Foundation Healthcare Holdings Promotes Melvin Low to Chief Financial Officer

Melvin Low promoted to Chief Financial Officer; Justin Choi named Chief Development Officer

Singapore, 6 November 2026 – Foundation Healthcare Holdings ("FHH"), Singapore's largest private multi-specialty healthcare group, today announced that Justin Choi will step into a new role as Chief Development Officer, from his previous role as Chief Financial Officer. Concurrent with the transition, Melvin Low will be promoted and appointed to Chief Financial Officer, effective today.

Having joined the Group in March 2024 as Chief Financial Controller, Low has been with the organisation since its early days and brings an established understanding of FHH's business operations, financial management and reporting processes. In his current role, Low has been responsible for driving all financial and treasury functions, while working closely with the Group's senior management team to support its financial and operational priorities.

This appointment ensures continuity in the Group's financial management as it enters its next phase of growth following its successful listing on the Singapore Exchange in July 2026.

Low, who currently serves as Financial Director and Chief Financial Controller, will succeed Justin Choi, who will transition to the role of Chief Development Officer within the Group. In his new role, Choi will focus on the Group's strategic growth initiatives including M&A and business development.

Mr Liaw Yit Ming, Co-Founder and Chief Executive Officer of Foundation Healthcare Holdings, said: "Melvin has played an integral part in growing our finance function since FHH's early days of incorporation. We are confident that he will provide the financial leadership needed to support sustainable growth and deliver long-term value for shareholders at this critical juncture in our journey as a listed company."

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About Foundation Healthcare Holdings

Foundation Healthcare Holdings (FHH) is Singapore's largest private multi-specialty healthcare group, dedicated to transforming and strengthening the healthcare ecosystem through collaboration, innovation, and patient-centred care. Through strategic partnerships and technology-enabled care coordination, FHH makes private healthcare more sustainable, accessible, and affordable by eliminating operational inefficiencies. FHH's growing ecosystem encompasses more than 100 in-house specialists across 16 specialties, alongside a portfolio of ambulatory surgery centres and ancillary services.

For more information, visit Foundation Healthcare at www.foundationhealthcare.sg, or follow Foundation Healthcare on LinkedIn.

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