

INCREDIBLE HOLDINGS LTD.
(Company Registration Number: 199906220H)
(Incorporated in the Republic of Singapore)

UPDATE ON INTERIM JUDICIAL MANAGEMENT APPLICATION – APPOINTMENT OF INTERIM JUDICIAL MANAGERS

*Unless otherwise defined herein or the context otherwise requires, all capitalised terms shall have the same meanings as defined in the previous announcements dated 23 September 2026 and 30 September 2026 (collectively, the “**Previous Announcements**”).*

Further to the Previous Announcements in relation to the application to place the Company under interim judicial management pending the determination of the JM Application (“**IJM Application**”), the Company wishes to announce that orders were granted by the Court on 1 October 2026 approving the IJM Application.

Ms. Ellyn Tan Huixian and Mr. Terrence Chin Khee Loon, of Forvis Mazars Consulting Pte. Ltd., have been appointed as the joint and several interim judicial managers of the Company.

A case conference for the JM Application will be held in the Court on 23 October 2026 at 2:30 p.m. (“**Case Conference**”).

Anyone intending to attend or participate in the Case Conference on 23 October 2026 should inform the Company’s solicitors, Delta Law Corporation, at IncredibleHoldingsLtd@deltalaw.sg and provide the following information by **16 October 2026**:

1. The name(s) of the person(s) or lawyer(s) attending the Case Conference; and
2. The full name of the party that the person or lawyer is representing.

The Company will make further announcements in relation to the above as appropriate in due course and on any other material developments as and when necessary.

Shareholders and potential investors of the Company are advised to read this announcement and any past and further announcements by the Company carefully and exercise caution when dealing in the securities of the Company. In the event of any doubt, shareholders of the Company should consult their stockbrokers, bank managers, solicitors, accountants and other professional advisers.

BY ORDER OF THE BOARD
Incredible Holdings Ltd.

Leung Kwok Kuen Jacob

Independent Non-Executive Chairman

2 October 2026

*This announcement has been reviewed by the Company’s sponsor, Novus Corporate Finance Pte. Ltd. (the “**Sponsor**”). It has not been examined or approved by the Singapore Exchange Securities Trading Limited (the “**Exchange**”) and the Exchange assumes no responsibility for the contents of this*

announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

The contact person for the Sponsor is Ms. Lin Huiying, Head of Continuing Sponsorship, at 7 Temasek Boulevard, #04-02 Suntec Tower 1, Singapore 038987, telephone (65) 6950 2188.