October 15, 2026

Philippine Stock Exchange
6/F PSE Tower
5th Avenue corner 28th Street
Bonifacio Global City, Taguig City

Attention: Atty. Marigel B. Garcia
Head, Issuer Regulation Division

Philippine Dealing and Exchange Corporation
29th Floor, BDO Equitable Tower
8751 Paseo de Roxas, Makati City 1226

Attention: Atty. Suzy Claire R. Selleza
Head, Issuer Compliance and Disclosures Dept.

Gentlemen:

In compliance with the Exchange's Rule on Minimum Public Ownership, please find attached our Public Ownership Report for the quarter-ended September 2026.

We trust that you will find the report in order.

Thank you.

Very truly yours,

Michelle Marie T. Valbuena
Senior Compliance Manager
Office of the Corporate Secretary

AYALA CORPORATION

Computation of Public Ownership as of September 30, 2026

		Number of Shares		
		A	B	Total
Number of Issued Shares				636,592,277
Less: Number of Treasury Shares (if any)				16,174,700
Number of Issued and Outstanding Shares				**620,417,577**
Less:				
	% to total I/O Shares	**A**	**B**	**Total**
Directors				
Jaime Augusto Zobel de Ayala				
Indirect (thru PCD)	0.0164 %			101,969
Indirect (thru ESOWN Subscription)	0.1296 %			804,028
Cezar P. Consing				
Indirect (thru ESOWN Subscription)	0.0484 %			300,271
Indirect (thru PCD)	0.0184 %			114,105
Direct	0.0000 %			10
Fernando Zobel de Ayala				
Indirect (thru PCD)	0.0138 %			85,598
Indirect (thru ESOWN Subscription)	0.1377 %			854,481
Edgar O. Chua				
Direct	0.0000 %			1
Chua Sock Koong				
Direct	0.0000 %			1
Emmanuel P. Maceda				
Direct	0.0000 %			1
Cesar V. Purisima				
Direct	0.0000 %			1
Sub-total	***0.3643 %***			***2,260,466***
Officers				
Jaime Augusto Zobel de Ayala* (same as above)				
Fernando Zobel de Ayala* (same as above)				
Cezar P. Consing (same as above)				
Maria Franchette M. Acosta				
Indirect (thru ESOWN Subscription)	0.0040 %			25,000
Indirect (thru PCD)	0.0003 %			2,000
Catherine H. Ang				
Indirect (thru ESOWN Subscription)	0.0124 %			76,894
Indirect (thru PCD)	0.0011 %			6,896
Paolo Maximo F. Borromeo				
Indirect (thru ESOWN Subscription)	0.0311 %			192,653
Indirect (thru PCD)	0.0051 %			31,441
Karl Kendrick T. Chua				
Indirect (thru ESOWN Subscription)	0.0064 %			40,000
Indirect (thru PCD)	0.0003 %			2,000
Francisco Romero Milan				
Indirect (thru ESOWN Subscription)	0.0111 %			68,965
Indirect (thru PCD)	0.0003 %			2,000
Juan Carlos L. Syquia				
Indirect (shares held by immediate family member)	0.0001 %			900
Indirect (thru ESOWN Subscription)	0.0016 %			10,000
Mark Robert H. Uy				
Indirect (thru PCD)	0.0037 %			23,000
Indirect (thru ESOWN Subscription)	0.0064 %			40,000

Estelito C. Biacora		
Indirect (thru ESOWN Subscription)	0.0066 %	40,763
Rosario Carmela G. Austria		
Indirect (thru ESOWN Subscription)	0.0018 %	11,098
Roxanne Kate L. Petilla		
Indirect (thru ESOWN Subscription)	0.0008 %	5,200
Kyla Kamille U. Samson**	0.0000 %	0
Lester Ong***	0.0000 %	0
Sub-total	***0.0933 %***	***578,810***
Principal Stockholders		
Mermac, Inc.		
Direct	47.8107 %	296,625,706
Sub-total	***47.8107 %***	***296,625,706***
Others		
Government		-
Banks		-
Employees		
ESOWN Subscriptions	0.3311 %	2,053,927
Lock-Up Shares		-
Sub-total	***0.3311 %***	***2,053,927***
TOTAL	***48.5993 %***	***301,518,909***
Total Number of Shares Owned by the Public		**318,898,668**

**Non-executive director, but added in the list as required by the Exchange.*
***Appointed as Comptroller effective January 1, 2027.*
****Appointed as Treasurer effective January 1, 2027.*

PUBLIC OWNERSHIP PERCENTAGE
Total Number of Shares Owned by the Public

318,898,668	common shares	=	**51.40%**
620,417,577	common shares		

Number of Issued Common Shares	=	636,592,277
Number of Outstanding Common Shares	=	620,417,577
Number of Treasury Shares (Common)	=	16,174,700
Number of Listed Common Shares	=	630,773,171
Number of Foreign-Owned Shares		
Common Shares	=	159,295,022
Preferred "A" Shares (ACPAR)	=	51,009
Preferred "B" Shares (ACPB3)	=	39,945
Preferred "B" Shares (ACPB4)	=	140,005
Voting Preferred Shares	=	17,758,796
Foreign Ownership Level (%) - on voting shares	=	21.58%
Foreign Ownership Level (%) - on all outstanding shares	=	21.03%
Foreign Ownership Limit (%)	=	40.00%