245         |
|  |                |
| Trade and other creditors                                | 12,518         |
| Lease liabilities  | 51             |
| Deferred Tax liabilities                                 | 4,173          |
| Other Current liabilities                                | 1              |
| Other non-current liabilities                            | 371            |
| Total Liabilities  | 17,114         |
| Total identifiable net assets at fair value              | 29,131         |
| Foreign Currency Translation Reserve                     | 20             |
| Net identifiable net (liabilities)/ assets at fair value | 29,151         |
| Goodwill arising from acquisition                        | 7,039          |
|  | 36,190         |
| Consideration transferred for the acquisition            |                |
| Total consideration                                      | 36,190         |
| Less: Cash and Cash equivalent acquired                  | 10,085         |
| Less: Settlement of pre-existing interco balance         | 6,595          |
| Net cash outflow on acquisition of subsidiaries          | 19,510         |

#### 9. Property, plant and equipment

During the six months ended 31 December 2024, the Group acquired assets amounting to S\$ 392,632,000 (31 December 2023: S\$ 330,414,000) and disposed of assets amounting to S\$ 78,623,000 (31 December 2023:S\$ 28,569,000).

### 10. Borrowings and lease liabilities

## Amounts repayable in one year or less or on demand

|                   | 31-De        | ec-24        | 31-Dec-23    |              |  |
|-------------------|--------------|--------------|--------------|--------------|--|
|                   | Secured      | Unsecured    | Secured      | Unsecured    |  |
|                   | (in S\$'000) | (in S\$'000) | (in S\$'000) | (in S\$'000) |  |
| Overdrafts        | -            | 706,578      | -            | 355,672      |  |
| Loans             | 30,907       | 8,945,367    | 54,414       | 5,850,961    |  |
| Medium term notes | -            | 129,006      | -            | 158,345      |  |
| Lease liabilities | -            | 162,733      | -            | 131,039      |  |
| Total             | 30,907       | 9,943,684    | 54,414       | 6,496,017    |  |

#### Amounts repayable after one year

|                          | 31-De        | ec-24             | 31-Dec-23    |              |  |
|--------------------------|--------------|-------------------|--------------|--------------|--|
|                          | Secured      | Secured Unsecured |              | Unsecured    |  |
|                          | (in S\$'000) | (in S\$'000)      | (in S\$'000) | (in S\$'000) |  |
| Medium / long term loans | 45,007       | 10,560,301        | 52,026       | 7,252,545    |  |
| Medium term notes        | -            | 1,562,867         | -            | 1,588,744    |  |
| Lease liabilities        | -            | 952,027           | -            | 850,125      |  |
| Total                    | 45,007       | 13,075,195        | 52,026       | 9,691,414    |  |

Bank and term loans are secured over certain assets of subsidiaries.

#### 11. Share capital and treasury shares

|   | 31-Dec-24     | 31-Dec-23     |
|---|---------------|---------------|
| Issued, fully paid shares :   |               |               |
| Balance number of shares as at the beginning of period  | 3,842,625,185 | 3,842,625,185 |
| Total no. of shares outstanding as at the end of period   | 3,842,625,185 | 3,842,625,185 |
| Total no. of Treasury Shares *  | (50,093,700)  | (25,452,000)  |
| Total no. of shares outstanding as at the end of period net of treasury shares  | 3,792,531,485 | 3,817,173,185 |
| Percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding | 1.30%         | 0.66%         |

<sup>\*</sup> Treasury shares bought back during the year was 25,129,200. A total of 487,500 treasury shares were transferred to Non-Executive Directors, representing approximately 30% remuneration in lieu of cash for the financial year ended 31 December 2023.

#### 12. Net asset value

Net asset value (for the Issuer and Group) per ordinary share based on the total number of issued shares of the issuer at the end of the:

- (a) current financial period reported on; and
- (b) immediately preceding financial year.

|  | Gro                | oup                | Company            |                    |
|--|--------------------|--------------------|--------------------|--------------------|
| (In cents per share)   | As at<br>31-Dec-24 | As at<br>31-Dec-23 | As at<br>31-Dec-24 | As at<br>31-Dec-23 |
| Net asset value (NAV) per ordinary share based on issued share capital as at end of the period | 182.42             | 190.69             | 179.14             | 177.16             |

Net asset value (excluding capital securities) for the Group per ordinary share based on issued share capital as at 31 December 2024 was 166.72 cents per share (31 December 2023: 174.99 cents per share).

### 13. Reported earnings per ordinary share

Earnings per ordinary share of the Group for the current financial period reported and for the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends

|   | Gro           | oup           | Group<br>6 Months Ended |               |  |
|---|---------------|---------------|-------------------------|---------------|--|
| Reported EPS  | 12 Month      | ns Ended      |                         |               |  |
|   | 31-Dec-24     | 31-Dec-23     | 31-Dec-24               | 31-Dec-23     |  |
| (a) Based on weighted average no. of shares (cents/share)             | 1.43          | 6.50          | 0.58                    | 5.67          |  |
| (b) Based on fully diluted basis (cents/share)                        | 1.41          | 6.41          | 0.57                    | 5.59          |  |
| Weighted average no. of shares applicable to basic earnings per share | 3,774,369,677 | 3,791,037,447 | 3,770,614,206           | 3,779,836,010 |  |
| Weighted average no. of shares based on fully diluted basis           | 3,827,236,330 | 3,843,904,100 | 3,865,497,132           | 3,832,702,663 |  |

# 14. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year

|                         | Group   |         |  |
|-------------------------|---------|---------|--|
| (in S\$'000)            | FY 2024 | FY 2023 |  |
| Ordinary dividends paid | 265,805 | 287,714 |  |

#### E. Notes to the condensed interim consolidated financial statements (cont'd)

### 15. Events occurring after the reporting period

On 24 Feb 2024, Olam Group Limited and its wholly-owned subsidiaries, Olam Holdings Pte. Ltd. ("OHPL") and Olam Agri Pte. Ltd. ("OAPL", and together with OHPL, the "Vendors"), have entered into a conditional sale and purchase agreement (the "SPA") with the Saudi Agricultural & Livestock Investment Company (SALIC) (the "Purchaser"), pursuant to which the Vendors have agreed to sell, and the Purchaser has agreed to purchase 64.57% stake in Olam Agri in two tranches:

- a) Tranche 1 SALIC will, subject to closing conditions, acquire a 44.58% stake in Olam Agri for US\$1.78 billion (S\$2.35 billion), based on a 100% equity valuation of US\$4.00 billion (S\$5.28 billion), resulting in SALIC holding a controlling 80.01% stake;
- b) Tranche 2 as regards the remaining 19.99% stake
- Put option Olam Group will have a put option, to sell the above stake, which is exercisable within 60 days following the second anniversary of the Tranche 1 completion date
- Call option SALIC will have a call option to acquire the same stake during the period commencing on the SPA Completion Date and ending on the third anniversary of the Tranche 1 completion date (both dates inclusive)
- Option consideration Valuation of both options includes base consideration of approximately US\$799.6 million, an amount of additional consideration equal to US\$197,162 per day multiplied by the number of days from (and including) 1 June 2025 up to (and including) the Tranche 1 completion date; and (c) a six per cent (6%) IRR compounded on annual basis from the SPA Completion Date to the date the option consideration is paid (both dates inclusive)

Upon exercise and completion of the put or call option, SALIC will own 100% of Olam Agri.

An estimate of the financial effect cannot be reliably made due to uncertainty as regard to whether and when the respective put or call option will be exercised which will result in different option consideration amount.

#### F. OTHER INFORMATION

#### 1. Review

The condensed consolidated statement of financial position of Olam Group Limited and its subsidiaries as at 31 December 2024 and the related condensed consolidated profit and loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the six-month and full year ended and certain explanatory notes have not been audited or reviewed.

#### 2. Review of performance of the Group

Please refer to the Management Discussion and Analysis ("MDA"), lodged on SGXNET along with the Financial Results statement, for a review of financial and operational performance.

3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

There was no forecast made by the Company.

4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next reporting period and the next 12 months.

Please refer to the MDA for a review of financial and operational performance.

#### 5. Dividend

(a) Current Financial Period Reported on 31 December 2024.

Any dividend recommended for the current financial period reported on?

Yes

| Name of Dividend         | First Interim Dividend | Second & Final Dividend |
|--------------------------|------------------------|-------------------------|
| Dividend Type            | Cash                   | Cash                    |
| Dividend rate (in cents) | 3.00                   | 3.00                    |
| Tax rate                 | One-tier tax exempt    | One-tier tax exempt     |

The first interim dividend was paid to shareholders on 29 August 2024.

(b) Corresponding Period of the immediately preceding Financial Year.

Any dividend declared for the corresponding period of the immediately preceding financial year?

Yes

| Name of Dividend         | First Interim Dividend | Second & Final Dividend |
|--------------------------|------------------------|-------------------------|
| Dividend Type            | Cash                   | Cash                    |
| Dividend rate (in cents) | 3.00                   | 4.00                    |
| Tax rate                 | One-tier tax exempt    | One-tier tax exempt     |

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

The dividend paid is tax exempt in the hands of shareholders.

#### F. OTHER INFORMATION (cont'd)

#### 5. Dividend (cont'd)

#### (d) Date Payable

14 May 2025

#### (e) Record date

NOTICE IS HEREBY GIVEN that the Share Transfer Books and Register of Members of OLAM GROUP LIMITED (the "Company") will be closed at **5:00 p.m. on 6 May 2025** for the preparation of dividend warrants.

Duly completed registerable transfers received by the Company's Share Registrar, Boardroom Corporate & Advisory Services (Pte) Ltd, at 1 Harbourfront Avenue Keppel Bay Tower #14-07 Singapore 098632 up to **5:00 p.m. on 6 May 2025** will be registered to determine shareholders entitlements to the said dividend.

Members whose Securities Accounts with The Central Depository Pte. Ltd. are credited with shares at **5:00 p.m. on 6 May 2025** will be entitled to the proposed dividend. Payment of the dividend, if approved by the members at the Annual General Meeting to be held on **25 April 2025**, will be made on **14 May 2025**.

#### 6. Interested party transactions

The Company has not obtained a general mandate from shareholders for Interested Party Transactions.

# 7. Confirmation that the issuer has procured undertaking from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1)

The Company has procured undertakings from all its directors and executive officers in compliance with Listing Rule 720(1).

#### 8. Review of performance of the Group - turnover and earnings

Please refer to the MDA of the Group for a review of financial and operational performance for the twelve months period ended 31 December 2024.

#### F. OTHER INFORMATION (cont'd)

9. Disclosure of persons occupying managerial positions who are related to a director, CEO or substantial shareholder

Pursuant to Rule 704(13) of the Listing Manual of the Singapore Exchange Securities Trading Limited, none of the persons occupying managerial positions in the Company or any of its principal subsidiaries is a relative of a director or chief executive officer or substantial shareholder of the Company.

On behalf of the Board of Directors

Lim Ah Doo Chairman

BY ORDER OF THE BOARD

Sunny George Verghese Co-founder & Group CEO

Sunny George Verghese Co-founder & Group CEO

28 February 2025