EMERGING TOWNS & CITIES SINGAPORE LTD.

(Incorporated in the Republic of Singapore)
(Company Registration No. 198003839Z)

GRANT OF AWARDS PURSUANT TO THE EMERGING TOWNS & CITIES SINGAPORE LTD. PERFORMANCE SHARE PLAN 2016

The Board of Directors (the "**Board**") of Emerging Towns & Cities Singapore Ltd. (the "**Company**", together with its subsidiaries, collectively the "**Group**") wishes to announce the following grants of award ("**Award**") of ordinary shares of the Company ("**Shares**") as partial satisfaction of Directors' fees or bonus, where applicable, pursuant to the Emerging Towns & Cities Singapore Ltd. Performance Share Plan 2016 (the "**Plan**"), in accordance with Rule 704(32) of the Listing Manual Section B: Rules of Catalist of the Singapore Exchange Securities Trading Limited ("**SGX-ST**"):

Date of grant of Awards	:	13 November 2026
Total number of Shares which are the subject of the Awards	:	11,000,000 Shares
Market price of the Shares on the date of grant of Award (based on last traded price per Share on 13 November 2026)	:	S$0.009 per Share
Number of Shares which are the subject of the Awards granted to each director and controlling shareholder (and each of their associates), if any	:	<u>Directors (who are not controlling shareholders)</u> Ang Mong Seng 2,000,000 Shares Teo Cheng Kwee 2,000,000 Shares Zhu Xiaolin 2,000,000 Shares Ye Binlin 2,000,000 Shares Joseph Lim 3,000,000 Shares
Vesting of Shares	:	The Shares shall vest on 17 November 2026

The Shares issued rank *pari passu* in all respects with the existing shares of the Company. Following the issue of the new Shares, the total number of issued and paid-up ordinary shares of the Company would increase from 2,155,229,945 Shares to 2,166,229,945 Shares.

The new Shares are expected to be listed and quoted on the SGX-ST on 19 November 2026.

BY ORDER OF THE BOARD

Joseph Lim
Executive Director and Chief Executive Officer

13 November 2026

*This announcement has been reviewed by the Company's Sponsor, RHT Capital Pte. Ltd. (the "**Sponsor**"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**Exchange**") and the Exchange assumes no responsibility for the contents of this document, including the correctness of any of the statements or opinions made or reports contained in this document.*

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