

Corporate Presentation November 2019



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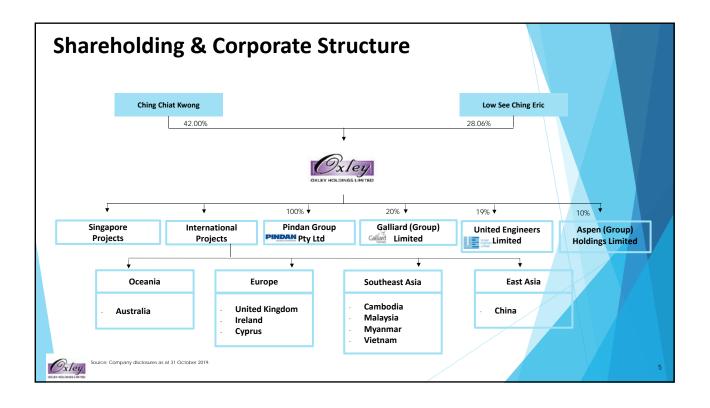
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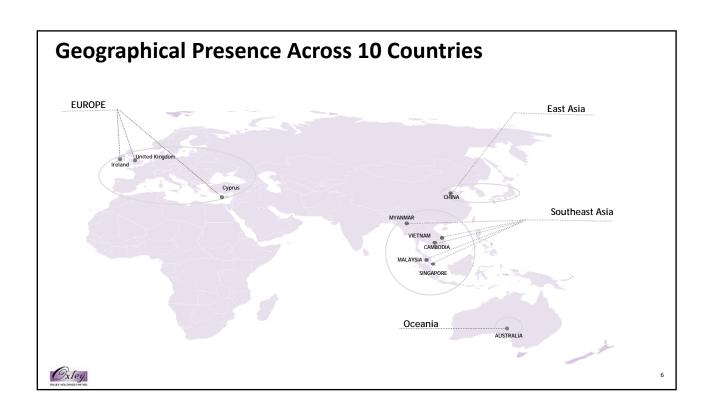
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Full Suite Developer



TOWNSHIP DEVELOPMENT Royal Wharf



TRANSIT-ORIENTED DEVELOPMENT Yangon Central Railways Station



FINANCIAL DISTRICT Dublin Landings



SPORTS & HEALTH CITY Gaobeidian



HOTELNovotel/ Mercure Singapore on Stevens



RESIDENTIALRiverfront Residences



COMMERCIAL & OFFICE 30 Raffles Place



3. Operations Overview

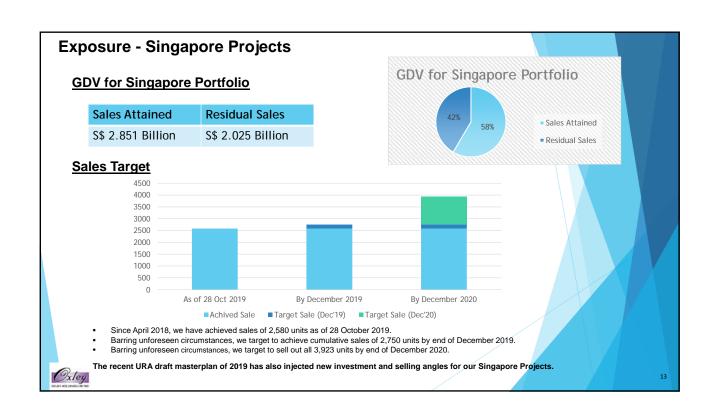
- Development Portfolio
- Investment Portfolio
- Mergers and Acquisitions



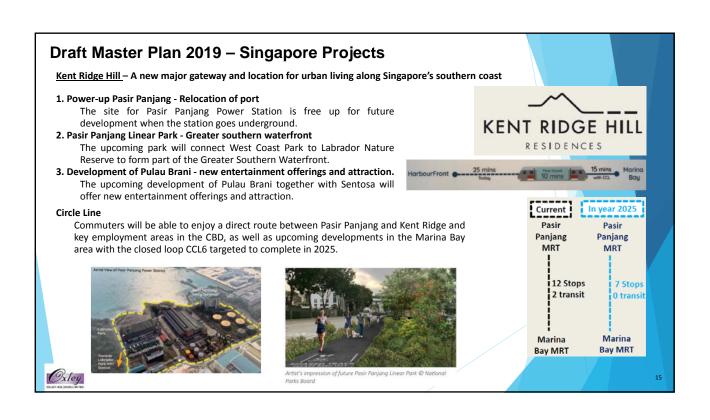




Remaining Revenue of Singapore Projects **Project** Launch **Top Date Remaining Revenue** Date The Verandah Residences Launched 4th q 2020 None Sea Pavilion Residences Launched 1st q 2020 4th q 2020 Sixteen35 Residences Launched 56 million - 54 million = 2 million **Approximately Riverfront Residences** Launched 3rd q 2022 1,518 million – 1,126 million = 392 million SGD 2.025 Billion 3rd q 2022 Affinity at Serangoon Launched 1,302 million – 662 million = 640 million of Kent Ridge Hill Residences 4th q 2021 805 million – 299 million = 506 million worth / local Launched 4th q 2021 322 million – 247 million = 75 million Mayfair Gardens Launched projects to be Mayfair Modern Launched 4th q 2021 274 million – 81 million = 193 million The Addition 2nd q 2020 37 million - 33 million = 4 million Launched launched. 1953 4^{th} q 2021 113 million - 52 million = 61 million Launched INSPACE Launched 4th q 2021 139 million – 15 million = 124 million Parkwood Residences 2019 4th q 2021 28 million Oxley







Development Portfolio – Singapore



Riverfront Residences

Stake: 35%
Tenure: 99-year leasehold
Est GDV: \$\$1.5 billion

No. of units: 1472 (residential) 6 (commercial)

Sold: 1,174 units Phase 1 – 100%

Phase 2 – 100% Phase 3 – 92%

Affinity at Serangoon

Stake: 40%

Tenure: 99-year leasehold Est GDV: \$\$1.3 billion

No. of units: 1052 (residential) 5 (commercial)

Sold: 617 units Phase 1 – 100% Phase 2 – 91%





Development Portfolio – Singapore (continued)



Kent Ridge Hill Residences

Stake: 100%

Tenure: 99-year leasehold Est GDV: \$\$805 million No. of units: 548 Sold: 261 units

Phase 1 – 100% Phase 2 – 22%

Mayfair Gardens / Modern

Stake: 100%

Tenure: 99-year leasehold Est GDV: \$\$596 million No. of units: 386 Sold: 207 units Mayfair Gardens: 75% Mayfair Modern: Phase 1 - 92%





Development Portfolio – Singapore (continued)



The Verandah Residences Stake: 100% Tenure: Freehold GDV: S\$249 million

No. of units: 170 Sold: 170 units (100%)

1953 Stake: 100% Tenure: Freehold Est GDV: \$\$113 million No. of units: 58 (residential) 14 (commercial) Sold: 36 units Phase 1 – 62%





Development Portfolio – Singapore (continued)



Sixteen35 Residences

Stake: 100%

Tenure: 99-year leasehold GDV: \$\$56 million No. of units: 60 Sold: 59 units (98%)



Stake: 100% Tenure: Leasehold Est GDV: S\$28 mil No. of units: 18





Development Portfolio – Singapore (continued)



The Addition Stake: 100% Tenure: Freehold Est GDV: S\$37 million No. of units: 26 Sold: 24 units (92%)

Oxley



INSPACE
Stake: 49%
Tenure: Freehold
Est GDV: S\$139 million
No. of units: 84
Sold: 8 units
Phase 1 – 19%



Sea Pavilion Residences Stake: 100 % Tenure: Freehold GDV: S\$33 million No. of units: 24 Sold: 24 units (100%)

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Sales Milestone – Overseas since year 2018

Project	% sold	Revenue
Royal Wharf	Additional 173 units sold (Total 94% units sold)	SGD 190 million
Dublin Landings	Office Block No. 1, 2, 4 and 5; Part of Block B and E	SGD 976 million
KLCC (So Sofitel Resi) KLCC (Office)	195/200 (Phase 1) 98% 1/23 4%	SGD 130 million
The Palms	66/116 (phase 1) 57%	SGD 50 million
The Peak (Retail) The Peak (Resi) The Peak (Office)	806/1,094 74% 946/1,014 93% 250/250 100%	SGD 584 million

Total Sales attained = SGD 1.930 Billion



Project	Launch Date	Top Date	Remaining Revenue			
Royal Wharf	Launched	2019 - 2020 (in phases)	SGD 193 million			
Deanston Wharf	TBC	2024	SGD 647 million			
Dublin Landings (Residential and office)	Launched	2018 - 2020 (in phases)	SGD 184 million	Approxim	ately	
Connolly	4 th q 2019	2025	SGD 1,300 million	SGD 4.3	Bi	illion
KLCC (Residential and commercial)	Launched	4 th q 2021 - 2022	SGD 723 million	worth of	over	seas
Cyprus	2020	1 st q 2021	SGD 736 million			
The Palms	Launched	2020	SGD 89 million	projects	to	be
The Peak (Residential, retail and office)	Launched	3 rd q 2019 - 2020	SGD 113 million	launched	by 20	021.
Mozac (Residential and retail)	2019	4 th q 2021	SGD 107 million		4	
Section 16	2 nd q 2020	ТВС	SGD 168 million			



Development Portfolio – Overseas: Cambodia



The Bridge Stake: 50% Tenure: Freehold Est GDV: \$\$535 million

No. of units: 2,477 (comprise of residential, SOHO and retail units)

Sold: 2,406 units (97%)







Development Portfolio – Overseas: Cambodia (continued)



The Palms
Stake: 79%
Tenure: Freehold
Est GDV: \$\$139 million
No. of units: 220

Sold: 66 units Phase 1 – 57%







Development Portfolio – Overseas: Ireland



Dublin Landings

Stake: 84% (residential), 79.5% (office)

Tenure: 300 year-leasehold Est GDV: S\$1.2 billion

Sold: Office Block No. 1, 2, 4, 5, Part of Block B and E

Total consideration: S\$ 1.0 billion



Connolly

Stake: 90%

Tenure: 300 year-leasehold Est GDV: S\$1.3 billion

No. of units/ type: 1,358 accommodation related units; mixed-use development



Development Portfolio – Overseas: China



中新健康城 Gaobeidian / Sino-Singapore

Stake: 27.5%

Tenure: 40/50/70-year leasehold (varied across the developments within the

Township)

Est GDV: S\$4 billion* No. of units: Township development with 20,000 residential units

Sold: 46% (Phase 1 - Stage 1)

* Subject to modification



Development Portfolio – Overseas: Myanmar



Yangon Central Railways Station Area Comprehensive Development Project

Stake: 30% Tenure: Leasehold Est GDV S\$3.3 billion Type: Transit-oriented development



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Development Portfolio – Overseas: Vietnam



Mozac Stake: 36%

Tenure: Land - Freehold*

*Freehold - If residential units were sold to locals 50-year leasehold - If residential units were sold to foreigners 50-year leasehold - Retail spaces

Est GDV: S\$107 million

No. of units: 270 residential units and 300 sqm of retail spaces

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Development Portfolio – Overseas: Vietnam



WATERFRONT HAMLET

Stake: 80%

Tenure: Land – 50 years leasehold for all sectors *

*Freehold - If residential units were sold to locals.

Est GDV: \$\$781 million (Based on phase 1 of development)

Type: Mixed residential township development



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Development Portfolio – Overseas: Cyprus



Limassol Oxley
Cyprus Development

Stake: 50% Tenure: Freehold Est GDV: \$\$736 million No. of units: 100



Development Portfolio – Overseas: Malaysia



Jumeirah Resi & SO Sofitel Resi

Stake: 100% Tenure: Freehold No. of units: 267 (Jumeirah Resi) 590 (SO Sofitel Resi)

Sold: 195 units

So Sofitel Resi: Phase 1 - 98%

Oxley Towers, Kuala Lumpur City Centre - Office & Retail

Stake: 100% Tenure: Freehold No. of office floors: 23 No. of retail units: 22

Sold: 1 office floor (4%)





Investment Portfolio - Commercial & Office - Singapore



30 Raffles Place

Stake: 17.65%

Tenure: 99-year leasehold since Dec 1989 (69 years remaining)

Land Area (sqm): 2,778

Net Lettable Area (sqm): Increase from 24,273 (current) to 34,834 (with

asset enhancement initiative ("AEI"))

Indicative Valuation: \$\$1.025 billion (on completion of AEI works)

Sold: 29 April 2019 (entered into a sale and purchase agreement)

1st Completion: 7 June 2019 (transferred 82.35% shares to buyer)

Total consideration: S\$1.025 billion*

*subject to certain adjustments in accordance with the terms of the SPA (the "Proposed Sale"). Completion of the Proposed Sale is subject to the fulfilment of certain conditions including completion of asset enhancement initiative ("AEI") works and divestment of the retail and banking units.



Oxley

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Investment Portfolio – Industrial – Singapore



Space @ Tampines

Stake: 70%

Tenure: 30-year leasehold Land Area (sqm): 38,800 Gross Floor Area (sqm): 65,893 Indicative Valuation: \$\$200 million

Investment Portfolio – Commercial – Singapore



Oxley

The Rise @ Oxley Stake: 100% Tenure: Freehold Land Area (sqm): 2,381 Gross Floor Area (sqm): 1,529 No. of commercial units: 29 Indicative Valuation: \$\$75 million

Floravista
Stake: 55%
Tenure: Freehold
Land Area (sqm): 5,721
Gross Floor Area (sqm): 1,400
No. of commercial units: 26
Indicative Valuation: \$\$53 million



Investment Portfolio – Hospitality – Singapore



Novotel Singapore on Stevens/ Mercure Singapore on Stevens

Stake: 100% Tenure: Freehold No. of rooms:

Novotel - 254; Mercure – 518 No. of commercial units: 11

Indicative Valuation: \$\$1.053 billion

Hotel : \$\$0.953 billion

Commercial: \$\$0.953 billion

Investment Portfolio – Hospitality – Overseas



Shangri-La Hotel Location: Cambodia Stake: 79% Tenure: Freehold No. of rooms: 300

Indicative Valuation: \$\$150 million



No. of rooms: 250 Indicative Valuation: \$\$128 million





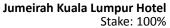
Investment Portfolio – Hospitality – Overseas



SO Sofitel Kuala Lumpur Hotel

Stake: 100% Tenure: Freehold No. of rooms: 210

Indicative Valuation: \$\$134 million



Tenure: Freehold No. of rooms: 186

Indicative Valuation: S\$152 million



Mergers and Acquisitions



Key Investment – Pindan Group Pty Ltd



On 7 October 2019, Oxley Holdings has acquired the remaining 60% of Pindan Group Pty Ltd ("Pindan Group"). Prior to the acquisition, Oxley Holdings held 40% interest in Pindan Group. Pursuant to the acquisition, Pindan Group had become a wholly-owned subsidiary of Oxley Holdings.

Company profile:

Pindan Group, established in 1977, is a leading property development and construction company in Western Australia. Headquartered in Perth, with an annual turnover approximately A\$400 million. Pindan Group employs approximately 400 staff in regional West Australia, Brisbane and Sydney.

Over recent years Pindan Group has developed a wide range of projects and presently has significant number of projects in various stages of development

Key Investment – United Engineers & Aspen (Group)

Oxley Holdings has acquired approximately 19% of United Engineers for more than \$\$341 million

Company profile:

United Engineers was founded in 1912, and is one of the most established companies in Singapore. United Engineers is a real estate company with property businesses mainly in China and Singapore. In Singapore, United Engineers develops and owns iconic buildings such as UE Square, UE Bizhub Tower (Anson Road), and Rochester Mall.



UE Square Clemenceau Avenue (999 years)

UE Bizhub Tower Anson Road (Freehold)



Oxley Holdings has acquired more than 10% of Catalist-listed Aspen Group for more than \$\$23 million.

Company profile

Aspen (Group) Holdings Limited ("AGH") is a company incorporated in Singapore and is listed on the Catalist of the Singapore Exchange Securities Trading Limited (the "SGK-ST"). AGH, together with its subsidiaries (collectively, the "AGH Group"), is a property development group based in Malaysia with a focus on developing affordable residential and mixed development properties at strategic locations, with quality infrastructure and amenities, which target middle-income mass market purchasers.

In June 2019, Oxley, together with an affiliate of AGH entered into a conditional sale and purchase agreement to acquire freehold land of 29 acres in Paya Terubong, Penang, Malaysia.

Oxley

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Key Associates – Galliard (Group)

In 2015, Oxley Holdings acquired a 20% stake in Galliard (Group) for 50 million pounds.

Galliard has a portfolio of over 8,500 residential units and hotel suites plus circa 750,000 ft of commercial floor space across London and southern England, with an additional over 3,600 units subject to planning approval.

Galliard has strategic partnerships with Cainhoy and Frogmore- well known private equity funds.



Great Scotland Yard Hotel previously owned by Galliard - price could go up to 10,000 pounds per night

The Stage @Shoreditch Est GDV 750 million pounds





Overview of Oxley's Development Portfolio As at 28 October 2019

Project	Country	Effective Stake (%)	Sales Secured (S\$mn)	Recognised Billings (S\$mn)	Future Progress Billings (S\$mn)	Future Progress Billings effective stake (S\$mn)	Total Estimated GDV (S\$mn)	Remaining GDV (S\$mn)	Remaining GDV effective stake (S\$mn)
The Verandah Residences	Singapore	100%	248.9	75.1	173.8	173.8	248.9	-	-
Sea Pavilion Residences	Singapore	100%	33.2	13.0	20.2	20.2	33.2	-	-
Sixteen35 Residences	Singapore	100%	54.3	16.3	38.0	38.0	55.5	1.2	1.2
Riverfront Residences	Singapore	35%	1,125.6	251.5	874.1	305.9	1,517.7	392.1	137.2
Affinity at Serangoon	Singapore	40%	661.9	108.4	553.5	221.4	1,302.1	640.2	256.1
Kent Ridge Hill Residences	Singapore	100%	299.1	40.8	258.3	258.3	805.0	505.9	505.9
Mayfair Gardens	Singapore	100%	246.6	43.3	203.3	203.3	321.9	75.3	75.3
Mayfair Modern	Singapore	100%	80.6	10.3	70.3	70.3	273.9	193.3	193.3
The Addition	Singapore	100%	33.4	11.4	22.0	22.0	36.7	3.3	3.3
1953	Singapore	100%	52.0	7.9	44.1	44.1	112.9	60.9	60.9
INSPACE	Singapore	49%	15.0	3.0	12.0	5.9	138.5	123.5	60.5
Parkwood Residences	Singapore	100%	-	-	-	-	28.0	28.0	28.0
Sub-total (Singapore)			2,850.6	581.0	2,269.6	1,363.2	4,874.3	2.023.7	1,321.7



Overview of Oxley's Development Portfolio (continued)

As at 28 October 2019

Project	Country	Effective Stake (%)	Sales Secured (S\$mn)	Recognised Billings / Collections (S\$mn)	Future Progress Billings (S\$mn)	Future Progress Billings Effective Stake (S\$mn)	Total Estimated GDV (S\$mn)	Remaining GDV (S\$mn)	Remaining GDV Effective Stake (S\$mn)
Royal Wharf	UK	100%	2,382.7	2,023.6	359.1	359.1	2,575.5	192.8	192.8
Deanston Wharf	UK	50%	-	-	-	-	646.5	646.5	323.3
Sub-total			2,382.7	2,023.6	359.1	359.1	3,222.0	839.3	516.1
Dublin Landings	Ireland	84% /79.5%	975.7	722.8	252.9	201.1	1,159.4	183.7	146.0
Connolly	Ireland	90%	-	-	-	-	1,300.0	1,300.0	1,170.0
Sub-total			975.7	722.8	252.9	201.1	2,459.4	1,483.7	1,316.0
The Peak	Cambodia	79%	583.6	302.2	281.4	222.3	696.1	112.5	88.9
The Palms	Cambodia	79%	49.8	17.3	32.5	25.7	138.5	88.7	70.1
The Garage	Cambodia	79%	-	-	-	-	406.1	406.1	320.8
The Bridge	Cambodia	50%	531.3	497.5	33.8	16.9	535.3	4.0	2.0
Sub-total			1,164.7	817.0	347.7	264.9	1,776.0	611.3	481.8
Oxley Towers Kuala Lumpur	Malaysia	100%	130.0	28.6	101.4	101.4	853.3	723.3	723.3
Section 16	Malaysia	100%	-	-	-	-	167.9	167.9	167.9
Medini	Malaysia	100%	-	-	-	-	214.4	214.4	214.4
Pepper Hill	Malaysia	70%	-	-	-	-	697.4	697.4	488.2
Robson	Malaysia	50%	-	-	-	-	23.4	23.4	11.7
Beverly	Malaysia	50%	-	-	-	-	259.6	259.6	129.8
Sub-total			130.0	28.6	101.4	101.4	2,216.0	2,086.0	1,735.3
Yangon Central Railways Station	Myanmar	30%	-	-	-	-	3,300.0	3,300.0	990.0
Sub-total			-			<u> </u>	3,300.0	3,300.0	990.0
Mozac	Vietnam	36%	-	-	-	-	106.5	106.5	38.3
Waterfront Hamlet*	Vietnam	80%	-	-	-	-	781.0	781.0	624.8
Sub-total			-	-	-	-	887.5	887.5	663.1
Gaobeidian*	China	27.5%	14.3	-	14.3	3.9	4,000.0	4,000.0	1,100.0
Sub-total			14.3		14.3	3.9	4,000.0	4,000.0	1,100.0
Limassol*	Cyprus	50%	-	-	-	-	736.0	736.0	368.0
Sub-total				-			736.0	736.0	368.0
Sub-total (Overseas)			4,667.4	3,592.0	1.075.4	930.4	18,596.9	13,943.8	7,170.3
* GDV is subject to modification			7,518.0	4,173.0	3,345.0	2,293.6	23,471.2	15,967.5	8,492.0

S\$3.3 billion of unbilled contract that will be billed progressively
Remaining GDV of S\$16.0 billion in our portfolio

Substantial earnings visibility going forward Significant amount of land bank that will contribute to future growth

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4. Financial Overview

- Financial Policy & Target
- Financial Results
- Credit Metrics
- Debt Profile
- Stock Information & Dividend History



Financial Policy a	and Target
Leverage	 Declining total debt / capitalisation Maintain as much unencumbered assets as possible for future funding flexibility
Liquidity	 Maintain access to multiple funding sources including bank loans and capital market funds Maintain cash balance of at least 10% of revenue at Group level to meet working capital needs
Investment	 Focus only on companies and projects within core business, geographical regions and areas of competency Comprehensive analysis and approval process in place to assess overall risk and return of each investment
Dividend	 Maintain a flexible dividend policy with having sufficient cash on hand as the critical consideration Payout level to be based on overall cash position, financial situation and future development needs
Hedging	 Maintain natural hedge as much as possible with respect assets/liabilities and revenue/expense Hedging to be done only with creditworthy counterparties if need be



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Consolidated Income Statement

	First Quarte		
(S\$ million)	30-Sep-19	30-Sep-18	
	(Unaudited)	(Restated)	%
Revenue	283	170	66%
Gross profit	58	55	5%
Operating profit *	62	40	55%
Finance costs	(39)	(32)	22%
Share of results from associates and joint ventures, net of tax	(5)	(4)	25%
Profit before tax	18	4	350%
Profit/(loss) after tax	9	(4)	N.M.

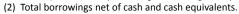


^{*} Before finance costs and share of results from associates and joint ventures, net of tax

Consolidated Financial Position

		As at	
(S\$ million)	(Restated)	(Restated)	(Unaudited)
	30-Jun-2018	30-Jun-2019	30-Sep-2019
Cash & Cash Equivalents	255	474	449
Development Properties	2,078	2,594	2,570
Total Assets	5,931	6,100	6,152
Current Borrowings	246	1,342	1,455
Non-Current Borrowings	3,214	2,238	2,170
Total Borrowings (1)	3,460	3,580	3,625
Net Borrowings (2)	3,205	3,106	3,176
Total Liabilities	4,518	4,689	4,742
Total Equity	1,413	1,411	1,410
Total Tangible Net Worth (TNW) (3)	1,479	1,468	1,467

(1) Of the total bank borrowings of S\$3.6 billion (30 June 2019: S\$3.6 billion), S\$52 million (30 June 2019: S\$52.4 million) is secured by several guarantees given by the non-controlling shareholders of the subsidiaries.



(3) Equity, attributable to owners of the parent less deferred tax assets plus deferred tax liabilities.

Total net debt / Equity

Total debt / Assets

2.27x

2.20x

2.25x

58.3%

58.7%

58.9%

Source: Company information.

