

UOL Group

FY2024 Results Presentation
27 February 2025



PARKTOWN Residence (artist's impression)



Agenda

- 1 FY2024 Highlights
- 2 FY2024 Key Financials
- 3 Operational Highlights
- 4 Concluding Remarks

Constituent of:



Straits Times Index



- iEdge Singapore Low Carbon Index
- iEdge-OCBC Singapore Low Carbon Select 50 Capped Index

Awards and Accreditations:



1 FY2024 Highlights



Watten House (artist's impression)

FY2024 Highlights

Strong performance across all business segments

Financial Performance

Operating PATMI of
\$314.2 million, up 13% YoY

Sustainable Dividend

First and final dividend of
18 cents per share,
up 20% YoY

Prime Residential Sites

- Launched MEYER BLUE
- Awarded Orchard Boulevard site and Holland Drive site
- En-bloc purchase of Thomson View site

Portfolio Optimisation

- Acquisition of 388 George Street¹
- Sale of Stamford Court

Enhanced Recurring Income Streams

Ongoing AELs in Singapore Land Tower, Clifford Centre, West Mall, Pan Pacific Perth and PARKROYAL Parramatta Sydney

Awards and Accolades

- MSCI ESG rating upgraded to “AAA”
- Sustainability Impact Award
- CBTUH Awards

¹ Completed on 9 January 2025

2 FY2024 Key Financials



MEYER BLUE (artist's impression)

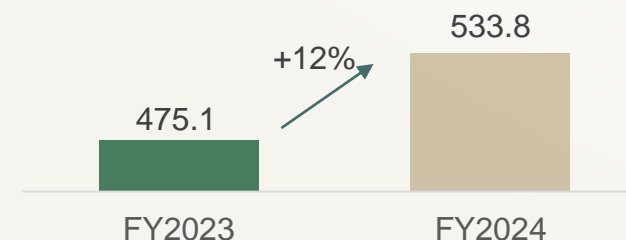
Key Financials

\$mil	FY2024	FY2023	Change
Revenue	2,794.8	2,681.7	▲ 4%
Profit from operations ¹	533.8	475.1	▲ 12%
Fair value gains on the Group's investment properties	45.4	20.2	▲ >100%
Other gains	38.9	452.7	▼ 91%
PATMI	358.2	707.7	▼ 49%
Operating PATMI	314.2	277.2	▲ 13%
Earnings per share (cents)	42.39	83.76	▼ 49%

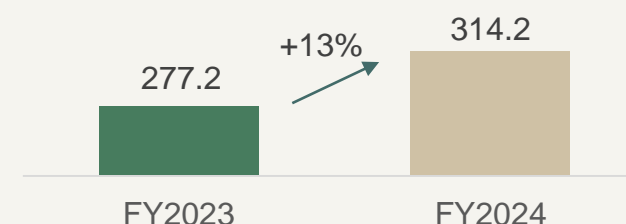
- Higher revenue contributions from property investments and hotel operations
- PATMI fell due mainly to absence of a large one-time gain made from the sale of PARKROYAL on Kitchener Road in October 2023
- Fair value gains were due mainly to increase in valuations for Singapore properties, partially offset by decrease in valuation for properties in United Kingdom and Australia

¹ Refers to profit before fair value and other gains and income tax

Profit from Operations (\$mil)



Operating PATMI (\$mil)



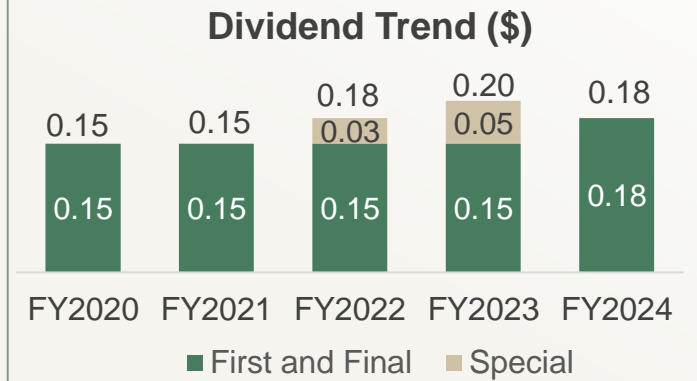
- Increase due mainly to higher operating profits from property investments and hotel operations, higher finance income and lower share of losses from associated and joint venture companies

Strategic Capital Management

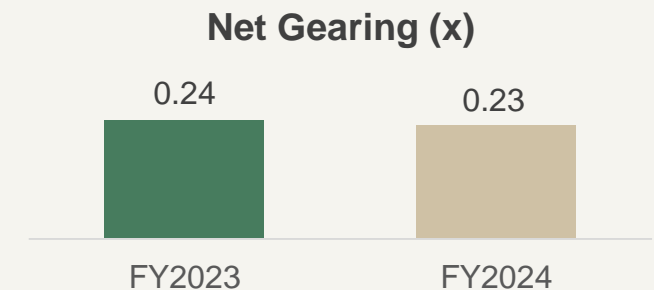
\$mil	31 Dec 2024	31 Dec 2023	Change
Cash and bank balances	1,510	1,390	▲ 9%
Total assets	22,836	22,199	▲ 3%
Net external borrowings	3,568	3,639	▼ 2%
Total equity	16,400	15,800	▲ 4%
Net asset value per share (S\$)	\$13.65	\$13.07	▲ 4%
Dividends per share (S\$)	\$0.18	\$0.20	▼ 10%
First and final dividend (S\$)	\$0.18 ¹	\$0.15	▲ 20%
Special dividend (S\$)	-	\$0.05	n.m.
Net gearing ratio	0.23	0.24	▼ 4%
Interest cover ²	6x	5x	-

¹ The Board has proposed a first and final dividend of 18 cents per share

² Computed by dividing EBITDA before fair value and other gains by net interest costs



- First and final dividend rose 20% to \$0.18 as compared with FY23

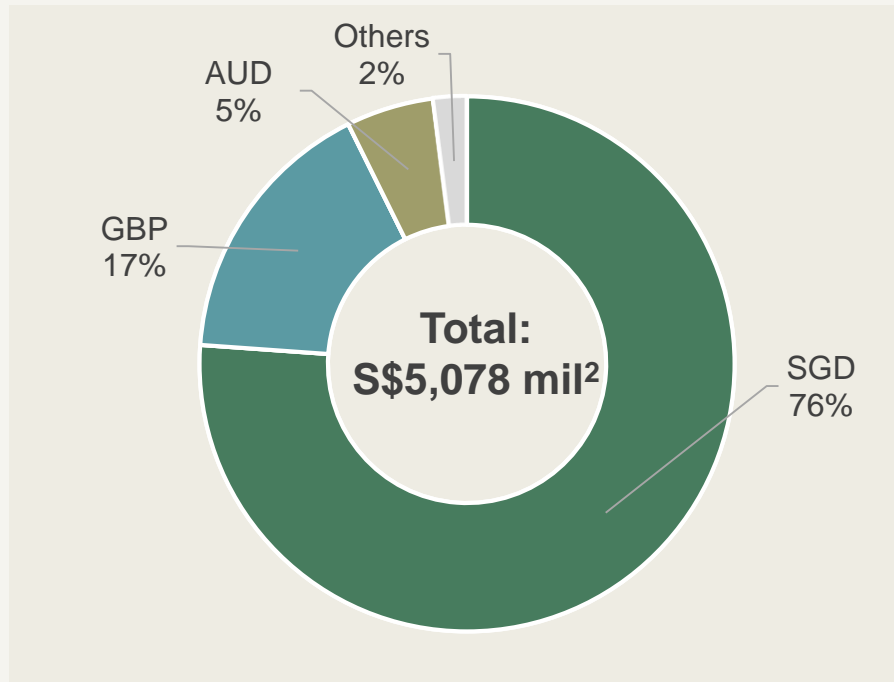


- Balance sheet remains healthy with a net gearing ratio of 0.23x

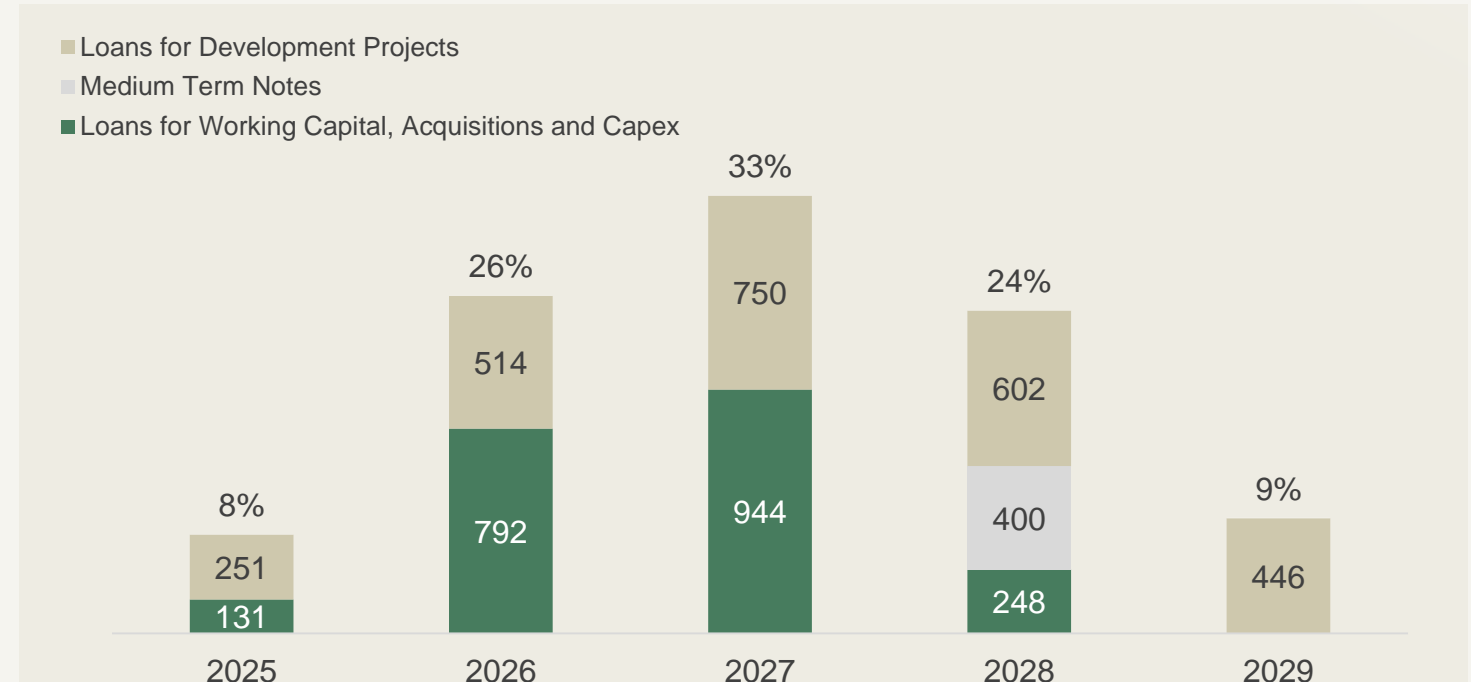
Debt Maturity Profile

- Balanced debt profile of 72% fixed-rate debt, with an average debt maturity of 2.6 years
- Unutilised credit facilities of \$3.0 billion
- Average borrowing cost is about 3.73%¹
- Assuming a 1% increase/decrease in interest rates in the respective currencies, the impact on profit after tax would be a decrease/increase of \$12.6 million (or -/+ 2.4%)

**Debt Breakdown by Currency
as at 31 December 2024**



**Debt Maturity Profile
as at 31 December 2024 (\$'mil)**

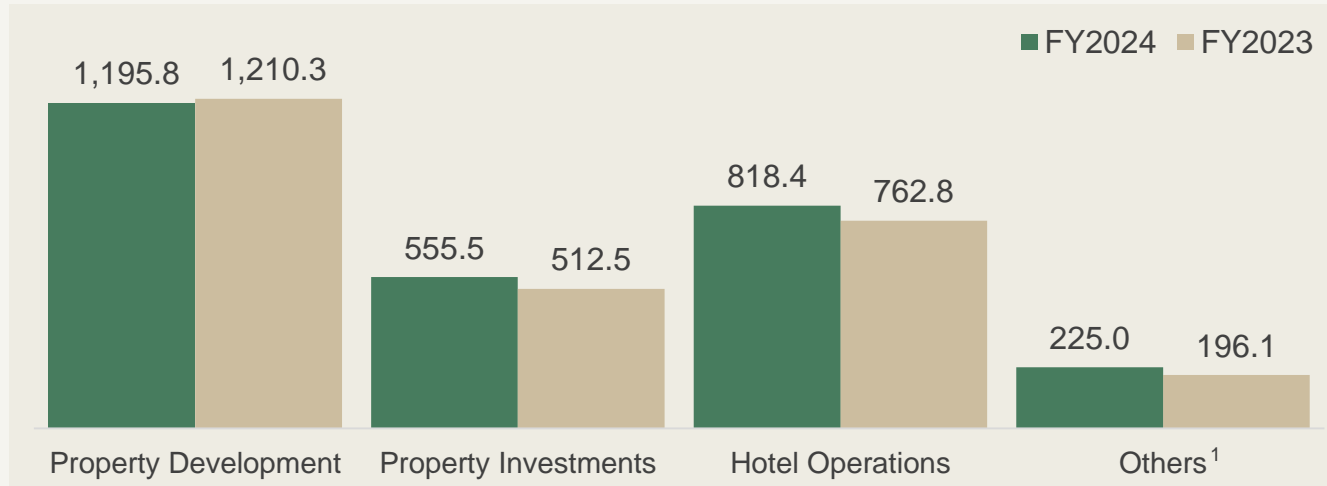


¹ Computed based on YTD interest expense/YTD average external borrowings

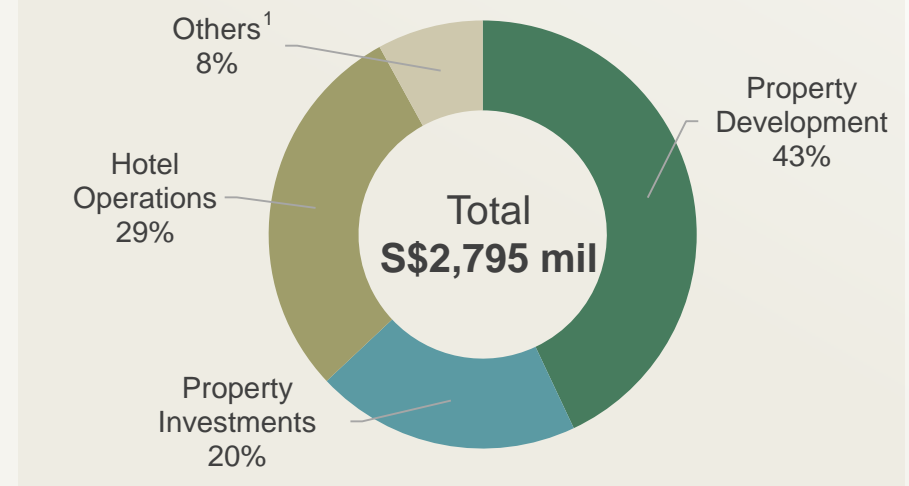
² Computed based on the sum of secured and unsecured borrowings, excluding loans from non-controlling shareholders of subsidiaries

Contributions by Business Segment

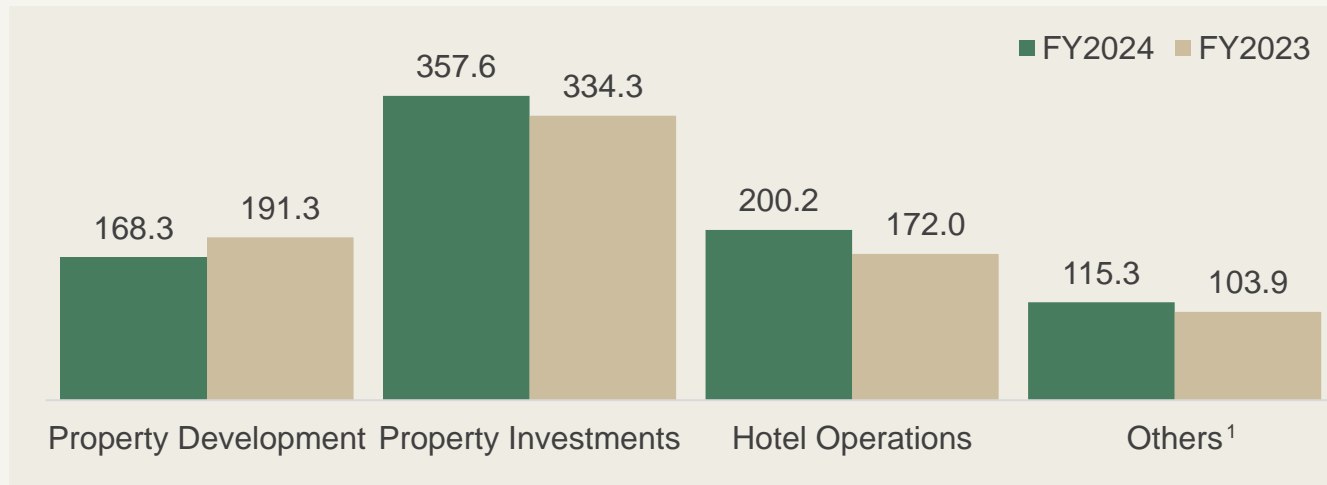
Revenue by Segment



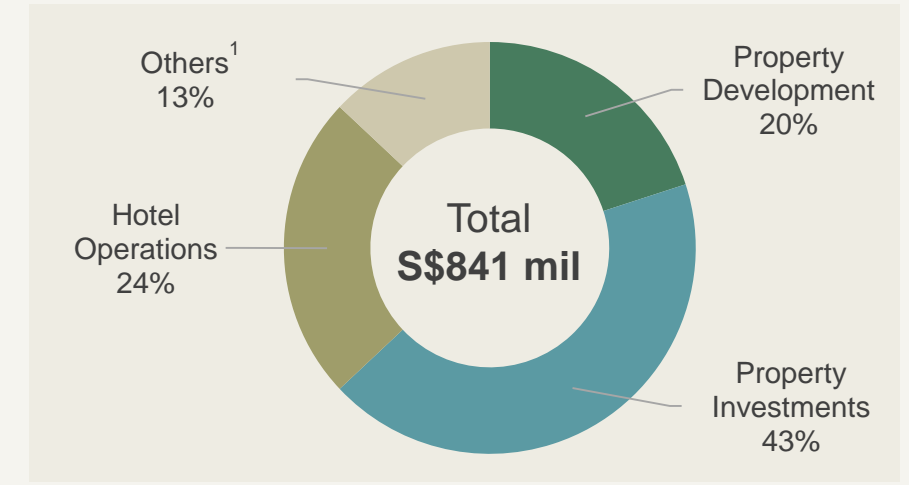
Revenue Contributions by Segment



Adjusted EBITDA² by Segment



Adjusted EBITDA² Contributions by Segment

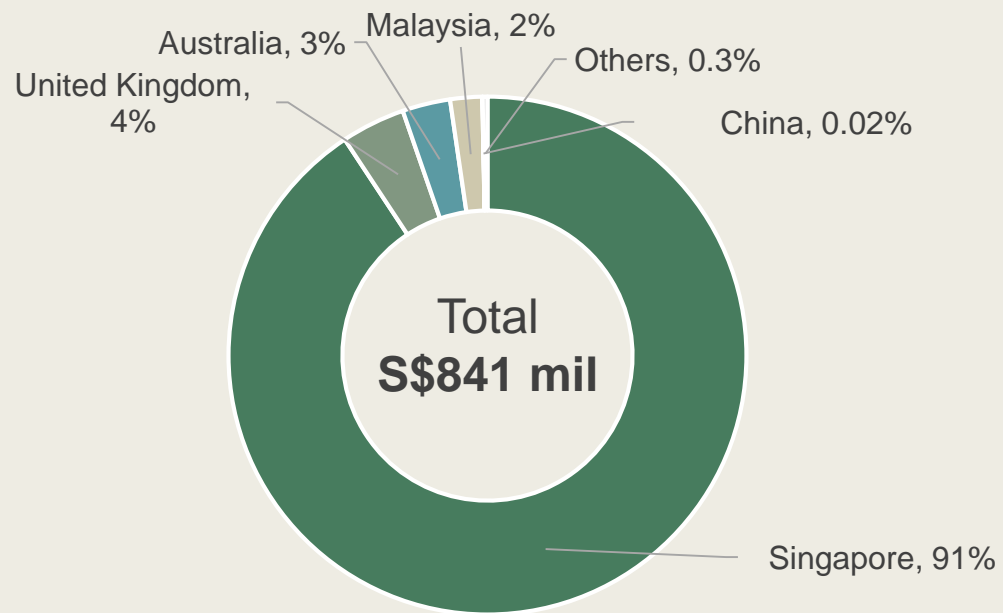


¹ Includes technology operations, investments and others

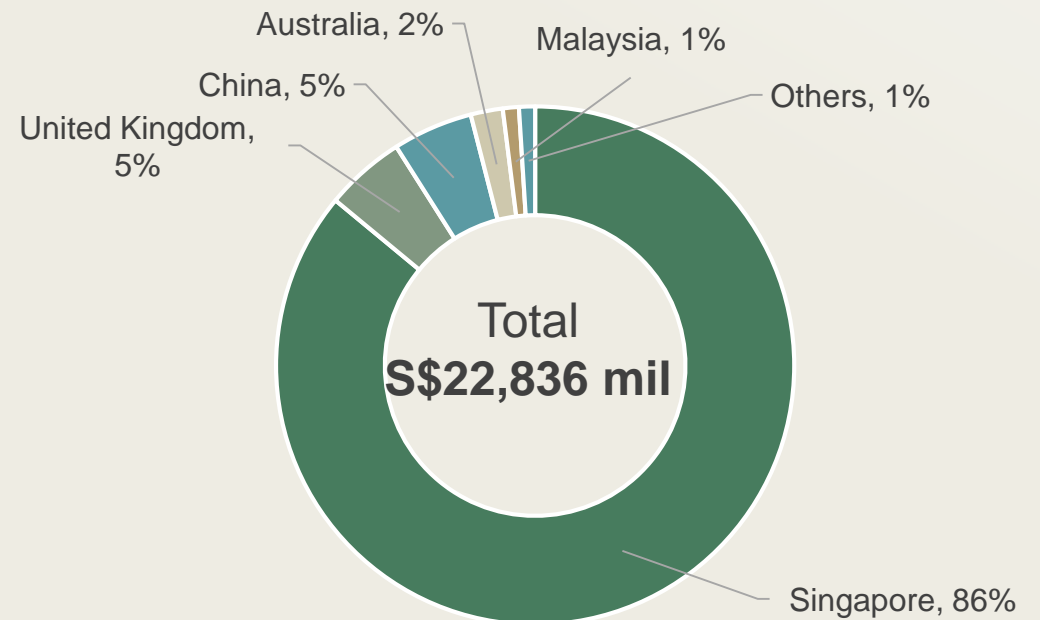
² Excludes unallocated costs, fair value and other gains on investment properties

Contributions by Geography

Adjusted EBITDA¹ by Geography



Total Asset Value by Geography



91% of the Adjusted EBITDA were generated from Singapore

86% of the Group's total assets located in Singapore

¹ Excludes unallocated costs, fair value and other gains on investment properties

3 Operational Highlights (Property Development)



Strong Launch (PARKTOWN Residence)



MARKETS
SUN, FEBRUARY 23

Over 87% of units at PARKTOWN Residence Tampines sold during the launch weekend

UOL Group Limited (UOL) and CapitaLand Development (CLD) spokesperson comments on the sales performance of PARKTOWN Residence over this launch weekend with over 1,041 of the 1,193 units at PARKTOWN Residence in Tampines sold.



Photos of the crowd at the showflat of PARKTOWN Residence launch weekend - credit UOL

Supplied UOL

UOL Group Limited (UOL) and CapitaLand Development (CLD) spokesperson comments on the sales performance of PARKTOWN Residence over this launch weekend.

Over 87% or 1,041 of the 1,193 units at PARKTOWN Residence in Tampines, the first mega property launch of the year, were sold during the launch weekend. The majority of the buyers were Singaporeans purchasing for own stay and investment.

"Buyers were drawn to PARKTOWN Residence's unique features



Strong Launch and Sales Momentum



MEYER BLUE

Distinctive Architecture with Freehold Tenure in the East

- 8,981 sqm freehold site
- About 6 minutes' walk to Katong Park MRT station on Thomson-East Coast Line
- To benefit from the Long Island plan that could potentially add around 20km of new coastal and reservoir parks, tripling the length of the existing waterfront along East Coast Park
- Awarded site in February 2023 at \$392.2 million (\$1,709 psf GFA incl LBC)

62% sold



Pinetree Hill

Prestigious Locale with Elevated Ground

- Within 1km to popular schools such as Henry Park Primary School and Pei Tong Primary School
- Offering unrivalled views of Clementi Forest, Bukit Timah Nature Reserve and city skyline
- Close proximity to One Holland Village Mall, Clementi Mall and The Star Vista
- Awarded site in June 2022 at \$671.5 million (\$1,318 psf GFA)

81% sold



Watten House

Exceptional and Rare Freehold Address

- 20,461 sqm freehold site
- On elevated ground of Bukit Timah low-rise residential enclave
- Within 1km to popular primary schools such as Nanyang Primary and Raffles Girls' Primary Schools
- Awarded site in October 2021 at \$550.8 million (\$1,786 psf GFA)

88% sold

For the above projects, UOL's and SingLand's stake are 80% and 20% respectively
Sales bookings are as at 27 February 2025

Replenishing Prime Residential Sites



Orchard Boulevard¹

Crown Jewel Address in Orchard

- First Government Land Sales residential site released in the Orchard/Tanglin area since 2018
- Awarded in February 2024 at \$428.3 million (\$1,617 psf GFA)
- 7,031 sqm leasehold site
- 35-storey high-rise luxury residential development with 301 units
- Strong locational attributes with direct connectivity to the Orchard Boulevard MRT station

¹UOL's and SingLand's stake are 80% and 20% respectively

²UOL's and SingLand's stake are 35% and 20% respectively

³UOL's and SingLand's stake are 40% and 10% respectively



Holland Drive

Perfectly Positioned for Holland Road Rejuvenation

- 55:10:35 joint venture between UOL Group², Kheng Leong and CapitaLand Development
- Awarded in May 2024 at \$805.4 million (\$1,285 psf GFA)
- 12,388 sqm leasehold site
- High-end residential development comprising two 38-storey towers with about 666 apartments
- Located in prime District 10, right next to the newly completed One Holland Village
- Target Launch in 3Q 2025



Thomson View

Another Mega Project with Excellent Site Attributes

- 50:50 joint venture between UOL Group³ and CapitaLand Development
- Exercised option in November 2024 to purchase the five-hectare site for \$810.0 million. Acquisition is pending the en bloc sales order
- Potential redevelopment into a landmark 1,240-unit condominium
- Right next to Upper Thomson MRT station and popular schools

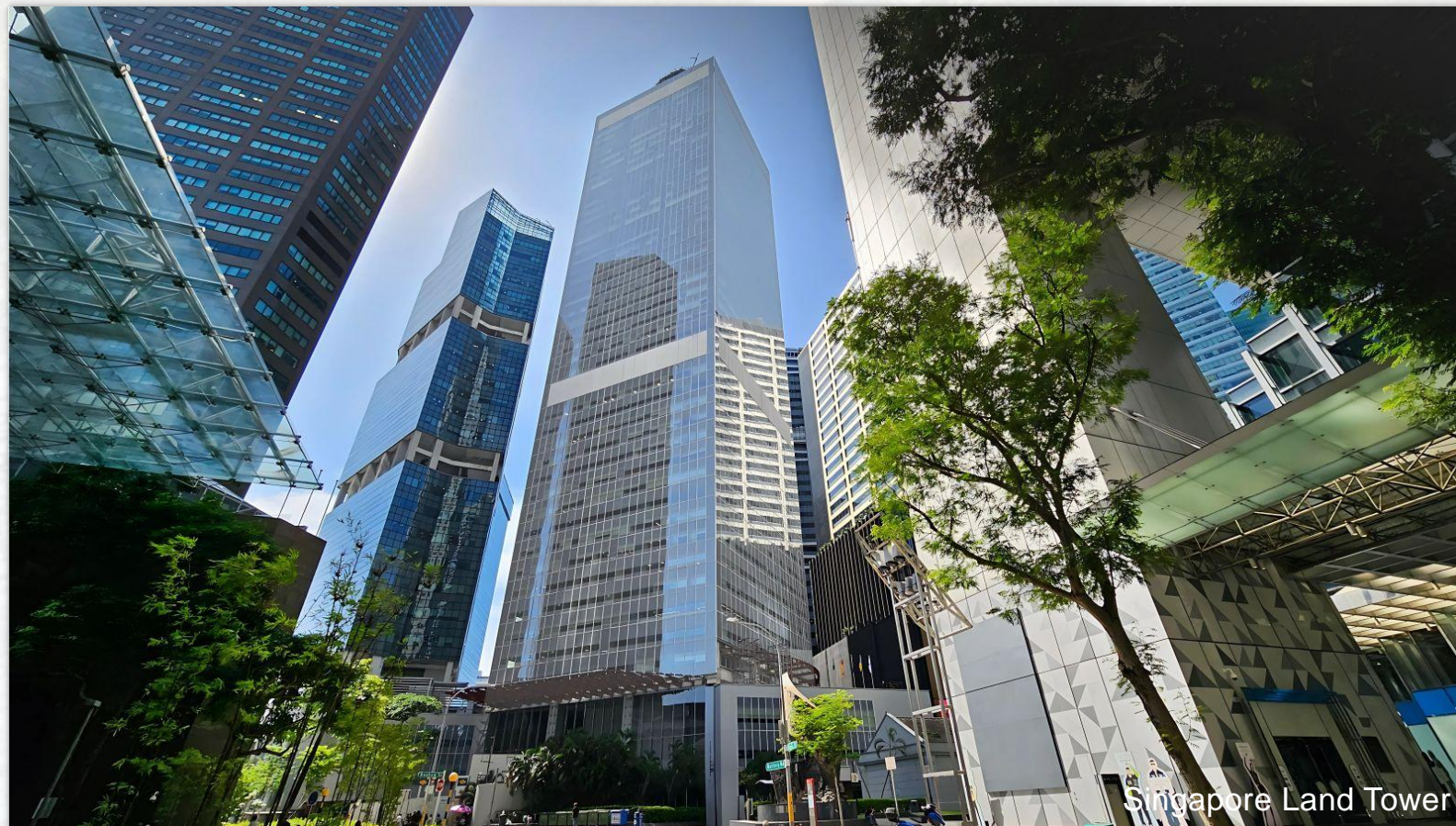
UPPERHOUSE at Orchard Boulevard

- First Government Land Sales residential site released in the Orchard/Tanglin area since 2018
- Awarded residential site with commercial component on first storey at Orchard Boulevard in February 2024 at \$428.3 million (\$1,617 psf GFA)
- 7,031.4 sqm leasehold site; GFA of commercial space on first storey is between 400 sqm and 500 sqm
- Site will be developed into a 35-storey high-rise luxury residential development comprising 301 units
- Strong locational attributes with direct connectivity to the Orchard Boulevard MRT station



1H2025
Target Launch

3 Operational Highlights (Property Investments)



Singapore Land Tower

Property Investments

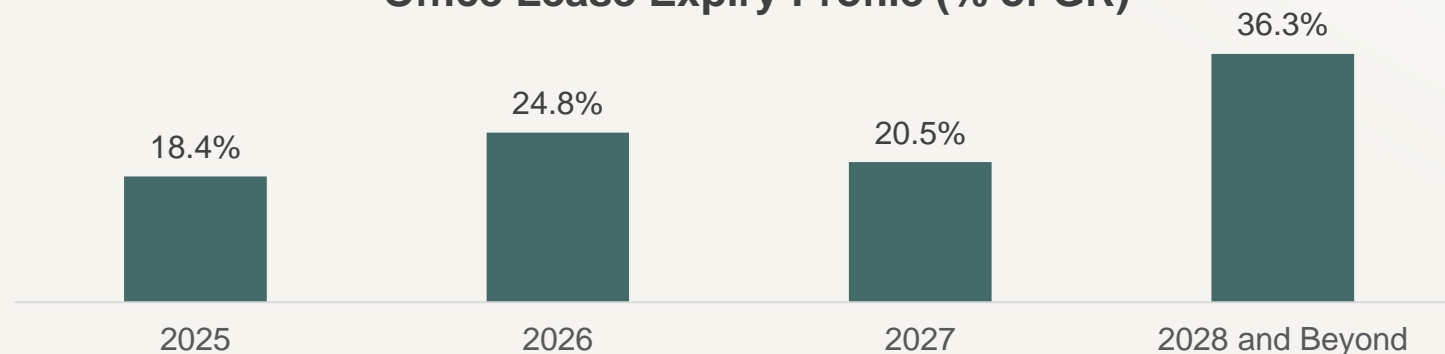
Singapore Commercial Portfolio as at 31 December 2024

Office

94.0% (+2.2% YoY)
Committed Occupancy

3.3 million sq ft
Net Lettable Area

Office Lease Expiry Profile (% of GR)

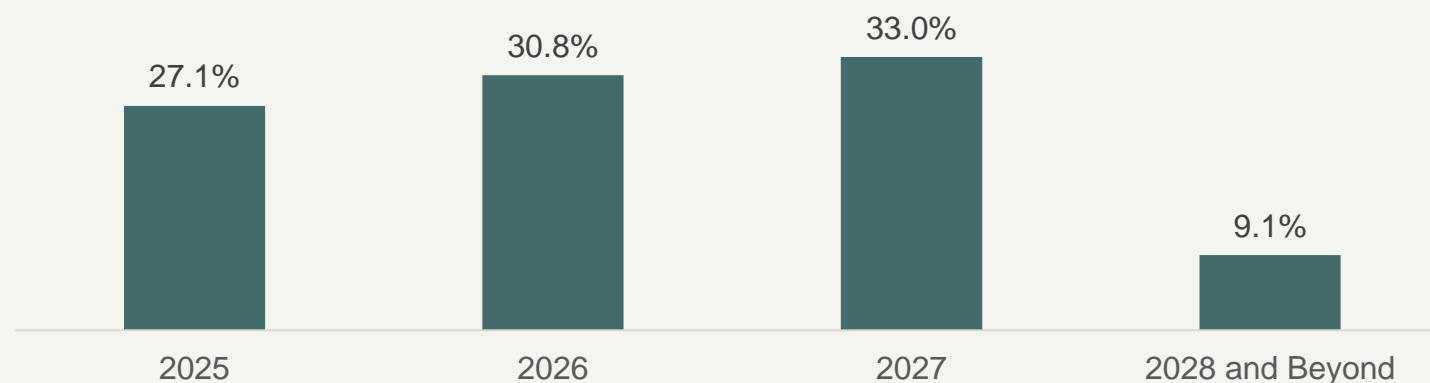


Retail

99.6% (+0.2% YoY)
Committed Occupancy

1.5 million sq ft
Net Lettable Area

Retail Lease Expiry Profile (% of GR)



Note:

1. Singapore office portfolio under the Group comprises United Square, Novena Square, Odeon, One Upper Pickering, Tampines Plaza 1 and Tampines Plaza 2, SGX Centre 2, Singapore Land Tower, The Gateway and UIC Building.
2. The information above excludes Clifford Centre which is under redevelopment and Stamford Court which was disposed on 14 October 2024.
3. Excluding Singapore Land Tower, committed occupancy for Singapore as at 31 December 2024 was 95.9%. Singapore Land Tower embarked on asset enhancement works in January 2021 and remains operational throughout the works.
4. Retail shoppers' footfall up 5.0% in FY2024 compared with FY2023.

Property Investments

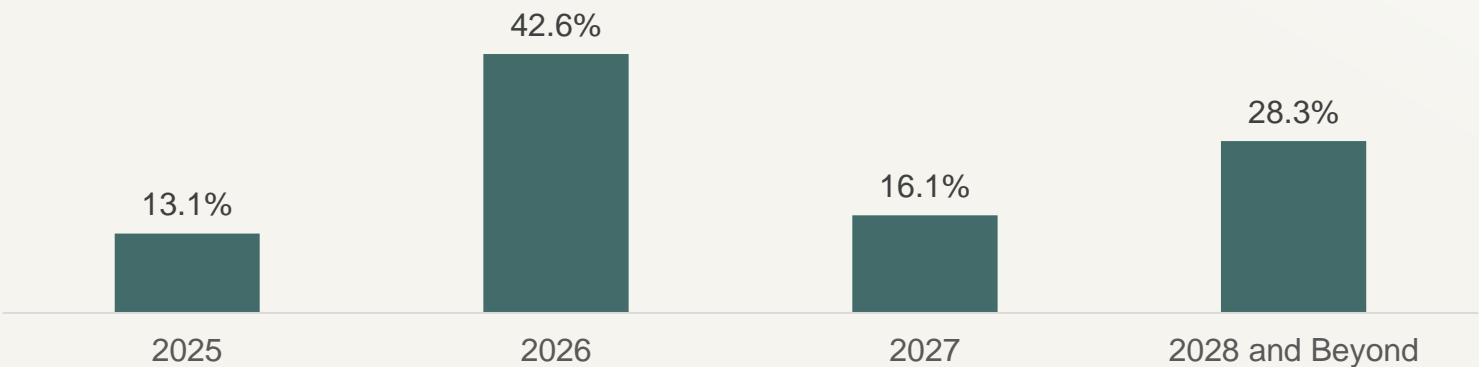
Overseas Commercial Portfolio as at 31 December 2024

United Kingdom Office

81.6% (-4.1% YoY)
Committed Occupancy

460,098 sq ft
Net Lettable Area

Office Lease Expiry Profile (% of GR)

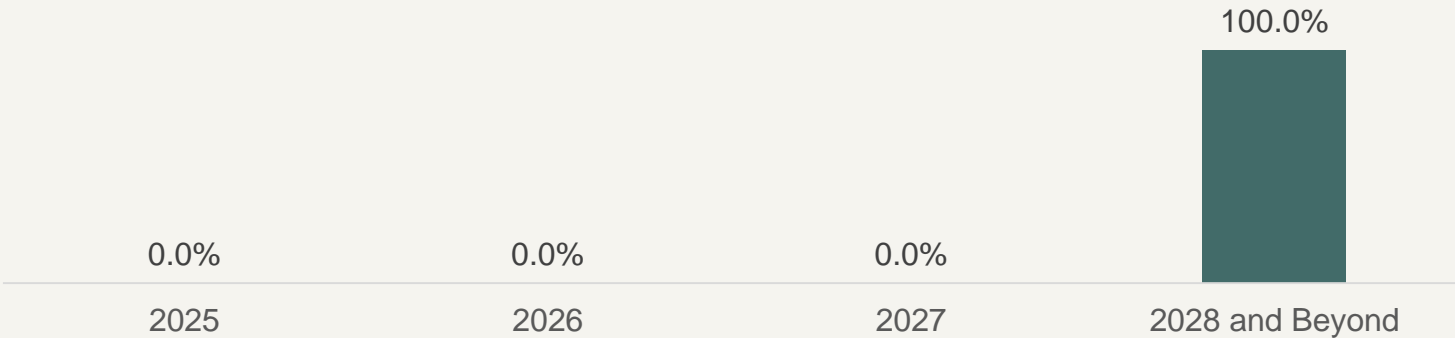


Australia Office

100.0% (flat YoY)
Committed Occupancy

121,192 sq ft
Net Lettable Area

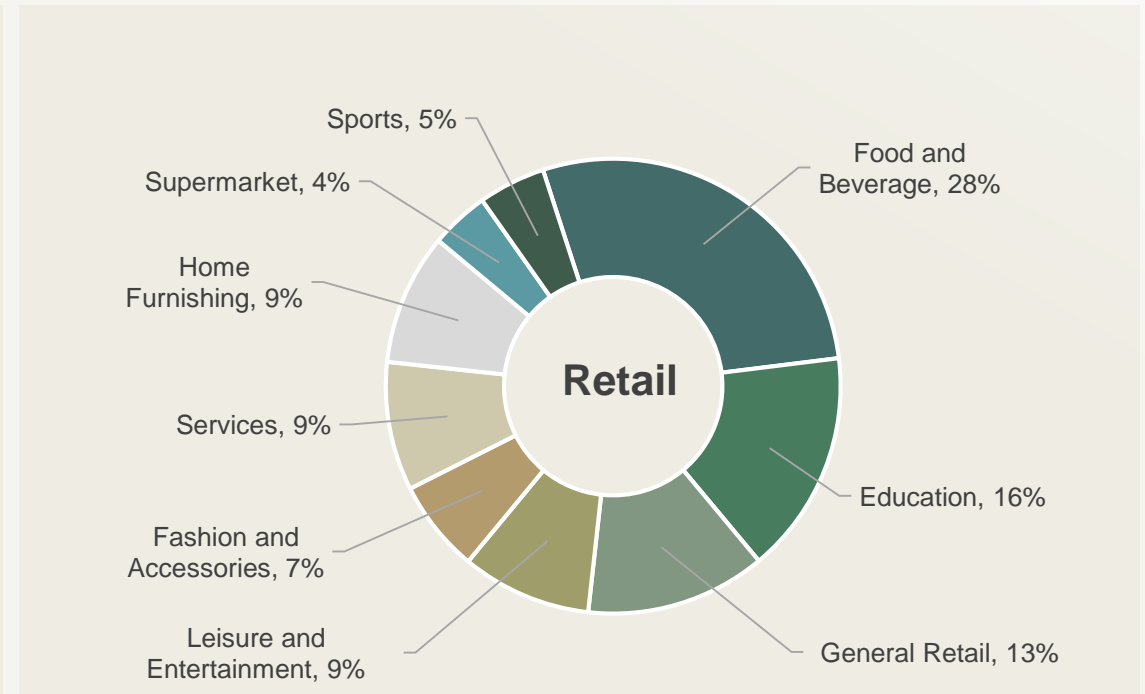
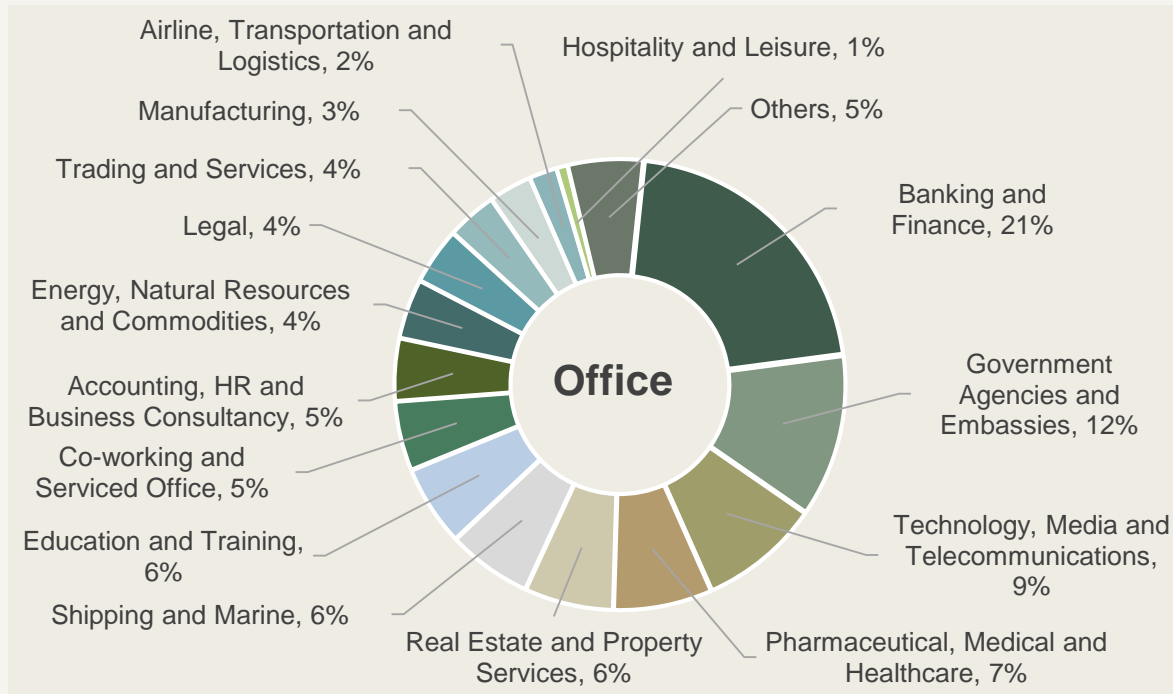
Office Lease Expiry Profile (% of GR)



Note:
1. United Kingdom: Comprises 110 High Holborn and 120 Holborn Island in London
2. Australia: Comprises 72 Christie Street in Sydney, the lease expiry is in 2028 but they have an option to terminate the contract in 2026

Property Investments

Diversified Tenant Base of UOL and SingLand



Note:

1. Offices under the Group comprises United Square, Novena Square, Odeon, One Upper Pickering, Tampines Plaza 1 and Tampines Plaza 2, SGX Centre 2, Singapore Land Tower, The Gateway and UIC Building
2. Retail malls under the Group comprises United Square shopping mall, Velocity@Novena Square, KINEX, West Mall and Marina Square shopping mall

Property Investments

New Retail Tenants Committed in 2H2024



101 Pot Noodles
(United Square)



The Dim Sum Place (United Square)



Simmons
(United Square)



Nong Geng Ji Hunan Cuisine
(Velocity@ Novena Square)



Sneakers Club
(Velocity@ Novena Square)



1TCM
(Velocity@ Novena Square)



Cha She
(KINEX)



Good Combo Hotpot & BBQ Buffet
(KINEX)



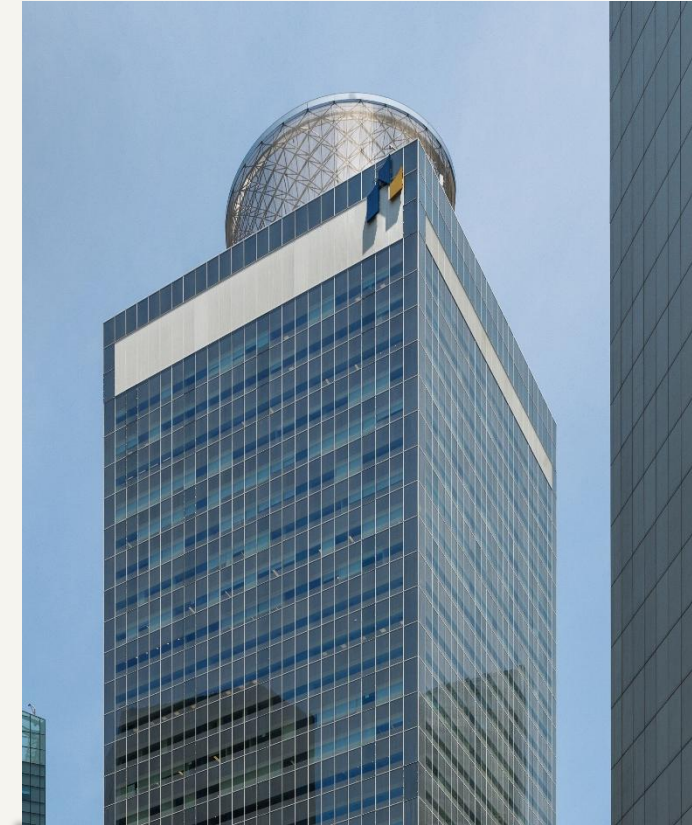
Popeyes Famous Louisiana Chicken
(KINEX)

Property Investments (Asset Enhancement)

Singapore Land Tower

Asset enhancement initiative

- 49-storey building with gross floor area of approximately 76,000 sqm
- Embarked on asset enhancement initiative in January 2021; scheduled to complete in 1H 2025
- Completed refurbishment works include:
 - Increase height from 47 storey to 49 storey including roof crown
 - Façade replacement, lobby and toilets upgrade and M&E upgrade
 - Variety of communal spaces such as tenant amenities comprising meeting rooms and co-working spaces and modern end-of-trip facilities
 - Improved building management services with smart building mobile application for contactless access, visitor registration and service requests
- Recognised at SGBC-BCA Leadership in Sustainability Awards 2024 for Carbon Performance
- BCA Green Mark Platinum and Wired Score Platinum certified



Re-cladded façade with the new roof crown of Singapore Land Tower.

Property Investments (Asset Enhancement)

Clifford Centre

Redevelopment of commercial asset

- Redevelopment of the prime 999-year leasehold site
- Piling works commenced in 1Q 2024 following the demolition of the original building
- Design to meet global sustainability benchmarks, the future premium Grade A building will have gross floor area of over approximately 52,000 sqm of office and retail spaces with direct connection to Raffles Place MRT interchange
- New development expected to complete in 2028



When completed, the future premium Grade A building will feature panoramic views of the Marina Bay area.

Property Investments (Asset Enhancement)

West Mall

Asset enhancement initiative

- Newly renovated net floor area of approximately 3,500 sqm
- Embarked on asset enhancement initiative in 1H2023; obtained TOP with official opening expected in June 2025
- Refurbishment works include:
 - Conversion of the mall's open plaza to a sheltered public space
 - Existing Bukit Batok Public Library double its size for enhanced user experience
 - Expansion of basement area with the introduction of new retail and F&B offerings
- Mall remains fully operational throughout the works



The refreshed offerings at West Mall (artist's impression).

Property Investments (Portfolio Reconstitution)

388 George Street Acquisition of 50% stake

- Freehold 30-storey Grade A commercial building with lettable area of 41,098 sqm that includes ground floor prime retail space
- Located on the corner of George Street and King Street, the building underwent a A\$200 million comprehensive refurbishment in 2020
- Notable tenants include Cartier, QBE and Aware Super
- A range of on-site amenities and end-of-trip facilities
- Sustainability certifications include 5 star NABERS Energy and WELL Core Gold
- Acquired 50% stake¹ of the property in January 2025
- Aligns with Group's plan to diversify its presence in Australia and strengthen recurring income streams



The freehold property is a prime commercial landmark in Sydney's CBD.

¹ UOL's and SingLand's stake are 10% and 40% respectively

Property Investments (Portfolio Reconstitution)

Stamford Court

Divestment sale

- Commercial property located along Stamford Road
- Sale and purchase agreement entered with Spark61 Pte. Ltd. on 12 August for 100% of shares in UIC Land Pte Ltd at a sum of \$132 million
- Agreed value for property is higher than its latest valuation of \$109.5 million as at 30 June 2024
- Sale completed in October 2024
- Divestment is part of SingLand's long-term portfolio optimisation strategy to unlock value



Sale of Stamford Court was completed in October.

Recent Acquisition in China

Hong Kou District, Shanghai

Acquisition of 10% stake

- 7:3:90 joint venture between UOL Group¹, Kheng Leong and China Jinmao Holdings
- Acquired site in February 2025 at RMB 8.96 billion (S\$1.66 billion)
- Approximately 19,319 sqm; 70-year leasehold residential site
- Located within the Inner Ring Road and sited in one of the prime residential enclaves in Hong Kou District in Shanghai Puxi
- Enjoys good transport connectivity with Youdian Xin Cun Metro Station
- About 15 mins ride to West Nanjing Road Metro Station and about 15 mins drive from Shanghai's Huangpu district



¹ UOL's and SingLand's stake are 4% and 3% respectively

3 Operational Highlights (Hospitality)



Pan Pacific Orchard

Crowned "Best Tall Building Worldwide" at CTUBH Annual Award 2024

Hospitality

Owns and/or manages 48 hotels with about 14,700 rooms, comprising “Pan Pacific”, PARKROYAL COLLECTION and PARKROYAL



Hospitality

Uplift in performance post AEI

Occupancy for owned¹ hotels (FY2024 vs FY2023)

Singapore⁴

79%

FY2023: 67%

Oceania⁵

68%

FY2023: 65%

Others^{3,6}

66%

FY2023: 63%

RevPAR for owned¹ hotels (FY2024 vs FY2023²)

Singapore⁴

\$314

FY2023: \$244

Oceania⁵

\$151

FY2023: \$142

Others^{3,6}

\$103

FY2023: \$98

¹ Includes serviced suites and hotels partially owned by the Group

² Reported in Singapore dollars. For comparability, FY2023 RevPar has been translated at constant exchange rates (31 Dec 2024)

³ Refers to the Group's hotels in China, Vietnam, Malaysia, Myanmar, Indonesia and the United Kingdom

⁴ Occupancy and RevPAR for Singapore for FY2024 and FY2023 was 84% (FY2023: 83%) and \$297 (FY2023: \$287) if Pan Pacific Orchard (opened in Jun 2023), Mandarin Oriental (renovated from Mar 2023 to Aug 2023) and Pan Pacific Singapore (renovated from Aug 2022 to Jul 2023) were excluded. FY2023 excludes PARKROYAL on Kitchener Road sold on 31 Oct 2023

⁵ Occupancy and RevPAR for Oceania for FY2024 & FY2023 was 79% (FY2023: 78%) and \$186 (FY2023: \$180) if PARKROYAL Melbourne Airport (guestrooms were renovated from May 2023 to Dec 2023), Pan Pacific Perth and PARKROYAL Parramatta (ongoing AEI until 2025) were excluded

⁶ Occupancy and RevPAR for Others for FY2024 was 67% and \$106 if PARKROYAL Serviced Suites Jakarta (opened in Jan 2024) and Pan Pacific Jakarta (opened in Jun 2024) were excluded

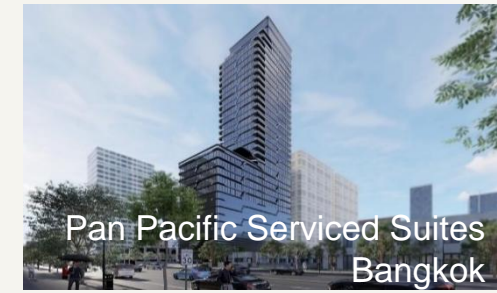
Hospitality

	Existing		Pipeline	
	No. of Hotels	No. of Rooms	No. of Hotels	No. of Rooms
By Brand				
Pan Pacific	25	7,480	4	781
PARKROYAL COLLECTION	3	1,477	-	-
PARKROYAL	17	4,690	5	825
Others	3	1,069	-	-
Total	48	14,716	9	1,606
By Ownership Type				
Owned	29	9,426	-	-
Managed	14	3,339	8	1,463
Franchise	4	1,543	1	143
Marketing Partnership	1	408	-	-
Total	48	14,716	9	1,606

Hospitality

Pipeline Projects

Strategic expansion across Asia



2025

2026

2027

1Q2025

THE HOTEL
HIGASHIYAMA
KYOTO TOKYU,
A Pan Pacific Hotel
(143-room, franchise)

3Q2025

PARKROYAL
Serviced Suites Hanoi
(122-room, managed)

4Q2025

PARKROYAL Jakarta
(180-room, managed)

PARKROYAL Dalian
(216-room, managed)

1Q2026

PARKROYAL
Siem Reap
(132-room, managed)

2Q2026

Pan Pacific
Phnom Penh
(227-room, managed)

1Q2027

Pan Pacific Siam
Bangkok
(220-room, managed)

Pan Pacific
Serviced Suites Bangkok
(191-room, managed)

2Q2027

PARKROYAL Hanoi
(183-room, managed)

Hospitality (Asset Enhancement in Australia)



PARKROYAL Melbourne Airport

- Completed a multi-million-dollar refurbishment, upgrading 276 guest rooms, conference facilities and public areas
- Only airport hotel in Melbourne that offers direct connectivity to Melbourne Tullamarine Airport via the undercover pedestrian skybridges
- Refurbishment works of guest rooms and F&B outlets were completed in December 2023 and April 2024 respectively



PARKROYAL Parramatta

- Refurbishment of 196 rooms in original hotel tower, with the PARKROYAL Suite upgraded to offer a more premium experience
- Added 20 twin rooms to meet growing demand
- Hotel remains operational throughout the refurbishment process
- Expected project completion by 1Q 2025



Pan Pacific Perth

- Full refurbishment of 392 rooms in main hotel tower, convention floors, ballrooms, hotel lobby, club lounge and porte cochere
- Hotel remains operational throughout the refurbishment process
- Expected project completion by 1Q 2025

Corporate Social Responsibility

Expanding support to amplify community impact

- Created social impact through leveraging People, Assets and Partnerships
- Focused efforts in the areas of children, youth, education, inclusive sports and arts



Expanded UOL-PPHG Community Uplift Programme

- Contributed \$100,000 to support Mathematics tuition classes for over 65 primary and secondary school children and youths in 2025
- Piloted culinary arts programme and weekly enrichment classes in arts and sports



Strengthened commitment to support children with learning disabilities

- Pledged \$100,000 annually for 2025 and 2026 to benefit 65 children through the Learning and Special Needs Support Programme with Care Corner Singapore



Championed artists with disabilities

- Hosted visual artist Fern Wong's first solo exhibition, winner of the inaugural UOL X ART:DIS Art Prize 2023
- Brought elderly from AWWA Senior Community Home and ComLink+ children to experience the exhibition



Empowered athletes with disabilities

- Supported athletes with intellectual disabilities to compete in games organised by Special Olympics Singapore through sponsoring purchase of official Bocce courts
- Enabled Singapore Paralympic swimmer Toh Wei Soong's preparation for the Paris 2024 Paralympic Games

Sustainability

Key sustainability progress highlights



UOL was awarded Sustainability Impact Awards (Country Award) 2024 by Schneider Electric in February 2025.



UOL Group's **MSCI ESG rating was upgraded to "AAA"** in 2024, placing us among the top 9% of companies in the real estate development and diversified activities industry in the MSCI All Country World Index (ACWI).



First hospitality group in Singapore and Oceania to achieve the **Global Sustainable Tourism Council (GSTC)** Multi Site certification across all hospitality properties in Singapore and Australia.



Achieved **ISO 45001 certification** for occupational health and safety (OH&S) management system across all commercial and hospitality properties in Singapore.



Aligning our greenhouse gas (GHG) emissions targets with the **Science Based Targets initiative (SBTi)**.

Supplier Code of Conduct (CoC)

Covers UOL Group Limited and its subsidiaries including PPHG and SingLand and their respective subsidiaries. Effective from 1 January 2025, all suppliers must sign and adhere to the CoC.

Awards & Accolades

Corporate

UOL Group Limited

- Distinguished Patron of the Arts Award
Community Chest Charity Platinum Award
Champion of Good
MSF Community Cares Award
Sustainability Impact Awards
- Impact Enterprise Excellence Award
- Singapore Retailers Association Retail Awards
- Best Efforts in Corporate Social Responsibility (Retail Enterprise/ Shopping Mall)
- EdgeProp Singapore Excellence Awards
- Top Developer
 - Top Sustainable Developer
- PropertyGuru Asia Property Awards
- Best Developer
 - Best Sustainable Developer
 - Best Hospitality Developer

Pan Pacific Hotels Group Limited

- SG Enable Enabling Mark (Platinum) Award
TTG Travel Best Regional Hotel Chain Award
World Travel Awards
- Asia's Leading Lifestyle Hotel Brand for PARKROYAL Hotels & Resorts
- DestinAsian Readers' Choice Awards
- Best Serviced Residence Brand for Pan Pacific Serviced Suites and PARKROYAL Serviced Suites



Awards & Accolades

Product & Design Excellence

Avenue South Residence, Singapore

EdgeProp Singapore Excellence Awards

- Top Development, Residential
- Top Mega Development
- Innovation Excellence, Residential

Council on Tall Buildings and Urban Habitat Awards

- Construction Excellence Award
- Innovation Excellence Award

MEYER BLUE, Singapore

PropertyGuru Asia Property Awards Grand Final

- Best Luxury Condo Development (Asia)
- Best Luxury Waterfront Condo Development (Asia)
- Best Condo Architectural Design (Asia)
- Best Condo Landscape Design (Asia)

Pinetree Hill, Singapore

EdgeProp Singapore Excellence Awards

- Top Development, Residential
- Sustainability Excellence, Residential
- Landscape Excellence, Residential

Watten House, Singapore

International Property Awards (Asia Pacific)

- Apartment/Condominium Development Singapore
- Architecture Multiple Residence Singapore

EdgeProp Singapore Excellence Awards

- Top Luxury Development

Pan Pacific Orchard, Singapore

Council on Tall Buildings and Urban Habitat Awards

- Best Tall Building Worldwide (Winner)

Prix Versailles

- World's Most Beautiful Hotels – World Selection

International Property Awards (Asia Pacific)

- Best Hotel Interior

PARKROYAL COLLECTION Marina Bay, Singapore

World Travel Awards

- Asia's Leading Green Hotel

TTG Travel Awards

- Best Hotel – Singapore

PARKROYAL COLLECTION Pickering, Singapore

World Travel Awards

- World's Leading Green City Hotel

TTG Travel Awards

- Best Business Hotel – Singapore

PARKROYAL COLLECTION Kuala Lumpur, Malaysia

World Travel Awards

- Asia's Leading Green Lifestyle Hotel

International Property Awards (Asia Pacific)

- Hotel Interior Malaysia

4 Concluding Remarks



PARKTOWN Residence (artist's impression)

Concluding Remarks

Navigating in an age of unpredictability

Global economy expected to remain uncertain; Singapore economy projected to grow between 1% and 3% in 2025

- Sales momentum for private residential properties market to be driven by Singapore's growing economy and low unemployment rates
- Office market to stay resilient, underpinned by Singapore's position as a global hub and limited pipeline of new offices
- Singapore retail sector is expected to remain healthy. Suburban malls will continue to perform well, supported by strong local demand and limited supply
- Singapore's hospitality sector to remain stable bolstered by government's long-term planning to boost business events and leisure activities

Concluding Remarks

Creating Value, Shaping A Sustainable Future

Our Competitive Advantage

- Tapping the strength of a diversified income group
- Well-timed residential launches and site replenishments
- Robust AEI pipeline
- Active portfolio reconstitution
- Strong product delivery and project execution

Thank You



PARKTOWN Residence (artist's impression)

About Us

- UOL Group Limited (UOL) was founded in 1963 and listed on the Singapore Exchange in 1964
- Total assets of \$23 billion as at 31 December 2024
- Geographical presence in 15 countries - Singapore, Australia, UK, China, Malaysia, Indonesia, Thailand, Vietnam, Myanmar, Cambodia, Bangladesh, Japan, USA, Canada and Kenya
- Through hotel subsidiary, Pan Pacific Hotels Group Limited (PPHG), UOL owns and/or manages over 40 hotels, resorts and serviced suites in Asia, Oceania, Europe, North America and Africa under three acclaimed brands: “Pan Pacific”, PARKROYAL COLLECTION and PARKROYAL
- Through Singapore-listed property subsidiary, Singapore Land Group Limited (SingLand), UOL owns an extensive portfolio of prime commercial assets in Singapore and has interests in Pan Pacific Singapore, PARKROYAL COLLECTION Marina Bay and Mandarin Oriental, Singapore
- Award-winning developer known for corporate, architectural and design excellence

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