

Business Update

1Q FY2023 (Ended 31 March 2023) 28 April 2023



Going the Extra Mile

We pride ourselves on our service and quality, adding a personal touch to the way we deliver value to our stakeholders.

Financial Highlights



Group Financial Results



Results Highlights (excludes Other Income)	1Q FY2023 (S\$ Million)	1Q FY2022 (S\$ Million)	Change (%)
Revenue	356.5	358.0	(0.4)
Gross profit	102.8	102.7	0.1
Gross profit margin	28.8%	28.7%	0.1ppts1
Operating expenses	(66.4)	(62.8)	5.7
Net finance income/(expense)	1.7	(0.4)	Note ²
Net Profit	33.4	35.2	(5.2)

1. Ppts: Percentage points;

2. Net finance income owing to the higher interest income resulted from higher fixed deposits rate during 1Q FY2023;

Breakdown of Revenue Growth



	No. of stores	1Q FY2023 (%)	1Q FY2022 (%)
* New Stores – Singapore	5	3.6	0.3
Comparable same store sales - Singapore	63	(3.6)	4.7
Stores in China	4	(0.4)	1.0
Total revenue variances	72	(0.4)	6.0

New stores comprise 4 new stores opened in FY2022 at 151 Bedok South Road, 377 Hougang St 32, 31A Margaret Drive and 643 Senja Close, and 1 new store opened in 1Q FY2023 at 91 Jalan Satu.

Retail Area and Number of Stores in Singapore





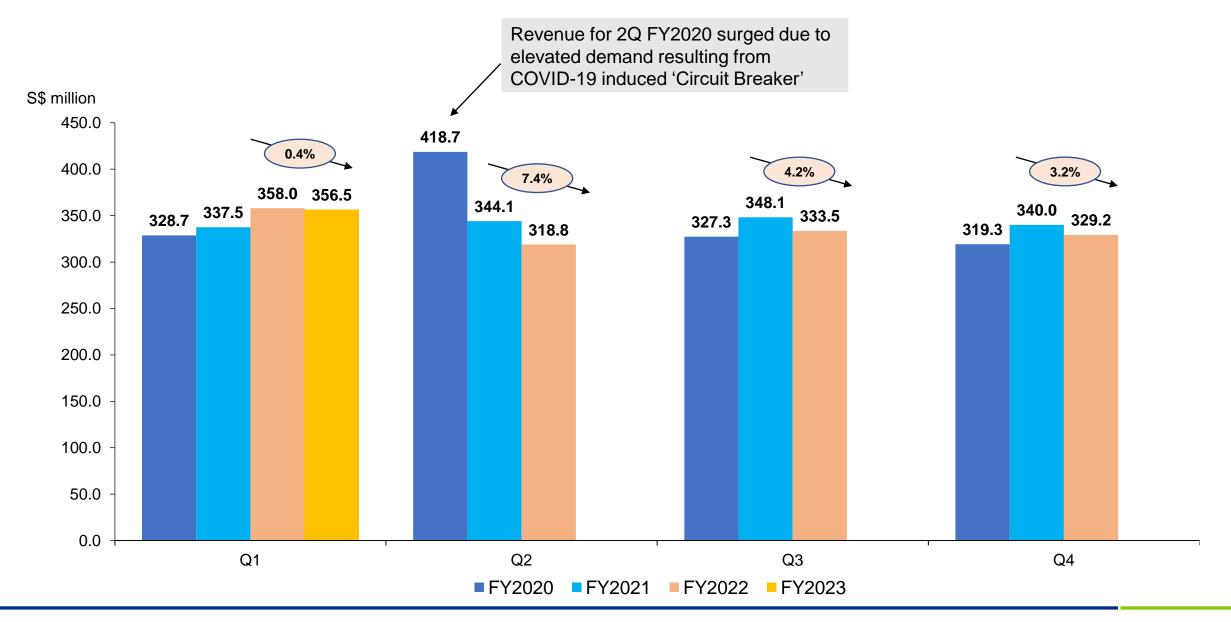
- Retail area grew consistently in line with the Group's expansion plan of opening at least 3 new stores per year.
- The Group opened
 1 new store in 1Q
 FY2023.

Revenue Per Square Feet (Singapore Operations)

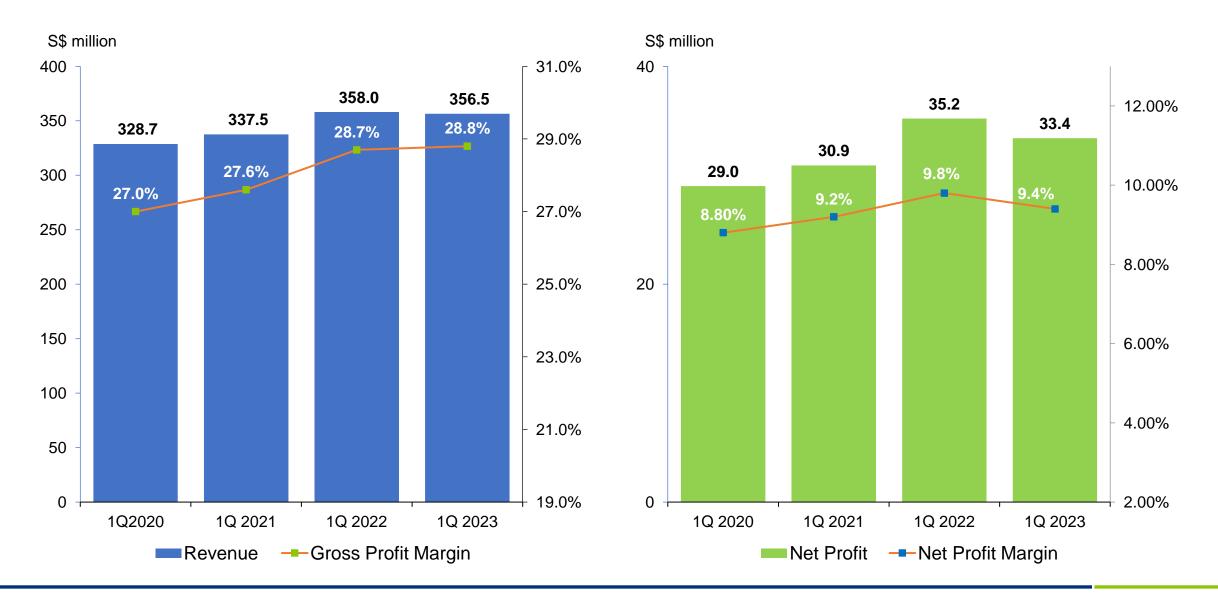


Year	Weighted Average Area (square feet)	Revenue (S\$'000)	Revenue per square feet (S\$)	Remarks
2018	450,960	882,200	1,956	Closure of the Verge and Woodlands Block 6A – full effect and new stores
2019	508,250	974,008	1,916	New stores (mainly stores opened in 2018)
2020	564,943	1,365,051	2,416	Comparable same store sales – elevated demand for COVID-19
2021	571,180	1,337,941	2,342	New stores (1 new store in 2021 and 5 new stores in 2020. with PJ store closed in 2020)
2022	593,240	1,300,623	2,192	New stores (4 new stores in 2022, and 1 new store in 2021, with YC store closed in 2022)
1Q 2022	576,640	347,026	602	Comparable same store sales – Continued elevated demand due to Covid- 19 restrictions
1Q 2023	609,339	347,187	570	Increase in revenue by new stores offset by similar decrease in revenue by comparable same stores

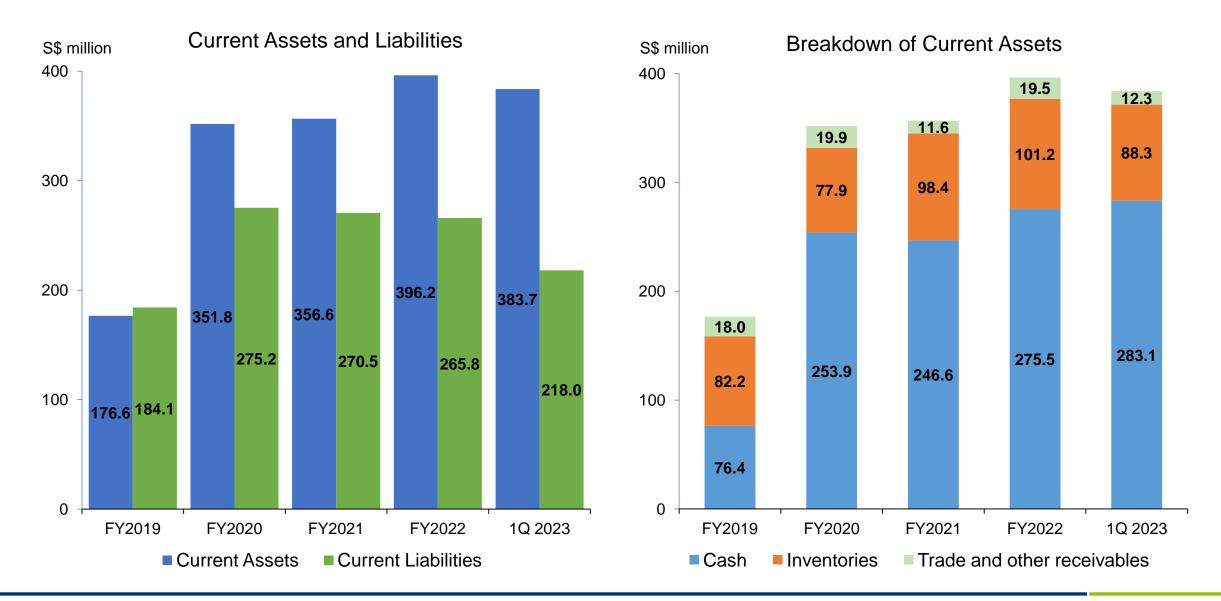
Quarterly Revenue Trend



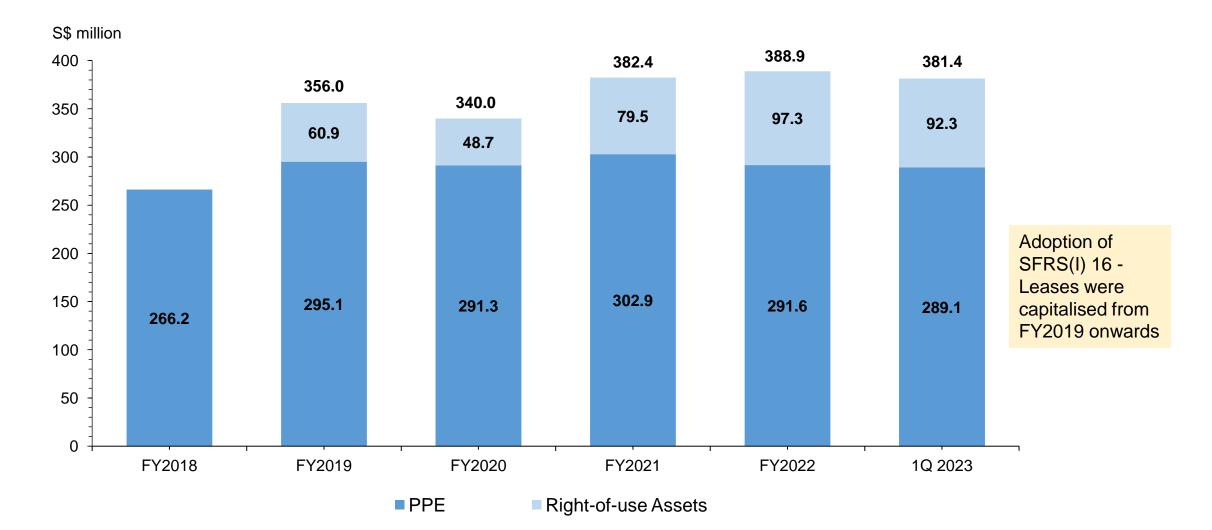
Profitability Trend



Balance Sheet Highlights



Balance Sheet Highlights Fixed Assets and Right-of-use Assets



Outlook

Delivering Value

We will take a two-pronged approach in delivering value, seeking growth through organic and inorganic means.



Growth Strategies

Business Outlook

- As governments adopt tightening of monetary policies to curb inflation, consumers are expected to reduce nonessential spending to save costs. Consequently, they are expected to increase their spending on groceries and fresh food.
- Competition remains keen in the supermarket industry. Excessive promotions coupled with higher input costs such as energy expenses put pressure on margins.
- Focus on building core capabilities to navigate through this environment of macroeconomic and geo-political uncertainty.
- Seek growth through continuous expansion of network of stores in Singapore, especially in areas without presence, supported by the ramp in supply of HDB and BTO estates through 2023.

Operational efficiencies

- Ensure diversified source of supply to mitigate any potential disruptions
- Remain vigilant on performance of existing stores and to focus on core competencies
- On-going initiatives to automate work processes whenever possible with the ultimate aim of improving operational efficiency and increasing gross margin

Continue margin enhancement initiatives

- Improve sales mix of higher margin products
- Increase selection and types of house brand products
- Derive efficiency gains from the supply chain

China Operations

- The China subsidiary continues to be profitable
- Due to open a 5th store in Kunming
- Nurture growth of supermarket operations in Kunming, China and build Sheng Siong's brand

Thank You



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